YTL Power
YTL GROUP

YTL POWER INTERNATIONAL BERHAD
199601034332 (406684-H)

33rd Floor, Menara YTL
205 Jalan Bukit Bintang
55100 Kuala Lumpur
Malaysia

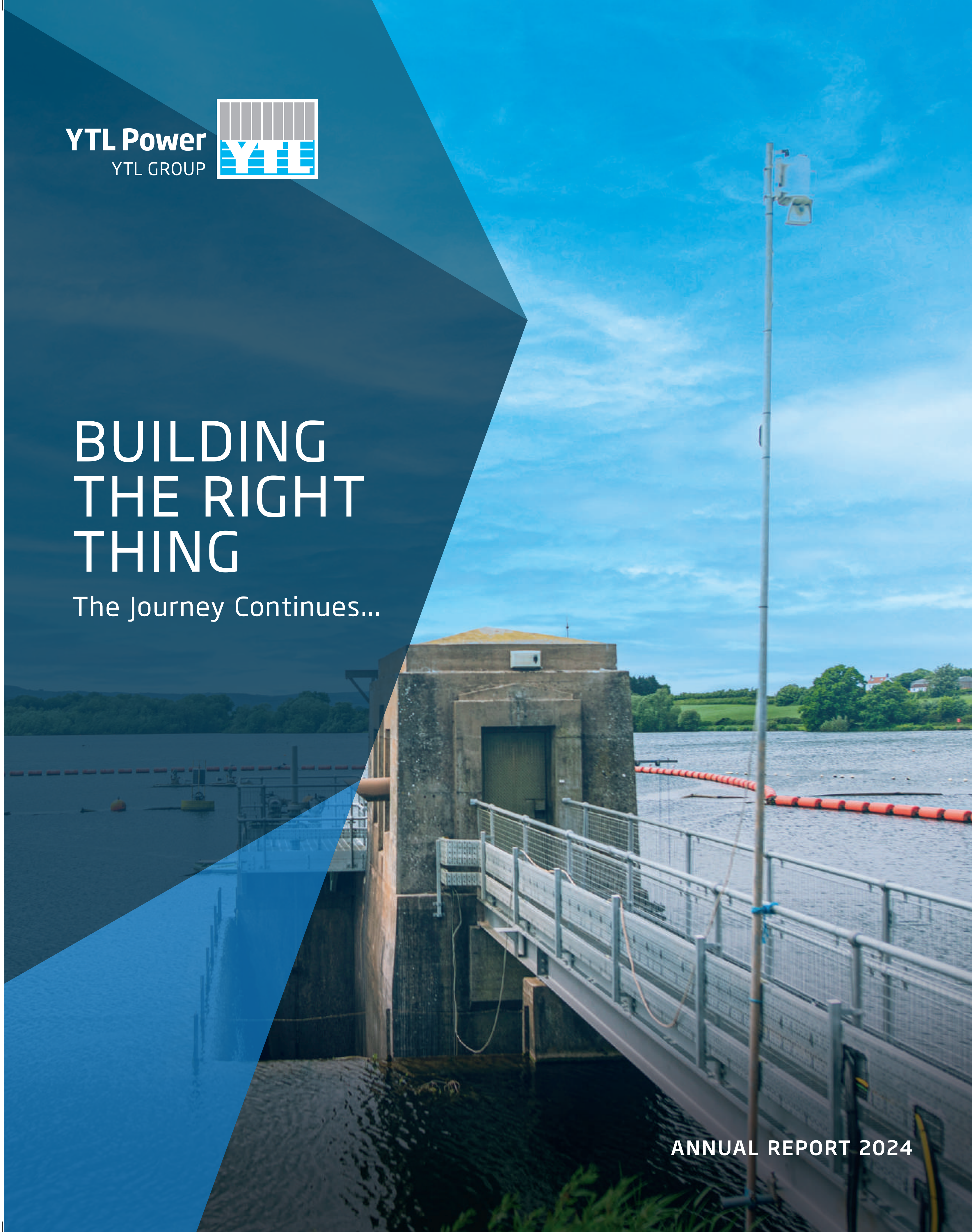
Tel • 603 2038 0888
Fax • 603 2038 0388

www.ytlpowerinternational.com
www.ytlcommunity.com

YTL POWER INTERNATIONAL BERHAD

ANNUAL REPORT 2024

YTL Power
YTL GROUP



BUILDING THE RIGHT THING

The Journey Continues...

ANNUAL REPORT 2024

CONTENTS

YTL POWER INTERNATIONAL BERHAD
Company No. 199601034332 (406684-H)

FINANCIAL STATEMENTS

INFORMATION ON ANNUAL GENERAL MEETING

CORPORATE PROFILE

YTL Power International Berhad is an international multi-utility owner and operator, active across key segments of the utilities industry, with operations, investments and projects under development in Malaysia, Singapore, the United Kingdom, Indonesia, Jordan and the Netherlands. YTL Power has a strong track record in developing greenfield projects as well as in acquiring operational assets through competitive auctions.

YTL Power International Berhad is amongst the largest companies listed on the Main Market of Bursa Malaysia Securities Berhad and is a component of the FTSE Bursa Malaysia KLCI, as well as the FTSE4Good Bursa Malaysia Index.

The YTL Power Group owns Wessex Water Limited, a water and sewerage provider with 2.9 million customers in the UK, and YTL PowerSeraya Pte Limited, which has a total licensed generation capacity of 3,100 megawatts and multi-utility operations in Singapore. In Malaysia, YTL Power owns a 60% stake in YTL Communications Sdn Bhd, which provides high-speed 4G and 5G services under the YES brand, and a collective 53.19% stake in Ranhill Utilities Berhad, which is principally involved in the environment, energy and engineering services sectors of the utilities industry.

In the UK, the Group is undertaking the development of Brabazon, Bristol, a mixed-use residential and commercial property project on the Filton Airfield site, the historic home of the iconic Concorde, which will include YTL Arena Bristol.

Projects under development include a 500-megawatt solar power generation facility in Kulai, Johor, and green data centers in Malaysia and Singapore. The Group, in consortium with Sea Limited, has also been awarded a digital banking licence by Bank Negara Malaysia.

Key Financial Highlights

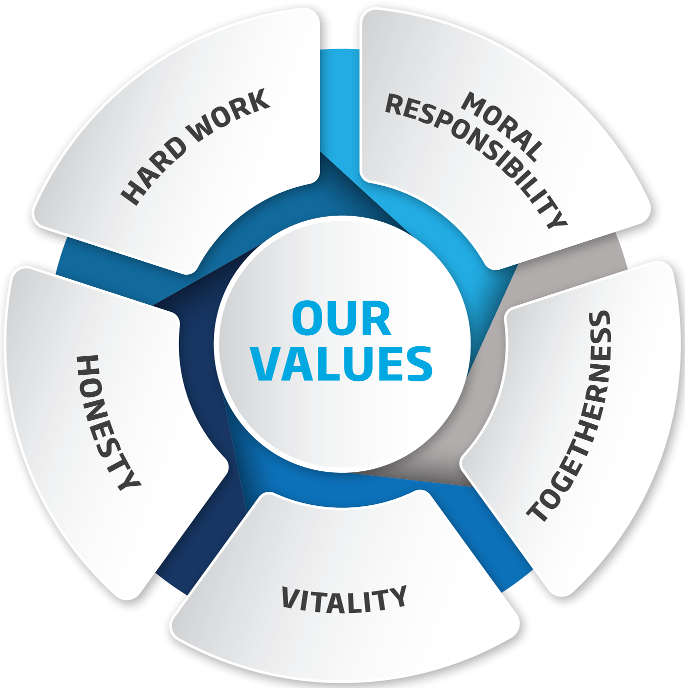
Revenue	Profit Before Tax	Total Assets	Market Capitalisation
RM22,284.3 million	RM4,015.4 million	RM66,756.8 million	RM31,140.7 million
FY2024	FY2024	as at 30.06.2024	as at 30.09.2024

Our Purpose

To provide utility services that are essential for daily life and the growth and development of resilient communities

Our Mission

- Building and operating strong, sustainable multi-utility businesses and developing advanced energy solutions that create lasting value for all our stakeholders
- Protecting and improving the environment to build a better future
- Providing reliable, affordable services for our customers and communities
- Providing our people with the opportunity to develop their potential and ensuring their well-being
- Investing for the long term in our communities for the benefit of all our stakeholders
- Being a trusted, reliable and financially strong corporate citizen



CORPORATE INFORMATION

BOARD OF DIRECTORS

Executive Chairman

Tan Sri (Sir) Francis Yeoh Sock Ping
PSM, KBE, CBE, FICE, SIMP, DPMS, DPMP, JMN, JP
Hon LLD (Nottingham), Hon DEng (Kingston),
BSc (Hons) Civil Engineering, FFB, F Inst D, MBIM, RIM

Managing Director

Dato' Seri Yeoh Seok Hong
SPMS, DSPN, JP
BEng (Hons) Civil & Structural Engineering, HonDSc, FFB

Directors

Tan Sri Ismail Bin Adam
PMN, PSM, SPSK, SSAP, SSIS, SMW, DPMS, DIMP, JSM
MA (Economics), BA (Hons) Economics, Dip in Public Administration,
Advanced Management Programme HBS

Datuk Seri Long See Wool
SMW
BA (Hons) Degree, Dip in Public Administration

Datuk Loo Took Gee
PJN, DPSM, JSM
Master in Policy Science, BA (Hons) Degree, Dip in Public Administration

Dato' Yeoh Seok Kian
DSSA
BSc (Hons) Bldg, MCIOB, FFB, (Hon) D.Univ

Dato' Yeoh Soo Min
DSPN, DPMP, DIMP
BA (Hons) Accounting

Dato' Sri Michael Yeoh Sock Siong
DIMP, SSAP
BEng (Hons) Civil & Structural Engineering, FFB

Dato' Yeoh Soo Keng
DIMP
BSc (Hons) Civil Engineering

Dato' Mark Yeoh Seok Kah
DSSA
LLB (Hons)

Syed Abdullah Bin Syed Abd. Kadir
BSc (Engineering Production), BCom (Economics)

Faizal Sham Bin Abu Mansor
MBA, BSc Accounting, Dip in Aviation IATA
Fellow of CA ANZ, MIA

COMPANY SECRETARY

Ho Say Keng

REGISTERED OFFICE

33rd Floor, Menara YTL
205 Jalan Bukit Bintang
55100 Kuala Lumpur
Tel : 603 2038 0888
Fax : 603 2038 0388
Email : corpsecretariat@ytl.com

BUSINESS OFFICE

34th Floor, Menara YTL
205 Jalan Bukit Bintang
55100 Kuala Lumpur
Tel : 603 2038 0770
Fax : 603 2038 0790

REGISTRAR

YTL Corporation Berhad
33rd Floor, Menara YTL
205 Jalan Bukit Bintang
55100 Kuala Lumpur
Tel : 603 2038 0888
Fax : 603 2038 0388
Email : shares@ytl.com

CORPORATE INFORMATION

AUDIT COMMITTEE

Faizal Sham Bin Abu Mansor
(Chairman and Independent Non-Executive Director)

Datuk Seri Long See Wool
(Independent Non-Executive Director)

Datuk Loo Took Gee
(Independent Non-Executive Director)

NOMINATING COMMITTEE

Datuk Seri Long See Wool
(Chairman and Independent Non-Executive Director)

Tan Sri Ismail Bin Adam
(Independent Non-Executive Director)

Datuk Loo Took Gee
(Independent Non-Executive Director)

REMUNERATION COMMITTEE

Datuk Seri Long See Wool
(Chairman and Independent Non-Executive Director)

Tan Sri Ismail Bin Adam
(Independent Non-Executive Director)

Datuk Loo Took Gee
(Independent Non-Executive Director)

AUDITORS

PricewaterhouseCoopers PLT
(LLP0014401-LCA & AF 1146)
Chartered Accountants

STOCK EXCHANGE LISTING

Bursa Malaysia Securities Berhad
Main Market (23.05.1997)

EXECUTIVE CHAIRMAN'S STATEMENT

The 2024 financial year saw another exceptional set of results for our Group, with revenue and profits continuing to hit new highs.

Our dividend track record remained unbroken, with the 27th consecutive year since listing on the Kuala Lumpur stock exchange in 1997. We declared two interim dividends amounting to 7.0 sen per share in respect of the 2024 financial year, a 17% increase over last year.

In keeping with our long-proven growth and expansion strategy, our Group acquired a 53.19% stake in Ranhill Utilities this year. Ranhill Utilities is mainly involved in the water and power sectors in Malaysia, in addition to providing multi-disciplinary engineering services, synergistic with our Group's existing areas of expertise.

In terms of organic growth, YTL PowerSeraya was awarded the right to build, own and operate a 600-megawatt hydrogen-ready combined cycle gas turbine unit. The new plant will be at least 30% volume hydrogen-ready, with the ability to be retrofitted to become 100% hydrogen-ready operationally.

In line with this ongoing and critical pursuit of low carbon energy solutions, YTL PowerSeraya will also invest more than S$5 million to expand the amount of solar power generated at Pulau Seraya Power Station to 5 MWp, up from the existing 1 MWp. The increased capacity, which can produce a monthly average of 417 MWh under optimal conditions, would support more than 1,000 four-room Housing Board flats monthly.

Operationally, the year under review continued to see challenging times for the UK water sector. The need for environmental performance and resilience is increasing as cost-of-living pressures continue to squeeze household budgets.

TAN SRI (SIR) FRANCIS YEOH SOCK PING
PSM, KBE
Executive Chairman

EXECUTIVE CHAIRMAN'S STATEMENT

Meanwhile, global warming is associated with more extreme weather and, in the UK, will lead to drier summers and wetter winters. It is essential that we provide resilient water and wastewater services throughout these changes. We are proud to play our part in taking these challenges on.

River health is a priority and we are taking action to improve our performance. In common with other English water companies, every storm overflow on the Wessex Water network is now monitored – a world-leading position for the English water industry – and we are using AI to survey our sewerage network. These technologies are providing better visibility, data and alerts which will enable faster responses, allow for preventative action and guide our capital investment choices.

This dovetails with exciting new developments at home in Malaysia, with our formation this year of YTL AI Cloud, a key component of our digital transformation business, centered on the development and deployment of accelerated supercomputing power. This brings vast potential to fast-track Malaysia's adoption and development of technological advances spurred by AI capabilities.

Economic Review

The Malaysian economy demonstrated resilience in 2023, achieving a gross domestic product (GDP) growth of 3.7% despite a challenging external environment. This performance was supported by robust domestic demand, a recovery in tourism and improved labour market conditions. In 2024, growth accelerated to 4.2% in the first quarter and 5.9% in the second quarter, driven by improvements in domestic demand and exports *(sources: Bank Negara Malaysia updates & reports)*.

In the other major economies where the Group operates, the UK recorded modest GDP growth of 0.1% for the 2023 calendar year. The UK economy improved in 2024, expanding by 0.3% in the first quarter and 0.9% in the second quarter on a year-on-year basis. Meanwhile, Singapore's economy grew by 1.1% in 2023, with growth rising to 3.0% and 2.9%, respectively, in the first and second quarters of 2024 *(sources: Singapore Ministry of Trade & Industry, UK Office for National Statistics updates & reports)*.

The opportunities are virtually unlimited, from the creation of high-value, high-income job opportunities for Malaysians, to the development of our country as a leading AI and data center hub for the entire region and beyond, with a significant role to play in the global technology landscape.

Our Group achieved another strong year across all fronts, underscoring the effectiveness of our commitment to long-term strategies that ensure we can continue to create and deliver enduring, sustainable value.

As we embark on a new year, the outlook for our Group remains robust and we will continue to pursue our growth and expansion targets whilst remaining focused on improving operational efficiencies, responsibly managing our carbon footprint and advancing new pathways for innovation.

TAN SRI (SIR) FRANCIS YEOH SOCK PING
PSM, KBE

MANAGING DIRECTOR'S REVIEW

FINANCIAL PERFORMANCE

Our Group achieved outstanding results for the year, with a 68% increase in profit after tax to RM3.41 billion and revenue rising to RM22.28 billion. Returns to shareholders rose during the financial year under review, with total dividends declared increasing 17% to 7.0 sen per share.

Our power generation segment in Singapore registered another strong year due to healthier margins and lower interest expenses following early loan repayments. The water and sewerage segment in the UK turned in better revenue, driven mainly by newly secured contracts in the non-household retail market and the price increase allowed by the industry regulator.

We continue to generate about 96% of our revenue from overseas, from our key operations in the UK and Singapore, as well as investments in other countries.

STRATEGIC GROWTH & EXPANSION

During the financial year under review, our Group acquired a collective stake of 53.19% in Ranhill Utilities, which provides water services for the state of Johor and power generation via natural gas-fired and solar power stations in Sabah and Perak, as well as other utility businesses. This was a strategic opportunity to invest in a mature business operating in segments closely correlated with our Group's existing core competencies, and complements our utilities portfolio geographically and operationally.

Across the causeway, in January this year, YTL PowerSeraya won the first Request for Proposal (RFP) under the Energy Market Authority's (EMA) new Centralised Process framework to develop a hydrogen-ready combined cycle gas turbine plant. The new plant is targeted to be completed by the end of 2027 and will be at least 30% volume hydrogen-ready, with the ability to be retrofitted to become operationally 100% hydrogen-ready in the future, aiding in emissions reduction.

This is fully in keeping with our commitment to invest for the long term in low carbon technologies, infrastructure and advanced energy solutions, enabling us to continue to provide the best outcomes for our customers and communities where we operate. We are gratified by the faith and confidence placed in YTL PowerSeraya to build for the future and deliver this pioneering project in Singapore.

DATO' SERI YEOH SEOK HONG
Managing Director

COMMITMENT TO OPERATIONAL EXCELLENCE

YTL PowerSeraya sold 10,644 GWh of electricity for the financial year under review, an increase of 6% over last year. Demand and prices have stabilised in Singapore's wholesale electricity market save for hotter months, which saw a surge in electricity supply commitments.

Our retail business, Geneco, was also officially announced by the EMA as Singapore's leading electricity retailer in the Open Electricity Market, holding a 28.5% market share as at 30 June 2024.

In the UK, the pattern of extreme weather continued over the last year and is likely to persist into the future. Within this context, exceptional rainfall impacted Wessex Water's storm overflow discharge performance, resulting in a rise in minor pollutions. All storm overflows are now monitored and the data will inform ongoing work to eliminate spills, with AI technology being used to detect defects along many miles of sewer network to help speed response times and build more resilience into the system.

Wessex Water performed highly on environmental and leakage reduction, and has achieved the highest rating of four stars in the Environmental Performance Assessment from the UK Environment Agency this year, having responded with urgency to every potential pollution incident by doing its utmost to prevent such incidents from becoming serious.

Wessex Water continues to exemplify the safe haven protection that regulated assets add to our Group. This year, Wessex Water's regulated asset base (RAB) value increased 5% to £4.3 billion (RM25.8 billion) from £4.1 billion (RM24.4 billion) last year.

DIGITAL ACCELERATION

In our digital transformation business, we continued to make good progress on the YTL Green Data Center Park in Kulai, Johor, with the first phase commencing operations in May 2024. We are progressing well with subsequent phases, which will be delivered in stages in accordance with our agreed commitments.

The YTL Green Data Center Park will be the first data center campus in Malaysia to be co-powered by on-site renewable energy and we are developing the solar power generation facility of up to 500 MW to support the Park's energy needs.

As a cornerstone of our digital strategy, YTL Communications was recognised as a Malaysia Digital status company this year by the Malaysia Digital Economy Corporation (MDEC), affirming our commitment to digital transformation and innovation. We have continued to conceptualise and launch innovative plans and products to cater to subscriber needs.

YTL Communications also formalised its role as a digital partner for the Geran Digital PMKS Madani initiative through Yes, aimed at supporting the digital transformation of MSMEs and SMEs by providing advanced digital solutions and connectivity options, with 5G allowing businesses to digitalise their operations.

We continued to make good progress on our digital bank this year. We were awarded a digital banking licence from Bank Negara Malaysia in consortium with Sea Limited in April 2022, and expect to launch in the fourth quarter this year.

In December 2023, we announced a collaboration with NVIDIA Corporation to build AI infrastructure at a meeting between Mr Jensen Huang, founder and Chief Executive Officer of NVIDIA, and Prime Minister of Malaysia, YAB Dato' Seri Anwar bin Ibrahim.

Subsequently, in March this year, we formed YTL AI Cloud, a specialised provider of massive-scale GPU-based accelerated computing. We will also deploy and manage one of the world's most advanced supercomputers on NVIDIA's Grace Blackwell-powered DGX Cloud – an AI supercomputer for accelerating the development of generative AI.

YTL Power is among the first companies to adopt NVIDIA GB200 NVL72, which is a multi-node, liquid-cooled, rack-scale system with fifth-generation NVLink. The supercomputer will be interconnected by NVIDIA Quantum InfiniBand networking platform, which is designed for the most compute-intensive workloads. The YTL AI Supercomputer will surpass more than 300 exaflops of AI compute, making it one of the fastest supercomputers in the world.

We are excited to bring this supercomputing power to the Asia Pacific region, which has been home to many of the fastest-growing cloud regions and the most innovative users of AI in the world. The YTL AI Supercomputer will be located at the YTL Green Data Center Campus, placing it within 50 km from some of the world's densest network interconnection points in neighbouring Singapore.

The development of a world-class accelerated computing platform has the potential to drive scientific research, innovation and economic growth, elevating Malaysia's attractiveness as a hub for digital investment and ability to play a significant role in the global technology landscape. It also creates vital new opportunities for the development of sovereign AI cloud services and other critical digital infrastructure.

We are encouraged by the excellent strides made across our Group this year to bolster our resilience and adaptability, coupled with an ongoing drive to deliver innovative solutions and create lasting value for all our stakeholders. Looking ahead, the strength of the foundations of our Group will continue to generate new avenues and opportunities to drive our future growth.

DATO' SERI YEOH SEOK HONG
SPMS, DSPN, JP

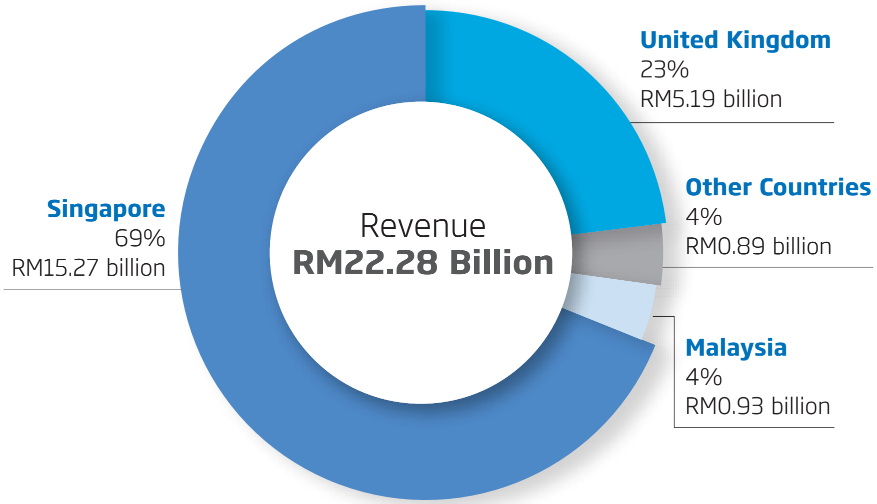
MANAGEMENT DISCUSSION & ANALYSIS
GROUP OVERVIEW

OVERVIEW

The principal activities of YTL Power International Berhad ("YTL Power" or "Company") are those of an investment holding and management company. The key reporting segments of YTL Power and its subsidiaries ("YTL Power Group" or "Group") are Power Generation, Water & Sewerage, Telecommunications and Investment Holding Activities.

The YTL Power Group has operations, investments and projects under development in Malaysia, Singapore, the United Kingdom (UK), Indonesia, Jordan and the Netherlands.

Revenue by Country - FY2024



MANAGEMENT DISCUSSION & ANALYSIS
GROUP OVERVIEW

The YTL Power Group owns Wessex Water Services Limited ("Wessex Water"), a water and sewerage provider in the UK, and YTL PowerSeraya Pte Limited ("YTL PowerSeraya"), which has a total licensed generation capacity of 3,100 megawatts[1] ("MW") and multi-utility operations in Singapore.

In Malaysia, YTL Power owns a 60% stake in YTL Communications Sdn Bhd ("YTL Comms"), which provides high-speed 4G and 5G services under the Yes brand.

During the financial year under review, the Group acquired a collective stake of 53.19% in Ranhill Utilities Berhad ("Ranhill"), which provides water services for the state of Johor and power generation via natural gas-fired and solar power stations in Sabah and Perak, as well as other utility businesses.

New businesses under development include a 500 MW solar power generation facility in Kulai, Johor, and green data centers in Malaysia and Singapore, including YTL AI Cloud, a specialised provider of massive-scale GPU-based accelerated computing. The Group in consortium with Sea Limited has also been awarded a digital banking licence by Bank Negara Malaysia. In the UK, the Group is undertaking the development of Brabazon, Bristol, a mixed-use residential and commercial property project, which will include the YTL Arena Bristol.

[1] *As at 30 June 2024, YTL PowerSeraya's registered generating capacity with the Energy Market Authority of Singapore was about 2,650 MW*

MANAGEMENT DISCUSSION & ANALYSIS
GROUP OVERVIEW

OBJECTIVES & STRATEGIES

The YTL Power Group pursues the geographic diversification and expansion of its revenue base through greenfield developments and strategic acquisitions both domestically and overseas, focusing on regulated and other utility assets, and businesses correlated to its core competencies, with the goal of maximising stakeholder value and building and operating strong businesses that are viable and sustainable on a long-term basis.

The YTL Power Group derives the bulk of its revenue from operating various regulated assets under long-term concessions and/or licences and other utility assets, enabling the Group to achieve stable earnings and mitigate the downside risks arising from economic uncertainties or changing operating conditions, both in Malaysia and globally.

The principal components of the YTL Power Group's strategy comprise:

- **Diversification and expansion of the Group's revenue base through both greenfield projects and strategic acquisitions in Malaysia and overseas, particularly in the area of regulated utilities**

  The YTL Power Group pursues a strategy of acquiring regulated assets operating under long-term concessions. The Group's existing overseas operations in this area continue to generate steady returns and its overseas acquisitions diversify income streams, enabling the Group to mitigate single-country and single-industry risks.

- **Growth and enhancement of the YTL Power Group's core businesses with a focus on renewable & sustainable energy solutions**

  The Group's strategy to continue to grow its businesses is to leverage its expertise in its core competencies, particularly in the areas of power generation, water and sewerage services, merchant multi-utilities and telecommunications.

  This includes investing in more sustainable renewable energy solutions. In implementing its strategy, the Group focuses strongly on governance, compliance and managing the economic, environmental and social impacts of its businesses to ensure the long-term sustainability and viability of its operations.

- **Development of superior asset quality with increasing regulatory asset value over time**

  The YTL Power Group's regulated assets demonstrate ongoing growth, with the regulated asset value of these assets increasing over time. Wessex Water's regulatory capital value, for example, has grown from GBP1.3 billion (approximately RM7.7 billion) when it was acquired by YTL Power in 2002 to GBP4.3 billion (approximately RM25.8 billion) as at 30 June 2024.

- **Ongoing optimisation of the Group's capital structure**

  The YTL Power Group maintains a balanced financial structure by optimising the use of debt and equity financing and ensuring the availability of internally generated funds and external financing to capitalise on acquisition opportunities. A key component of the Group's growth strategy is its practice of funding the debt component of its acquisitions and greenfield projects largely through non-recourse financing which has ensured that the Group only invests in projects that are commercially viable on a stand-alone basis.

- **Enhancement of operational efficiencies to maximise returns from the Group's businesses and deliver high-quality services to its customer base**

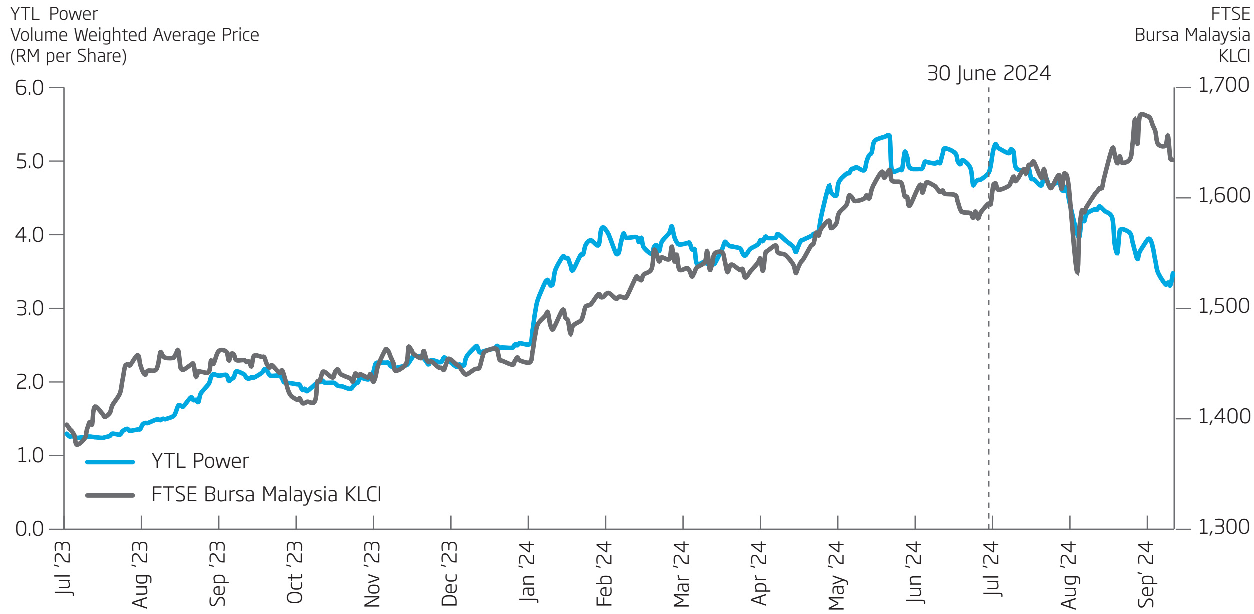
  The Group believes that its utility assets on average operate within the highest efficiency levels of their industries and further enhances operational efficiencies where possible through the application of new technologies, production techniques and information technology, to deliver efficient, high-quality services to its customer base.

PERFORMANCE INDICATORS

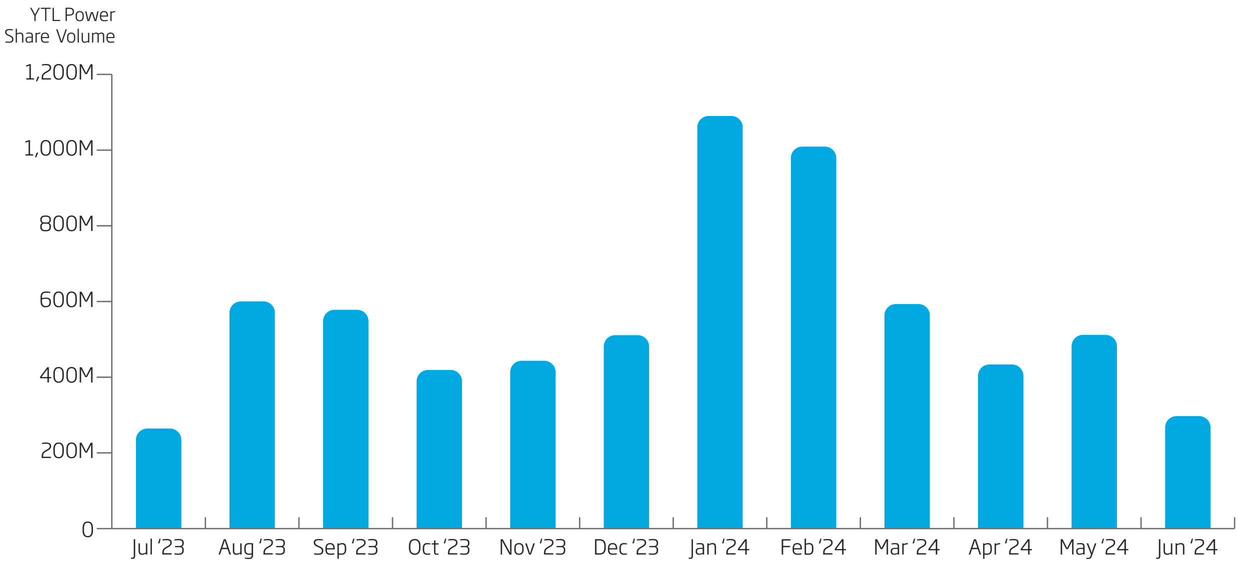
YTL Power has been listed on Bursa Malaysia Securities Berhad ("Bursa Securities") since 23 May 1997. YTL Power is listed on the Main Market of the exchange under the Gas, Water & Multi-Utilities sub-sector of the Utilities sector.

The graph below illustrates the performance of YTL Power's share price compared with the FTSE Bursa Malaysia KLCI, the key component benchmark of Bursa Securities, during the financial year ended 30 June 2024.

Performance of YTL Power's Share Price vs FTSE Bursa Malaysia KLCI



Volume of YTL Power Shares Traded on Bursa Securities



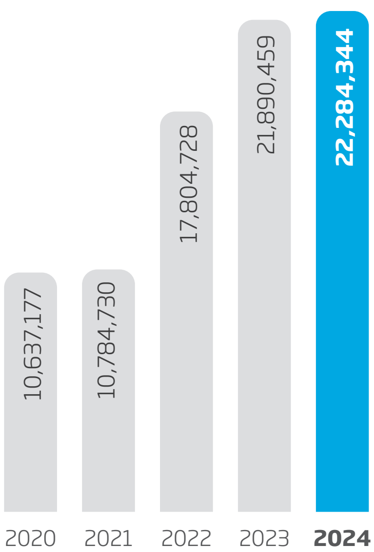
Source: Bloomberg

MANAGEMENT DISCUSSION & ANALYSIS
FINANCIAL REVIEW

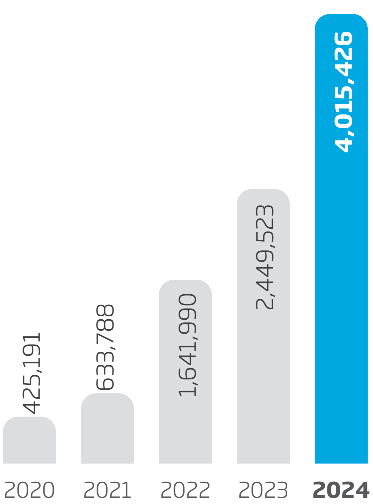
FINANCIAL HIGHLIGHTS

	2024	2023	2022 *(Restated)*	2021	2020
Revenue (RM'000)	**22,284,344**	21,890,459	17,804,728	10,784,730	10,637,177
Profit Before Taxation (RM'000)	**4,015,426**	2,449,523	1,641,990	633,788	425,191
Profit/(Loss) After Taxation (RM'000)	**3,408,634**	2,032,587	1,454,687	(103,128)	127,704
Profit/(Loss) for the Year Attributable to Owners of the Parent (RM'000)	**3,403,390**	2,027,991	1,476,796	(146,524)	67,638
Total Equity Attributable to Owners of the Parent (RM'000)	**20,054,062**	16,771,757	14,588,892	13,017,642	12,018,989
Basic Earnings/(Loss) per Share (Sen)	**41.94**	25.03	18.23	(1.84)	0.88
Dividend per Share (Sen)	**7.00**	6.00	4.50	4.50	-
Total Assets (RM'000)	**66,756,768**	59,132,006	51,325,501	52,074,335	47,138,135
Net Assets per Share (RM)	**2.45**	2.07	1.80	1.61	1.57

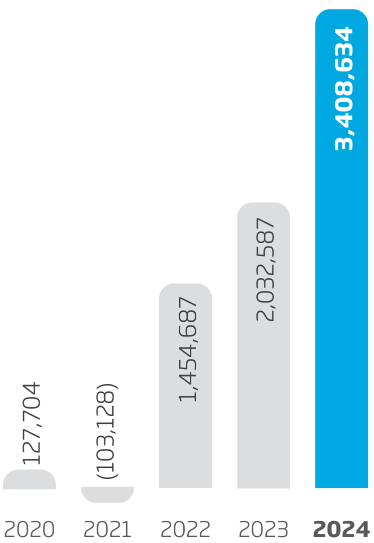
Revenue
(RM'000)



Profit Before Taxation
(RM'000)

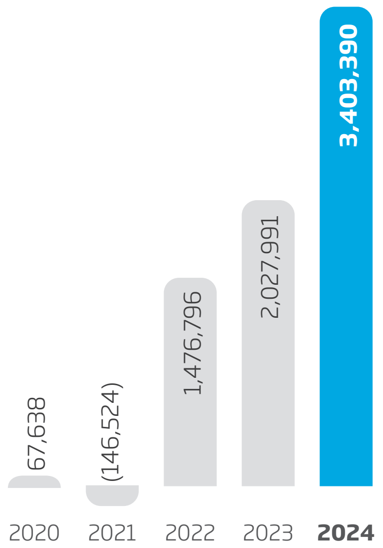


Profit/(Loss) After Taxation
(RM'000)

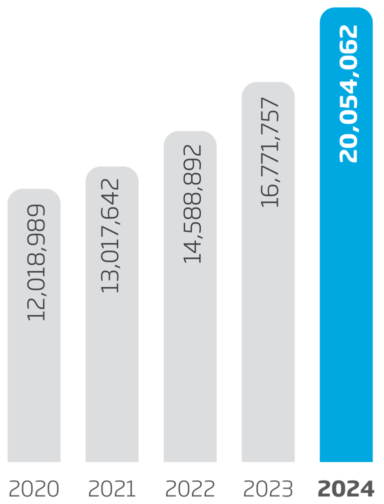


MANAGEMENT DISCUSSION & ANALYSIS
FINANCIAL REVIEW

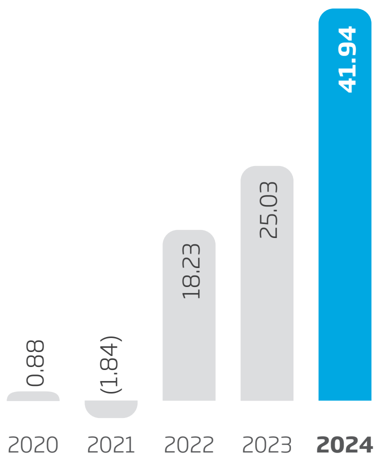
Profit/(Loss) for the Year Attributable to Owners of the Parent
(RM'000)



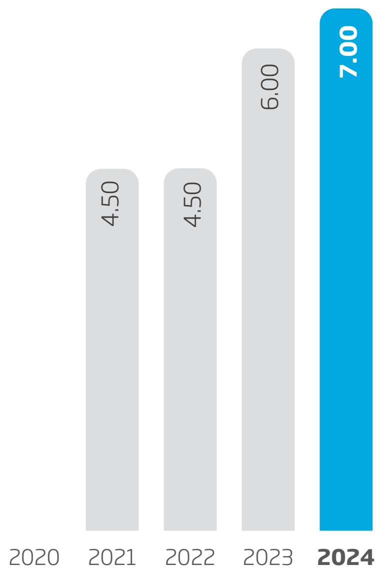
Total Equity Attributable to Owners of the Parent
(RM'000)



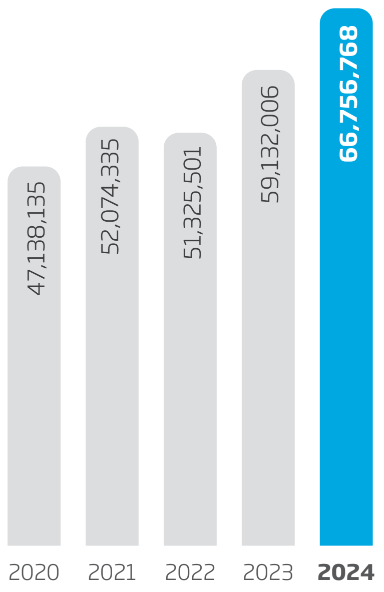
Basic Earnings/(Loss) per Share
(Sen)



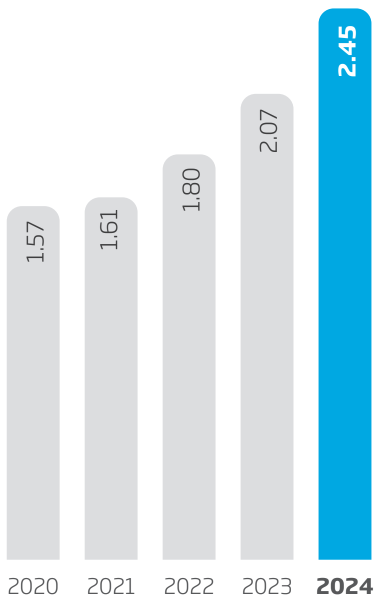
Dividend per Share
(Sen)



Total Assets
(RM'000)



Net Assets per Share
(RM)



MANAGEMENT DISCUSSION & ANALYSIS
FINANCIAL REVIEW

REVIEW OF FINANCIAL PERFORMANCE

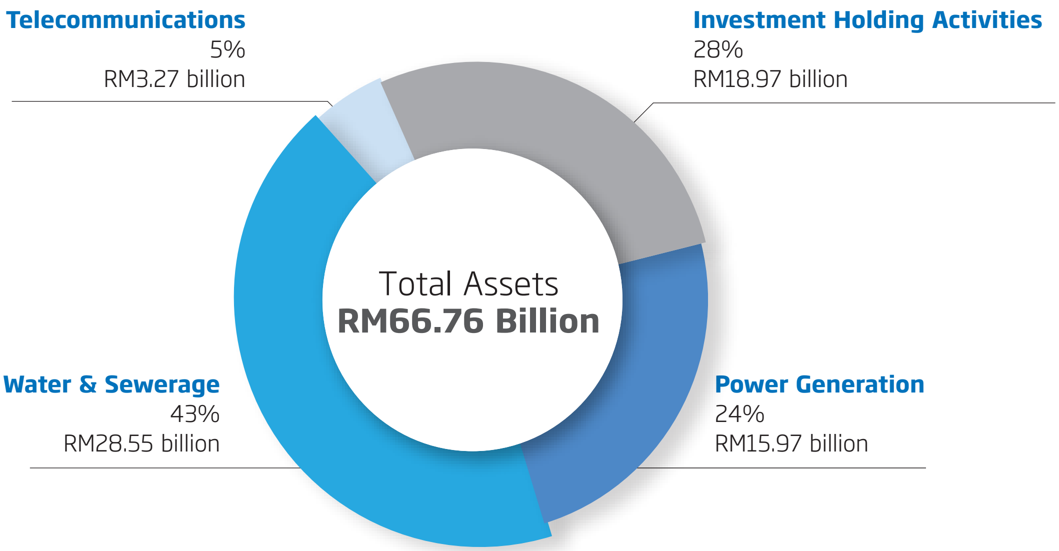
Group Financial Performance

The YTL Power Group recorded higher revenue of RM22,284.3 million for the financial year ended 30 June 2024 compared to RM21,890.5 million for the previous financial year ended 30 June 2023. Profit before taxation increased to RM4,015.4 million for the financial year under review, compared to RM2,449.5 million recorded in the previous financial year.

For the financial year ended 30 June 2024, overseas operations accounted for approximately 95.8% of the Group's revenue, compared to 97.1% for the previous financial year ended 30 June 2023, whilst operations in Malaysia contributed 4.2% of the Group's revenue in the current financial year compared to 2.9% for the previous financial year.

Segmental Financial Performance

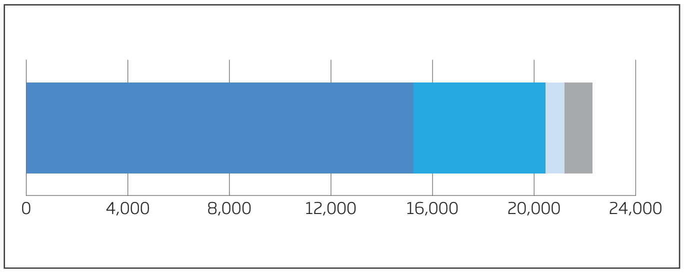
Total Assets by Segment
(as at 30 June 2024)



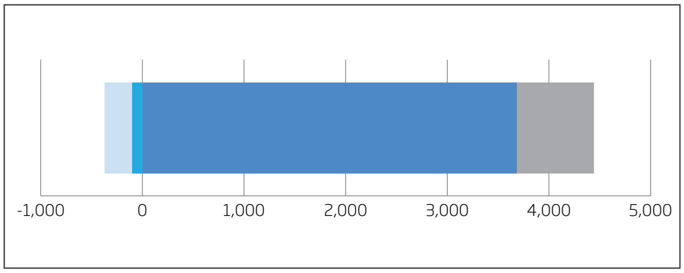
A comparison of the financial performance of each segment of the Group for the financial years ended 30 June 2024 and 30 June 2023 is set out in the following table:

	Segment Revenue		Segment Profit/(Loss) Before Taxation	
	2024 RM million	**2023 RM million**	**2024 RM million**	**2023 RM million**
Power Generation	**15,241.2**	16,217.0	**3,686.7**	2,464.0
Water & Sewerage	**5,213.7**	4,265.8	**(101.0)**	(94.8)
Telecommunications	**741.3**	600.6	**(325.7)**	(268.6)
Investment Holding Activities	**1,088.1**	807.1	**755.4**	348.9
	22,284.3	21,890.5	**4,015.4**	2,449.5

Breakdown of Revenue by Segment - FY2024 *(RM million)*



Breakdown of Profit/(Loss) Before Taxation by Segment - FY2024 *(RM million)*



Power Generation | Water & Sewerage | Telecommunications | Investment Holding Activities

(a) Power Generation

The Power Generation segment recorded lower revenue of RM15,241.2 million for the financial year ended 30 June 2024 compared to RM16,217.0 million for the previous financial year ended 30 June 2023, mainly due to lower pool prices and partially offset by the strengthening of the Singapore Dollar.

Profit before taxation increased to RM3,686.7 million this year compared to RM2,464.0 million last year mainly due to better margins, lower interest expenses following early loan repayments and the strengthening of the Singapore Dollar.

(b) Water & Sewerage

The Water & Sewerage segment recorded higher revenue of RM5,213.7 million for the financial year under review over RM4,265.8 million last year, mainly due to new contracts within the non-household retail market and an increase in price as allowed by the regulator, coupled with the strengthening of the Sterling.

The increase in loss before taxation was mainly due to higher interest expenses.

(c) Telecommunications

The Telecommunications segment recorded higher revenue of RM741.3 million for the financial year under review compared to RM600.6 million last year, mainly due to higher project revenue recorded.

The increase in loss before taxation was mainly due to higher operating costs.

(d) Investment Holding Activities

The Investment Holding Activities segment recorded higher revenue of RM1,088.1 million this year compared to RM807.1 million last year, primarily attributable to higher interest income.

Profit before taxation increased to RM755.4 million in the current financial year as compared to RM348.9 million last year mainly due to higher interest income as well as a fair value gain arising from the acquisition of shares in Ranhill, partially offset by a lower share of profits of investments accounted for using the equity method.

DIVIDENDS

The dividends paid by the Company since the end of the last financial year are as follows:

	RM'000
In respect of the financial year ended 30 June 2023: - Second interim dividend of 3.5 sen per ordinary share paid on 29 November 2023	**283,575**
In respect of the financial year ended 30 June 2024: - First Interim dividend of 3.0 sen per ordinary share paid on 28 June 2024	**245,827**

On 21 August 2024, the Board of Directors of YTL Power ("Board") declared a second interim dividend of 4.0 sen per ordinary share in respect of the financial year ended 30 June 2024 with book closure and payment dates of 13 November 2024 and 29 November 2024, respectively.

MANAGEMENT DISCUSSION & ANALYSIS
FINANCIAL REVIEW

The total dividend declared for the financial year ended 30 June 2024 amounted to 7.0 sen per ordinary share.

The Board did not recommend a final dividend for the financial year ended 30 June 2024.

Dividend Policy

The Board has not adopted a set dividend policy. It is the present intention of the Directors to continue to propose the payment of cash dividends on an annual basis, subject to future earnings and the financial condition of YTL Power and other factors, including the profit and cash flow position of the YTL Power Group, restrictions imposed by law or under credit facilities on the payment of dividends by members of the YTL Power Group and the availability of funds.

CAPITAL MANAGEMENT & LIQUIDITY

The Group's objectives when managing its capital are to safeguard its ability to continue as a going concern in order to provide returns to shareholders and benefits for other stakeholders, and to maintain an optimal capital structure to reduce the cost of capital.

There are external debt covenants, such as gearing and debt service coverage ratios applicable to the Group, which are not onerous and these obligations can be fulfilled. As part of its capital management, the Group rigorously monitors compliance with these covenants.

In addition, consistent with others in the industry, the Group monitors capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings (including current and non-current borrowings, as shown in the Statement of Financial Position) less cash and bank balances. Total capital is calculated as equity, as shown in the Statement of Financial Position, plus net debt.

	Group		Company	
	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
Total bonds and borrowings	**32,388,397**	31,484,301	**8,603,260**	7,438,381
Less: Cash and bank balances	**(8,889,949)**	(8,999,425)	**(440,487)**	(448,498)
Net debt	**23,498,448**	22,484,876	**8,162,773**	6,989,883
Total equity	**19,913,229**	16,400,871	**16,266,336**	14,688,560
Total capital	**43,411,677**	38,885,747	**24,429,109**	21,678,443
Gearing ratio	**54%**	58%	**33%**	32%

All borrowings of subsidiaries are undertaken on a non-recourse basis to the Company save and except for those borrowings guaranteed by the Company, which amounted to RM720,128,532 (2023: RM1,240,608,700). Further details are set out in *Note 28* of the *Financial Statements* in this Annual Report.

Under Practice Note 17 of the Main Market Listing Requirements of Bursa Securities, the Company is required to maintain consolidated shareholders' equity equal to or not less than the 25 percent of the issued and paid-up capital (excluding treasury shares) and such shareholders' equity must not be less than RM40 million. The Company has complied with this requirement with total consolidated equity attributable to owners of the parent as at 30 June 2024 of RM20.1 billion.

The Group maintains a level of cash reserves and bank facilities deemed adequate by management to ensure, as far as possible, that it will have sufficient liquidity to fund its business requirements and pay dividends to its shareholders. As at 30 June 2024, the Group's cash reserves stood at RM9.8 billion (2023: RM10.2 billion).

MANAGEMENT DISCUSSION & ANALYSIS
SIGNIFICANT CORPORATE DEVELOPMENTS

ACQUISITION OF 53.19% STAKE IN RANHILL

In November 2023, YTL Power and SIPP Power Sdn Bhd ("SIPP Power"), an indirect 70% owned subsidiary of YTL Power, acquired 280.7 million shares representing a 21.77% equity interest in Ranhill. On 28 May 2024, SIPP Power entered into an unconditional share purchase agreement with Tan Sri Hamdan Mohamad, Hamdan Inc (Labuan) Pte Ltd and Hamdan (L) Foundation for the acquisition of 405.2 million shares representing a 31.42% equity interest in Ranhill for a total cash consideration of RM405.2 million or effectively RM0.995 per Ranhill share ("Acquisition"). The Acquisition was completed on 31 May 2024 and SIPP Power's shareholding in Ranhill increased from 2.90% to approximately 34.32%. Collectively with YTL Power, the Group's aggregate direct shareholding in Ranhill increased from 21.77% to approximately 53.19%.

In conjunction with the Acquisition, SIPP Power extended a mandatory take-over offer on 28 May 2024 to acquire all the remaining shares in Ranhill not already owned by YTL Power, SIPP Power and persons acting in concert with them at an offer price of RM0.995 per Ranhill share pursuant to the Malaysian Code on Take-Overs and Mergers 2016 and the Rules on Take-Overs, Mergers and Compulsory Acquisitions issued by the Securities Commission Malaysia.

Upon the closing of the mandatory take-over offer on 9 July 2024, YTL Power and SIPP Power collectively held 689.4 million shares comprising a 53.19% equity interest in Ranhill.

YTL POWERSERAYA AWARDED INAUGURAL RFP TO BUILD 600 MW HYDROGEN-READY POWER STATION

On 29 January 2024, YTL PowerSeraya announced that it had been awarded the first Request for Proposal (RFP) under the Singapore Energy Market Authority's new Centralised Process framework to develop a hydrogen-ready combined-cycle gas turbine ("CCGT") power plant at its Pulau Seraya Power Station site. The framework strategically coordinates private sector investments to ensure sufficient generation capacity by 2028, safeguarding Singapore's future energy needs.

YTL PowerSeraya's CCGT will be at least 30% volume hydrogen-ready, with the ability to be retrofitted to become operationally 100% hydrogen-ready in the future, aiding in emissions reduction, thereby underscoring the Group's commitment to environmentally sustainable practices. The construction of the 600 MW hydrogen-ready CCGT is targeted to be completed by the end of 2027.

MANAGEMENT DISCUSSION & ANALYSIS
SEGMENTAL REVIEW

POWER GENERATION

SEGMENT OVERVIEW

YTL Power owns a 100% equity interest in YTL PowerSeraya, a Singapore-based energy company with a total licensed generation capacity of 3,100 MW, consisting of combined-cycle and co-generation combined-cycle plants. As at 30 June 2024, YTL PowerSeraya's registered generating capacity with Singapore's Energy Market Authority ("EMA") was about 2,650 MW.

Situated on Jurong Island, Singapore's oil, gas and petrochemicals hub, YTL PowerSeraya is a diversified energy company with a core business centered on the generation and retailing of electricity, in addition to operating other multi-utility businesses comprising utilities supply (steam, natural gas and water), oil storage tank leasing and oil trading and bunkering.

The Group is also undertaking the development of a solar power facility with a generation capacity of up to 500 MW in Johor, Malaysia.

The Group acquired a collective stake of 53.19% in Ranhill towards the end of the financial year under review. The power generation activities of Ranhill and its subsidiaries ("Ranhill Group") comprise two 190 MW CCGT plants in Rugading and Teluk Salut in Sabah and a 50 MW large-scale solar plant in Bidor, Perak.

OPERATIONAL REVIEW

In Singapore, the Group sold 10,644 gigawatt hours ("GWh") of electricity for the financial year under review, increasing 6% from the previous financial year. Generation market share based on scheduled generation stood at 19.9% in 2023. The electricity market has stabilised which led to low volatility of prices in the Singapore wholesale electricity market except for hotter months, which saw a surge in electricity supply commitments.

The Group's commitment to maintaining plant reliability has been demonstrated through the timely completion of both major and minor maintenance inspections on its combined cycle and co-generation power plant units. Over the past few years, several key measures have been progressively implemented to significantly enhance plant reliability. These key measures include the conduct of Failure Mode Effect Analysis, Master Trip Logic Reviews and Single Point of Failure Analysis to minimise vulnerabilities and prevent forced outages, Root Cause Analysis to prevent recurrence of outages, and an Operational 'Near-Miss' Incident Framework for early detection and rectification of plant abnormalities.

The importance of maintaining high standards in quality, environmental, energy, health and safety, as well as cyber security management systems remains a key priority, and certifications have been attained in ISO9001, ISO14001, ISO27001, ISO45001, BizSafe Star and SS 651, as well as audit compliance with the ISO50001 standard under Singapore's National Environmental Agency's Energy Management System (EnMS) requirement during the year.

The Group's continuous efforts in maintenance, sustainability, digitalisation and compliance underscore its commitment to operational excellence and sustainable growth, to achieve long-term reliability, efficiency and safety in its operations while contributing to a greener future.

To support its digital transformation agenda, the division focused on three areas during the year under review. Application modernisation initiatives completed during the year included software upgrades, cloud migrations and re-platforming projects, which led to significant improvements in system performance and efficiency, increased scalability and enhanced overall security and compliance. Digitalisation and automation initiatives aimed at enhancing business capabilities, such as improved systems monitoring, contract management, and energy and trading risk management, were also undertaken, whilst data capabilities initiatives focused on establishing a comprehensive Data Governance Framework.

MANAGEMENT DISCUSSION & ANALYSIS
SEGMENTAL REVIEW

Retail

The Group's retail brand, Geneco, held a total market share of 13.4% (based on retail volume as a percentage of total system demand) for the financial year under review in the electricity retail market, comprising customers from the residential, commercial and industrial segments. Correspondingly, sales volume was 7,530 GWh.

In the residential segment, Geneco has been officially announced by the EMA as Singapore's leading electricity retailer in the Open Electricity Market, holding a 28.5% market share and serving 170,355 active residential customers as at 30 June 2024.

For commercial and industry segments, the Small & Medium Business ("SMB") Online platform, which enables SMB customers with single premises and load size of less than 20 MWh per month to sign up online seamlessly, saw an increase of 147 new SMB customers, bringing the total SMB Online customers to 270 as at 30 June 2024. As part of this digitalisation journey, Geneco is also looking to expand its SMB online offerings to target single premises customers with energy consumption of up to 100 MWh per month, enhancing its reach to meet the needs of this segment.

In continuation of its eco journey with Power Eco Add-on – Singapore's First-And-Only customisable green add-on (Renewable Energy Certificate or Carbon Credits) for an electricity plan – Geneco celebrated its sixth anniversary this year by offering complimentary first 6 months of the innovative green add-on to both new and existing Geneco residential customers who opt-in or upgrade to Power Eco Add-on. As at 30 June 2024, Geneco had 3,711 customers opting for Power Eco Add-on, with an increase of 303 customers during the year, contributing to an overall target of 6,800 customers by 2030.

Fuel Management

The Group's fuel management arm continued its journey towards becoming a Smart Oil Storage Terminal, marked by strategic initiatives that have contributed to a commendable performance this year. The focus on automating and digitalising operational processes, coupled with the current ongoing phased implementation of a Storage Terminal Management System, has enabled the use of data to enhance decision-making processes. This transformation aligns with the strategic imperative of achieving operational excellence.

These efforts saw the efficient management of 10.31 million metric tonnes of fuel oil and diesel, a significant increase from 8.24 million metric tonnes last year. The terminal also experienced an increase in berthing for bunkering and cargo vessels, with 969 vessels compared to 837 last year, and maintained an average berth utilisation rate of 52.97%, reflecting a commitment to optimal resource utilisation. Additionally, the division has ensured sufficient operational fuel and reserves for its power generation needs.

MANAGEMENT DISCUSSION & ANALYSIS
SEGMENTAL REVIEW

WATER & SEWERAGE

SEGMENT OVERVIEW

In the UK, YTL Power owns a 100% equity interest in Wessex Water, a regional water and sewerage business serving 2.9 million customers across a geographic area of approximately 10,000 square kilometres in the south west of England, including Dorset, Somerset, Bristol, most of Wiltshire and parts of Gloucestershire and Hampshire.

Wessex Water is regulated by the Water Services Regulation Authority (known as Ofwat), the economic regulator for the UK water industry, and holds a licence from the UK government under an instrument of appointment to supply clean water and treat and dispose of waste water from its operating region in the south west of England.

In Malaysia, the Group's water supply operations comprise the activities of the Ranhill Group, which carries out water supply for the state of Johor. The Ranhill Group also has stakes in other water-related businesses.

OPERATIONAL REVIEW

In the Group's UK operations, the cost of living remained high throughout 2023 and many customers continued to experience economic hardship. Wessex Water responded by making support packages for vulnerable customers and those struggling to pay their bills more visible and easier to access. This included auto-enrolling just under 5,000 eligible customers on to its schemes through data shares with the UK government.

On **affordability**, Wessex Water remains committed to its pledge to end water poverty by 2030 despite the increasingly difficult economic context. Throughout the year, the division focused on boosting access to the wide range of financial support provided under its tailored assistance programme (tap) to ensure even more customers get the help they need.

This ongoing focus on delivering great **customer service** resulted in Wessex Water remaining a leading performer in the range of relevant customer service metrics, including being the top water and sewerage company on Ofwat's measure of customer experience, C-MeX.

According to the latest data from the Consumer Council for Water, Wessex Water has the lowest rate of complaints in the water and sewerage industry, at 21.57 per 10,000 connections. This was significantly better than the next best performer (29.91) and vastly better than the worst performer (227.52).

MANAGEMENT DISCUSSION & ANALYSIS
SEGMENTAL REVIEW

Water quality improved across all relevant metrics for the regulatory year from an already high base and is expected to be industry-leading among water and sewerage companies on the Compliance Risk Index (CRI) – one of two measures used by the UK Drinking Water Inspectorate (DWI) to measure drinking water quality compliance.

Water discharge compliance from the division's 18 water treatment and 290 water recycling centers remained very high at 99%.

With more extreme weather over the last year and such weather likely to be a feature of the future, Wessex Water is now using **AI technology** to detect defects, such as collapses and obstructions caused by wet wipes, along its many miles of sewer network to help speed response times and build more resilience into the system.

The past year has seen the demands of the public, media and politicians for **healthier water courses** grow stronger. Within this context, exceptional rainfall impacted the division's storm overflow discharge performance, resulting in a rise in minor pollutions. All storm overflows are now monitored and the data will inform ongoing work to eliminate spills, with tackling frequent spillers being the immediate priority.

Wessex Water continued to perform highly on **environmental and leakage reduction**, and achieved the highest rating of four stars in the Environmental Performance Assessment by the Environment Agency this year, having responded with urgency to every potential pollution incident by doing its utmost to prevent such incidents from becoming serious. Annual average leakage levels have been reduced by 1.4Ml/d.

The **Wessex Water Marketplace** – a platform for sharing challenges and data with the open market and enabling others to compete to help deliver solutions – celebrated its fifth anniversary in the year. Benefits from the approach included the implementation this year of an AI-enabled CCTV solution that has doubled the sewer length that can be surveyed at any given time. The Marketplace and other ongoing activities, such as expanding use of nutrient markets, demonstrate Wessex Water's commitment to competition, facilitating new ideas and working collaboratively on innovative solutions.

Wessex Water remains committed to delivering record levels of investment and working towards a future where rivers are healthier and no longer blighted by regular storm overflow spills and excess nutrients; where everyone is confident water supplies remain safe, clean and sustainable.

MANAGEMENT DISCUSSION & ANALYSIS
SEGMENTAL REVIEW

TELECOMMUNICATIONS

SEGMENT OVERVIEW

YTL Power owns a 60% stake in YTL Comms, which provides high-speed 4G and 5G services in Malaysia under the Yes brand.

OPERATIONAL REVIEW

YTL Comms is steadfast in its mission to bring affordable and reliable Internet connectivity to all Malaysians. With a series of strategic initiatives and launches designed to empower consumers and enterprises across the nation, the company expanded its product offerings, forged new partnerships and introduced innovative solutions, further solidifying its position as a leader of 5G in Malaysia.

In January, Yes introduced **Yes Power 35**, an industry-leading postpaid plan that sets a benchmark for affordability with the highest data quota in the price tier in the country - with 150GB of full-speed 5G and 4G data for only RM35 per month, making it the most economical choice in the market. It also comes with unlimited calls to all networks in Malaysia and the flexibility to use the data quota for both standard usage and hotspot sharing. Yes Power 35 quickly became a popular choice among users seeking affordable connectivity options.

Additionally, the launch of the **Yes Network Test Drive** gave potential customers a risk-free opportunity to experience the superior speed and coverage of Yes 5G for 30 days at no cost or commitment. This initiative was designed to build trust in Yes 5G's network capabilities, featuring an innovative activation process aimed at converting trial users into long-term subscribers.

In conjunction with Chinese New Year, Yes celebrated with a special **iPhone promotion**, offering the most affordable iPhone plan that included uncapped 5G data for RM129 per month. This limited-time offer also provided additional perks, with a choice of a complimentary 20W USB-C Apple Power Adapter or a discount of RM235 on the first bill for selected iPhone plans. Yes launched a new iPhone promotion in May 2024, allowing customers to save RM750 on the purchase of an iPhone 15 without contract obligations. The offer included a 30GB 5G prepaid plan, with 0% installment plans available through major banks.

For its business segment, Yes formed a strategic partnership with NetExperience and Actiontec Electronics to implement Malaysia's first **OpenWiFi deployment**. This collaboration introduced advanced enterprise-grade WiFi architecture to empower SMEs and enterprise customers.

Leveraging Actiontec's class-leading hardware and NetExperience's advanced cloud-based platform, the deployment offered high-performance, cost-effective WiFi solutions with features such as zero-touch provisioning and cloud-based management.

March saw the introduction of the innovative **Nothing Phone (2a)** through a range of postpaid plans tailored to meet the diverse needs of Malaysian consumers. The Yes Infinite+ Premium Plan offered the Nothing Phone (2a) at no additional cost with a subscription of RM118 per month, while the Yes Infinite+ Standard Plan provided the device for just RM10 per month with uncapped 5G data, unlimited calls, and generous hotspot data allowances. An exclusive pre-order campaign with special gifts for customers who signed up by 8 March 2024.

YTL Comms was recognised as a **Malaysia Digital status** company by the Malaysia Digital Economy Corporation (MDEC), affirming its commitment to digital transformation and innovation in Malaysia.

April marked the launch of the **SuperJimat Plan** which provided consumers access to the latest 5G smartphones starting from just RM35 per month. This package included 150GB of high-speed 5G data and unlimited calls, featuring popular brands like HONOR, OPPO, realme, vivo, and ZTE, available through a 24-month 5G contract. Yes also introduced the Gembiraya campaign in celebration of Hari Raya, offering customers a special reward of 44GB of free 5G data, redeemable via the MyYes app. This reinforces the mission to make 5G affordable for Malaysians.

In a groundbreaking development, Yes unveiled Malaysia's first **AI and robotics-based advanced manufacturing deployment** at Clarion Malaysia, powered by the Yes 5G Private Network. In collaboration with Cnergenz, this tailor-made solution harnessed robotics and AI to enhance production efficiency and quality, setting a new standard for operational excellence in the manufacturing and automation sectors. The initiative received strong support from Government and industry leaders, including Malaysia's Minister of Digital, Gobind Singh Deo.

This year also saw the launch of the **ASEAN Plus Roaming** service, allowing customers to enjoy unlimited data roaming across 11 Southeast Asian destinations with flexible passes starting from RM10. Customers could pre-book up to 30 days in advance and benefit from free cancellation up to 24 hours before activation.

In July this year, Yes formalised its role as a digital partner for the **Geran Digital PMKS Madani** initiative, aimed at supporting the digital transformation of MSMEs and SMEs by providing advanced digital solutions and connectivity options with 5G.

Yes also launched **affordable 5G plans** for Samsung's Galaxy Z Fold6 and Flip6 devices, further enhancing its consumer product portfolio. In addition, a promotion with Sooka was introduced, offering customers streaming access to the Paris 2024 Olympics, the Premier League and more at competitive prices, along with seamless 5G connectivity for an uninterrupted HD viewing experience.

INVESTMENT HOLDING ACTIVITIES

SEGMENT OVERVIEW

The YTL Power Group is undertaking the development of green data centers in Malaysia and Singapore, as well as digital banking in Malaysia. In the UK, the Group is developing Brabazon Bristol, a 380-acre residential and commercial project.

The Group also has investments in power generation assets comprising a 45% equity interest in Attarat Power Company PSC ("APCO"), which owns a 554 MW power project in Jordan, and an effective interest of 20% in PT Jawa Power, which owns a 1,220 MW power station in Java, Indonesia.

OPERATIONAL REVIEW

Data Centers

YTL Green Data Center Park

The Group has embarked on the development of the YTL Green Data Center Park in Kulai, Johor, with a capacity of up to 500 MW. This will be the first data center campus in Malaysia to be co-powered by on-site renewable solar energy. To date, the Group has partnered with Sea Limited as a co-locator to anchor this world-class green facility, the first phase of which became operational during the financial year under review. Another phase has been contracted with a hyperscaler client, and the ensuing phases of the Park will be rolled out on a staggered basis.

The campus incorporates innovative and sustainable solutions in design and operations to achieve high-energy efficiency and is expected to serve a growing demand in the region for ecofriendly, cost-efficient data center solutions from hyperscalers and co-location customers alike.

Progress is well underway on subsequent phases of the YTL Green Data Center Park, and will be delivered in accordance with planned timelines.

YTL AI Cloud

On 8 December 2023, YTL Power announced a collaboration with NVIDIA Corporation ("NVIDIA") to build AI infrastructure, in a meeting between Mr Jensen Huang, founder and Chief Executive Officer of NVIDIA, and Prime Minister of Malaysia, YAB Dato' Seri Anwar bin Ibrahim.

On 18 March 2024, YTL Power announced the formation of YTL AI Cloud, a specialised provider of massive-scale GPU-based accelerated computing, and that it will deploy and manage one of the world's most advanced supercomputers on NVIDIA Grace Blackwell-powered DGX Cloud – an AI supercomputer for accelerating the development of generative AI.

YTL Power is among the first companies to adopt NVIDIA GB200 NVL72, which is a multi-node, liquid-cooled, rack-scale system with fifth-generation NVLink. The supercomputer will be interconnected by NVIDIA's Quantum InfiniBand networking platform. The platform acts as a single GPU with 1.4 exaflops of AI performance and 30TB of fast memory and is designed for the most compute-intensive workloads. The YTL AI Supercomputer will surpass more than 300 exaflops of AI compute, making it one of the fastest supercomputers in the world.

MANAGEMENT DISCUSSION & ANALYSIS
SEGMENTAL REVIEW

The YTL AI Supercomputer will be located at the YTL Green Data Center Park and will help meet the demand for highly scalable, high-performance cloud-based solutions for AI/ML workloads. Its location in Johor also puts the facility within a 50-km radius from some of the world's densest network interconnection points in neighbouring Singapore.

Digital Banking

In April 2022, the Group in consortium with Sea Limited was awarded a digital banking licence by Bank Negara Malaysia and work is well underway towards commencement of operations.

This new venture, which will leverage multiple synergies between the Group and Sea Limited, will enable the Group to further contribute to the growth of Malaysia's digital transformation and broaden access of its citizens to financial services, particularly the underserved and underbanked, as well as micro, small and medium enterprises (MSMEs).

The digital bank is expected to commence operations in the fourth quarter of this calendar year.

Brabazon

The Group is undertaking one of the UK's largest master planned developments, located on the former Filton Airfield site. Brabazon Bristol is a 380-acre mixed-use urban development and the Group's first UK property development project.

Awards won this year include the British Home Awards 2023 (Regeneration Scheme) and the South West Business Masters 2023 (Property Business) award.

Masterplan Densification

Planning approval from South Gloucestershire Council for the revised Masterplan application received consent this year, enabling significant densification of the development. The approval allows the new Masterplan to deliver up to 6,500 residential homes, student accommodation units, 4 million sqft of commercial floor area and approximately 1 million sqft of educational and community facilities.

Residential

The first phase at Brabazon, known as The Hangar District, comprising 302 residential units apportioned to 127 landed and 175 apartment units, is currently being delivered. More than half of these homes are now completed and occupied. The remainder, which comprises mostly apartment units, are set to complete ahead of year-end. All open-market homes are sold in staggered releases and, to date, all have been sold off-plan with no voids accrued.

The next phase of 100 units of landed homes at Brabazon commenced construction with a similar staggered sales strategy to be adopted for the open-market homes. The first homes are scheduled for completion later in the year. The designs for the second phase retain many of the distinctive features that have made The Hangar District such a success.

The Retirement Village approval for 229 units was also obtained this year. The development is orientated towards active elderly retirees who require minimum care and desire to be part of an urban community with walkable access to parks and the town center. The target market includes downsizers and parents who want proximity to family and convenience but, at the same time, independence.

Student Accommodation

The application for the 1,514-bed Purpose Build Student Accommodation ("PBSA") scheme was designed, submitted and received consent within the year. Given Brabazon's connectivity via existing mobility infrastructure to established UK university campuses, the PBSA serves a market which is in high demand. These units are housed within four individual blocks with shared communal spaces such as study and game rooms, gyms and lounges that can host social gatherings, all of which interact with an outdoor landscape realm programmed with active and quiet zones. The project is under construction, with the first phase targeted for completion in the third quarter of 2026 and the final phase a year later.

MANAGEMENT DISCUSSION & ANALYSIS
SEGMENTAL REVIEW

Community

The Group commenced the construction and transformation of Hangar 16U, a Grade II listed aircraft hangar, into a new local, social community hub, designed to bring people together and promote active and sustainable living at Brabazon.

Spread over two floors, the hub is programmed with a café, library and wellness center as the ground floor anchors. On the upper level, a large hall will be a social space for multi-faith groups and venue for public meetings and family events. A range of activity rooms will offer space for after-school clubs and community groups, while the wellness center will offer cardio machines, weight-training facilities and group sessions.

Infrastructure

The primary infrastructure construction maintains its momentum, with the focus on completing the connection to the Hangar District's final phase in time for its handover. Authorities are progressing the Brabazon station tender, which is a design that has been upgraded to cater for YTL Arena Bristol, allowing up to 2,000 people on event nights to travel to the arena by train.

Commercial

The development of YTL Arena Bristol, situated at the legendary Brabazon Hangars, the birthplace of the Concorde, is progressing well. The Arena will feature the region's largest column-less exhibition and convention halls with 6,000 sqm of floor area, height clearance of 21 metres and banqueting capacity for 4,000, together with a flexible hub for entertainment, film, television and music rehearsals.

YTL Arena Bristol will be at the heart of a vibrant new community at Brabazon. The project is in the final stages of technical design review with concurrent efforts at examining the project's procurement and construction methodology. Work has completed on the new power supply station, whereas other key pieces of infrastructure required including new road connections are ongoing. The hazardous material removal was awarded and targeted to complete by the third quarter 2024.

APCO

In Jordan, YTL Power has a 45% equity interest in APCO, the owner of a 554 MW oil shale-fired mine-mouth power generation project. APCO has signed a 30-year power purchase agreement with the National Electric Power Company ("NEPCO"), Jordan's state-owned utility, for the entire electrical capacity and energy of the power plant, with an option for NEPCO to extend the power purchase agreement to 40 years (from the commercial operation date ("COD") of the project's second unit).

Following the project successfully achieving COD during the last financial year, APCO continued to perform well for the year under review.

The 554 MW power plant is the first in Jordan to utilise the country's indigenous oil shale resources which will account for approximately 15% of its installed power generation capacity. This will reduce the country's import of oil products for power generation, and its development is a key milestone in the Jordanian government's goal of furthering its energy independence.

Jawa Power

In Indonesia, the Group has an effective interest of 20% in PT Jawa Power, which owns a 1,220 MW coal-fired power station in Java, Indonesia. PT Jawa Power supplies power to Indonesia's national utility company, PT PLN (Persero), under a 30-year power purchase agreement. Operation and maintenance (O&M) for the power station is carried out by PT YTL Jawa Timur, a subsidiary of YTL Power, under a 30-year agreement. PT Jawa Power's performance remained stable during the year under review.

MANAGEMENT DISCUSSION & ANALYSIS
RISK MANAGEMENT

The overall risk management objective of the YTL Power Group is to ensure that adequate resources are available to protect its assets and to create value for its stakeholders. Risk management is carried out through regular risk review analysis, internal control systems and adherence to the Group's risk management practices. The Board regularly reviews these risks and approves the appropriate control environment frameworks.

FINANCIAL RISK MANAGEMENT

The Group's activities expose it to a variety of financial risks, including market risk (comprising foreign currency exchange risk, interest rate risk and price risk), credit risk, liquidity risk and capital risk. The Group focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on its financial performance.

Further details on the Group's financial risk management can be found in *Note 36* of the *Financial Statements* in this Annual Report.

OPERATIONAL RISK MANAGEMENT

Concessions & Key Contracts

A number of the Group's businesses and projects are reliant, in some cases to a significant extent, on concessions or other key contracts. Cancellation, expiration, termination or renegotiation of any such concession or key contract or the imposition of restrictive regulatory controls could have an adverse effect on the financial condition and results of operations of certain subsidiaries of YTL Power and accordingly, the Group as a whole.

However, the Group's strategy of investing in regulated assets with long-term concessions or contracts has enabled it to establish a solid track record and operating performance to date, and is a measure to mitigate the vagaries of short-term contracts or more cyclical industries. Furthermore, the Group addresses these risks by investing in assets operating in stable economies and/or established markets or sectors with strong legal protections.

Business Risk

The YTL Power Group's principal activities are subject to certain risks inherent in their respective sectors. These may include shortages of labour and raw materials, increases in the cost of labour, raw materials, equipment and electricity tariffs, changes in the general economic, business, credit and interest rate conditions, inflation, taxation and changes in the legal and environmental framework within which the industries operate.

The Group addresses these matters by maintaining sound financial risk management practices as set out above, and high standards of preventive maintenance and cost efficiency coupled with technical and operating efficiency of its assets.

Dependence on Key Management

The continued success of YTL Power is, to a significant extent, dependent on the abilities and continued efforts of the Board and senior management of YTL Power. Key personnel with a strong background in the diversified areas of YTL Power's principal activities are valuable assets to YTL Power. The loss of any key member of the Board or senior management personnel could affect YTL Power's ability to compete in the sectors in which it operates.

The future success of YTL Power also depends on its ability to attract and retain skilled personnel for smooth business operations of the Group to continue without undue disruption. Therefore, appropriate measures are taken which include the provision of training programmes, the offering of attractive incentives such as employees' share option schemes and competitive remuneration packages, and efforts to ensure smooth succession in the management team.

Political, Economic & Regulatory Risks

Like all other businesses, adverse developments in political, economic and regulatory conditions in Malaysia, Singapore, the UK, Indonesia, Jordan and other overseas markets in which the Group from time to time has operations or investments could materially and adversely affect the financial and business prospects of the Group and the markets for its products and/or services.

Whilst it is not possible to prevent the occurrence of these events, the Group attempts to mitigate the effects of these risks through thorough due diligence assessments prior to the commitment to any project, ensuring compliance with applicable laws and regulations, as well as its strategy of maintaining the geographic diversity of its operations, and remaining vigilant in monitoring events and conducting ongoing assessments of any operational and financial impacts of such external developments.

MANAGEMENT DISCUSSION & ANALYSIS
RISK MANAGEMENT

Environmental & Climate-Related Risks

The YTL Power Group's businesses, and in particular its utilities, are likely to continue to be subject to environmental legislation and regulations, compliance with which could result in increased costs, or losses of or reductions in revenue, to the Group. The terms on which concessions for power and other utilities projects are granted by relevant regulatory authorities may include, on occasion, requirements to contribute to environmental and/or other public works.

The YTL Power Group's businesses are exposed to environmental and climate-related risks including transition risks, which may arise from legal, regulatory, policy, technological and market changes to address climate mitigation and adaptation, and physical risks resulting from climate change which may arise from extreme weather events or longer-term shifts in weather patterns, causing adverse impacts including operational disruptions and physical damage to assets.

The Group has a long-standing commitment to ensuring that its businesses are viable and sustainable on a long-term basis. In the short term, the Group will continue to monitor, manage and offset its carbon emissions and optimise resource management, and take guidance from domestic and international policies to keep abreast of developments in climate change and environmental issues. Over the medium to longer term, the Group will continue to incorporate climate-related risks and opportunities into its business model, operations and engagements with various stakeholders.

Further information on the Group's actions in managing these matters can be found in the *Environmental, Social & Governance Report 2024* in this Annual Report.

MANAGEMENT DISCUSSION & ANALYSIS
OUTLOOK

Global economic growth is anticipated to remain steady, supported by moderating inflation, resilient labour markets and a rebound in global trade. However, the global economic outlook remains subject to downside risks, including escalating geopolitical tensions, higher-than-expected inflation and a sharp tightening in financial market conditions *(source: Bank Negara Malaysia updates)*.

Looking ahead, YTL PowerSeraya remains focused on customer service, operational efficiency and exploring diversification beyond the core business into integrated multi-utilities supply. Electricity is an essential service and demand in Singapore is expected to remain stable.

Wessex Water will continue to work towards delivering its investment commitments agreed with the regulator until the next price review is published. Outside of the regulated business, exploration is also ongoing of low-risk opportunities for organic growth within Wessex Water's wider UK operations.

The outlook for the Group's main operations in Malaysia remains stable. YTL Comms is well-positioned to pursue further growth of its subscriber base as the first mover in delivering innovative 5G services to its customers, offering highly affordable data plans, as well as successful collaborations.

YTL Power will continue to advance its sustainability transition, particularly with the development of the 600 MW hydrogen-ready power plant, investments in solar energy and partnerships in clean energy solutions and green technologies.

CORPORATE EVENTS

17 OCTOBER 2023

CGS-CIMB ESG & SUSTAINABILITY CONFERENCE 2023

CGS-CIMB (now CGS International) held its inaugural ESG & Sustainability conference in Malaysia, focusing on the New Energy Transition Roadmap (NETR). YTL Power International Berhad joined industry peers to share insights on the issue 'Infrastructure Readiness: Backbone of NETR's Success in 2023'.

From left to right: Mr Alan Inn Wei Loon, Deputy Chief Executive Officer, CGS International Securities Malaysia Sdn Bhd (CGS); Ms Dharmini Thurasingam, Director & Cluster Head of Research, CGS; Mr Ir Dev Anandan, Chief Grid Officer, Tenaga Nasional Berhad; Dato' Seri Yeoh Seok Hong, Managing Director, YTL Power International Berhad; Encik M Nazir M Nor, Head of Gas Processing & Utilities, Petronas Gas Berhad; and Puan Azizah Mohd Yatim, Chief Executive Officer, CGS

8 DECEMBER 2023

ADVANCEMENT OF MALAYSIA'S AI DEVELOPMENT IN COLLABORATION WITH NVIDIA

YTL Power International Berhad announced a collaboration with NVIDIA Corporation to build AI infrastructure in Malaysia, laying the groundwork for scientific research and the development of solutions and applications that will accelerate Malaysia's progress towards becoming an AI nation. The AI infrastructure will be hosted at the YTL Green Data Center Park in Kulai, Johor.

From left to right: Dato' Seri Yeoh Seok Hong, Managing Director, YTL Power International Berhad; YAB Dato' Seri Anwar Bin Ibrahim, Prime Minister of Malaysia; Mr Jensen Huang Jen-Hsun, Founder, President & Chief Executive Officer, Nvidia Corporation; and YB Senator Tengku Datuk Seri Utama Zafrul Bin Tengku Abdul Aziz, Minister of Investment, Trade & Industry

CORPORATE EVENTS

8 DECEMBER 2023

NATIONAL ENERGY TRANSITION LEADERSHIP AWARD - YTL POWER INTERNATIONAL BERHAD

YTL Power International Berhad was awarded the National Energy Transition Leadership Award at the 2024 Global Economic and Strategic Outlook Forum, organised by the Economic Club of Kuala Lumpur, the World Digital Chamber and the KSI Strategic Institute for Asia Pacific.

From left to right: Tan Sri Michael Yeoh, President, KSI Strategic Institute For Asia Pacific (KSI); Tan Sri Majid Khan, Chairman, KSI; YAB Dato' Sri Haji Fadillah Bin Haji Yusof, Deputy Prime Minister of Malaysia and Minister of Energy Transition & Public Utilities; Datuk Seri Mohamed Iqbal Rawther, Chairman, Economic Club of Kuala Lumpur; and Ms Rebekah Yeoh Pei Wenn, Corporate Finance Director, YTL Corporation Berhad

20 MAY 2024

CLARION MALAYSIA LAUNCHES FIRST-IN-MALAYSIA AI & ROBOTICS-BASED ADVANCED MANUFACTURING, POWERED BY YES 5G PRIVATE NETWORK

Clarion Malaysia, a global automotive supplier specialising in in-vehicle infotainment equipment, unveiled Malaysia's first 5G-enabled advanced manufacturing line, powered by YTL Communications Sdn Bhd, a subsidiary of YTL Power International Berhad. The Yes 5G Private Network offers high-capacity, ultra-low latency communications essential for integrating AI and robotics into smart manufacturing.

From left to right: Mr Patrick Ong, CPE sales leader, Dassault Systèmes; Datuk Ahmad Zaki Bin Zahid, Chief Strategy Officer, Digital Nasional Berhad; Mr Wing K Lee, Chief Executive Officer, YTL Communications Sdn Bhd; Mr Ma Sivanesan, Deputy Secretary General (Digital Development), Ministry of Digital; YB Tuan Gobind Singh Deo, Minister of Digital; Mr Tan Teong Khin, Managing Director, Clarion (Malaysia) Sdn Bhd; Mr Lye Yhin Choy, Executive Director & CEO, Cnergenz Bhd; Dato' Haji Abdul Halim Bin Haji Hussain, Advisor, CREST; and Ts Ng Kwang Ming, CEO, Digital Penang

CORPORATE EVENTS

26 JUNE 2024

WESSEX WATER SITE VISIT BY MALAYSIA'S DEPUTY PRIME MINISTER

Malaysia's Deputy Prime Minister, YAB Dato' Sri Haji Fadillah Bin Haji Yusof, in his capacity as Minister of Energy Transition & Public Utilities, undertook a site visit to Wessex Water Services Limited, a subsidiary of YTL Power International Berhad, to gain insights into the company's raw water treatment systems and wastewater management practices.

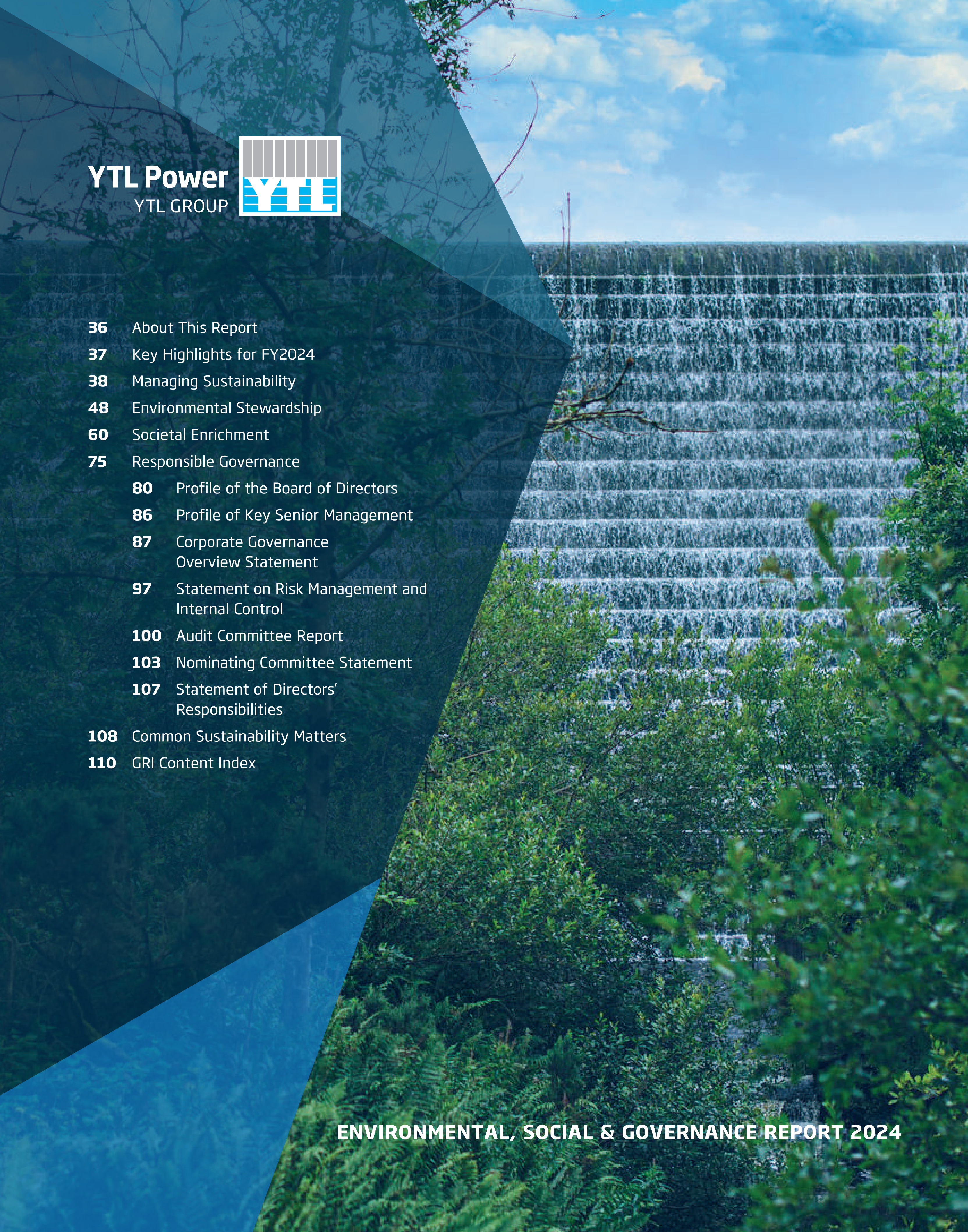
From left to right: Ms Ruth Jefferson, Chief Executive, Wessex Water Services Limited; Mr Colin Skellett, Chief Executive, YTL UK Group; YAB Dato' Sri Haji Fadillah Bin Haji Yusof, Deputy Prime Minister of Malaysia and Minister of Energy Transition and Public Utilities; Dato' Seri Yeoh Seok Hong, Managing Director, YTL Power International Berhad; and HE Dato' Zakri Jaafar, Malaysian High Commissioner to the United Kingdom of Great Britain and Northern Ireland

23 AUGUST 2024

THE EDGE BILLION RINGGIT CLUB 2024 AWARDS - HIGHEST RETURNS TO SHAREHOLDERS OVER THREE YEARS, YTL POWER INTERNATIONAL BERHAD

YTL Power International Berhad received The Edge's Billion Ringgit Club 2024 awards for Highest Returns to Shareholders Over Three Years in the Big Cap (RM10 billion to RM40 billion market capitalisation) and Utilities categories.

From left to right: YB Senator Tengku Datuk Seri Utama Zafrul Bin Tengku Abdul Aziz, Minister of Investment, Trade and Industry; YAB Dato' Seri Anwar Bin Ibrahim, Prime Minister of Malaysia; Mr Yeoh Keong Hann, Executive Director, YTL Power Generation Sdn Bhd (representing YTL Power International Berhad); and Tan Sri Tong Kooi Ong, Chairman, The Edge Media Group



YTL Power
YTL GROUP

ENVIRONMENTAL, SOCIAL & GOVERNANCE REPORT 2024

ABOUT THIS REPORT

REPORTING SCOPE & BOUNDARY

This report provides an overview of the environmental, social and governance ("ESG") performance of YTL Power International Berhad ("YTL Power") and our subsidiaries ("YTL Power Group" or "Group"), in line with our financial reporting. The report covers the financial year ("FY") ended 30 June 2024 ("FY2024"), unless otherwise specified, and where there is readily available data.

The environmental data in this report covers YTL Power and the operating subsidiaries carrying out power generation in Singapore, water and sewerage in the United Kingdom (UK), telecommunications and investment holding activities, where we are able to collect such data.

Environmental data for Wessex Water Services Limited ("Wessex Water") is compiled based on its regulatory year from 1 April to 31 March. Wessex Water is a wholly-owned subsidiary of Wessex Water Limited, which together with its subsidiaries, is referred to as the "Wessex Group" in this report.

We continue to work towards improving processes to track and gather our environmental data, in addition to continuing efforts to effectively standardise the data collected over different countries and industries in order to reflect our environmental indicators on a Group level. Consequently, environmental data figures may not be directly comparable to previous years due to ongoing efforts to expand the scope of reporting to include additional operating subsidiaries, as well as revisions in estimation methods. As such, this remains an area of ongoing development.

The workforce data refers to all employees of the YTL Power Group, unless specified otherwise.

The full list of our subsidiaries can be found in *Note 14* of the *Financial Statements* in this Annual Report.

- Associated companies, joint ventures and other operations where we do not have financial and/or operational control are excluded.
- Where material, newly acquired subsidiaries are included upon the completion and availability of a full year of data corresponding with YTL Power's financial year, whilst any subsidiaries divested during the financial year are excluded from the report.

REPORTING FRAMEWORK, REFERENCE & GUIDELINES

This report was prepared with reference to the following requirements, guidance, principles and assessments:

- Main Market Listing Requirements ("Listing Requirements") of Bursa Malaysia Securities Berhad ("Bursa Securities")
- Malaysian Code on Corporate Governance ("CG Code") issued by the Securities Commission Malaysia
- Bursa Securities' Sustainability Reporting Guide and Corporate Governance Guide
- FTSE4Good Bursa Malaysia Index assessment methodology
- Global Reporting Initiative ("GRI") Sustainability Reporting Standards issued by the Global Sustainability Standards Board
- The Greenhouse Gas Protocol Corporate Accounting and Reporting Standard ("GHG Protocol") issued by the World Business Council for Sustainable Development and the World Resources Institute
- United Nations Global Sustainable Development Goals ("UN SDGs")

ADDITIONAL INFORMATION

Restatements

There have been no material restatements this year of previously reported ESG-related information.

Data Validation & Assurance

The information and performance data presented in this report has been verified using internal sources for their accuracy. The process of standardising data collected across operations in different jurisdictions and industries, and developing and implementing stronger data tracking and gathering mechanisms is an ongoing internal initiative in order to address data collection challenges relating to our ESG indicators and enhance the reporting process for non-financial information.

We have not undertaken third-party assurance for non-financial data. However, seeking external assurance remains under consideration for future reports.

This report was prepared by YTL Power's ESG Committee and approved by the Board of Directors of YTL Power ("Board") on 26 September 2024.

Further Information

References in this report to our website are to our corporate website at www.ytlpowerinternational.com.

Reports and other documents referenced in this report can be found in the *'ESG'* section of our website.

As our Group operates in various other jurisdictions with different environmental and labour laws, regulations and standards, our subsidiaries also produce their own reports, available on their official websites listed below, which provide much more detailed information about their ESG matters and progress.

- YTL PowerSeraya – www.ytlpowerseraya.com.sg
- Wessex Water – www.wessexwater.co.uk

Information on the YTL Power Group's ESG performance is also included in the *YTL Group Sustainability Report*, which is issued annually and can be accessed from the YTL Group's Sustainability website at www.ytl.com/sustainability.

Forward-Looking Statements

This report contains forward-looking statements related to future expectations. These statements are premised on current assumptions and circumstances that are subject to change. Although we believe that these forward-looking statements are reasonable, the statements are nevertheless subject to known and unknown risks, uncertainties and other factors which may cause the actual results, performance or achievements to differ materially from expectations expressed or implied in such forward-looking statements.

Contact

We welcome feedback and suggestions from our stakeholders. For any questions about this report, please contact:

Sustainability Division
YTL Power International Berhad
Email: sustainability@ytl.com

KEY HIGHLIGHTS FOR FY2024

YTL Power

Inclusion in
FTSE4Good Bursa Malaysia Index

National Transition Leadership Award
2024 Global Economic & Strategic Outlook Form

Highest Returns to Shareholders over 3 Years, Big Cap (RM10-40bn market cap) & Utilities
The Edge Billion Ringgit Club Awards 2024

GHG intensity remained stable
Based on Scope 1 & Scope 2 emissions

YTL PowerSeraya

Awarded Energy Market Authority's inaugural request-for-proposal to build, own & operate
600 MW hydrogen-ready CCGT

Singapore's
No. 1 residential electricity retailer

S$5m investment to increase solar power generation capacity to 5 MWp (from 1 MWp)

4 Tripartite Standards recognitions from Tripartite Alliance for Fair and Progressive Employment Practices for **Recruitment, Flexible Work Arrangements, Employment of Term Contract Employees & Age-Friendly Workplace Practices**

Wessex Group

President's Award
Royal Society for the Prevention of Accidents (12 Golds), Wessex Water

Top water & sewerage company
Ofwat's C-MeX, Wessex Water

Customer Service Excellence Award & British Standard for Inclusive Service Provision
Wessex Water

Highly Commended Award
Royal Society for the Prevention of Accidents in the Renewable Energy category, Wessex Water Enterprises Ltd

6th consecutive Gold Award
Royal Society for the Prevention of Accidents, Turnbull Infrastructure & Utilities Ltd

2 million lost-time injury-free hours
Hinkley Point C site, Turnbull Infrastructure & Utilities Ltd

YTL Developments UK

Property Business
South West Business Masters 2023

Regeneration Scheme of the Year
British Home Awards 2023

MANAGING SUSTAINABILITY

YTL Power has a long-standing commitment to building and operating strong businesses that are viable and sustainable on a long-term basis to create lasting value for all our stakeholders. This commitment is central to our core purpose to provide utilities that are essential for daily life and the growth and development of resilient communities.

Our framework draws together our economic, environmental, social and governance strategies and ambitions in an inclusive and integrated manner, and lays down a strong foundation for our current and future roadmap to achieve our ESG objectives holistically.

Our Framework

Our Purpose	TO PROVIDE UTILITIES THAT ARE ESSENTIAL FOR DAILY LIFE AND THE GROWTH AND DEVELOPMENT OF RESILIENT COMMUNITIES					
Our Ethos & Values *Building the Right Thing*	HONESTY	HARD WORK	MORAL RESPONSIBILITY	TOGETHERNESS	VITALITY	
Pillars of our commitment	FINANCIAL RESILIENCE	ENVIRONMENTAL STEWARDSHIP	SOCIETAL ENRICHMENT			RESPONSIBLE GOVERNANCE
Our Mission	Building & operating strong, sustainable multi-utility businesses & developing advanced energy solutions that create lasting value for all our stakeholders	Protecting & improving the environment to build a better future	**CUSTOMERS** Providing reliable, affordable services for all customers and communities	**PEOPLE** Providing our people with the opportunity to develop their potential & ensuring their well-being	**COMMUNITIES** Investing for the long term in our communities for the benefit of all our stakeholders	Being a trusted, reliable and financially strong corporate citizen

Aligned with **UN SDGs**

MANAGING SUSTAINABILITY

OUR COMMITMENT

The YTL Power Group provides utility services that are essential for daily life. In the operation of our businesses, we seek to support and enhance the growth, development and resilience of the communities where we operate across the globe.

YTL Power is a key subsidiary of the YTL Corporation Berhad ("YTL Corp") group of companies ("YTL Group") and our ESG commitment is reflected in the YTL Group-wide ethos of 'Building the Right Thing'. This commitment is embedded in our value chain and business practices to create positive long-term impacts for our stakeholders. There is also regular assessment, review and feedback of ESG issues in line with the YTL Group's practices and policies.

We place a strong emphasis on managing our businesses responsibly and with integrity. Our commitment to sustainable practices is a fundamental component of our strategies to achieve our growth objectives and balance business opportunities and risks to create lasting value for all stakeholders.

A snapshot of the YTL Power Group's key ESG priorities, objectives and targets derived from our ongoing materiality assessment process, which is described in greater detail in ensuing sections of this report, is set out below.

Mission	**ENVIRONMENTAL STEWARDSHIP**		**SOCIETAL ENRICHMENT**			**RESPONSIBLE GOVERNANCE**	
	Protecting & improving the environment to build a better future		**CUSTOMERS** Providing reliable, affordable services for all customers and communities	**PEOPLE** Providing our people with the opportunity to develop their potential & ensuring their well-being	**COMMUNITIES** Investing for the long term in our communities for the benefit of all our stakeholders	Being a trusted, reliable and financially strong corporate citizen	
Priorities & Objectives	**Low Carbon**	**Resource Management**	**Excellent Services**	**Safe & Decent Workplace**	**Community Enhancement**	**Transparency & Accountability**	
	Transition towards low carbon economy by embracing energy efficiency & adoption of clean energy	Embrace innovation to create sustainable solutions towards effective resource management	Deliver ongoing improvements to services to enhance customer health & well-being	Create a positive, safe & fulfilling work environment to attract and support talent Advocate diversity, fairness & equity at all levels	Strengthen development initiatives & engagement with local communities	Operational resilience and sustainable value creation Sound risk management Strengthen reporting quality, disclosures, boundary & scope	
Targeted Outcomes	Net zero/ carbon neutrality in operations by 2050	Effective & lean resource management	Great customer experience with high satisfaction levels	Inclusive & equitable working environment Zero tolerance for workplace accidents	Strong & resilient communities	Well-managed, ethical & transparent conduct Sustainable supply chain	Resilient financial stewardship

MANAGING SUSTAINABILITY

ABOUT OUR ORGANISATION

YTL Power is listed on the Main Market of Bursa Securities under the Gas, Water & Multi-Utilities sub-sector of the Utilities sector. We are a public company incorporated in Malaysia, with our corporate headquarters situated in Kuala Lumpur. As at 30 June 2024, our Group had 5,178 employees.

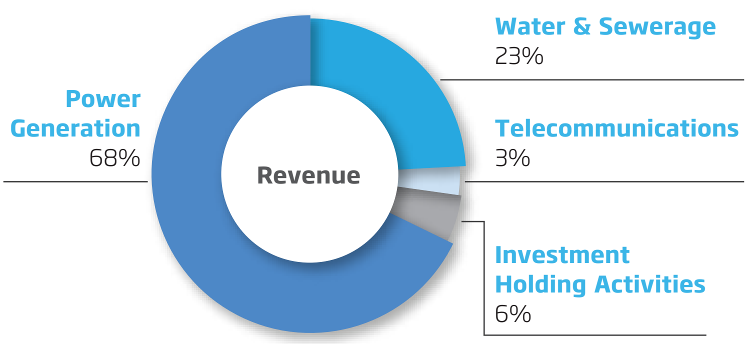
The YTL Power Group is an international multi-utility owner and operator, active across key segments of the utilities industry, with a long-standing commitment to pursuing high standards and industry best practices in managing our ESG performance.

Our Group's reportable segments and geographic presence are as follows:

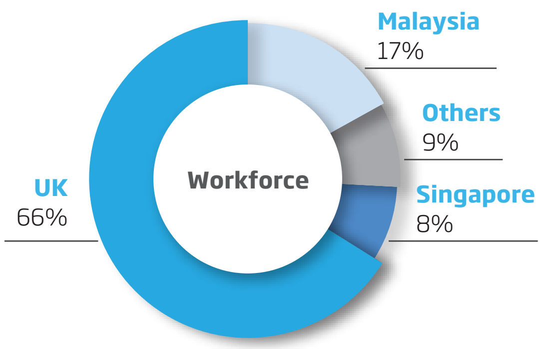
Reportable Segment	Country	Description of activities
Power Generation	Singapore, Malaysia*	Generation & sale of electricity, tank leasing, bunkering and sale of fuel oil, sale of steam, natural gas & water
Water & Sewerage	UK, Malaysia*	Supply of water, provision of waste water & related services
Telecommunications	Malaysia	Provision of 4G & 5G wireless and wired broadband and telecommunications infrastructure services
Investment Holding Activities	Malaysia*, Singapore, UK, Indonesia, Jordan, Netherlands	Investment holding, financing & management services

* *Activities in Malaysia include those undertaken by Ranhill Utilities Berhad and its subsidiaries ("Ranhill"). The Group acquired a collective stake of 53.19% in Ranhill towards the end of FY2024. As a newly-acquired subsidiary, Ranhill's ESG data will be included in our ESG Report upon the completion of a full year of data corresponding with YTL Power's financial year.*

FY2024 Contribution to YTL Power Group - Revenue



FY2024 Contribution to YTL Power Group - Workforce



A snapshot of our economic performance indicators for the past two financial years is set out below:

	2024 RM million	2023 RM million
Revenue	**22,284.3**	21,890.5
Profit before taxation	**4,015.4**	2,449.5
Payments to shareholders – dividends	**529.4**	405.1
Payments to employees – wages & benefits	**1,103.6**	852.6
Payments to lenders – interest	**1,189.6**	1,084.2
Payments to governments – income tax	**341.6**	70.6
Retained earnings	**12,504.4**	9,649.1

GOVERNANCE STRUCTURE

We are committed to achieving our business objectives to deliver sustainable value to stakeholders and across our value chain. As such, we have established a set of well-defined policies and processes to enhance corporate performance and accountability. These are supported by our strict conformance to the applicable laws, rules, regulations and standards in the jurisdictions where we operate.

➢ **The Board** is the highest governance body in our organisation, responsible for overseeing the conduct of our Group's business operations and financial performance, including the economic, environmental and social impacts of our operations.

  The Board sets the YTL Power Group's ESG strategies, priorities and targets, oversees the progress of ESG strategies and performance and reviews and addresses the YTL Power Group's material ESG risks and opportunities.

➢ **YTL Power's ESG Committee** is chaired by the Group's Managing Director, Dato' Seri Yeoh Seok Hong, and comprises the YTL Power Group's Chief Sustainability Officer, and Heads of our Legal, Corporate Finance and Project Development divisions, together with departmental heads with responsibility for ESG matters from our key subsidiaries.

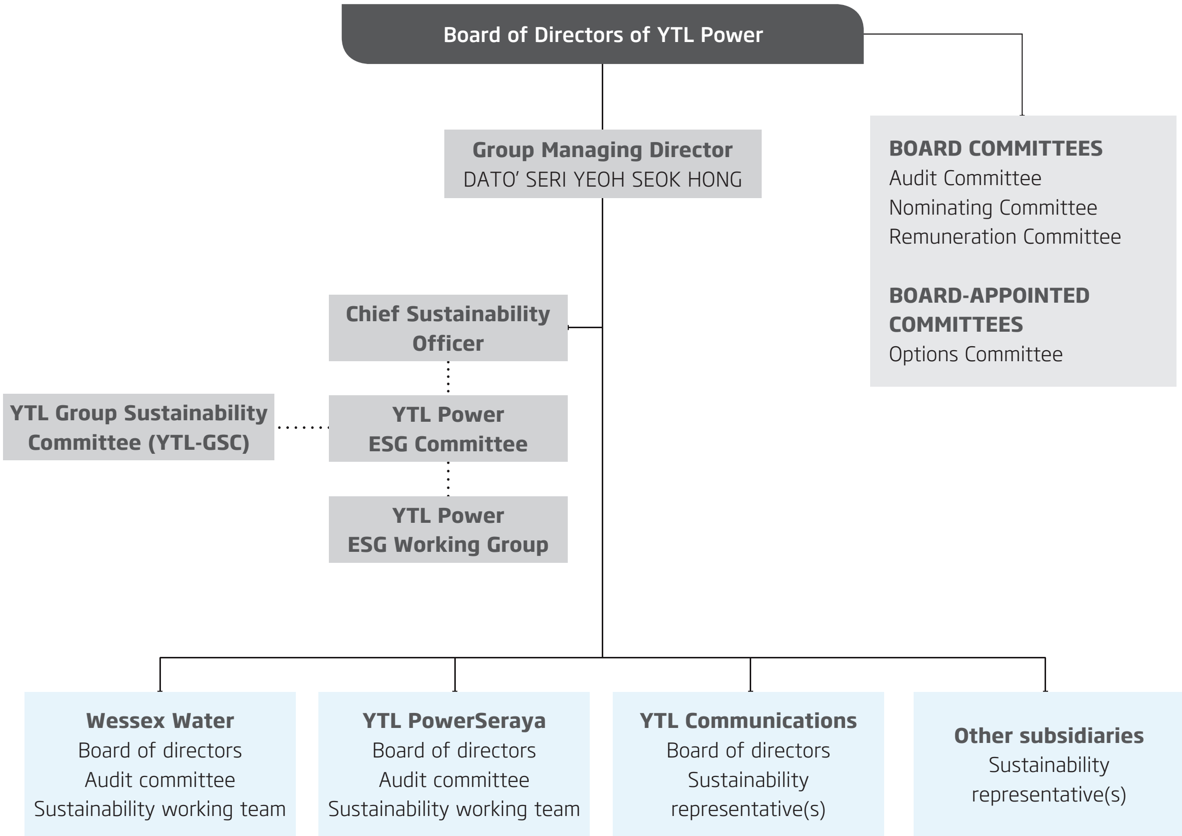
  The ESG Committee supports the Board to set the high-level ESG direction and strategic focus, oversees the implementation of ESG strategies and related matters and reviews, and monitors and provides the Group's ESG strategic plans and initiatives across our value chain. The ESG Committee reports to the Board on an annual basis or more frequently, as and when needed.

➢ **YTL Power's ESG Working Group** supports the Committee in its work. The Working Group is chaired by the Group's Chief Sustainability Officer and comprises representatives from the Group's operating subsidiaries with key responsibilities for sustainability and governance matters.

As part of the YTL Group, we are also guided by the YTL Group Sustainability Committee ("YTL-GSC") for the implementation and monitoring of our sustainability agenda. YTL-GSC is chaired by Tan Sri (Sir) Francis Yeoh Sock Ping, Executive Chairman of YTL Corp and YTL Power, and comprises representatives from across the YTL Group's sustainability teams, YTL Corp's Sustainability Division and major business units and functional support divisions worldwide.

The designated representatives or teams spanning our operations play a significant role in aligning our ESG agenda with business practices and priorities on the ground. Their roles include implementing, managing and monitoring ESG activities and performance.

MANAGING SUSTAINABILITY



MATERIALITY

Due to the essential nature of the utility services that our Group provides, our key stakeholders encompass a broad range of groups across our operations. These include our employees, customers, suppliers, shareholders, investors, lenders, business partners, industry groups, local communities, regulators and governments in the countries where we operate.

In carrying out this exercise, we reference the GRI reporting principles and guidance. We conduct materiality assessment exercises to help us identify the economic, environmental, social and governance issues that matter most to our business and our stakeholders. The assessment takes into account various factors including our business priorities, stakeholder feedback and the UN SDGs. Our material matters are reviewed and assessed annually as necessary to ensure their continued relevance.

Stakeholder Engagement

We strive to communicate actively and regularly with our stakeholders through multiple platforms across the organisation for meaningful engagement in order to understand their concerns about the ESG aspects of our businesses, better respond to stakeholders' needs and deliver sustainable value.

The stakeholder engagement process focuses on identification and prioritisation of material issues and the periodic review of actions taken to deal with concerns and issues raised.

Groups	Modes of Engagement	Frequency	Matters Addressed with Stakeholders
Employees	• Intranet, newsletters, broadcasts, internal enterprise platforms • Training, town halls, Leadership Conference • Performance appraisals • Recreational & team-building sessions	Annual/ Quarterly/ Ongoing	• Corporate priorities & vision, core values, ethical conduct • Business strategy, direction & performance • Rewards, recognition, leadership, talent development • Human rights, diversity, inclusion • Well-being & benefits • Workplace health & safety
Customers	• Websites & social media • Marketing / promotional programmes & events • Feedback channels (email, phone calls, hotlines, surveys) • Product launches & roadshows • Community events	Ongoing	• Product & service quality • Competitive pricing • Customer experience • Data safety & security
Shareholders, Investors, Banks & Lenders	• Annual & extraordinary general meetings • Annual reports, ESG reports, quarterly financial reports • Stock exchange announcements, website updates • Investor relations events, analyst briefings • Regular meetings, networking functions	Annual/ Quarterly/ Ongoing	• Financial performance • Economic conditions & trends • Compliance & governance • Company growth & value chain • Business strategy, direction & outlook • ESG performance
Suppliers, Business Partners & Industry Groups	• Regular meetings, site visits, networking functions • Product launches, roadshows • Supplier briefings, training, workshops • Supplier assessment system	Ongoing	• Compliance with industry best practices, legislation, rules & regulations • Health & safety • Fair treatment of suppliers & business partners • Ethical & responsible conduct • Opportunities for business collaboration
Governments & Regulators	• Official meetings, visits • Industry dialogues, events, seminars • Industry consultation	Ongoing	• Compliance with legislation, rules & regulations • Development & enhancement of resilience of capital markets • Opportunities for business investment • Community investment
Media	• Press releases • Official launches, corporate events • Websites, social media	Ongoing	• Economic performance, company growth & value chain • Business strategy, direction & performance • New projects & future prospects
Communities	• Community outreach programmes • Charitable contributions • Websites, social media • Local initiatives	Ongoing	• Minimising environmental & social impacts • Community investments including donations, fundraising & volunteering programmes • Project-based initiatives

MANAGING SUSTAINABILITY

Materiality Assessment Process

1 Identification of ESG matters

Identification, analysis and review of ESG matters relevant to the business context; benchmarking against standards, evaluations, policies, regulations and best practices in the respective industries

2 Analysis & prioritisation of findings

Conduct of materiality assessments in focus groups with participation from senior management and heads of business units

3 Validation & review

Validation of the prioritised key ESG material matters and reporting of results to the Board for consideration and deliberation

4 Board sign-off

Finalisation of material matters incorporating and addressing Board input; submission to the Board for review and final approval

Understanding the Context of our Material Matters

Whilst our Group operates in countries across the globe, the individual businesses are highly localised, with each key business segment generally operating in a single jurisdiction, area or region. As such, the materiality of ESG concerns, impacts and initiatives differs across business segments depending on their nature, and we then have a high-level Group-wide consolidation process to measure these matters.

Therefore, the matters that are material to our water and sewerage business in the UK will differ from those that affect our power generation business in Singapore or our telecommunications business in Malaysia. The following table provides an overview to further explain this in the context of our Group and the focus of disclosures in our ESG Report.

Material matter	Power Generation	Water & Sewerage	Telecommuni-cations	Investment Holding Activities
ENVIRONMENT				
Climate & energy	●	●	○	○
Water efficiency	○	●		
Resource management	●	●	○	○
Biodiversity		●		
SOCIAL				
Employee well-being	●	●	●	●
Customer satisfaction	●	●	●	○
Community development	●	●	●	●
GOVERNANCE				
Ethical business & compliance	●	●	●	●
Financial sustainability	●	●	●	●
Ethical supply chain	○	○	○	○
Cybersecurity & data protection	●	●	●	●
Governance & transparency	●	●	●	●
Anti-bribery & corruption	●	●	●	●
Risk management	●	●	●	●

Notes:

● ● ● *Indicates highly material matters*

○ ○ ○ *Indicates lower to moderately material matters*

Management of our Material Matters

Value creation by the YTL Power Group is intrinsically linked to our ESG strategy, risks and opportunities, and our alignment with the relevant UN SDGs. Our risk framework is identified and managed through a tiered system of groups drawn from operational staff, senior management, Executive Directors and the Board. The Board reviews and is ultimately responsible for risk and setting the risk appetite and tolerance.

Risks have been identified evaluated and managed in line with our processes throughout the year. This section narrows the focus to highlight the ESG context, which forms a subset of our risk management framework, further details of which can be found in the *Management Discussion & Analysis* and *Statement on Risk Management and Internal Control* in this Annual Report.

MANAGING SUSTAINABILITY

Environmental Stewardship

Key stakeholders : Communities, customers, governments & regulators, investors, banks & lenders
UN SDGs : 6, 7, 12, 13, 14, 15
Material matters : Climate & energy, water efficiency, resource management, biodiversity

Risks	Opportunities
Short term (1-5 years) **Physical risks:** Increased severity & frequency of extreme weather events including floods & heatwaves may disrupt operations & increase operational, capital & supply chain costs **Transition risks:** • **Regulatory & policy risks:** Interventions such as higher carbon price or carbon taxes & new legislation or reporting requirements may result in increased regulatory & associated costs • **Financial risks:** Compliance with new regulations, research & development (R&D) & adoption of new technologies may lead to increased operational or investment costs • **Reputational risks:** Shift in consumer behaviour & investor preference for more sustainable businesses may influence demand for services **Long term (>5 years)** • **Physical risks:** Longer-term shifts in temperature & precipitation patterns may influence consumer demand, disrupt operations and/or impact resources • **Technological risks:** Development & use of emerging low emissions technologies & products may affect competitiveness, costs & consumer demand	✓ Better integrate environmental & climate change priorities into long-term business strategy ✓ Identify & invest in innovative technologies & solutions to build adaptive capacity, decarbonise income streams & ensure climate resilience ✓ Improve energy, water & waste efficiency to reduce operational costs across service delivery processes ✓ Leverage new & cleaner technologies with use of supportive policy incentives, subsidies & tax benefits ✓ Pursue attractive ESG-linked lending options from banks & lenders ✓ Increased participation in carbon markets

Actions

- ✓ Improve our operational resilience through spare capacity management, regular asset maintenance & adoption of appropriate technological advances
- ✓ Reduce our impact on the environment on an ongoing basis through responsible environmental management practices. These include a significant investment of £150 million undertaken between 2020 & 2025 to address storm overflows in Wessex Water's operating region
- ✓ Develop & invest in low-emission & renewable technologies to allow us to fulfil increased customer demands for cleaner energy solutions. These include a 600 MW hydrogen-ready power plant in Singapore & a solar power facility to power our data center campus in Johor
- ✓ Encourage responsible consumption by customers with the Power Eco Add-On option in Singapore & engagement with customers on efficient water use in the UK
- ✓ Pursue exploration of viable new green business lines, including incorporation of potential climate-related financial risk management into investment decisions for major growth projects
- ✓ Monitor global trends in clean energy solutions, including hydrogen & solar, and emerging low carbon technologies for vehicles & construction materials
- ✓ Ensure effective response to, and recovery from, disruptive events with early warning systems, real-time monitoring, emergency plans, response teams & up-to-date business continuity strategies
- ✓ Improve long-term resource planning through more detailed risk assessment processes with integrated climate change scenarios. Wessex Water's Water Resources Management Plan sets out how it will balance water supply with water demand over the next 25 years
- ✓ Establish strategic partnerships to build an integrated water grid in the southwest region of England and innovative green/low carbon solutions, such as YTL PowerSeraya's planned hydrogen-ready & solar capacity & YTL Green Data Center Park
- ✓ Increase efforts to better estimate Scope 3 emissions including from embodied carbon, methane & nitrous oxide emissions
- ✓ Enhance ESG disclosures to improve compliance with regulatory requirements & transparency to stakeholders. This includes the publication of TCFD reports by YTL PowerSeraya & Wessex Water

Societal Enrichment

Key stakeholders : Employees, customers, communities, media, suppliers, business partners & industry groups
UN SDGs : 3, 4, 5, 8, 9, 10, 11
Material matters : Employee wellbeing, customer satisfaction, community development

Risks	Opportunities	Actions
Short term (1-5 years) • Inadequate focus on talent retention could result in increased costs & impact productivity • Employees may leave due to unfair treatment or insufficient incentives • Unsafe workplaces can disrupt operations, result in regulatory fines & impact business reputation and branding • Poor customer service **Long term (>5 years)** • Disruptions to business operations • Adverse financial impacts • Inadequate community engagement may negatively impact business reputation & local support for the organisation	✓ Develop talent & provide equal opportunities with industry-benchmarked standards ✓ Adhere to human rights principles & sound labour practices ✓ Build a responsible brand ✓ Leverage technology to optimise operational efficiency & ensure high quality services	✓ Continuously invest in our human resources, including upskilling & re-skilling programmes ✓ Ensure our employees are able to continue to work in a safe & conducive environment through improved safety-related reporting, training and health & safety campaigns ✓ Prioritise local community hiring as it cultivates shared values between the organisation & workforce and strengthens our ability to serve the communities we are in ✓ Enrich & promote local community development through engagement initiatives & support ✓ Empower underprivileged & underserved groups through education & improving access to vital utility services ✓ Uphold our commitment to providing world-class products & services at competitive prices for global markets, ensuring customers have access to essential services and innovative solutions

Responsible Governance

Key stakeholders : Suppliers, business partners & industry groups, governments & regulators, shareholders, investors, banks & lenders
UN SDGs : 8, 17
Material matters : Ethical business & compliance, financial sustainability, cybersecurity & data protection, governance & transparency, anti-bribery & corruption, ethical supply chain

Risks	Opportunities	Actions
Short term (1-5 years) • Loss of relevant market share • Impact on share price • Regulatory fines & loss of investor confidence **Long term (>5 years)** • Adverse financial impacts • Loss of licence to operate • Reputational damage	✓ Inculcate a strong compliance culture throughout the organisation ✓ Invest in long-term sustainable products & infrastructure to promote business resilience ✓ Better integrate climate related risk management into the current risk management & internal control framework	✓ Deliver robust financial performance & maintain strong governance ✓ Adopt & enforce a zero-tolerance approach towards fraud, bribery & corruption ✓ Strong Board engagement on & oversight of all governance metrics to drive a top-down commitment to strong corporate governance throughout the organisation ✓ Implementation of integrity pledge & dedicated ongoing employee training programmes on anti-corruption and cybersecurity to disseminate & improve understanding of the organisation's policies, business values & expectations ✓ Prioritise implementation of fair & responsible supply chains & procurement processes

ENVIRONMENTAL STEWARDSHIP

Our commitment

Protecting and improving the environment to build a better future

Our approach

We are dedicated to providing high quality services and products whilst minimising our impacts on the environment. We recognise the adverse impacts of environmental degradation and climate change, and strive to pursue purposeful measures in ensuring our businesses are genuinely sustainable and in compliance with legal environmental requirements. We contribute towards this cause through the following activities:

- ✓ Reducing GHG emissions
- ✓ Promoting energy efficiency and renewable energy
- ✓ Improving water efficiency
- ✓ Managing waste streams and ensuring responsible disposal or reuse
- ✓ Optimising resource efficiency
- ✓ Conserving terrestrial and marine biodiversity and ecosystems

Protection of the environment remains one of our core tenets and we place an important part of our focus on sustainable development. We recognise that the planet provides limited resources and as such the onus is on us to mitigate impacts on land, water and air through the responsible use of natural resources and sustainable operations.

CLIMATE & ENERGY

In line with our commitment to SDG 13 (Climate Action), YTL Power strives to assess and mitigate climate-related risks stemming from tougher climate regulations and higher carbon prices, and continuously updates efforts to reduce, mitigate and adapt to the effects of climate change. Our strategy remains focused on reducing emissions, enhancing energy efficiency and adopting renewable energy technologies towards a low carbon future.

Climate-Related Metrics & Targets

YTL Power is dedicated to progressing in a sustainable manner whilst taking precautionary approaches to minimise the potential risks to both our business and the environment, in accordance with the UN SDG principles relating to the environment. We strive to minimise our environmental impacts through our collective efforts in the areas of climate change and energy, waste and water management, resource management and biodiversity.

We have set a high-level target for our Group to be **carbon neutral in operations by 2050**, in line with the Malaysian Government's goal. Given the diverse geographic location of our Group's key businesses, some of our operations have already moved ahead, in line with technological advances, government incentives and regulatory requirements in those jurisdictions, and are expected to reach this goal sooner:

- ✓ In the UK, Wessex Water's target is to achieve **net zero operational carbon emissions by 2030** and **net zero total carbon emissions (including supply chain) by 2040**.
- ✓ In Singapore, YTL PowerSeraya is targeting a **60% reduction in greenhouse gas ("GHG") emissions (Scope 1) by 2030** (from 2010 levels), **carbon neutral (Scope 2) by 2030** and a **net zero ambition by 2050**.

Strategic investment in protection of the environment has resulted in a growing portfolio of green investments, environmental technologies, GHG emission reduction measures, resource efficiency programmes and biodiversity conservation programmes across our Group. We are committed to the pursuit of new ventures, particularly in renewable and sustainable energy solutions, with a view to achieving our target as early as possible. This will be propelled by our key operations in the UK and Singapore, which are further along on this journey, driven by the climate progress being pursued in those countries.

YTL PowerSeraya's 60-30 Vision

YTL PowerSeraya's 60-30 Vision is to achieve a 60% reduction in Scope 1 GHG emissions from 2010 levels by 2030, which it aims to fulfil through the following actions:

(i) Maximise energy efficiencies at existing combined cycle and co-generation power plants

(ii) Improve emissions intensity by at least 10% from 2020 level by 2030

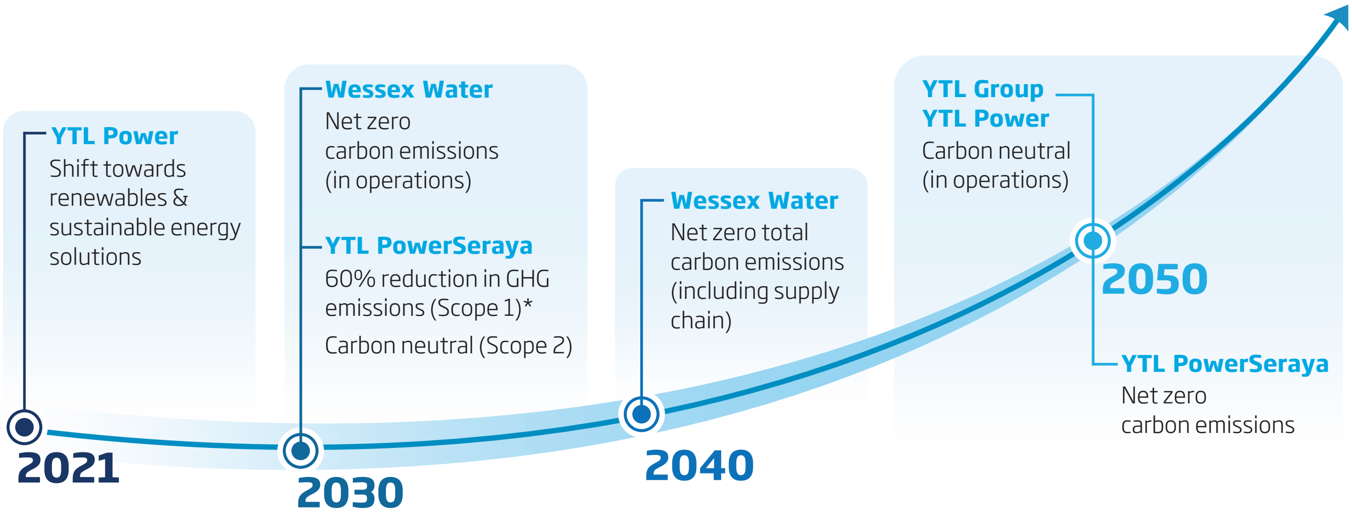
(iii) Import at least 100 MW of low carbon electricity by 2030

(iv) Invest in low carbon power technologies such as hydrogen-ready power generation

(v) Secure eligible high-quality international carbon credits to offset at least 5% of its taxable emissions from 2024 onwards

YTL PowerSeraya also aims to be carbon neutral in Scope 2 emissions by 2030.

For FY2024, YTL PowerSeraya achieved an absolute reduction in direct emissions of about 41% from 2010 levels.



** From 2010 levels*

Wessex Water's Routemap to Net Zero Carbon

In 2020, water companies in England produced a routemap to achieving net zero operational carbon emissions by 2030. This was the first sector routemap of its kind in the world, and Wessex Water published its own detailed plan in mid-2021 to achieve net zero operational carbon emissions by 2030, alongside a goal to achieve full de-carbonisation by 2040, a decade ahead of the UK government's 2050 target.

The 2030 aim is not a science-based target, but we consider it to be aligned with the principles of the Paris Agreement and the United Nations Convention on Climate Change 1.5°C pathway. The targets and planning are also contextualised by the UK's 2050 net zero aims and successive national carbon budgets.

The plan has three strands:

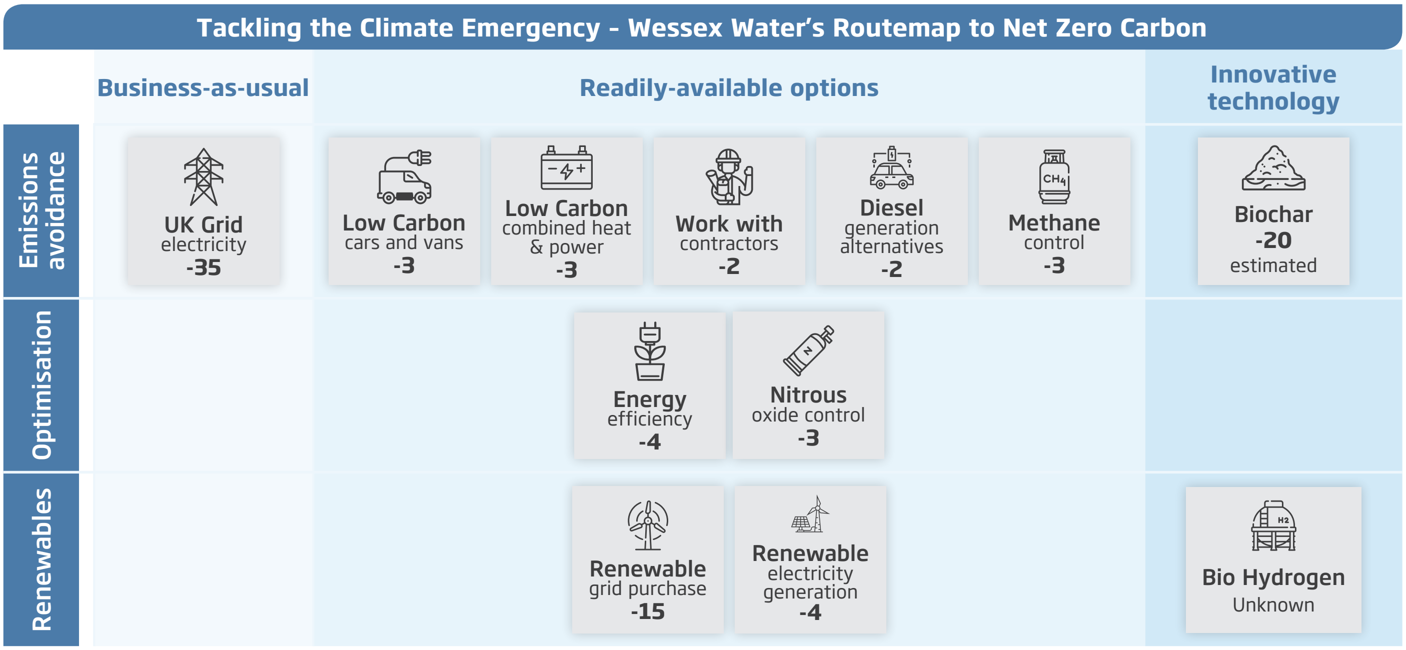
(i) Emissions avoidance e.g. further reducing leakage and encouraging water efficiency, use of lower carbon transport and promotion of low energy, nature-based solutions;

(ii) Optimisation measures e.g. improving energy efficiency and controlling process emissions; and

(iii) More renewable energy e.g. increasing generation from biogas and pursuing new opportunities for wind and solar power, both as generator and end user

ENVIRONMENTAL STEWARDSHIP

An overview of the updated routemap is set out below and the full routemap can be accessed in the *'ESG'* section on our website.



Note: *This diagram shows the annual emissions reductions (kilotonnes CO_2e) that Wessex Water believes can be achieved by 2030. These figures were updated at the end of 2023, in line with the company's business plan for 2025-30. Items under 'business as usual' and 'readily available options' will occur in the 2020s, whereas the 'innovative technologies' are more likely to feature at scale in the 2030s once the technologies are established in the supply chain*

Climate Scenario Planning

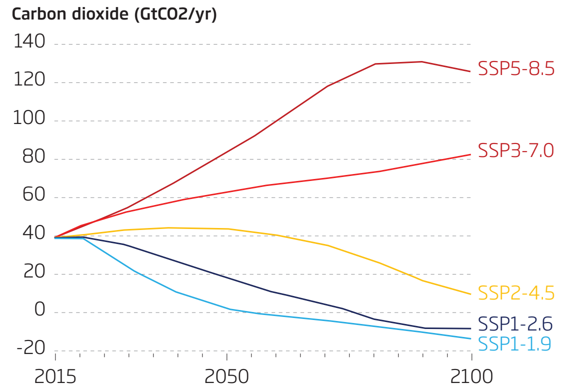
In identifying environmental risks, the Group is mindful of the various climate scenarios presented in the United Nations Intergovernmental Panel on Climate Change's (IPCC) Sixth Assessment Report. These climate scenarios consider both Representative Concentration Pathways (RCPs), which project different levels of GHG concentrations, and Shared Socioeconomic Pathways (SSPs), which represent changes in population, economic growth, education, urbanisation and the rate of technological development.

YTL PowerSeraya conducted a scenario planning exercise in June 2023 to review the potential impact of global climate change on Singapore's power sector and its energy transition on a short, medium and long-term basis. The exercise incorporated the various IPCC AR6 climate scenarios as set out in Figure 1.

YTL PowerSeraya also reviewed Singapore's 2050 energy transition blueprint which takes a scenario-based approach to outline three plausible futures for a decarbonised energy sector in Singapore by 2050.

Figure 1

Future annual emissions of CO_2, across five Illustrative scenarios



Source: Sixth Assessment Report of IPCC Working Group I, 2021

Each of these futures is dependent on the development of three key global trends, namely geopolitical cooperation, technological advancement in low-carbon solutions and digitalisation of distributed energy resources such as solar photovoltaic systems, energy storage systems and electric vehicles. Depending on how the global trends pan out, the blueprint postulated three different scenarios on how Singapore will steer its power sector toward net zero by 2050.

- ✓ Scenario 1 is the clean energy renaissance future with global cooperation and heavy investment in low carbon technology. This is the perfect world scenario where Singapore has access to a variety of clean energy by 2050.

  Potential energy mix (by 2050): 40% electricity imports, 40% hydrogen, 10% solar, 10% geothermal

- ✓ Scenario 2 is the climate action bloc future, where objectives-aligned countries collaborate on climate actions. Due to limited global investment, technological advancement in low-carbon solutions remains stagnant. This is a future where Singapore depends on electricity imports from selected partnered countries for its green energy and international carbon credits to offset hard-to-abate sectors.

  Potential energy mix (by 2050): 60% electricity imports, 10% hydrogen, 10% solar, 20% natural gas coupled with 100% carbon credits to offset emissions from natural gas combustion

- ✓ Scenario 3 is the emergent tech blazer future where the world is multi-polarised, and investment in low carbon technology is limited to individual countries' ambitions. This is a future where Singapore depends on imported hydrogen and potentially expands into nuclear energy, when the cost of hydrogen and atomic energy as alternative energy sources has come into parity with the cost of natural gas.

  Potential energy mix (by 2050): 55% hydrogen, 25% electricity imports, 10% solar, 10% nuclear

Following the exercise, YTL PowerSeraya decided, on the climate front, to pursue opportunities from SSP1-1.9 where the world is committed to limit global warming to 1.5°C by 2100 and achieve net zero emissions by 2050. Additionally, YTL PowerSeraya's Sustainability Committee will enhance risk management to mitigate climate-related risks from SSP2-4.5 (current scenario based on the combined pledges and implementation of the Paris Agreement) and SSP5-8.5 (worst-case scenario with up to 4.7°C warming by the end of the century).

On the energy transition front, is envisaged that Singapore's energy mix will be significantly different from today's mix of 95% natural gas and 5% fuel oil. By 2050, it will likely comprise electricity imports, hydrogen-fired generated power, solar energy and other alternative energy solutions. YTL PowerSeraya is aligning its energy transition with Singapore's developments in alternative energy infrastructure and pursuing the growth opportunities that will arise with an interconnecting power system across Southeast Asia.

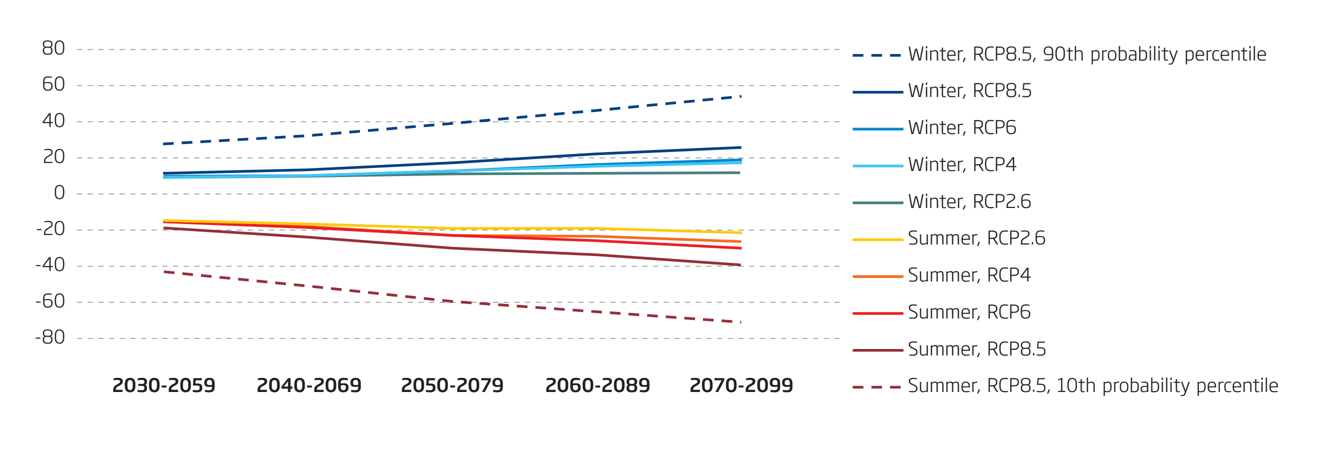
Meanwhile, Wessex Water's climate-related risk assessment is informed by UK Climate Projections (UKCP18), the UK Climate Risk Assessment, the findings of the IPCC and the National Adaptation Plan.

The table and chart below summarise UKCP18 projections (between the low emissions RCP2.6 pathway and the high emissions RCP8.5 pathway) for changes to average rainfall and summer temperature in Wessex Water's operating region, relative to a 1961-90 reference period.

Time Period	2030-59	2050-79	2070-99
50th Percentile Probability			
Summer Precipitation (Jun-Aug)	-15% to -19%	-19% to -30%	-21% to -39%
Winter Precipitation (Dec-Feb)	+9% to +11%	+11% to +18%	+12% to +26%
Summer Average Daily Temperature	+1.9 to +2.2°C	+2.1 to +3.6°C	+2.3 to +5.4°C
Least Likely, More Extreme Outcomes			
Summer Precipitation (Jun-Aug)	-36% to -43%	-43% to -60%	-46% to -71%
Winter Precipitation (Dec-Feb)	+24% to +28%	+28% to +39%	+29% to +54%

ENVIRONMENTAL STEWARDSHIP

Precipitation: projected % change vs 1961-90 (50th centile for probability and worst-case scenarios)



It is clear that across all scenarios and timescales, average summers will become drier and warmer, and average winters will be milder and wetter.

Overlying these trends, during short-term time horizons, Wessex Water expects a lot of variation from one year to the next. Moreover, the resilience of Wessex Water's services is affected more by extreme weather events – such as heatwaves, droughts, intense storm events and prolonged rainfall – than by changes to averages. As background warming takes place, weather events previously considered extreme or unusual are likely to occur more frequently. This is the most critical issue for Wessex Water's resilience and adaptability.

Climate-related risks will affect the reliability and quality of the services provided to customers and communities, and place greater stress on the water environment. This in turn will likely lead to greater pressure on Wessex Water's activities.

Further information can be found in YTL PowerSeraya's *Sustainability Report 2023* and Wessex Water's *Climate Change Adaptation Report* in the '*ESG*' section on our website.

GHG Emissions

We measure and report our GHG emissions to develop a coherent climate strategy centered on various nature-based solutions as well as community-based adaptation plans and initiatives in our various business units.

Our investment strategy has expanded to encompass new business models and green technology that focuses on energy efficiency, digitisation, resource recovery and cleaner energy solutions for a low carbon and climate resilient transition.

Type	Description
Scope 1	Direct emissions from the consumption of fossil fuels and refrigerant in our operations as well as company-owned or operated vehicles, equipment or on-site facilities within our business operations
Scope 2	Indirect emissions from purchased energy consumption
Scope 3	Other indirect emissions from our value chain, such as employee commuting and business travel for subsidiaries that have collected data; outsourced activities, purchased electricity and fuels (extraction, production, transmission and distribution), treatment chemicals and reuse of biosolids on third party land in our water and sewerage operations

This year, we registered total Scope 1 GHG emissions of 4,160 kilotonnes of carbon dioxide equivalent ($ktCO_2e$), a 6.1% increase compared to 3,921 $ktCO_2e$ last year. The increase was due mainly to higher power generation in Singapore, which rose 6.0% for the financial year under review to 10,644 GWh. Meanwhile, Scope 2 emissions rose slightly to 153 $ktCO_2e$ from 150 $ktCO_2e$ last year.

As a result, GHG intensity for the year under review, based on Scope 1 and 2 emissions measured against revenue, was unchanged from the previous year at 0.19.

(in $ktCO_2e$)	2024	2023	2022
Scope 1	**4,160**	3,921	3,718
Scope 2	**153**	150	118
Scope 3*	**50**	45	^

Notes:

* *Work is ongoing to assess the materiality and put in place the necessary processes to measure this data in our other operations.*

^ *Scope 3 disclosure was introduced in FY2023*

Emission factors used for calculation of GHG emissions above are sourced from the IPCC, Association of Issuing Bodies (AIB), Malaysia's Energy Commission, Singapore's Energy Market Authority (EMA) and National Environment Agency (NEA) and the UK Department for Environment, Food & Rural Affairs (DEFRA).

In the UK, Wessex Water's gross GHG emissions approximated those of the previous year. A combination of energy efficiency improvements, renewable energy generation and the rapidly falling carbon dioxide intensity of UK grid electricity has led to steadily falling emissions over the last eight years.

Power Generation Mix

In Singapore, we continue to seek low carbon energy options in order to deliver affordable electricity to customers. At present, substantially all the power generated by YTL PowerSeraya comes from natural gas.

In January 2024, YTL PowerSeraya won the first request-for-proposal under the EMA's new Centralised Process framework to develop a 600 MW hydrogen-ready combined cycle gas turbine ("CCGT") power plant at its Pulau Seraya Power Station site.

The hydrogen-ready CCGT will be at least 30% volume hydrogen-ready, with the ability to be retrofitted to become operationally 100% hydrogen-ready in the future, aiding in emissions reduction and underscoring our commitment to environmentally sustainable practices.

The project will complement and diversify Singapore's power mix alongside solar, imported electricity and other potential low carbon energy sources. The hydrogen-ready CCGT is also set to make a substantial impact to support Singapore's generation capacity to meet growing electricity demand.

This monumental undertaking is pivotal in positioning Singapore to achieve the nation's long-term net zero emissions aspiration by 2050, under the Singapore Green Plan.

Energy options in Singapore are currently, by and large, limited to fossil-based fuels owing to the country's geographic characteristics and constraints. As a major power sector player in Singapore's open electricity market, YTL PowerSeraya has an important role in providing reliable and energy efficient electricity to power the country's economy while contributing to the Singapore 2030 climate change goals.

In our pursuit of a sustainable future, the division is actively exploring low carbon hydrogen prototyping and conducting feasibility studies in collaboration with research institutions and key hydrogen partners. Solar energy capabilities at the Group's Pulau Seraya Power Station are also being expanded. These efforts aim to improve energy efficiency and promote green power generation.

ENVIRONMENTAL STEWARDSHIP

Renewable Energy

In support of the transition to a low carbon economy, YTL Power has implemented various renewable energy integration projects across our business units and promoted the generation and use of renewable energy to facilitate the transition process and minimise our environmental footprint.

In line with our shift towards more sustainable renewable energy solutions, we are developing a solar power facility with a generation capacity of up to 500 MW in Johor, Malaysia.

This year, Wessex Water generated 17 GWh of renewable energy and exported 9 million cubic metres of biomethane to the gas grid, double the volume of natural gas it consumed itself.

On 23 October 2023, YTL PowerSeraya announced that it would invest more than S$5 million to expand the amount of solar power generated at its Pulau Seraya Power Station to 5 MWp, up from the existing 1 MWp. The increased capacity, which can produce a monthly average of 417 MWh under optimal conditions, will support more than 1,000 four-room Housing Board flats monthly.

In continuation of its eco journey with Power Eco Add-on – Singapore's First-And-Only customisable green add-on (Renewable Energy Certificate or Carbon Credits) for an electricity plan – Geneco celebrated its sixth Anniversary this year by offering complimentary first 6 months of the innovative green add-on to both new and existing Geneco residential customers who opt-in or upgrade to Power Eco Add-on. As of 30 June 2024, Geneco had 3,711 customers who have opted for Power Eco Add-on, with an increase of 303 customers compared to last year, contributing to an overall target of 6,800 customers by 2030.

Green Financing

The Wessex Group's Sustainable Financing Framework, which supports its financing ambitions to deliver tangible environmental and social benefits, was originally published in September 2022 and has recently been refreshed to incorporate latest practices.

The framework aligns Wessex Water's purpose – to support customers' health and well-being and enhance the environment and the diverse communities it serves – and its business plan commitments to its financing ambitions through targeted financing. Under the framework, environmental or social debt instruments may be issued to support environmental and social objectives, enabling investors to participate in the provision of a sustainable future.

The Wessex Group launched an inaugural £300 million sustainability bond in March 2023. The borrowings were used to refinance eligible projects that delivered environmental and social benefits. Allocation of the proceeds, in respect of relevant International Capital Market Association (ICMA) categories, is set out below.

ICMA Category	Amount £m	% of Cost Allocated
Sustainable water and wastewater management	109.6	37%
Terrestrial and aquatic biodiversity conservation	81.1	27%
Access to essential services and affordable basic infrastructure	39.0	13%
Pollution prevention and control	24.9	8%
Eco-efficient and/or circular economy adapted products, production techniques	18.0	6%
Socioeconomic advancement and empowerment	10.6	4%
Environmentally sustainable management of living natural resources and land use	8.7	3%
Climate change adaptation	7.8	2%
Clean transportation	0.2	0%
Renewable energy	0.1	0%
Total cost to ICMA category allocated	**300.0**	**100%**

Further details can be found in Wessex Water's *Sustainable Finance Framework* and inaugural *Sustainable Finance Allocation and Impact Report* on the *'ESG'* section of our website.

The Group also has a RM1.1 billion Islamic term financing facility for Phase 1 of the YTL Green Data Center Park in Kulai, Johor, with a commitment to secure Gold LEED certification in compliance with Green Loan Principles published by the Loan Market Association, Asia Pacific Loan Market Association and Loan Syndications and Trading Association.

Co-powered by on-site solar photovoltaic power, the YTL Green Data Center Park aims to provide data storage colocation services to clients looking for more sustainable and lower carbon solutions within Southeast Asia and serves as the foundation for achieving YTL Power's greater objective of carbon neutrality for its data centers across the region.

WATER EFFICIENCY

Across our operations, our sources of water withdrawal consist of municipal water supply, NEWater (reclaimed water in Singapore) and seawater. We use water in our power plants for cooling processes and equipment. Our offices and other businesses use water for drinking, cleaning, landscaping and other general purposes.

All trade effluent from our operations is treated and discharged to water courses or sewer systems in accordance with the environmental discharge limits and effluent standards in countries where we operate.

(in ML)	2024	2023	2022
Water withdrawal*	**127,073**	130,175	127,515
Water discharge*	**389,821**	329,604	317,973
Water consumption	**2,580**	2,875	2,702

Note:
* *Comprises surface water, groundwater, seawater and third-party water*

The marginal increase in water discharge was due to higher rainfall in England, which has led to more water being treated and discharged in our water and sewerage business.

In Singapore, our sustainability efforts also extend to optimising water efficiency within our operations. We are exploring innovative methods to reduce water usage and improve water recycling processes, contributing to overall resource conservation and sustainability.

Sustainable Abstraction

As a low-lying water-stressed nation, Singapore is especially susceptible to rising water costs. To address this, YTL PowerSeraya plans to reuse up to 70% of the rejected water from its Demineralisation Water Treatment Plant and boost the overall water recycling rate by more than 50% from its 2020 level by 2030.

Meanwhile, in the UK, Wessex Water was 98% compliant for its regulatory year with the licences that control how much water the business can take from the environment.

Peak temperatures in 2023 occurred in the middle of June, with a corresponding spike in demand. However, the rest of the summer saw a return to wetter conditions and Wessex Water comfortably maintained supplies to all customers, avoided any usage restrictions and provided flow support to several vulnerable streams and rivers.

None of the population Wessex Water serves was at risk of severe restrictions, consistent with targets. While unplanned supply interruptions grew to 1.53% in during the 2024 regulatory year, compared to 0.76% the previous year, it remained well within the 2.34% target.

On leakages, Wessex Water made a significant recovery from 2022, with both dry ground during the drought and a winter freeze-thaw event. In 2023, the annual average level of leakage reduced by 1.4 Ml/d. This result was achieved by pressure management and leakage control improvements, which included installing over 6,000 permanent acoustic loggers in the network to aid leak detection.

Following consultation with the public and DEFRA, Wessex Water published an ambitious revised draft Water Resources Management Plan in spring 2024. The plan targets cutting demand sufficiently to reduce abstraction from the environment by 20% by 2037-38 in the most vulnerable catchments, including the Hampshire Avon. Wessex Water intends to use a combination of water efficiency visits, smart metering and strategies to stem leakage. Wessex Water also proposes to invest in a number of new supply side schemes and is collaborating with neighbouring water companies to develop strategic regional water resource options.

Further details on the draft *Water Resources Management Plan* can be found in the '*ESG*' section on our website.

ENVIRONMENTAL STEWARDSHIP

RESOURCE MANAGEMENT

Energy Efficiency

We manage and monitor our energy consumption and efficiency to implement the appropriate energy management practices in our daily operations. We have implemented several initiatives to reduce energy consumption, improve efficiency and progressively upgrade our existing infrastructure with energy saving features across YTL Power's operations and properties.

	2024	2023	2022
Total fuel consumption (terajoules)	**81,405**	76,494	64,213
- Natural gas	**99.4%**	99.5%	94.1%
- Others	**0.6%**	0.5%	5.9%
Purchased energy consumption (terajoules)	**1,436**	1,313	1,230
Renewable energy consumption (terajoules)	**574**	^	^
Energy sold (terajoules)	**42,929**	39,851	32,463
Total energy consumption within the organisation (terajoules)	**40,486**	37,956	32,981
Total energy consumption within the organisation[1] (MWh)	**11,246,053**	10,543,39	9,161,266

Notes:

^ *This is a first-time disclosure for the current financial year under review*

[1] *Defined as total fuel and energy consumed less total energy sold*

The increase in fuel consumption was mainly due to the higher power generation by YTL PowerSeraya.

In the UK, Wessex Water's electricity use, at 268 gigawatt hours, was relatively high in the context of the last five years, in part due to the very wet weather experienced from July onwards. Wessex Water continues to pursue energy efficiency opportunities to offset any rising energy use driven by tighter water and sewage treatment standards and the operation of the regional water supply grid.

In Singapore, YTL PowerSeraya continues to actively pursue ways to improve the energy efficiency of power plants, including plans to upgrade existing gas turbine blades to allow for high-temperature firing and to install more variable speed drives in feed water pumps to reduce energy consumption.

Besides embarking on upstream low carbon energy solutions, YTL PowerSeraya is committed to supporting carbon abatement initiatives and providing low carbon electricity to end-users in Singapore.

Another aspect of our sustainable future is the human factor, where operator productivity is optimised through digitalisation initiatives. Performance dashboards that provide real-time data and insights on plant operations have been deployed, enabling faster and better decision-making. Notably, YTL PowerSeraya is in the process of equipping operators with drones for enhanced inspection of plant assets, reducing the need for manual and risky access. These technologies not only improve efficiency and reliability but also enhance the safety and well-being of our workforce.

YTL PowerSeraya continues to emphasise the importance of maintaining high standards in quality, environmental, energy, health and safety, as well as cyber security management systems. The division attained certification in ISO9001, ISO14001, ISO27001, ISO45001, BizSafe Star and SS 651 as well as audit compliance with the ISO50001 standard under the NEA Energy Management System (EnMS) requirement during the year.

Environmental Water Quality

All effluent from our operations is treated and discharged to water courses or sewer systems is in accordance with the environmental discharge limits and effluent standards in countries where we operate. We have consistently achieved very high compliance with water discharge quality under local standards and there were no significant chemical or oil spills during the reporting period.

Water discharge compliance from Wessex Water's water treatment and water recycling centres remained very high at 99%. This was below the 100% target with three sites failing in the year, and process improvements have been implemented to restore and maintain compliance at the specific sites.

Exceptional rainfall, with 2023 being one of the wettest on record for the region, resulted in a significant increase in storm overflow discharges, as well as more sewer flooding and minor pollution incidents. Despite this, Wessex Water is encouraged by the reduction in serious pollution numbers to just one reported in the year and is pleased to have received a four-star rating on environmental performance, the highest rating possible.

Storm overflows are the legacy of over 100 years, when sewerage systems were built using the same pipe to carry both sewage and rainwater, with overflows designed to protect property from flooding during very heavy rain. Wessex Water has 1,300 overflows on 35,089 kilometres of sewers and has been steadily eliminating or improving these.

Wessex Water is installing storage tanks, upgrading sewage treatment to increase capacity at 42 water recycling centres and introducing more nature-based and low carbon treatment methods. Increased investigation and monitoring of overflows in the region, as well as an extensive programme of sewer relining to help keep wastewater within the system and prevent infiltration of groundwater that can lead to flooding, is also continuing.

In total, nearly 100 improvement projects relating to the discharge of untreated water are being completed in the region between 2020 and 2025, part of a £3 million a month investment to reduce the number of hours storm overflows operate by around 25%.

Additionally, in common with other English water companies, every storm overflow on the Wessex Water network is now monitored – a world-leading position for the English water industry – and Wessex Water uses AI to survey the sewerage network. These technologies are providing better visibility, data and alerts which will enable faster responses, allow for preventative action and guide capital investment choices.

Further details on the *Storm Overflows Improvement Plan* and *Pollution Incident Reduction Plan 2023-2024* can be found in the '*ESG*' section on our website.

In our operations in Singapore, at YTL PowerSeraya's Pulau Seraya and Taser power stations, wastewater after undergoing power plant processes is discharged to the open sea. This wastewater discharge, which is within the environmental limits regulated under the Environmental Protection and Management (Trade Effluent) Regulations of Singapore, is about 25.4% of the total water withdrawn.

ENVIRONMENTAL STEWARDSHIP

Waste Management

We continue to work towards efficient resource use and responsible disposal in our organisation, focusing on ways to avoid unnecessary consumption and waste generation, exploring innovative opportunities and partnerships. We engage licensed third-party contractors across our operations to handle waste, storage and responsible disposal, adhering to best practices and local regulatory requirements.

	2024	**2023**	**2022**
Total waste generated (tonnes)	**225,901**	159,407	148,921
– Waste diverted from disposal	**97%**	96%	97%
– Waste directed to disposal	**3%**	4%	3%

The largest contributor to the higher waste generated this year was increased construction works in Wessex Water's operations related to the delivery of the capital expenditure plans under the current 5-year business plan, as well as an increase in biosolids produced due to a change in treatment method and first-time inclusion of a liquid organic waste stream.

In 2023, Wessex Water maintained its performance on disposal of sludge to land with 100% compliance. However, the availability of the landbank is expected to reduce over the coming years due to changes in environmental regulations and other pressures. As part of the long-term delivery strategy, Wessex Water is exploring alternative sludge destinations.

This year also saw the completion of Wessex Water's refill point programme – providing free drinking water for people on the go – with the installation of the 24th and final refill unit in Chippenham High Street. In partnership with local councils, Wessex Water maintains and promotes these refill points, saving around 350,000 500ml single-use plastic bottles every year.

Wessex Water also promoted the 'refill not landfill' message at events throughout the year, providing water stations and refill points at two Bath half marathons, the Corsham 10K and Cancer Research UK's Race for Life. These initiatives eliminated the equivalent of 52,800 single-use plastic bottles from landfill, engaged with more than 3,400 customers and supported over 27,600 runners and attendees.

In Singapore, as part of ongoing efforts to enhance the waste management process, YTL PowerSeraya will be reviewing its waste streams, with priority placed on reducing sources of waste with higher environmental impact. The review will involve monitoring of this waste and exploring solutions to minimise waste generation.

Responsible Production & Consumption

We place a high priority on responsible production and community-wide initiatives to encourage and assist our customers and their local communities in protecting their shared environment and resources.

Wessex Water exceeded its performance commitment target for the volume of water saved through water efficiency activities, delivering savings of 4.9 Ml/d compared to an end of year target of 4.0 Ml/d.

This year's demand management strategy focused on the delivery of household (known as Home Check) and non-household visits as they deliver high confidence savings. Wessex Water visited 4,127 household customers offering advice and water efficient products, and plumbers returned to 794 of these to fix toilets and taps. The team also visited 121 non-household customers (primarily schools).

Alongside this, Wessex Water continued to run summer campaign messages and distributed 3,000 free water saving packs and 5,500 water butts. Nearly 6,500 households signed up to use the online GetWaterFit water use calculator and Wessex Water engaged with over 9,000 school children on water efficiency. There was also a slightly higher number of people opting to move on to a meter; customers remain motivated to save money and be in control of their utility bills.

Meanwhile, in Singapore, as at 30 June 2024, Geneco had 3,711 customers who had opted for its Power Eco Add-on plan, with an increase of 303 customers in during the year, contributing to an overall target of 6,800 customers by 2030.

BIODIVERSITY

Based on our Group's operational footprint, protection of biodiversity is of material importance in Wessex Water's operational sphere, which covers over 10,000 square kilometres in the south west of England, and our Brabazon development in Bristol, whilst our activities in Malaysia and Singapore do not have significant impacts on biodiversity.

Wessex Water's operating region includes:

- ✓ Over 470 Sites of Special Scientific Interest (SSSI)
- ✓ 35 Special Areas of Conservation
- ✓ 11 Special Protection Areas
- ✓ 27 National Nature Reserves
- ✓ More than 6,200 Local Wildlife Sites or Regionally Important Geological Sites
- ✓ Eight areas of Outstanding Natural Beauty (covering over 30% of the region) and two National Parks

This year, Wessex Water delivered 82% of actions, against a target of 80% agreed with Natural England, to improve a number of SSSIs in its landholdings. This was a significant increase on last year's 67% of actions.

Of Wessex Water's SSSI landholding, 63% is in favourable condition and 26% is classified as unfavourable – recovering; a total of 89%. Actions agreed with Natural England to address the condition of this SSSI are programmed for 2024-25.

Wessex Water also has a Biodiversity Action Plan (BAP) partners programme which provides funding to projects carried out by wildlife organisations that conserve and enhance biodiversity across the region. The programme has led to some notable conservation successes and has helped to contribute to the goal of conserving and enhancing local wildlife.

Wessex Water's *Biodiversity Action Plan (Spring 2023 Update)* can be found in the *'ESG'* section of our website, together with more information on current biodiversity partnerships.

In our property development project in the UK, Brabazon Park, a 15-acre public park is strategically designed to be at the center of our Brabazon development in Bristol. Wildlife corridors are designed into our Masterplan, providing protected passage and contributing to the biodiversity net gain. These corridors are intertwined with Brabazon Park, a new landmark in the south west of England at the heart of the development.

The wildlife corridors are intertwined with Brabazon Park, the design of which takes inspiration from aviation engineering, aiming to capture the historical, cultural and ecological uniqueness of the former airfield. One of the highlights of the new green space will be the Heritage Trail, connecting the Brabazon Hangars with Aerospace Bristol Museum and retelling the history of the airfields pioneering past.

Brabazon Park will also support the environment, offering new habitats for birds, insects and animals, while also connecting to other local wildlife corridors. There will be flowers and grasses, mature trees and shrubs, as well as a 3-acre lake, which will be a home for aquatic planting and will support sustainable drainage across the new neighbourhood. The lake is part of the Masterplan's water attenuation strategy which replaces the need to construct holding tanks.

SOCIETAL ENRICHMENT

Our management of social impacts and considerations centers on our customers, our people and communities where we operate, including supply chain matters, where applicable. We prioritise providing reliable, affordable services for our customers and communities, providing our people with the opportunity for personal development and a satisfying career and investing for the long term in our communities for the benefit of all our stakeholders.

CUSTOMERS

Our commitment

Providing reliable, affordable services for our customers and communities

Our approach

- ✓ Providing all customers with excellent standards of service that protect health, improve the environment and give customers good value for money
- ✓ Building trust and loyalty to maintain long-term relationships and attract new customers by delivering the best levels of service and continually challenging ourselves to find better, cheaper ways of achieving this
- ✓ Putting our customers at the heart of everything we do and encouraging our people to go the extra mile whenever they can

Customer Satisfaction

Singapore's open electricity market makes it easy for customers to choose their electricity provider, which incentivises electricity retailers to come up with attractive, innovative plans that address the needs of their customers. Rising awareness of the need to address climate change and the unique geographic and resource-related challenges Singapore faces have increased customer interest in more energy efficient solutions that would enable them to mitigate their carbon impacts.

This year, Geneco, YTL PowerSeraya's retail brand, solidified its market presence, remaining Singapore's No.1 Residential Electricity Retailer with more than 170,000 customers, an improvement of about 6% over last year. Geneco achieved a record milestone at the 12th edition of the Loyalty Engagement Awards 2024 and won 12 awards – 2 Gold, 6 Silver and 4 Bronze for its brand campaigns at the regional event, recognising companies in Asia Pacific for its customer loyalty and engagement campaigns.

Meanwhile, in the UK, Wessex Water again delivered very strong performance in the water sector's customer satisfaction metric (C-MeX) coming first of the water and sewerage companies and second overall. While only 67% of customers rated the service as good or very good value for money in 2023 – down from 79% last year and below the target of 83% – 87% said they were satisfied with the service, unchanged from 2022. Meanwhile, Wessex Water's average Trustpilot rating was 4.6 stars out of 5, and 83% of reviewers gave the top possible rating of five stars. Wessex Water also underwent full reaccreditation for the highly prised accolade held since 1996, the Customer Service Excellence award, with improved scores achieved.

Additionally, Wessex Water reported improvements across all relevant drinking water quality metrics in 2023 from an already high base and expect to be industry-leading among water and sewerage companies on the Compliance Risk Index, which is one of two measures used by the Drinking Water Inspectorate (DWI) to measure drinking water quality compliance. The other measure used by the DWI is the Event Risk Index (ERI). The provisional ERI score of 24 is a considerable improvement on last year's score of 403 – although even then Wessex Water outperformed the industry average.

In Malaysia, YTL Comms continued to build on the roll-out of its 5G services in tandem with the expansion of Digital Nasional Berhad's network. We have long led the way in democratising access to high-speed mobile broadband services, offering the most affordable plans and bridging the access divide across rural and urban areas of the Peninsula.

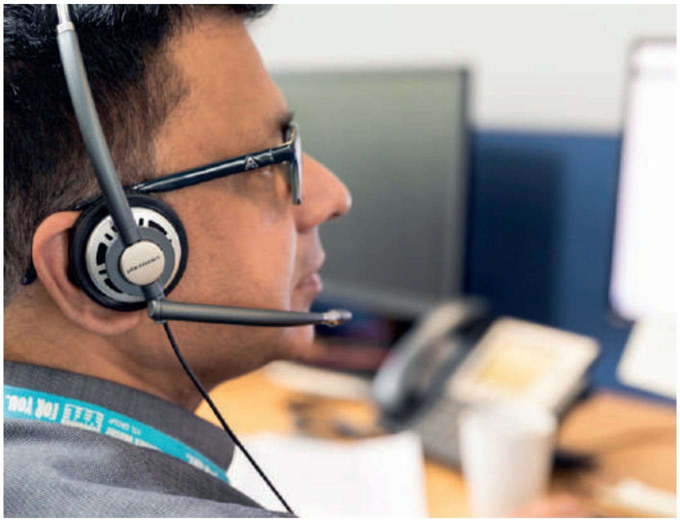
Customers in Vulnerable Circumstances

We offer financial assistance and other support programmes across our operations intended to assist customers facing difficult or challenging circumstances. As part of the YTL Group, YTL Power also contributes significantly to YTL Foundation, the YTL Group's charitable arm, responsible for delivering the YTL Group's community improvement initiatives.

The cost of living in the UK remained high during the year under review and many of customers continued to experience economic hardship. Wessex Water responded by making support packages for vulnerable customers and those struggling to pay their bills more visible and easier to access. Actions taken included:

- ✓ Auto-enrolled just under 5,000 customers to schemes via data shares with councils and the Department for Work and Pensions
- ✓ Continued to fast-track customers to the Assist scheme (which provides bill discounts) at first point of contact
- ✓ Introduced a new care leavers scheme pilot, enabling those leaving care to automatically access Assist up to the age of 21
- ✓ Promoted schemes using a variety of communication channels, using imagery and wording customers have said will best encourage them to get in touch. Activities included: placing advertisements in specialist publications well as in more general publications and locations; distributing leaflets through schools; and posting on social media
- ✓ Committed to working with debt advice organisation Money Wellness to refer customers to them directly through a web portal. With consent, Wessex Water is also able to receive data back to support customers to access the right help for them
- ✓ Provided 20+ training and awareness-raising sessions with partners about what tap, a tailored assistance programme, has to offer
- ✓ Launched a new online eligibility calculator to enable customers to find the right affordability scheme for them

Furthermore, Wessex Water's strategy to help vulnerable customers, Every Customer Matters, continues to guide its work on providing inclusive services, including Priority Services. Mirroring the focus on fast and easy access to financial help, the division also focused on raising awareness and take-up of the support offered, to those in other types of vulnerable circumstances. This year, Wessex Water has once again retained the British Standard for Inclusive Service Provision.



SOCIETAL ENRICHMENT

PEOPLE

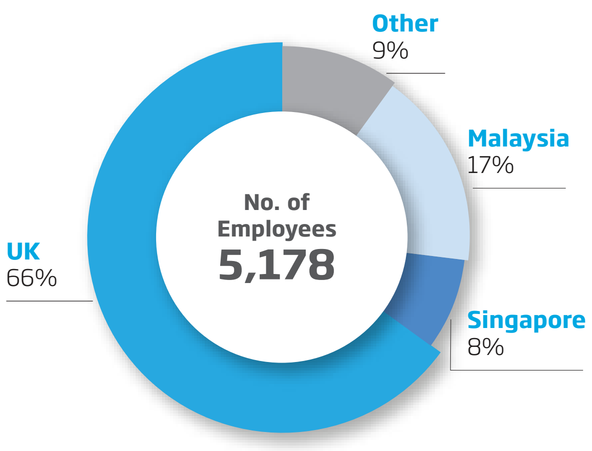
Our commitment

Providing our people with the opportunity for personal development and ensuring their well-being

Our approach

- ✓ Aiming to be an employer of choice providing opportunities for people at all stages of their careers, providing development for all levels of talent and ensuring a safe and healthy working environment
- ✓ Creating a harmonious workplace by fostering a strong and positive culture, embracing diversity and providing equal opportunities
- ✓ Nurturing human capital and caring for our people through active engagement and encouraging a healthy work-life balance

Our workforce of 5,178 people as at 30 June 2024 is situated mainly in the UK, Singapore and Malaysia, and we also have a smaller number of employees in Indonesia, the Netherlands and other countries.



People are our most valuable asset and we aspire to attract, retain and nurture people with exceptional capabilities by providing competitive remuneration packages, as well as investing in the ongoing learning and development of our human resources. In addition, we offer internship and apprentice programmes to equip future talented employees with extensive industry knowledge as well as hands-on experience.

Training, Development & Well-being

Nurturing and building people capabilities continued to be a top people agenda in FY2024. Our success is deeply rooted in the strength of our people, and investing in them is the key to achieving our collective goals.

In order to equip our employees with the right skills, we provide training, workshops and seminars on a diverse range of topics, including occupational health and safety, environmental management, environmental awareness, project management, technical capability and soft skill development such as communications, leadership and other topics.

		2024
Number of training hours by employee category	Executive	**17,218**
	Non-executive	**54,803**

With the acceleration of virtual learning over the past few years, it is easier than ever for employees to initiate and undertake their own training, signing up for and participating in sessions that best suit their specific needs and interests.

Whilst this method of training is highly effective, tracking these training hours is largely done via voluntary reporting by employees and, as such, the total training hours captured by conventional systems may not accurately reflect the higher number of actual training hours undertaken. This is an area for ongoing analysis and improvement in the data collection process.

We strive to create an environment where people are engaged and view employee feedback mechanisms across our Group as essential in creating effective communication channels. During the year under review, these included the YTL Group Leadership Conference, in addition to a range of programmes carried out at subsidiary level across our Group.

YTL PowerSeraya intensified its talent acquisition efforts to attract a diverse pool of fresh and skilled professionals in engineering and operations, meeting workforce renewal needs within the organisation. With a strong commitment to building a workforce primarily comprising local Singaporean talent, the division partnered with local universities and polytechnics to offer 38 internships and participated in the Singapore Industry Scholarship and Energy Industry Scholarship Schemes. Over the years, regular engagement with students from institutes of higher learning through career fairs and talks has raised awareness of career opportunities in the power industry, helping to attract young talent to join YTL PowerSeraya upon graduation and ensuring a steady pipeline of future employees.

Enhancing the capabilities of employees continued to be a key focus as the division invested in their development to build organisational capability for operational excellence. Comprehensive training programs – including technical, safety, digital skills, soft skills and leadership development – led to an increase in training hours per employee, averaging 5 training days and 13 training sessions per employee.

This progress was made possible through the adoption of e-learning platforms, which provided mandatory training such as Cybersecurity Awareness, as well as self-paced, on-demand programs like the Digital Learning Suite. Notably, 93% of technicians and technical officers utilised the Group's FROG e-learning platform for digital skills training in Microsoft Office Suite.

In recognition of the dedication of employees who have contributed to YTL PowerSeraya's growth over the years, 44 employees were honoured with Long Service Awards, ranging from 5 to 45 years. Continued partnership and engagement with employees to gather feedback and identify areas for workplace improvement have been key to YTL PowerSeraya's strong employee retention. In the latest Employee Opinion Survey, the employee net promoter score improved by 23%, reflecting the trust and support of employees in making YTL PowerSeraya a better workplace for all.

In the UK, Wessex Water took on 31 graduates (up from 13 in 2022) and 61 apprentices (up from 48) – with apprenticeships now also available to existing members of staff (27 enrolled). Wessex Water also hosted 49 work experience placements and 31 industrial placements (up from 13).

Additionally, YTL Wessex Academy, which launched in 2022, had its initial Office for Standards in Education, Children's Services and Skills (Ofsted) monitoring visit. Ofsted reported that Wessex Water has made "reasonable progress" so far in setting up and delivering the five courses being run.

Wessex Water also introduced new "Skills Bootcamps" for existing staff; 64 people completed three camps covering computer aided design, better information management and change management.

Labour Standards

We are committed to a strong code of conduct, professionalism and ethical integrity in all of our business dealings and operations. We ensure that the rights of our workforce are upheld and protected in accordance with the Employment Act 1955 in Malaysia and local regulations and labour laws in all jurisdictions where we operate.

We adhere to the YTL Group Code of Conduct & Business Ethics which encompasses child/forced labour prevention, non-discrimination, freedom of expression, employment rights and business ethics and compliance. The code can be found in the *'ESG'* section of our website.

As at 30 June 2024, about 83% of our workforce was based outside Malaysia, in countries that also have sound labour protection laws and standards to which we conscientiously adhere. These include the UK, Singapore, Indonesia and the Netherlands.

We strongly oppose slavery and human trafficking in our supply chains and in any part of our business. To be trusted to do the right thing is one of our core values and we would never knowingly engage with suppliers or contractors involved in slavery or human trafficking.

Based on the nature of our operations and the stringency of our regulatory compliance requirements, we do not believe any of our business units are at risk of child labour or forced labour practices.

YTL PowerSeraya received four Tripartite Standards recognitions for its practices in Recruitment, Flexible Work Arrangements, Employment of Term Contract Employees and Age-Friendly Workplace Practices. This initiative, led by the Tripartite Alliance for Fair and Progressive Employment Practices, identifies and honours employers with progressive employment practices and standards. These recognitions reflect our unwavering commitment to fostering a fair, inclusive and dynamic work environment for all employees.

YTL PowerSeraya prides itself on enjoying a harmonious and collaborative relationship with its industry union, the Union of Power and Gas Employees (UPAGE) and has actively partnered with UPAGE over the years in programmes such as education grants for members' children and health screening for its employees. In 2022, YTL PowerSeraya once again renewed its three-year collective agreement with the union following a successful negotiation.

SOCIETAL ENRICHMENT

Workplace Health & Safety

Protecting the health, safety and welfare of our colleagues, contractors and customers is a shared responsibility and we continue to deliver a strong health, safety and welfare culture in our day-to-day operations. The YTL Group Code of Conduct & Business Ethics, which encompasses health and safety matters, can be found in the *'ESG'* section of our website.

Our aim is for zero accidents and we regularly monitor, review and optimise our health and safety practices to continually improve and minimise incidents in our business operations. The information we collect assists in determining problem areas or emerging trends and allows resources to be allocated to prevent accidents or illnesses.

	2024
Work-related fatalities	**0**
Lost time incident rate	**1.04**
Number of employees trained on health & safety standards	**3,324**

Established standard operating procedures (SOPs) are in place for relevant operations, to review relevant health and safety requirements to be followed in order to ensure health and safety risks arising from operations are properly managed.

Governance	• Workplace health and safety committees at operating subsidiaries to monitor health and safety performance and report to management
Prevention	• Safety and security action plans • Accident and/or incident reporting procedures • Environmental health and safety risk assessment • Emergency response plans
Training	• Regular workplace safety awareness training • Safety training programmes • Safety and security standards within the businesses and operations
Operation	• Compliance with safety standards and management guidelines • Permit-to-work systems • Regular safety audits and inspections • Maintenance of fire detection and protection systems

Employee well-being and workplace safety remain top priorities across the Group. At YTL PowerSeraya, to enhance safety awareness and compliance, quarterly health talks and mandatory HSE e-learning modules have been implemented. To date, 70% of employees have also completed CPR/AED training, equipping them with the knowledge and skills necessary to respond effectively in life-threatening situations, thereby enhancing overall workplace safety.

To foster a culture of resilience and adaptability in a rapidly changing business environment, all non-executive employees were provided with Self Leadership and Growth Mindset learning opportunities. This empowered them to embrace challenges, take initiatives, learn from feedback and continuously develop their skills.

YTL PowerSeraya also embarked on Operation and Technology Roadmapping (OTR) in collaboration with the National Trades Union Congress. This initiative involved a thorough review of the power generation division's end-to-end work processes to identify areas for operational and technological improvements, guiding the development of its transformation roadmap. Additionally, the division collaborated with the Singapore Institute of Power and Gas (SIPG), the EMA and Singapore's power generation companies (Gencos) to centralise and standardise workforce training for power plant operations.

This partnership led to the launch of Singapore's first Centralised Power Plant Simulator (CPPS) by SIPG. Six courses, spanning basic to advanced levels, were co-developed by SIPG and Gencos, establishing a consistent standard for skills training in areas such as power plant operations, process controls, and management of equipment alarms and malfunctions. The training is conducted in a controlled environment, separate from daily plant operations, ensuring the safety of participants and the reliability of plant systems.

Accidents and near misses are investigated and findings are discussed during management meetings. Any incident of non-compliance with safety standards and accidents involving employees and/or subcontractors is also reported to management promptly. Lessons learned from incidents and near misses are shared with other business units to prevent a recurrence.

During the year, Wessex Water appointed a process safety director and additional process safety engineers to support major hazard sites and to further develop the process management systems. Wessex Water also continued to provide high levels of training and to ensure staff are competent in all aspects necessary to keep the facilities operating safely and efficiently.

The division made progress during the year to actively encourage safety-related reporting and transparency. Safety observations increased by 44% compared to last year and employee engagement increased by 19%. The increasingly mature culture of engagement is showing tangible benefits; with 65% fewer lost days related to lost time incidents in the year, reflecting both a smaller number of incidents and reduced severity when incidents occurred.

Additionally, Wessex Water broadened how it used Engage, a dedicated health and safety reporting platform, to also capture human influences relating to behaviours as part of root cause analysis investigations and "Make It Right" reviews.

Wessex Water has developed enhanced safety performance reports, provided better support for Occupational Health & Safety (OHS) professionals through training, recruitment and role revisions, developed a new mandatory induction module and launched health and safety campaigns targeting leading OHS issues.

Over the past year, 3,273 safety audits were completed, an 8% increase compared to last year. Amongst other activities, Wessex Water revised an OHS framework mechanism for health and safety strategic meetings to improve engagement, support and intervention as well as adapted OHS practices in line with business restructures.

Wessex Water is very proud to have retained both its ISO45001 certification and the Royal Society for the Prevention of Accidents' President's Award, which is reserved for organisations which have achieved 10 or more consecutive gold awards. This year, Wessex Water was awarded its 12th gold.

Diversity & Equal Opportunity

With close to 5,200 employees in diverse locations around the world, fostering a culture of inclusion and equality is essential in retaining a capable workforce. We value differences at YTL Power and firmly believe a diverse workforce brings different perspectives, ideas and solutions. We are committed to creating and promoting an inclusive workplace for our people and we continue to pursue initiatives that drive our diversity goals.

YTL Power is an equal opportunities employer and we strive to ensure equitable treatment of our workforce across our organisation. Selection procedures and criteria ensure that individuals are selected and promoted on the basis of their relevant merits and abilities and the needs of our organisation. These procedures are monitored and regularly reviewed.

		2024	2023	2022
Total number of employees		**5,178**	4,782	4,521
Gender	Female	**27%**	26%	26%
	Male	**73%**	74%	74%
Type	Permanent	**92%**	91%	90%
	Contract/temporary	**8%**	9%	10%
Category	Executive	**28%**	27%	27%
	Non-executive	**72%**	73%	73%
Age	<30	**21%**	20%	20%
	30 - 50	**53%**	53%	52%
	>50	**26%**	27%	28%
Location[(1)]	Malaysia	**17%**	17%	17%
	UK	**66%**	65%	65%
	Singapore	**8%**	8%	8%
	Other countries	**9%**	10%	10%
Turnover[(2)]	Executive	**165**	^	^
	Non-executive	**497**	^	^
Number of substantiated complaints of human rights violations		**0**	0	0

Notes:

(1) *Based on location of company*

(2) *Comprises employees leaving the organisation for any reason, including resignation, contract expiry, termination, retirement, etc*

^ *This is a first time disclosure for the financial year under review*

SOCIETAL ENRICHMENT

YTL Power remains committed to embracing diversity and equal opportunity to help employees grow and thrive. The YTL Group Code of Conduct & Business Ethics sets out acceptable practices and ethics that guide our people to understand their responsibilities in all business dealings. The code can be accessed in the *'ESG'* section on our website.

We have a robust job evaluation process and operate a framework of grades and pay ranges within each grade. We are confident our approach on pay is based on merit and job proficiency, and is not influenced by factors such as gender, age, religion, ethnicity or disability.

Current areas of focus across our operating divisions include:

- ✓ reflecting the diversity of the communities we serve;
- ✓ inspiring the next generation to join our various operations by engaging with schools and colleges and via targeted activities with a range of community groups; and
- ✓ internships, apprenticeships, graduates and early careers initiatives to bolster our young talent recruitment

In Singapore, YTL PowerSeraya adopts fair employment practices, complies with Singapore's labour regulations, endorses Singapore's Tripartite Alliance for Fair and Progressive Employment Practices and is a signatory of the Employers' Pledge of Fair Employment Practices. YTL PowerSeraya takes guidance from Tripartite Standards on employment contracts, flexible work arrangements, recruitment practices and age-friendly workplace practices.

It is the Group's firm belief that hiring from local communities enhances its ability to understand local needs and strengthens its capability to serve the local community. YTL PowerSeraya, for example, grooms local talents to assume management positions within the company. As of 30 June 2024, more than 90% of the total workforce are local hires and more than 90% of the senior management team are Singaporean.

YTL PowerSeraya also supports re-employment beyond the statutory retirement age of 63. Eligible employees are offered post-retirement opportunities, in line with Singapore's Tripartite Guidelines on the re-employment of older employees.

In our UK operations, this year, in addition to the existing Race at Work group and Disability Working Group – both of which have developed action plans being implemented – Wessex Water worked on supporting neurodiverse employees and attracting neurodiverse talent, as well as focusing on social mobility for the first time.

Wessex Water also hosted a successful Culture, Inclusion and Diversity (CID) Week in September 2023; provided CID awareness training to 659 colleagues; changed job adverts to improve inclusivity and accessibility; and continued with its programme of executive level sponsorship for each of the main characteristics to demonstrate leadership commitment to improving diversity and inclusion. Looking ahead, the CID Working Group will review the CID awareness sessions and update the content, including social mobility topics.

SOCIETAL ENRICHMENT

COMMUNITIES

Our commitment

Investing for the long term in our communities for the benefit all our stakeholders

Our approach

- ✓ Developing future generations of leaders by providing high quality education and supporting education initiatives
- ✓ Supporting community groups, social institutions, non-governmental organisations (NGOs), social enterprises and non-profit organisations
- ✓ Organising and supporting events to promote and support health and wellness amongst local communities
- ✓ Advocating community-based environmental initiatives to involve local communities in protecting their shared environment and improving their economic growth and livelihoods
- ✓ Supporting vulnerable groups, underprivileged communities and rural development through financial assistance, in-kind contributions and volunteering
- ✓ Promoting arts and culture by providing platforms for artistic expression

Community Impact

The YTL Power Group takes a proactive stance in enriching local communities, from providing financial assistance to improving the quality of education, and supporting livelihoods and economic development to shape a better environment for future generations.

	2024
Total community investment	RM24.3 million
Number of beneficiaries	152,721

As part of the YTL Group, YTL Power also contributes significantly to YTL Foundation, the YTL Group's charitable arm, responsible for delivering the YTL Group's community improvement initiatives.

Full details can be found at YTL Foundation's website at www.ytlfoundation.com.

Building Resilient Communities

As we adapt to evolving socio-economic conditions, it is now more important than ever to serve and create positive value for local communities. We continue to prioritise our commitment to building resilient communities and to improve the livelihoods and socio-economic well-being of local communities.

In the UK, approval was obtained this year for the revised Brabazon masterplan, further details of which can be found in the *Investment Holding Activities* section of the *Management Discussion & Analysis* in this Annual Report. The revised masterplan is designed to meet the needs of local people while also delivering on the objectives of the UK's National Planning Policy Framework (NPPF) and South Gloucestershire Council's Local Plan. The overarching objective of the NPPF is to ensure development is economically, socially and environmentally sustainable.

As the birthplace of Concorde, the former Filton Airfield was known for the collective spirit of a community that changed the world. Brabazon is being designed to live up to that legacy, creating a new neighbourhood to inspire the next generation. Economically, the revised masterplan for Brabazon is forecasted to create over £5.0 billion in added economic value, with sufficient commercial space to support over 30,000 jobs. Socially, it represents a huge investment in the community that built Concorde, with three new schools, a health centre, community facilities and over 35 hectares of new public green spaces, including the largest new urban park in the South West for 50 years.

Hangar 16U, the new local social hub, represents the second major community investment at Brabazon and is currently under construction. Upon completion, not only will it serve the residents of the first phase but establish roots to a wider community. The Group is in its second year of a multi-year partnership with Southern Brooks to fund community development work and foster social cohesion across South Gloucestershire and North Bristol.

Southern Brooks is a community anchor charity, building connections and providing support to help individuals and communities thrive in South Gloucestershire. This partnership will fund an extra community development worker and a range of activities for residents and community groups. Crucially, the partnership – worth almost £50,000 over an initial two-year period – is designed to engage existing local communities as well as new residents at Brabazon.

SOCIETAL ENRICHMENT

Under the programme, Southern Brooks:

- ✓ Runs neighbourhood events, from welcome workshops and community meetings to drop-in sessions and pop-ups
- ✓ Provides targeted funding for local groups, helping anything from book clubs to gardening groups and parenting networks with everyday expenses
- ✓ Manages newsletters and social media channels to communicate community information
- ✓ Identifies and supports potential community champions
- ✓ Uses the Royal Society for Public Health Community Spirit Framework to measure the success and help target support where it is needed most

The division continues to launch new pathways into employment for local young people. This involved working with Bristol Talent Partnership to hold taster sessions about careers in property, a work experience programme for 16-year olds and university placement opportunities for students.

Enriching Communities through Education

Education enables upward socio-economic mobility, is key to creating a better society and has long been a priority for our Group. YTL Foundation believes that education moulds minds, inspires achievements, unleashes potential and is the basis on which every society progresses. The Foundation works towards unlocking opportunities for young Malaysians to grow, develop and reach their full potential.

YTL Foundation champions 21st century learning, organises talks and conferences, provides funds for educational and community programmes and invests in developing moral leaders of character. In its dedication to the principle that all Malaysians deserve high quality, equitable education and leaders with strong values and character, the Foundation's resources and expertise are channelled into a focused set of initiatives to ensure measurable and meaningful impact.

Highlights for FY2024

YTL Foundation Scholarship Programme

The foundation of the Scholarship Programme is the belief that future generations hold the key to a prosperous and progressive nation. Two scholarship programmes are available for qualifying high achievers who also possess strong interests in community service.

In 2024, YTL Foundation received a record-breaking 2,621 applications, with 29 scholars selected.

KelasKita

KelasKita aims to empower every Malaysian to teach anytime and anywhere, addressing the learning loss experienced by school-age children from the B40 community.

- ✓ Divisions of the YTL Group nominated 20 volunteers for the YTL Foundation's KelasKita programme who spent 3 months (April-June) actively engaged in online tutoring sessions and positively impacting the lives of Malaysian students. Through interactive tutoring sessions, engaging educational games and activities, these 20 volunteers successfully created a supportive and conducive learning environment for the students in need.
- ✓ PricewaterhouseCoopers (PwC) stepped forward as an educational implementer of the KelasKita programme from June to November 2023, with 85 dedicated volunteers contributing an impressive 6,013 volunteering hours and reaching nearly 60 students across three different care homes located in Selangor and the Klang Valley.
- ✓ Teach For Malaysia received a grant from Yayasan Hasnah to carry out the KelasKita classes for students in PPR Seri Selangor Pudu and Lembah Subang. Volunteers from Universiti Teknologi MARA were recruited and trained, kicking off the first session with 78 volunteers and 213 students.
- ✓ Micron Technology, an American producer of computer memory and computer data storage with a large facility in Penang, served as an education implementer of the KelasKita programme from June to October 2023, and continued once the school term started this year, playing a crucial role in providing academic support and fostering a positive learning environment for students at SJK(T) Ladang Batu Kawan, Penang.

Looking ahead, Good Shepherd Services in Sabah and Ajar Society, focusing on a community they are supporting in Hulu Selangor, will soon be starting the KelasKita programme.

Teach For Malaysia, Micron Technology, PwC and the YTL Group remain committed to the programme and will continue their volunteering efforts into 2024. YTL Foundation remains steadfast in its mission to onboard more organisations to take up the online tutoring programme, closing the learning gap and make a lasting impact on students in communities across the country.

Leaps Academy

Leaps Academy is dedicated to empowering underserved children from the B40 and refugee by providing access to high quality, holistic education. Its mission is centered on enhancing academic performance, fostering strong character development and nurturing meaningful community relationships, thereby building a stronger foundation for success.

The engagement within the YTL Group through providing education on sustainability practices since 2023 has significantly bolstered collaboration and deepened commitment to such practices by the students.

The restart of in-person Creative Learning and IT Centre (CLiC) programmes at UTC Sentul in April 2024 reconnected Leaps Academy with the Sentul community after a hiatus of 4 years necessitated by the pandemic.

As of June 2024, there were 370 students joining online and physical classes on a weekly basis. Apart from academic subjects, our enrichment programmes focused on a diverse range of skills, including soft skills development, creative learning, student empowerment, financial literacy, computer skills, and awareness of social and current issues.

More than 40 Orang Asli students from SEMOA Home, a non-governmental organisation in Kampung Tras, Pahang, have adapted very well to the Leaps Academy online programmes which started in March 2023. All 10 SPM students passed their Bahasa Melayu exams, while 8 out of 10 passed their English exams. Tiatira, the Orang Asli coordinator at SEMOA Home, reported a noticeable improvement in students' confidence and communication skills following their participation in the online classes.

For the year, Leaps Academy has worked with over 78 volunteers including a number of international volunteer students. Several dedicated YTL Group staff members who began tutoring at the end of 2022 are continuing their impactful journey this year. The partnership with Soroptimist International Damansara under their Building Bridges Beyond Borders programme has successfully recruited 7 volunteer students from top UK universities and positively impacted 9 schools with more than 250 students ages 8 to 22.

Other programmes carried out during the year included:

- ✓ **Leaps Holiday Programme** – two sessions of *"Empowering Students to Improve the World"* were conducted, with a total of 68 students taking part
- ✓ **Digital Literacy** – conducted by a UTAR lecturer, this programme was held for 116 children from local and refugee communities with 3 sessions focused on online safety and effective web navigation skills
- ✓ **YTL Sustainability Programme at 54C** – conducted by the YTL Group Sustainability team for a group of 74 refugee students with sessions covering food waste, Earth Hour and water conservation
- ✓ **54C Holiday Programme** – children of YTL Group employees participated in a full-day programme in March 2023 led by 2 YTL Foundation scholars, international volunteers and UTAR lecturers involving stories and crafts, speech and drama sessions and Chinese New Year-themed music and calligraphy activities
- ✓ **Mental Health Programme by IMU** – 19 volunteer students from IMU University conducted a session on mental health and emotional resilience for 42 students from 3 refugee schools, focusing on helping the students regulate their emotions through interactive activities, with a key highlight being the creation of affirmation cards
- ✓ **CLiC Holiday Programme** – 53 children from the Sentul community joined this programme in May 2023 involving a music workshop exploring new rhythms and body movements. The students also took part in a science, technology, engineering and mathematics (STEM) workshop led by 8 UTAR lecturers
- ✓ **54C Christmas Party** – 6 Christmas parties were organised: 1 each for children of YTL Group staff and children from the Orang Asli community, and 4 for children from refugee learning centers. 95 Christmas lunch boxes were also distributed to two additional learning centers

PEMIMPIN GSL Leadership Programme for Schools

PEMIMPIN GSL is a not-for-profit organisation that focuses on strengthening leadership in schools across Malaysia. PEMIMPIN GSL provides continuous professional development to school leaders and middle leaders with the necessary knowledge, skills and mindsets to improve student outcomes.

SOCIETAL ENRICHMENT

Earlier this year, PEMIMPIN GSL also launched the first ever teacher development application called LADAP Plus that has garnered more than 20,000 downloads.

As of June 2024, PEMIMPIN GSL successfully impacted over 15,769 school leaders and teachers from 8,791 schools across Malaysia. Through the school leaders and teachers, it has indirectly impacted 1,680,184 students.

Over the period from August 2023 to June 2024, Pemimpin GSL ran four programmes:- Accelerated School Leaders Initiative (ASLI) Cohort 1 & 2, Leadership, Enrichment and Development Programme Cohort 3 & 4, Leadership and Development Application and the Malaysia Teacher Prize.

Malaysia Teacher Prize – Pemimpin GSL

The Malaysia Teacher Prize aims to highlight outstanding teachers in Malaysia, by acknowledging the impact of their practices on their students and the community.

Together with the Global Teacher Prize and PEMIMPIN GSL, YTL Foundation co-funded the second year of the Malaysia Teacher Prize in 2023. The event saw leaders from public, private and social sectors coming together to celebrate the teaching profession.

In November 2023, Cikgu Muhammad Nazmi was announced as the 2023 Malaysia Teacher Prize winner during the Summit and Award Ceremony. His triumph concluded a rigorous selection process that saw five finalists shortlisted out of a whopping 2,135 applications nationwide. As the winner, Cikgu Nazmi was awarded a RM50,000 cash prize. The other four finalists received a RM5,000 cash prize each.

Themed *'From the Classrooms to the World Stage'*, the 2-day Malaysia Teacher Prize 2023 Summit put front and centre the power of teachers and the potential they possess, with an emphasis on how their dedication and efforts in the classroom can eventually contribute to extraordinary achievements on the global stage.

In a passing of the torch moment, 2022 Malaysia Teacher Prize winner Cikgu Anuthra Sirisena was also present to recount her ongoing journey after winning the inaugural Prize as both a teacher and a community builder at SMJK Chung Hwa, Tenom.

PEMIMPIN GSL runs multiple leadership training programmes for school leaders and educators. Those who have completed the programme, as well as the Malaysia Teacher Prize winners, become part of PEMIMPIN GSL's alumni community, and are given opportunities to attend webinars and masterclasses featuring education experts nationwide. They can also showcase their best practices and achievements via the alumni community channels. Some have also shared their best practices in national media platforms, as seen with the Malaysia Teacher Prize 2022 and 2023 finalists.

Malaysia Acumen Academy

Malaysia Acumen Academy seeks to build solutions to poverty and equip determined individuals using the knowledge and tools of business grounded in community and the practices of moral leadership.

As of June 2024, Malaysia Acumen Academy has supported the journey of 58 leaders across 7 states who are working to solve problems of poverty or social justice in Malaysia. This year, the Fellowship expanded its reach to Southeast Asia. 19 leaders from Philippines, Indonesia, Thailand, Singapore and Malaysia were selected to join the first cohort of the Southeast Acumen Fellowship, which brings a total number of 77 Fellows across the region into the programme who have impacted approximately 14.9 million lives through their leadership.

Teachers for Educational Equity Initiative

The Teachers for Educational Equity Initiative, co-developed by YTL Foundation and the University of Birmingham, aims to provide educators with an opportunity to enhance their pedagogical skills to reach their full potential and achieve educational equity in Malaysia.

Between April and June 2024, YTL Foundation and the University of Birmingham travelled across Klang Valley and to Perak and Sarawak, to observe the 66 teachers in their classrooms. Each observation session lasted an hour followed by a 20 to 30-minute feedback session where the observers shared their critical feedback and the teacher reflected on their teaching.

Following 11 months of intense teacher education, the first cohort of the Postgraduate Certificate in International Education (PGCEi) (Malaysia), comprising 66 of 68 teachers from 11 alternative learning centres and 15 high-needs national schools across Malaysia, completed their studies at the end of June 2024. To ensure the effectiveness of the programme, the Foundation conducted a second Monitoring & Evaluation survey in April 2024. These teachers were invited for a Celebration Ceremony in August, to commemorate their achievements.

Following visits to new alternative learning centres in Penang in January 2024 and a Townhall Infosession in May 2024, 41 teachers from 14 alternative learning centres and 19 Teach For Malaysia Fellows were nominated for the second cohort of the PGCEi (Malaysia).

In June 2024, these 60 teachers sat for the Admission Assessment conducted by the University's Birmingham International Academy team. The Assessment is an IELTS-equivalent English language assessment for multilingual speakers, designed to ensure that the nominees who successfully enrol into the programme are set up for success.

The Foundation and University also opened the online application for the MA in Education in June 2024. The programme is available for teachers who successfully complete the PGCEi (Malaysia) and demonstrate a clear passion to contribute to achieving educational equity in Malaysia. The application closed on 5 July 2024, with a total of 18 applications. The team is currently reviewing the applications and is expected to select a maximum of 15 teachers to participate in the first cohort of the MA Education.

Additional Information

Further details of YTL Foundation's initiatives during the year under review can be found in the *YTL Group Sustainability Report 2024* available in the *'ESG'* section on our website, as well as the YTL Group Sustainability website at www.ytl.com/sustainability, and on YTL Foundation's website at www.ytlfoundation.com.

Supporting our Communities

We strive to build a resilient society by supporting vulnerable groups and giving back to local communities through charitable causes, partnerships and volunteerism which we believe can leverage our competencies to help those in our communities.

(i) YTL Foundation

Ruang Kita

In 2020, YTL Foundation collaborated with Sentul Raya Sdn Bhd, Dewan Bandaraya Kuala Lumpur, Polis Diraja Malaysia and Toy Libraries Malaysia (TLM) to launch the Ruang Kita programme in PPR Sri Perak, Sentul. The programme aims to provide educational and recreational resources for the local community and has garnered significant engagement, including Community Day events in December 2022 and May 2023, which saw participation from over 1,200 families.

However, post pandemic, there has been a gradual decline in the usage of the TLM facilities at PPR Sri Perak, in 2023, as the children are busy with school activities.

Owing to this, YTL Foundation decided to relocate the TLM space to the UTC Sentul's library which is located across the road from PPR Sri Perak as UTC Sentul has higher foot traffic especially during the weekends. YTL Foundation hopes that this move will benefit a larger demographic and provide continued support for the Sentul community.

Sponsorship for the Study UK Alumni Awards

Each year, British Council Malaysia sets out to discover and honour outstanding alumni from UK universities who have emerged as leaders in their respective fields. These alumni, whether entrepreneurs, professionals, or social leaders have utilised their UK university experience to make substantial contributions to their communities, professions and countries.

The most exceptional alumni are invited to participate in the prestigious *'Study UK Alumni Awards'* which encompasses 4 categories: *'Science & Sustainability', 'Culture and Creativity', 'Social Action'* and *'Business and Innovation'*. The Foundation proudly sponsored the 'Social Action' category which specifically acknowledges alumni who have exhibited exceptional commitment to creating positive social change and improving the lives of others.

SOCIETAL ENRICHMENT

The Social Action winner for 2024 is Dr Muralitharan Munusamy, a public health physician, writer and health civil society advocate. In his role as the Managing Director of the National Cancer Society of Malaysia, Dr Munusamy spearheads transformative efforts to ensure equitable access to cancer care for all Malaysians.

Winners of the Awards are given the opportunity to professionally develop and build their capacity and professional networks, contributing to the overall development of Malaysia.

Collaboration with Deloitte on their KidsEdu Programme

Last year, the Foundation impacted over 300 students through a collaboration on the Deloitte KidsEdu Programme. This year, YTL Foundation once again collaborated with Deloitte to equip children in Negeri Sembilan, Pahang, Selangor and Penang with YES 5G Sim Cards for online tuition classes. This initiative impacted over 300 more students.

State of Gender Inclusion in Asia-Pacific's Regulatory Landscape

It is estimated that it will take approximately 300 years for Asia-Pacific to end child marriage, 286 years to close gender gaps and remove discriminatory laws and 140 years for women to achieve equal representation in the workplace and positions of power. These staggering statistics were highlighted in a study conducted by Economist Impact supported by AVPN, YTL Foundation and RPG Foundation on the state of gender inclusion in Asia-Pacific's regulatory landscape.

An event titled *'From Policy to Action: Assessing Gender Inclusion in Asia Pacific'* co-hosted by AVPN and YTL Foundation at the Asia Business School on International Women's Day discussed the findings in the report with the aim of galvanising action to address the gaps in policy in the region.

(ii) Wessex Group

The charitable Wessex Water Foundation, set up in 2020, continued to provide much-needed financial support to social and environmental initiatives, in partnership with the Somerset, Wiltshire, Dorset and Quartet Community Foundations.

In 2023-24, grants totalling £567,898 were distributed through the Foundation to support core debt advice services provided by Citizens Advice and five key environmental partner programmes, as well as through two community funding rounds supporting grassroots environmental and community activities.

Water Force, Wessex Water's staff volunteering programme, really thrived this year – 760 colleagues, 30% of the whole workforce, took part, donating 4,000 hours of work to 33 different organisations.

Meanwhile, the Sustainability Working Group for Turnbull Infrastructure & Utilities Limited ("Turnbull"), a subsidiary of the Wessex Group, organised local community volunteering days for employees. This year's events included local beach cleaning events to promote sustainable resource management and volunteering at a local wildlife reserve promoting protection of biodiversity.

The beach cleans were tied to National Environmental Awareness Day campaigns and the events were used as an opportunity for employees to educate the public and raise awareness of global sustainability issues such as plastic litter pollution. Since the commencement of beach clean-up volunteering events in June 2023, with a total of four events held so far, over 200 kg of litter has been collected.

Turnbull is a subsidiary of the Wessex Group providing sustainable, end-to-end solutions for large scale engineering projects. These include supporting the installation and operation of utilities for Hinkley Point C, the first nuclear power station project in the UK for 20 years.

(iii) YTL PowerSeraya's Community Outreach Programmes

As one of the largest power generation companies in Singapore, YTL PowerSeraya aims to support local communities and vulnerable groups, with a focus on environmental stewardship. YTL PowerSeraya strives to advocate community-based environmental initiatives that encourage and inspire local communities to work together to protect their shared environment and improve their livelihoods.

Lion Befrienders

YTL PowerSeraya collaborated with Lion Befrienders to bring elderly individuals to visit the Gardens By The Bay, in commemoration of the International Day of Biodiversity. 30 dedicated YTL PowerSeraya volunteers accompanied 45 seniors (including seven wheelchair users), providing information on the plants and trees found around the Flower Dome and Cloud Forest, cultivating a deeper appreciation and sense of protection for plants. The volunteers went above and beyond, taking personal responsibility for the seniors' well-being and ensuring their safety and enjoyment throughout the visit.

Lion Befrienders is a non-governmental organisation that acts as a second home for seniors to participate in engaging activities within the community. It is also one of the organisations under the care of the National Council of Social Service, which YTL PowerSeraya has always supported through outright donations.

'The Human Element' Documentary Screening

As an effort to foster environmental responsibility in the local community, YTL PowerSeraya organised an environmental movie screening for the public at Singapore Botanic Gardens to raise climate awareness. The movie, *'The Human Element'*, is an environmental documentary capturing the impact of climate change on various communities and ecosystems. YTL PowerSeraya proudly presented this multi-award-winning movie for the first time in Asia through this exclusive public screening.

The movie screening was a collaborative effort between YTL PowerSeraya, the National Parks Board (NParks) and the Ministry of Sustainability and Environment (MSE), supporting the MSE's GoGreenSG campaign and held in conjunction with the NParks Heritage Festival.

The screening was graced by the guest of honour, Senior Minister of State for the MSE and the Ministry of Transport Singapore, Dr Amy Khor. The screening drew approximately 1,000 attendees from the public including YTL PowerSeraya's stakeholders, with 32 employees who volunteered more than 160 hours in making the event a success.

Salvation Army Donation Drive

YTL PowerSeraya engaged with the Salvation Army to recycle used items including clothes, books, toys and shoes. These items are thrifted at Salvation Army Family Stores, with all the income from the stores going to support the Salvation Army's initiatives to provide holistic care to the community. In addition, recycling and reusing items conserves natural resources, cuts down on energy consumption and decreases waste and pollution associated with manufacturing new goods.

Employees donated good-condition used items, including clothes, books, toys and shoes, resulting in the collection of an entire Salvation Army bin filled with used items. Due to the generous number of items donated, the Salvation Army extended the collaboration and officially included the YTL PowerSeraya office as one of their donation-in-kind drop-off locations. About 275 kg of used items was collected within the first 3 months and the numbers are estimated to increase as more people donate.

Tree-Planting Campaign

Geneco did a fair share of environmental protection this year, continuing with an annual contribution to The OneMillionTrees Movement by NParks, in support of Singapore's Green Plan 2030. Geneco is committed to planting 250 trees over five years and, since 2021, has planted 150 trees. A further 50 trees were successfully planted in 2024 at the East Coast Park with the support of 50 employees including the top management.

SOCIETAL ENRICHMENT

The goal of 250 trees within 5 years will be reached in another year once the final 50 trees are planted. This simple yet powerful act fosters environmental stewardship and personal satisfaction amongst the participants, contributing to a healthier planet. Geneco also donated S$15,000 to the NParks' Garden City Fund.

Geneco's other initiatives with NParks included:

- ✓ #VoyageToProsperity campaign, partnering with NParks' Garden City Fund and Marshall Cavendish Education to highlight the beauty of coral reefs and their importance for the marine ecosystem through an online game, successfully garnered over 93,000 gameplays. Geneco donated S$10,000 to NParks' Garden City Fund to contribute to their coral reef conservation and enhancement efforts
- ✓ MySecretGarden campaign, featuring NParks' 9 Therapeutic Gardens, to shine a spotlight on the importance of mental wellness Geneco collaborated with Daryl Aiden Yow, featuring photos of the 9 Therapeutic Gardens on microsite, social media, and pop-up photo galleries at 3 REFASH outlets, and a photo gallery exhibition at Funan Mall, reaching at least 45,500 people. Geneco donated S$10,000 to NParks' Garden City Fund to support the Therapeutic Horticulture programmes

Used Red Packet Recycling Initiative

Following this year's Chinese New Year celebrations, Geneco continued the Used Red Packet Recycling initiative for the fourth consecutive year, collecting used and excess red packets that will be given a second life of purpose. Besides the returning partners, CRU, IUIGA, OTO, REFASH and Wisma Atria, new partners joining the initiative this year included CapitaLand malls, PAP Action for Green Towns and SG Recycle.

With the recycling bins conveniently found at over 90 locations across Singapore, Geneco successfully collected over 3,030 kg worth of used red packets and sent them to SG Recycle for recycling.

Yellow Ribbon Project

Geneco collaborated with the Yellow Ribbon Project and launched an initiative to spotlight 'Hope' by helping to turn around lives with second chances. The Yellow Ribbon Project advocates a second chance for ex-offenders and their families through concerted efforts for ex-offenders to reintegrate into society.

Together with Yellow Ribbon Singapore, Geneco has launched its first-ever Pop-up Café at Ion Orchard where 3,000 bags of festive exclusive Red Velvet & Almond cookies specially handcrafted by inmates were gifted to the public to spread the message of second chances and hope. Geneco contributed to the Yellow Ribbon Project with a donation of S$15,000, of which S$3,000 will be contributed to the Yellow Ribbon Fund.

RESPONSIBLE GOVERNANCE

Our commitment

Being a trusted, reliable and financially strong corporate citizen

Our approach

- ✓ Upholding a zero-tolerance policy for bribery, corruption and unethical behaviour throughout the organisation and in dealings with business partners
- ✓ Maintaining sound risk management systems and internal controls to ensure significant risks are identified and properly managed
- ✓ Fostering a culture of ethics and integrity to ensure compliance with all applicable laws and regulatory requirements

Our Board is the gatekeeper for our Group's values, culture and ethics. Standards of governance and behaviour are communicated through policies that cover areas including ethics and anti-bribery and corruption, and training on these issues is provided to employees. Sound ethics, integrity and a strong compliance culture are at the heart of our operations, driving environmental, social and governance policy commitments at the highest level through to business practices on the ground.

CORPORATE GOVERNANCE

Our Group has a long-standing commitment to strong corporate governance and protection of stakeholder value, which has been integral to the YTL Power Group's achievements and strong financial profile to date. YTL Power's corporate governance structure is a fundamental part of the Board's responsibility to protect and enhance long-term value and the financial performance of the YTL Power Group for the benefit of all stakeholders.

Further details can be found in our *Corporate Governance Overview Statement* in this Annual Report, as well as our *Corporate Governance Report* for the financial year ended 30 June 2024, which is available in the *'Governance'* section of our website.

RISK MANAGEMENT & INTERNAL CONTROL PRACTICES

YTL Power has robust risk management practices and internal controls in place which cover financial, operational and compliance controls and risk management. Our risk management practices and internal controls are a concerted and continuing process, designed to manage rather than to eliminate all the risks that may hinder the Group from achieving its business objectives, and provide reasonable assurance against material misstatement, loss or fraud.

Details can be found in our *Statement on Risk Management and Internal Control* in this Annual Report.

ANTI-CORRUPTION

YTL Power adheres to the YTL Group's Code of Conduct & Business Ethics, which also sets out the whistleblowing policy and procedures, and the YTL Group's Anti-Bribery & Corruption Policy ("ABC Policy"), both of which can be found in the *'Governance'* section of our website.

The ABC Policy outlines the YTL Group's strategies in identifying, preventing and managing bribery and corruption issues and further enforces the YTL Group's Code of Conduct & Business Ethics in order to ensure that all employees understand their responsibilities in compliance with the YTL Group's zero tolerance for bribery and corruption within the organisation.

		2024
Percentage of operations assessed for corruption-related risks		**98%**
Percentage of employees who have received training on anti-corruption	Executive	**89%**
	Non-executive	**82%**
Confirmed incidents of corruption		**0**

Our international divisions maintain policies and procedures to manage anti-bribery and corruption matters, tailored to comply with applicable legislation, requirements, practices and standards in their respective countries, including the UK and Singapore, where the majority of our workforce is based, as well as other countries where we operate.

RESPONSIBLE GOVERNANCE

This includes implementing training programmes in accordance with operational requirements and the applicable regulations in those jurisdictions, for example, with higher risk teams (eg. procurement, finance, commercial teams, human resources, customer-facing) being required to complete anti-bribery training and/or on a high priority basis, whilst training for low-risk teams may be carried out on a voluntary basis.

In Malaysia, the policies and procedures put in place are guided by the Guidelines on Adequate Procedures issued pursuant to Section 17A(5) of the Malaysian Anti-Corruption Commission Act 2009. Employees in Malaysia are required to read and understand the ABC Policy and the Code of Conduct & Business Ethics, successfully complete the online training modules to reinforce their understanding of the policy and sign the YTL Group's Integrity Pledge in acknowledgement of their obligations and responsibilities.

A comprehensive implementation plan has been established to communicate and disseminate the ABC Policy throughout YTL Power's Malaysia-based workforce through online training modules and other communication methods, and has been a highly effective component of the overall anti-bribery and corruption risk management process. 91% of employees have completed the full training.

Compliance with the ABC Policy continues to be monitored closely on an ongoing basis. The annual risk assessment is carried out to identify the corruption risks to which the Group is exposed and the appropriateness of the mitigation measures established to minimise the exposure to these risks.

Training modules and other methods of communication are employed on an ongoing basis to familiarise employees with their duties and obligations in this area. Training carried out during the financial year under review focused on areas including anti-bribery and corruption, as well as a cybersecurity refresher course.

YTL PowerSeraya's *Code of Ethics, Supplier Code of Conduct* and *Whistleblowing Policy* and Wessex Water's *Business Ethics Policy* can be found in the *'ESG'* section of our website.

CYBERSECURITY & DATA PROTECTION

Security and resilience of our digital systems and protection of data are of critical importance to our business. We have appropriate systems in place to protect sensitive company information and safeguard information of the stakeholders with whom we interact and/or transact from misuse, theft and unauthorised access.

In Malaysia, the YTL Power Group operates under the umbrella of the YTL Group Cybersecurity Task Force which was established in 2022 to safeguard the YTL Group from cyber threats and attacks. Under the task force, the YTL Zero Trust Framework (ZTF) was established as a guide to implementing effective and efficient cybersecurity best practices.

We strongly believe that cybersecurity is a shared responsibility. Employee awareness and training are critical components of our cybersecurity risk management strategy. A cybersecurity refresher course was released during the year under review, covering cybersecurity threats such as social phishing scams, as well as, prevention strategies.

The Task Force has also established a centralised channel for incident reporting, allowing employees to report on potential incidents or seek clarity on the legitimacy of the content that they had received. These reporting channels are consistently communicated on the intranet to ensure employee accessibility.

The Cybersecurity Task Force maintains a proactive stance by continually analysing threat intelligence to identify potential risks that could impact the Group. In collaboration with our subsidiaries, the Task Force is also actively engaging to assess existing levels of maturity and to provide guidance on enhancing cybersecurity defence mechanisms. This collaborative approach bolsters the overall cybersecurity resilience of our corporate ecosystem.

This year, YTL PowerSeraya established a Cybersecurity Task Force and a Steering Committee to oversee and coordinate cyber operations and initiatives. The Task Force members regularly report to the Steering Committee, with updates on cyber threats, incidents and mitigation measures. The Task Force ensures adherence to regulatory requirements and best practices in cybersecurity, with the goal of improving cyber resilience and readiness, safeguarding business interests and reputation.

RESPONSIBLE GOVERNANCE

We adhere to the YTL Group's Global Privacy Policy which functions to safeguard personal data and the privacy of our customers, employees and other stakeholders and strong emphasis is placed across the organisation on the need to comply with the Personal Data Protection Act 2010 in Malaysia and the applicable data protection regulations and legislation in all jurisdictions where we operate. These include the Personal Data Protection Act in Singapore, the UK Data Protection Act 2018 and the General Data Protection Regulations (GDPR) which apply to European Union nationals. We monitor developments in data protection laws and industry best practices to adapt and enhance our data protection measures.

Data protection is of material importance particularly to Wessex Water, YTL PowerSeraya and YTL Comms, all of which are retail customer businesses.

	2024	2023	2022
Substantiated complaints concerning breaches of customer privacy and losses of customer data	**0**	0	0

Looking ahead, we will persist in our efforts to enhance these areas to nurture a robust digital culture. Our goal is to equip our employees with the necessary knowledge, skills, and tools to boost productivity, efficiency, and profitability for the organisation.

Ethical Supply Chain

We are committed to delivering world-class services whilst minimising any adverse health, safety and environmental impacts. Strong relationships with our trusted suppliers are key to delivering excellent services to our customers and nurturing business and innovation within our communities. We prioritise relationships with suppliers who meet our high standards and demonstrate that they operate in accordance with recognised standards that uphold human rights and safety, prohibit modern slavery and promote sustainable sourcing.

Environment	Health & Safety	Social Rights & Ethics
Fully comply with local environmental regulations	Fully comply with local health & safety regulations and support governing bodies	Fully comply with local laws, regulations and guidelines, particularly for those on human rights and labour
Implement measures to optimise resources and minimise waste	Identify health & safety impacts of products and services and formulate appropriate mitigation plans and standard operating procedures	Consider human rights in all production and procurement dealings wherein there will be no practices of workforce discrimination, no use of forced or child labour, and fair labour practices on working hours, minimum wage and freedom for workers to be members of trade unions and to engage in collective bargaining
Avoid use of toxic or hazardous substances where possible and ensure responsible disposal in cases where they are used	Ensure safe working conditions for employees, contractors, suppliers and other stakeholders	Support locally produced raw materials, consumables, products and services, where possible
Strive to minimise GHG emissions, pollution, energy and water consumption, and safeguard biodiversity		Educate suppliers, contractors and service providers to offer cost effective and sustainable products and services
Employ environmentally friendly technologies or processes		

RESPONSIBLE GOVERNANCE

The YTL Group Code of Conduct & Business Ethics encompasses the areas of ethical supply chain, environmental compliance, health and safety and social rights and ethics, and can be found in the '*ESG*' section of our website, together with links to policies established by companies within our Group:

- ✓ YTL PowerSeraya's *Supplier Code of Conduct* – this code sets out the acceptable sustainability and ethical values of suppliers, contractors and service providers while providing goods and services to YTL PowerSeraya
- ✓ Wessex Water's *Business Ethics Policy* and *Modern Slavery and Human Trafficking Statement 2024/2025*

Our policies also provide channels for external parties to submit any genuine whistleblowing reports. These are made available and easily accessible to our employees and the public on our website.

Our payment policy in respect of suppliers is to agree the payment terms for transactions in advance and to make payments in accordance with those terms. Due to the geographical and operational diversity of our business units, we do not follow one specific external code or standard on payment policy and adapt our practices to local standards. Our suppliers want us to provide them with fair, open and competitive opportunities regardless of their size, so that both ourselves and they can grow and excel.

We are committed to managing responsible and sustainable supply chains across all our businesses through the integration of sustainability elements into our procurement processes. Our Group is committed to ethical purchasing and supporting local economic growth through empowerment of local suppliers.

	2024	2023
Procurement expenditure on local vendors	**95%**	97%

RESPONSIBLE GOVERNANCE

GOVERNANCE STATEMENTS & REPORTS

The ensuing sections of this Annual Report set out in comprehensive detail our governance oversight, framework, structures and systems:

Our leadership:

- ✓ Profile of the Board of Directors
- ✓ Profile of Key Senior Management

Our governance structure:

- ✓ Corporate Governance Overview Statement
- ✓ Statement on Risk Management and Internal Control
- ✓ Audit Committee Report
- ✓ Nominating Committee Statement
- ✓ Statement of Directors' Responsibilities

MEMBERSHIPS

Details of industry associations and other groups in which the YTL Power Group participates in a significant way, are as follows:

Representation via YTL Group/Board member

- ✓ British-Malaysian Chamber of Commerce
- ✓ Capital Markets Advisory Council
- ✓ Malaysian Business Council
- ✓ The Nature Conservancy's Asia Pacific Council

YTL PowerSeraya

- ✓ World Energy Council, Singapore Chapter
- ✓ Sustainable Energy Association of Singapore
- ✓ Energy Studies Institute
- ✓ Singapore Carbon Market Alliance
- ✓ Signatory to Tripartite Alliance for Fair and Progressive Employment Practices

YTL Comms

- ✓ Asia-Pacific Telecommunity
- ✓ Consumer Forum of Malaysia
- ✓ GSM Association
- ✓ Malaysian Technical Standards Forum Bhd
- ✓ The Communications and Multimedia Content Forum of Malaysia

Wessex Water

- ✓ Aldersgate Group
- ✓ All Party Parliamentary Water Group
- ✓ Apprenticeship Ambassador Network
- ✓ Avon Wildlife Trust
- ✓ British Water
- ✓ Careers and Enterprise Company: Cornerstone Employer and Youth Advisory Group
- ✓ Confederation of British Industry
- ✓ Energy and Utility Skills Group
- ✓ Engineering UK: Engineering Code
- ✓ Future Water Association
- ✓ Isle Utilities
- ✓ Major Energy Users' Council
- ✓ Somerset Wildlife Trust
- ✓ STEM Ambassador Network
- ✓ Sustainability First
- ✓ UK Water Industry Research
- ✓ Water Research Centre
- ✓ Water UK
- ✓ Wiltshire Wildlife Trust

YTL Developments (UK) Limited

- ✓ Home Builders Federation
- ✓ Bristol Property Inclusion Charter

PROFILE OF THE BOARD OF DIRECTORS

TAN SRI (SIR) FRANCIS YEOH SOCK PING

Malaysian, male, aged 70, was appointed to the Board on 18 October 1996 as an Executive Director and was the Managing Director of the Company till 29 June 2018 when he was redesignated as Executive Chairman. Tan Sri Francis studied at Kingston University in the United Kingdom, where he obtained a Bachelor of Science (Hons) Degree in Civil Engineering and was conferred an Honorary Doctorate of Engineering in 2004. In July 2014, Tan Sri Francis was conferred an Honorary Degree of Doctor of Laws by University of Nottingham. He was appointed the Managing Director of YTL Corporation Berhad Group in 1988 which, under his stewardship, has grown from a single listed company into a global integrated infrastructure developer, encompassing multiple listed entities ie. YTL Corporation Berhad, YTL Power International Berhad, YTL Hospitality REIT, Malayan Cement Berhad, Ranhill Utilities Berhad and Starhill Global Real Estate Investment Trust.

He was the Managing Director of YTL Corporation Berhad and YTL Land & Development Berhad until 29 June 2018 when he was redesignated as Executive Chairman of these companies. He is also the Executive Chairman of Malayan Cement Berhad, which is listed on the Main Market of Bursa Malaysia Securities Berhad. He is the Executive Chairman and Managing Director of YTL e-Solutions Berhad and also a director of YTL Industries Berhad. He is also the Chairman of YTL Starhill Global REIT Management Limited, the manager of Starhill Global Real Estate Investment Trust, a vehicle listed on the Main Board of the Singapore Exchange Securities Trading Limited (SGX-ST). Tan Sri Francis is Executive Chairman of YTL Cement Berhad and Pintar Projek Sdn Bhd, the manager for YTL Hospitality REIT. He is the Chairman of private utilities corporations, Wessex Water Services Limited in England and Wales, and YTL PowerSeraya Pte Limited in Singapore. He sits on the board of trustees of YTL Foundation.

He is a Founding Member of the Malaysian Business Council and The Capital Markets Advisory Council, member of The Nature Conservancy Asia Pacific Council and Global Council member of the Asia Society. He is the first non-Italian board member of the historic Rome Opera House and helped fund its restoration to keep it from closing. He served as a member of the Barclays Asia-Pacific Advisory Committee from 2005 to 2012. Tan Sri Francis served as an Independent Non-Executive Director of The Hong Kong and Shanghai Banking Corporation Limited for a period of 10 years from July 2012 to June 2022. Tan Sri Francis was made a board member of Global Child Forum by His Majesty King Carl XVI Gustaf in May 2016.

He was ranked by both Fortune and Businessweek magazines as Asia's 25 Most Powerful and Influential Business Personalities and one of Asia's Top Executives by Asiamoney. He won the inaugural Ernst & Young's Master Entrepreneur in Malaysia in 2002 and was named as Malaysia's CEO of the Year by CNBC Asia Pacific in 2005.

In 2006, he was awarded the Commander of the Most Excellent Order of the British Empire (CBE) by Her Majesty Queen Elizabeth II, and in 2019, received the Knight Commander of the Order of the British Empire (KBE). Tan Sri Francis received a prestigious professional accolade when made a Fellow of the Institute of Civil Engineers in London in 2008. He was the Primus Inter Pares Honouree of the 2010 Oslo Business for Peace Award, for his advocacy of socially responsible business ethics and practices. The Award was conferred by a panel of Nobel Laureates in Oslo, home of the Nobel Peace Prize. He also received the Corporate Social Responsibility Award at CNBC's 9th Asia Business Leaders Awards 2010. He received the Lifetime Achievement Award for Leadership in Regulated Industries at the 7th World Chinese Economic Summit held in London in 2015. He was also awarded the prestigious Muhammad Ali Celebrity Fight Night Award at the 2016 Celebrity Fight Night in Arizona. In 2017, he was honoured with the Kuala Lumpur Mayor's Award for Outstanding Contribution at the Kuala Lumpur Mayor Tourism Awards. This was in recognition of his efforts in the transformation of Kuala Lumpur into one of the top shopping and tourist destinations in the world. He was named CEO of the Year at the Asian Power Awards in 2017. The Japanese Government bestowed upon him the Order of the Rising Sun, Gold Rays with Rosette, in 2018 and in the same year the Italian government conferred upon him the honour of Grande Officiale of the Order of the Star of Italy. In 2022, he was awarded the PropertyGuru Real Estate Personality of the Year for Malaysia. The award is given to individuals who have made a significant impact in the Asian real estate sector.

PROFILE OF THE BOARD OF DIRECTORS

DATO' SERI YEOH SEOK HONG

Malaysian, male, aged 65, was appointed to the Board on 18 October 1996 as an Executive Director. Dato' was redesignated to the position of Managing Director on 29 June 2018. He serves as Executive Director of YTL Corporation Berhad and Malayan Cement Berhad, both listed on the Main Market of Bursa Malaysia Securities Berhad. He obtained his Bachelor of Engineering (Hons) Civil & Structural Engineering Degree from the University of Bradford, United Kingdom in 1982. He is a member of the Faculty of Building, United Kingdom and a Fellow of the Chartered of Institute of Building (CIOB), United Kingdom. In 2010, he was conferred an Honorary Doctor of Science degree by Aston University in the United Kingdom. Dato' Seri Yeoh Seok Hong has vast experience in the construction industry and serves as the Managing Director of Syarikat Pembenaan Yeoh Tiong Lay Sdn Bhd, the YTL Group's flagship construction arm.

Dato' Seri Yeoh Seok Hong is responsible for developing the power and utility businesses of the YTL Power International Berhad Group which include the development of a new data centre campus powered by a solar power generation facility. He also serves as the Managing Director of YTL Communications Sdn Bhd where he was responsible for the building of the fourth generation (4G) network and which, in 2021, became the first telco in Malaysia to offer 5G services. Dato' Seri Yeoh Seok Hong sits on the boards of other public companies such as YTL Cement Berhad, YTL Land & Development Berhad, YTL Industries Berhad, Digital Nasional Berhad and YTL Digital Bank Berhad (formerly known as Sea Capital Services Berhad), and private utilities corporations, Wessex Water Limited and Wessex Water Services Limited in England and Wales and YTL PowerSeraya Pte Limited in Singapore. He also sits on the board of trustees of YTL Foundation, the philanthropic arm of the YTL Group.

TAN SRI ISMAIL BIN ADAM

Malaysian, male, aged 74, was appointed to the Board on 25 February 2021 as an Independent Non-Executive Director. He is also a member of the Nominating Committee and Remuneration Committee. He obtained a Bachelor of Arts (Economics) Degree from University of Malaya in 1972, a Diploma in Public Administration from University of Malaya in 1975 and a Masters of Arts (Economics) from Vanderbilt University, USA in 1979. He attended the Advanced Management Programme at Harvard Business School in Boston, USA, in 2002.

Tan Sri Ismail Bin Adam joined the Administrative and Diplomatic Service (ADS) Malaysia in 1972 as an Assistant Director at the then Ministry of Trade and Industry. From March 1975, he was placed at the National Institute of Public Administration (INTAN) as a Senior Project Officer. In 1986, he was posted to the Statistics Department Malaysia as the Chief Administration Officer. In August 1990, he was appointed as the Head of Planning Unit of the Public Service Department. He was then seconded to the National Productivity Corporation (now known as the Malaysian Productivity Corporation) as the Deputy Director General in 1992 and was promoted as Director General in 1995 where he was instrumental in spearheading productivity and quality improvement initiatives in the private sector.

He returned to the Public Service Department as the Deputy Director-General of the Public Service (Development) in July 2000 after which he was appointed as the Secretary-General of the Ministry of Health in March 2004. On 16 June 2005, he was appointed as the Director-General of Public Service Malaysia until his retirement in 2010. As the Director-General of Public Service Malaysia, he sat on the boards of the Employees Provident Fund, the Retirement Fund Incorporated, the Malaysia Qualifying Agency and the Inland Revenue Board, to lend his expertise in policy development and implementation.

After retirement from the civil service in 2010, Tan Sri Ismail Bin Adam was appointed as the Chairman of Prasarana Malaysia Berhad, a public transportation company of the Ministry of Finance Incorporated. He also served as an advisor to Hay Group Malaysia Sdn Bhd, a consultancy firm and as a non-executive director of various private sector entities.

In June 2012, he was appointed by the Government of Malaysia as the Deputy Chairman of the Special Commission on Transformation of the Malaysian Civil Service.

PROFILE OF THE BOARD OF DIRECTORS

DATUK SERI LONG SEE WOOL

Malaysian, male, aged 69, was appointed to the Board on 28 December 2018 as an Independent Non-Executive Director. He is the Chairman of Nominating Committee and Remuneration Committee. He is also a member of the Audit Committee. He graduated with a Bachelor of Arts (Hons) Degree from University of Malaya and holds a Diploma in Public Administration from the National Institute of Public Administration (INTAN).

Datuk Seri Long See Wool served more than 34 years in the Ministry of Transport ("MOT") where he specialised in aviation. During his time with the MOT, he served as Assistant Secretary (Air Transport) and Principal Assistant Secretary (Airport Development) of Aviation division, MOT. He was subsequently appointed as Under Secretary of the Aviation Division, MOT from 16 May 2002 to 1 November 2006 and was appointed as the Deputy Secretary-General (Planning). He was the Secretary-General of MOT before his retirement in November 2014.

He was involved in the bilateral and multilateral negotiations of air traffic rights, planning and development of public transport infrastructure and air transport economics.

He has been a commissioner of Malaysia Aviation Commission ("MAVCOM") since 2016. He is the chairman of the Licensing and Air Traffic Rights Committee and the Consumer Protection Committee, as well as a member of the Competition and Economics Committee, all of which are held under MAVCOM.

DATUK LOO TOOK GEE

Malaysian, female, aged 68, was appointed to the Board on 28 December 2018 as an Independent Non-Executive Director. She is also a member of Audit Committee, Nominating Committee and Remuneration Committee. She holds a Master Degree in Policy Science from Saitama University, Japan, a postgraduate Diploma in Public Administration from National Institute of Public Administration (INTAN) and Bachelor of Arts (Honours) Degree from University of Malaya.

Datuk Loo Took Gee served the Federal Government of Malaysia for 37 years as an officer of the Administrative and Diplomatic Service (ADS). She was appointed as the Secretary-General of the Ministry of Energy, Green Technology and Water, Malaysia, from 1 August 2010 until her retirement on 4 August 2016. Subsequently, she was appointed as the Advisor to Minister of Energy, Green Technology and Water, Malaysia, for one year from 1 September 2016 until 30 September 2017.

Her previous positions include Deputy Secretary-General (2), Ministry of Energy, Water and Communications, Malaysia from 9 April 2007 to July 2010; Undersecretary (International and Sustainable Energy), Energy Division, Ministry of Energy, Water and Communications, Malaysia from 1 January 2006 to 8 April 2007; Undersecretary (Policy and Industry Development), Energy Division, Ministry of Energy, Water and Communications, Malaysia from August 2002 to 31 December 2005; Principal Assistant Secretary (Energy), Ministry of Energy, Communications and Multimedia, Malaysia from October 1999 to August 2002; Principal Assistant Secretary, Ministry of Works, Malaysia from November 1990 to October 1999; Principal Assistant Director, Public Services Department, Malaysia from February 1983 to September 1988; and Assistant Director, Public Services Department, Malaysia from November 1979 to February 1983.

She is currently a Commission member of Suruhanjaya Perkhidmatan Air Negara (SPAN) and also a board member of Hartalega Holdings Berhad, a company listed on the Main Market of Bursa Malaysia Securities Berhad, and LLC Berhad.

DATO' YEOH SEOK KIAN

Malaysian, male, aged 67, was appointed to the Board on 21 October 1996 as an Executive Director. He graduated from Heriot-Watt University, Edinburgh, United Kingdom in 1981 with a Bachelor of Science (Hons) Degree in Building and was conferred an Honorary Degree of Doctor of the University in 2017. He attended the Advance Management Programme conducted by Wharton Business School, University of Pennsylvania in 1984. Dato' Yeoh is a Fellow of the Faculty of Building, United Kingdom as well as a Member of the Chartered Institute of Building (UK). He served as Deputy Managing Director of YTL Corporation Berhad, which is listed on Main Market of Bursa Malaysia Securities Berhad, and Executive Director of YTL Land & Development Berhad until 29 June 2018 when he was redesignated as Managing Director of these companies.

He is also an Executive Director of Malayan Cement Berhad, which is listed on the Main Market of Bursa Malaysia Securities Berhad and Pintar Projek Sdn Bhd, the manager of YTL Hospitality REIT. Dato' Yeoh Seok Kian also serves on the boards of other public companies such as YTL Cement Berhad, YTL Industries Berhad, Sentul Raya Golf Club Berhad and The Kuala Lumpur Performing Arts Centre, and private utilities corporations, Wessex Water Limited in England and Wales, YTL PowerSeraya Pte Limited in Singapore, as well as YTL Starhill Global REIT Management Limited, the manager of Starhill Global Real Estate Investment Trust, a vehicle listed on the Main Board of the Singapore Exchange Securities Trading Limited (SGX-ST).

PROFILE OF THE BOARD OF DIRECTORS

DATO' YEOH SOO MIN

Malaysian, female, aged 68, has been appointed to the Board on 2 June 1997 as an Executive Director. She graduated with a Bachelor of Art (Hons) Degree in Accounting. She did her Articleship at Leigh Carr and Partners, London and gained vast experience in accounting and management. She was responsible for the setting up of the Travel and Accounting Division of the YTL Group in December 1990. Dato' Yeoh Soo Min is currently responsible for the accounting and finance systems for the YTL Group. She is an Executive Director of YTL Corporation Berhad, a company listed on the Main Market of Bursa Malaysia Securities Berhad and YTL Industries Berhad. She was appointed to the Board of Pintar Projek Sdn Bhd, the manager of YTL Hospitality REIT on 13 December 2022. She also sits on the board of trustees of YTL Foundation.

She is a member of The Court Of Emeritus Fellows of the Malaysian Institute of Management and Life Member of the Women's Institute of Management, Malaysia. Dato' Yeoh Soo Min sits on the board of trustees of Asia School of Business Trust Fund. She is currently an Honorary Fellow of the Governors of International Students House, London, and Sir Thomas Pope, Trinity College, University of Oxford, UK, and member of the Vice-Chancellor's Circle of University of Oxford, UK. She is also a Trustee of Yayasan Tuanku Fauziah and IJN Foundation.

DATO' SRI MICHAEL YEOH SOCK SIONG

Malaysian, male, aged 64, was appointed to the Board on 21 October 1996 as an Executive Director. He graduated from University of Bradford, United Kingdom in 1983 with a Bachelor of Engineering (Hons) Civil & Structural Engineering Degree. Dato' Sri Michael Yeoh is primarily responsible for YTL Group Manufacturing Division which activities involve cement manufacturing and other building material industries. He serves as Managing Director of Malayan Cement Berhad and Executive Director of YTL Corporation Berhad, both listed on the Main Market of Bursa Malaysia Securities Berhad and Managing Director of YTL Cement Berhad. He also serves on the boards of public companies such as YTL Land & Development Berhad, YTL e-Solutions Berhad, YTL Industries Berhad and a private utilities corporation, YTL PowerSeraya Pte Limited in Singapore.

He sits on the board of Global Cement and Concrete Association (GCCA) since 14 October 2021 till July 2023. He was a director of The World Cement Association from 22 January 2020 to 22 October 2021.

DATO' YEOH SOO KENG

Malaysian, female, aged 61, was appointed to the Board on 2 June 1997 as an Executive Director. She started her career with the group in 1986 as an engineer upon her graduation from Leeds University, United Kingdom with a Bachelor of Science (Hons) in Civil Engineering. She has held key executive positions in numerous industries and sectors in which the group has presence. She led numerous construction and infrastructure projects of strategic and national significance. She headed the group's procurement division and later headed the sales and marketing division of YTL Cement Berhad when the group entered the industry in 1992. She was subsequently appointed the director of sales and marketing for the group's mobile communications division in 2012.

She serves on the boards of YTL Corporation Berhad and Malayan Cement Berhad, both listed on the Main Market of Bursa Malaysia Securities Berhad, YTL e-Solutions Berhad and YTL Cement Berhad. She is the President of the ASEAN Federation of Cement Manufacturers (AFCM).

She is actively involved in various community work at national and international levels. She serves on the board of trustees of YTL Foundation, and is the President of the Girl Guides Association Malaysia, Federal Territory of Kuala Lumpur Branch. She was elected as Chief Commissioner of the Girl Guides Association Malaysia in June 2023. She sits on the EXCO of the Girl Guides Association Malaysia. She sits on the boards of the World Scout Foundation (WSF) where she chairs the Global Network Committee. She also represents the WSF on the Finance Committee of the World Organisation of the Scout Movement (WOSM).

PROFILE OF THE BOARD OF DIRECTORS

DATO' MARK YEOH SEOK KAH

Malaysian, male, aged 59, was appointed to the Board on 21 October 1996 as an Executive Director. He graduated from King's College, University of London, with an LLB (Hons) and was subsequently called to the Bar at Gray's Inn, London in 1988. He was awarded Fellowship of King's College London in July 2014.

Dato' Mark Yeoh joined YTL Group in 1989 and is presently the Executive Director responsible for the YTL Hotels and Resorts Division. He is also an Executive Director and Chief Executive Officer of Pintar Projek Sdn Bhd, the manager of YTL Hospitality REIT. He serves as an Executive Director of YTL Corporation Berhad, which is listed on the Main Market of Bursa Malaysia Securities Berhad. In addition, he is also part of YTL Power's Mergers & Acquisitions Team and was involved in the acquisition of ElectraNet SA (Australia), Wessex Water Limited (UK), P.T. Jawa Power (Indonesia) and PowerSeraya Limited (Singapore). He is a board member of YTL Land & Development Berhad, YTL Cement Berhad and private utilities corporations, Wessex Water Limited and Wessex Water Services Limited in England and Wales, and YTL PowerSeraya Pte Limited in Singapore.

SYED ABDULLAH BIN SYED ABD. KADIR

Malaysian, male, aged 70, was appointed to the Board on 18 February 1997 as an Executive Director. He graduated from the University of Birmingham in 1977 with a Bachelor of Science (Engineering Production) and a Bachelor of Commerce (Economics) Double Degree. He has extensive experience in banking and financial services, having been with Bumiputra Merchant Bankers Berhad from 1984 to 1994, holding the position of general manager immediately prior to his departure from the bank. Prior to joining YTL Corporation Berhad Group, he was, from November 1994 to February 1996, the general manager of Amanah Capital Partners Berhad (now known as MIDF Amanah Capital Berhad), a company which has interests in, inter alia, discount, money broking, unit trusts, finance and fund management operations. He currently also serves on the boards of YTL Corporation Berhad which is listed on Bursa Malaysia Securities Berhad, and YTL e-Solutions Berhad.

FAIZAL SHAM BIN ABU MANSOR

Malaysian, male, aged 53, was appointed to the Board on 6 December 2023 as an Independent Non-Executive Director. He is the Chairman of the Audit Committee. He graduated with a Bachelor of Science in Accounting from Rutgers University, New Jersey, USA and later went on to obtain his Masters in Business Administration from Ohio University, Athens, USA. He also has a Diploma in Aviation Studies from the International Air Transport Association. He is a Fellow of the Chartered Accountants Australia & New Zealand as well as Member of the Malaysia Institute of Accountants.

He started his career in 1994 with the Securities Commission before gaining experience within the financial services industry through his tenure in Treasury at Bank of Tokyo-Mitsubishi (M) Berhad, and in Corporate Finance at Arab-Malaysian Merchant Bank Berhad which is now known as AmInvestment Bank Berhad.

He left Malaysia in 1998 to work in Australia for Polyaire Holdings Pty Ltd, a private manufacturer and distributor of air-conditioning components before returning to rejoin AmInvestment Bank Berhad in 2003 where he provided financial advisory services to some of the largest corporates in the country.

In 2006, he joined Malaysia Airports Holdings Berhad and later established himself as the CFO where he had helped restructure the company, drove it's financial performance, raised its profile with the investor community together with international business expansion. He was recognised on numerous occasions as the Best CFO in the country by both local and international institutions. Whilst at Malaysia Airports, he was Director of Sabiha Gocken International Airport in Turkey, Sepang International Circuit, Sama-Sama Hotels, Malaysia Airports Niaga as well as Segi Astana (Gateway@klia2) and Mitsui Outlet Park at KLIA.

He left Malaysia Airports in 2015 to become the Chief Executive Officer of Astro Productions, and Head of Astro Awani within Astro Malaysia Holdings Berhad.

In 2019, he was appointed an Independent Non-Executive Director and Chairman of Audit Committee of Affin Hwang Asset Management Berhad until it was acquired by CVC Capital Partners in 2022. He is currently an Independent Non-Executive Director and the Chairman of the Audit and Risk Committee as well as the Nomination and Remuneration Committee at Solution Group Berhad.

DETAILS OF ATTENDANCE OF DIRECTORS AT BOARD MEETINGS

During the financial year, a total of 5 Board meetings were held and the details of attendance are as follows:-

	Attendance
Tan Sri (Sir) Francis Yeoh Sock Ping	5/5
Dato' Seri Yeoh Seok Hong	5/5
Tan Sri Ismail Bin Adam	5/5
Datuk Seri Long See Wool	5/5
Datuk Loo Took Gee	5/5
Dato' Yeoh Seok Kian	5/5
Dato' Yeoh Soo Min	5/5
Dato' Sri Michael Yeoh Sock Siong	5/5
Dato' Yeoh Soo Keng	5/5
Dato' Mark Yeoh Seok Kah	5/5
Syed Abdullah Bin Syed Abd. Kadir	5/5
Faiz Bin Ishak *(resigned on 30 November 2023)*	3/3
Faizal Sham Bin Abu Mansor *(appointed on 6 December 2023)*	2/2

Notes:

1. **Family Relationship with Director and/or Major Shareholder**
   Tan Sri (Sir) Francis Yeoh Sock Ping, Dato' Seri Yeoh Seok Hong, Dato' Yeoh Seok Kian, Dato' Yeoh Soo Min, Dato' Sri Michael Yeoh Sock Siong, Dato' Yeoh Soo Keng and Dato' Mark Yeoh Seok Kah are siblings. They are the children of Puan Sri Datin Seri Tan Kai Yong @ Tan Kay Neong who is a deemed major shareholder of the Company. Save as disclosed herein, none of the Directors has any family relationship with any Director and/or major shareholder of the Company.

2. **Conflict of Interest or Potential Conflict of Interest**
   None of the Directors has any conflict of interest or potential conflict of interest, including interest in any competing business with the Company and its subsidiaries ("YTL Power Group"), save for the following Directors:

   - Datuk Loo Took Gee is an independent non-executive director of LLC Berhad which is a specialist contractor for water and sewerage projects. This may potentially compete indirectly with the water and sewerage business of YTL Power Group. She has no interest in shares and is not involved in daily operations of LLC Berhad;

   - Faizal Sham Bin Abu Mansor is an independent non-executive director of Solution Group Berhad which is exploring into solar energy business. This could potentially compete indirectly with the solar energy business of YTL Power Group. He has no interest in shares and is not engaged in daily operations of Solution Group Berhad.

3. **Conviction of Offences (other than traffic offences)**
   None of the Directors has been convicted of any offences within the past five (5) years.

4. **Public Sanction or Penalty imposed**
   None of the Directors has been imposed with any public sanction or penalty by the relevant regulatory bodies during the financial year.

PROFILE OF KEY SENIOR MANAGEMENT

RUTH ESME JEFFERSON

British, female, aged 43, was appointed to the board of directors of Wessex Water Services Limited in September 2022.

A graduate of Oxford University, Ruth is a lawyer by training and joined Wessex Water in 2016 after a legal career in London and Bristol specialising in competition law issues. Prior to her appointment as Chief Executive in October 2024, Ruth was the Chief Compliance Officer and Group General Counsel with responsibility for all compliance, legal and governance matters.

Ruth is a board member of the West of England Local Enterprise Partnership, a partnership between local businesses and local authorities, and a trustee of a local charity, Bath Festivals.

JOHN NG PENG WAH

Singaporean, male, aged 65, was appointed to the board of directors and the Chief Executive Officer of YTL PowerSeraya Pte Limited ("YTL PowerSeraya") on 15 January 2019. He holds a Bachelor of Mechanical Engineering degree from Nanyang Technological Institute in Singapore, a Master of Science in Systems Engineering from National University of Singapore and a Master of Science in Material Science from Carnegie Mellon University, USA.

He joined the Public Utilities Board ("PUB"), which was established by the Singapore Government to be sole supplier of electricity, gas and water in Singapore, as an Engineer in 1985 and transitioned with the company following the restructuring of the PUB in 1995, which resulted in the creation of various entities, including YTL PowerSeraya. He was promoted to Deputy General Manager (Business) in 2001 and Senior Vice President (Retail & Regulation) in 2004 before assuming the position of Chief Executive Officer in 2009. He left YTL PowerSeraya in 2013, taking on the role of Chief Executive Officer of Singapore LNG Corporation Pte Ltd.

In January 2019, he re-joined YTL PowerSeraya as the Chief Executive Officer. He serves as a board member of the PUB, Employment and Employability Institute (e2i) and Orchard Westwood Properties Pte Ltd. He is also a member of FM Global Asia Pacific Advisory Board.

LEE WING KUI

American, male, aged 57, was appointed the Chief Executive Officer of YTL Communications Sdn Bhd ("YTL Communications") on 1 November 2009 and subsequently appointed as a member of the board of directors of YTL Communications on 3 March 2011.

As the CEO of YTL Communications, Wing maximises his expertise in innovative product development with a deep understanding of communications and internet technologies to deliver affordable, world-class quality products and services that improve the way people in Malaysia live, learn, work and play.

Prior to joining YTL Communications, Wing led next-generation mobile internet product development at Clearwire in the United States. Earlier, he spent 15 years at Sprint Nextel, where he held senior management positions leading product development, led Sprint's Innovation Program, and spearheaded IT Architecture for the launch of the first nationwide wireless data network in the United States.

Wing holds 33 U.S. patents in wireless and distributed systems and was recognised as the Asian American Engineer of the Year during the 2002 U.S. National Engineers Week.

A graduate of the University of Texas at Austin, Wing also holds an Executive Certificate in Management and Leadership from MIT's Sloan School of Management.

Notes:-

None of the Key Senior Management has –

- any directorship in public companies and/or listed issuers;
- any family relationship with any Director and/or major shareholder of the Company;
- any conflict of interest or potential conflict of interest, including interest in any competing business with the Company or its subsidiaries;
- been convicted of any offences (other than traffic offences) within the past five (5) years; nor
- been imposed with any public sanction or penalty by the relevant regulatory bodies during the financial year.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

for the financial year ended 30 June 2024

The Board of Directors ("Board") of YTL Power International Berhad ("YTL Power" or "Company") remains firmly committed to ensuring an appropriate and sound system of corporate governance throughout the Company and its subsidiaries ("YTL Power Group" or "Group"). The YTL Power Group has a long-standing commitment to corporate governance and protection of stakeholder value, which has been integral to the YTL Power Group's achievements and strong financial profile to date.

The YTL Power Group's corporate governance structure is a fundamental part of the Board's responsibility to protect and enhance long-term shareholder value and the financial performance of the YTL Power Group, whilst taking into account the interests of all stakeholders.

In implementing its governance system and ensuring compliance with the Main Market Listing Requirements ("Listing Requirements") of Bursa Malaysia Securities Berhad ("Bursa Securities"), the Board has been guided by the principles and practices set out in the Malaysian Code on Corporate Governance ("Code") issued by the Securities Commission Malaysia ("SC").

An overview of the Board's compliance with the Code during the financial year ended 30 June 2024 is detailed in this statement.

The Company's Corporate Governance Report ("CG Report") for the financial year ended 30 June 2024 is available at the Company's website at www.ytlpowerinternational.com and has been released via the website of Bursa Securities at www.bursamalaysia.com in conjunction with the Annual Report.

PRINCIPLE A: BOARD LEADERSHIP & EFFECTIVENESS

Responsibilities of the Board

YTL Power is led and managed by an experienced Board with a wide and varied range of expertise to address and manage the complexity and scale of the YTL Power Group's operations. This broad spectrum of skills and experience ensures the YTL Power Group is under the guidance of an accountable and competent Board. The Directors recognise the key role they play in charting the strategic direction, development and control of the YTL Power Group.

Key elements of the Board's stewardship responsibilities include:-

- Ensuring that the strategic plans for the YTL Power Group support long-term value creation for the benefit of its stakeholders and include strategies on economic, environmental and social considerations underpinning sustainability;
- Promoting good corporate governance culture within the YTL Power Group which reinforces ethical, prudent and professional behaviour;
- Overseeing the conduct of the YTL Power Group's businesses to evaluate and assess management performance to determine whether businesses are being properly managed;
- Ensuring there is a framework of prudent and effective internal control and risk management systems which enable risks to be identified, assessed and managed;
- Succession planning for the Board and senior management;
- Overseeing the development and implementation of a shareholder/stakeholder communications policy;
- Reviewing the adequacy and integrity of the YTL Power Group's management information and internal control systems; and
- Ensuring the integrity of the YTL Power Group's financial and non-financial reporting.

The Board is led by the Executive Chairman who is responsible for instilling good corporate governance practices, leadership and effectiveness of the Board.

There is a clear balance of power, authority and accountability between the Executive Chairman, Tan Sri (Sir) Francis Yeoh Sock Ping, and the Managing Director, Dato' Seri Yeoh Seok Hong, between the running of the Board and the Company's business, respectively. The positions of Executive Chairman and Managing Director are separate and clearly defined, and are held by different members of the Board.

The Executive Chairman is responsible for leadership of the Board in ensuring the effectiveness of all aspects of its role, and is primarily responsible for leading the Board in setting the values and standards of the Company, including good corporate governance practices, the orderly and effective conduct of the meetings of the Board and shareholders, leading discussions, encouraging active and open participation, managing the interface and encouraging constructive relations between the Board and management, ensuring the provision of accurate, timely and clear information to Directors and effective communications with stakeholders and facilitating the effective contribution of Non-Executive Directors.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

for the financial year ended 30 June 2024

The Managing Director is responsible for, amongst others, overseeing the day-to-day running of the business, developing and implementing Board policies and strategies, making operational decisions, serving as the conduit between the Board and management in ensuring the success of the Company's governance and management functions, ensuring effective communication with shareholders and relevant stakeholders, providing strong leadership, i.e., effectively communicating the vision, management philosophy and business strategy to employees, and keeping the Board informed of salient aspects and issues concerning the Group's operations.

The Managing Director and Executive Directors are accountable to the Board for the profitability and development of the YTL Power Group, consistent with the primary aim of enhancing long-term shareholder value. The Independent Non-Executive Directors have the experience and business acumen necessary to carry sufficient weight in the Board's decisions and the presence of these Independent Non-Executive Directors brings an additional element of balance to the Board as they do not participate in the day-to-day running of the YTL Power Group.

The roles of Executive and Non-Executive Directors are differentiated, both having fiduciary duties towards shareholders. Executive Directors have a direct responsibility for business operations whereas Non-Executive Directors have the necessary skill and experience to bring an independent judgment to bear on issues of strategy, performance and resources brought before the Board. The Executive Directors are collectively accountable for the running and management of the YTL Power Group's operations and for ensuring that strategies are fully discussed and examined, and take account of the long-term interests of shareholders, employees, customers, suppliers and the many communities in which the YTL Power Group conducts its business.

In accordance with the Code, the Executive Chairman is not a member of the Audit Committee, Nominating Committee or Remuneration Committee, all of which are chaired by and comprise Independent Non-Executive Directors. This promotes objectivity in the Board's deliberations and ensures there are effective checks and balances, as well as objective review by the Board of recommendations put forth by the committees.

In the discharge of their responsibilities, the Directors have established functions which are reserved for the Board and those which are delegated to management. Key matters reserved for the Board's approval include overall strategic direction, business expansion and restructuring plans, material acquisitions and disposals, expenditure over certain limits, issuance of new securities, payments of dividends and capital alteration plans. Further information on authorisation procedures, authority levels and other key processes can also be found in the *Statement on Risk Management and Internal Control* set out in this Annual Report.

Board Meetings & Procedures

Board meetings are scheduled with due notice in advance at least 5 times in a year in order to review and approve the annual and interim financial results. Additional meetings may also be convened on an ad-hoc basis when significant issues arise relating to the YTL Power Group and when necessary to review the progress of its operating subsidiaries in achieving their strategic goals. Meetings of the Board committees are conducted separately from those of the main Board to enable objective and independent discussions. The Board met 5 times during the financial year ended 30 June 2024.

The Directors are fully apprised of the need to determine and disclose potential or actual conflicts of interest which may arise in relation to transactions or matters which come before the Board. In accordance with applicable laws and regulations, the Directors formally disclose any direct or indirect interests or conflicts of interests in such transactions or matters as and when they arise and abstain from deliberations and voting at Board meetings as required.

The Directors have full and unrestricted access to all information pertaining to the YTL Power Group's business and affairs to enable them to discharge their duties. At least one week prior to each Board meeting, all Directors receive the agenda together with a comprehensive set of Board papers encompassing qualitative and quantitative information relevant to the business of the meeting. This allows the Directors to obtain further explanations or clarifications, where necessary, in order to be properly briefed before each meeting.

Board papers are presented in a consistent, concise and comprehensive format, and include, where relevant to the proposal put forward for the Board's deliberation, approval or knowledge, progress reports on the YTL Power Group's operations and detailed information on corporate proposals, major fund-raising exercises and significant acquisitions and disposals. Where necessary or prudent, professional advisers may be on hand to provide further information and respond directly to Directors' queries. In order to maintain confidentiality, Board papers on issues that are deemed to be price-sensitive may be handed out to Directors during the Board meeting.

CORPORATE GOVERNANCE OVERVIEW STATEMENT
for the financial year ended 30 June 2024

The minutes of the Board and Board committee meetings are circulated and confirmed at the next meeting. Once confirmed, the minutes of the Board committee meetings are subsequently presented to the Board for notation.

Company Secretary

The Board is supported by a professionally qualified and competent Company Secretary. The Company Secretary, Ms Ho Say Keng, is a Fellow of the Association of Chartered Certified Accountants, a registered member of the Malaysian Institute of Accountants and an affiliate member of the Malaysian Institute of Chartered Secretaries and Administrators, and is qualified to act as Company Secretary under Section 235(2)(a) of the Companies Act 2016.

The Company Secretary ensures that Board procedures are adhered to at all times during meetings and advises the Board on matters including corporate governance issues and the Directors' responsibilities in complying with relevant legislation and regulations. The Company Secretary works very closely with management for timely and appropriate information, which will then be passed on to the Directors. In accordance with the Board's procedures, deliberations and conclusions in Board meetings are recorded by the Company Secretary, who ensures that accurate and proper records of the proceedings of Board meetings and resolutions passed are recorded and kept in the statutory register at the registered office of the Company.

During the financial year under review, the Company Secretary attended training, seminars and regulatory briefings and updates relevant for the effective discharge of her duties. The Company Secretary carries out ongoing reviews of existing practices in comparison with any new measures introduced in the Listing Requirements and/or legislation, regulations and codes applicable to the governance of the Company and updates the Board accordingly.

Board Charter

The Board's functions are governed and regulated by the Constitution of the Company and the laws, rules and regulations governing companies in Malaysia, including the Companies Act 2016 and the Listing Requirements. The Board has a Board Charter, a copy of which can be found under the "*Governance*" section on the Company's website at www.ytlpowerinternational.com.

The Board Charter serves several important functions, including as a primary reference to the Board of its role, fiduciary duties and responsibilities, its governance processes and legal framework within which it operates and as an induction tool for new Directors.

The Board Charter clearly identifies the respective roles and responsibilities of the Board, Board committees, Directors and management and the issues and decisions reserved for the Board.

The Board Charter was most recently updated and adopted on 21 August 2024 to set out, amongst others, the applicability to the Board of the new Conflict of Interest Policy (detailed below) and the Code of Conduct & Business Ethics for the YTL Group of Companies ("YTL Group") and to establish a policy which limits the tenure of the Independent Non-Executive Directors to nine years without further extension.

The Board Charter is reviewed as and when changes arise and updated in accordance with the needs of the Company and any new regulations that impact the discharge of the Board's responsibilities.

Business Conduct, Ethics & Whistleblowing

Following the amendment to the Board Charter on 21 August 2024, the Directors will observe and adhere to the Code of Conduct & Business Ethics going forward, replacing the Code of Ethics for Company Directors issued by the Companies Commission of Malaysia.

YTL Power has an established track record for good governance and ethical conduct and is also guided by the corporate culture of its parent company, YTL Corporation Berhad ("YTL Corp"). Key guidance is contained in the Code of Conduct & Business Ethics of the YTL Group, which also sets out the whistleblowing policy and procedures, and the YTL Group's Anti-Bribery & Corruption Policy, as detailed in the following section. A copy of the Code of Conduct & Business Ethics can be found on the Company's website at www.ytlpowerinternational.com.

The Code of Conduct & Business Ethics sets out the acceptable general practices and ethics for the YTL Group and includes policies and measures to address conflicts of interest, abuse of power, corruption, insider trading, money laundering and data protection. On 21 August 2024, the Code of Conduct & Business Ethics was updated to codify existing environmental, social and governance policies and general practices that apply across the YTL Group.

Training modules and other methods of communication are employed on an ongoing basis to familiarise employees with their duties and obligations in this area. Training carried out during the financial year under review focused on areas including anti-bribery and corruption, as well as, a cybersecurity refresher course.

CORPORATE GOVERNANCE OVERVIEW STATEMENT

for the financial year ended 30 June 2024

Conflicts of Interest ("COI")

In May 2024, the Board adopted a COI Policy which is intended to ensure that any actual or potential COI that a Director or key senior management may have is appropriately dealt with or managed. The policy applies to the Directors and key senior management of the YTL Power Group and sets out guidance in identifying COI situations, disclosure and recusal requirements and the measures to be taken to resolve, eliminate or mitigate conflicts. The policy also expands the scope of the Audit Committee's review of COI situations and the measures taken to resolve, eliminate or mitigate any such conflicts.

To assist the Audit Committee in discharging its duties in this area, a 'COI Declaration Form' has been adopted together with the COI Policy for the purpose of identifying, evaluating, disclosure/reporting, monitoring, maintenance and management of COI situations.

Anti-Bribery & Corruption Policy ("ABC Policy")

The objective of the ABC Policy is to further enforce the YTL Group's Code of Conduct & Business Ethics in order to ensure that all Directors and employees understand their responsibilities in compliance with the YTL Group's zero tolerance for bribery and corruption within the organisation. This is in line with the corporate liability provision in Section 17A of the Malaysian Anti-Corruption Commission Act 2009 ("MACC Act") which came into force on 1 June 2020. A copy of the ABC Policy can be found on the Company's website at www.ytlpowerinternational.com.

The ABC Policy outlines the YTL Group's strategies in identifying, preventing and managing bribery and corruption issues. The policies and procedures put in place are guided by the Guidelines on Adequate Procedures issued pursuant to Section 17A(5) of the MACC Act. The ABC Policy applies to all Directors, managers and employees of the Company in dealing with external parties in the commercial context. The policy is reviewed at least once every three years and amended as needed to ensure that it continues to remain relevant, appropriate and effective to enforce the principles highlighted therein and to ensure continued compliance with the prevailing law.

A comprehensive implementation plan has been established to communicate and disseminate the ABC Policy on an ongoing basis throughout the YTL Group through online training modules and other communication methods, and has been a highly effective component of the overall anti-bribery and corruption risk management process.

Directors and employees of the YTL Group in Malaysia are required to read and understand the ABC Policy and the Code of Conduct & Business Ethics, successfully complete the online training modules to reinforce their understanding of the policy and sign the YTL Group's Integrity Pledge in acknowledgement of their obligations and responsibilities.

Compliance with the ABC Policy continues to be monitored closely on an ongoing basis. The annual risk assessment is carried out to identify the corruption risks to which the Group is exposed and the appropriateness of the mitigation measures established to minimise the exposure to these risks.

Sustainability Governance

The YTL Power Group has a long-standing commitment to ensuring that its businesses are viable and sustainable on a long-term basis. The Board oversees governance of the YTL Power Group's sustainability matters which includes setting its environmental, social and governance ("ESG") strategies, priorities and targets, overseeing the progress of ESG strategy and performance and reviewing and addressing the YTL Power Group's material ESG risks and opportunities. Further information can be found in the *ESG Report* in this Annual Report and the "*ESG*" section on the Company's website at www.ytlpowerinternational.com.

YTL Power's ESG Committee is chaired by the Managing Director, Dato' Seri Yeoh Seok Hong, and comprises the Chief Sustainability Officer, Heads of the Legal, Corporate Finance and Project Development divisions, together with departmental heads with responsibility for ESG matters from key subsidiaries.

The ESG Committee supports the Board to set the high-level ESG direction and strategic focus, oversees the implementation of ESG strategies and related matters and reviews, and monitors and provides the YTL Power Group's ESG strategic plans and initiatives across its value chain. The ESG Committee reports to the Board on an annual basis or more frequently, as and when needed.

The Company's key methods for communicating its sustainability strategies, priorities and targets as well as performance against these targets to internal and external stakeholders include the Annual Report and the "*ESG*" section on the Company's website at www.ytlpowerinternational.com. As part of the YTL Group, information on the YTL Power Group's ESG performance is also included in the YTL Group Sustainability Report, which is issued annually and can be accessed from the YTL Group's Sustainability website at www.ytl.com/sustainability.

The Directors are kept apprised of the key ESG issues relevant and specific to the YTL Power Group through briefings from the ESG Committee and management on performance, targets and operational updates, and also stay abreast with more general developments in the ESG arena through training programmes, further details of which are disclosed in the *Nominating Committee Statement* in this Annual Report.

The Board's evaluation process includes criteria for addressing and managing significant risks that may have a considerable impact on the Company, and ESG risks are incorporated into this process as they form part of the overall risk management framework. Further details are set out in the section below on *Evaluation of the Board* and in the *Nominating Committee Statement* in this Annual Report.

Composition of the Board

The following changes to the composition of the Board took place during the financial year under review:

- Encik Faiz Bin Ishak resigned from the Board on 30 November 2023
- Encik Faizal Sham Bin Abu Mansor was appointed to the Board on 6 December 2023

The Board has 12 Directors, comprising 8 executive members and 4 independent non-executive members. The Independent Directors comprise 33.3% of the Board, providing an effective check and balance in the functioning of the Board, and in compliance with the Listing Requirements, which require one-third of the Board to be independent.

The Directors are cognisant of the recommendation in the Code for the Board to comprise a majority of independent directors, and will assess the composition and size of the Board on an ongoing basis to ensure the needs of the Company are met.

YTL Power is 54.94%-owned by YTL Corp, which is in turn 50.09%-owned by Yeoh Tiong Lay & Sons Holdings Sdn Bhd (as at 30 June 2024). The Executive Directors are appointed by the major shareholder in accordance with its rights under the Companies Act 2016 and the Constitution of the Company.

YTL Power is majority-owned by a single shareholder, unlike other listed companies that may have a dispersed shareholder base which enables a shareholder to exercise control despite holding a minority stake. The interests of the major shareholder are fully aligned with those of all shareholders of the Company.

The expertise and experience in both the day-to-day running of the Group's businesses and the determination and setting of its broader strategy lies with the Executive Directors in order to ensure the ongoing ability to fulfil their roles and responsibilities as stewards of the Group's businesses.

Nevertheless, the Company has in place appropriate and rigorous governance structures and internal controls necessary to safeguard the assets of the Group and protect shareholder value. There is robust oversight in the form of the Board's Audit, Remuneration and Nominating committees, all of which are chaired by and comprise solely Independent Non-Executive Directors.

The Board is of the view that the current Independent Non-Executive Directors have the experience and business acumen necessary to carry sufficient weight in the Board's decisions, and act in the best interests of the shareholders.

None of the Independent Non-Executive Directors have served on the Board for a period exceeding the nine-year term limit recommended in the Code.

In accordance with the Company's Constitution, at least one-third of the Directors are required to retire from office at each Annual General Meeting ("AGM") and may offer themselves for re-election by rotation. Directors who are appointed by the Board during the financial year are subject to re-election by shareholders at the next AGM held following their appointments.

The names of Directors seeking re-election at the forthcoming AGM are disclosed in the *Notice of Annual General Meeting* in this Annual Report, whilst the review of Directors proposed for re-election and their profiles can be found in the *Nominating Committee Statement* and the *Profile of the Board of Directors*, respectively. This information is also available under the "*Governance*" section on the Company's website at www.ytlpowerinternational.com.

Board & Senior Management Appointments

The Nominating Committee is responsible for assessing suitable candidates for appointment to the Board, with due regard for diversity, taking into account the required mix of skills, experience, age, gender, ethnicity, time and commitment, background and perspective of members of the Board before submitting its recommendation to the Board for decision.

CORPORATE GOVERNANCE OVERVIEW STATEMENT
for the financial year ended 30 June 2024

The Nominating Committee is chaired by and comprises solely Independent Non-Executive Directors. The Chairman of the Nominating Committee is Datuk Seri Long See Wool. This complies with the recommendation under the Code that the chairman of the Nominating Committee should not be the chairman of the Board.

Whilst it has, to date, not been necessary to do so given the expertise of the Independent Non-Executive Directors, the Board will also endeavour to utilise independent sources including external human resources consultants and specialised databases, as appropriate.

Meanwhile, members of senior management are selected based on relevant industry experience, with due regard for diversity in skills, experience, age, gender, ethnicity, background and perspective, and are appointed by the Executive Chairman and/or the Managing Director following recommendation by the Executive Director in charge of the relevant division.

As the Board's overriding aim is to maintain a strong and effective Board, it seeks to ensure that all appointments are made on merit, taking into account the collective balance of elements such as skills, experience, age, gender, ethnicity, background and perspective.

The Board recognises the importance of encouraging and developing female talent at all levels. Currently, there are three female directors on the Board comprising 25% of the Board and, therefore, whilst the Board has not met the target of 30% women directors set out in the Code, it will continue to seek Board members of the highest calibre, and with the necessary strength, experience and skills to meet the needs of the YTL Power Group.

Evaluation of the Board

Annual evaluation of the Board as a whole, Board committees and individual Directors is carried out by the Nominating Committee. The evaluation carried out during the financial year under review involved an annual assessment of the effectiveness of each individual Director, the Board's committees and the Board as a whole with the objectives of assessing whether the Board, its committees and the Directors had effectively performed its/their roles and fulfilled its/their responsibilities, and devoted sufficient time and commitment to the Company's affairs, in addition to recommending areas for improvement.

The assessment exercise was facilitated by the Company Secretary and involved the completion of questionnaires/evaluation forms comprising a Board and Board Committees Effectiveness Evaluation Form, Director's Performance Evaluation Form, Director's Confirmation of Independence Form, Audit Committee Effectiveness Evaluation Form and Audit Committee Members Evaluation by Nominating Committee Form.

The results of the annual evaluation carried out form the basis of the Nominating Committee's recommendations to the Board for the re-election of Directors. As recommended in the Code, the Board will endeavour to utilise independent experts to facilitate the evaluation process, as and when appropriate. Further information on the activities of the Nominating Committee can be found in the *Nominating Committee Statement* set out in this Annual Report. This information is also available under the "*Governance*" section on the Company's website at www.ytlpowerinternational.com.

Remuneration

Directors' remuneration is decided in line with the objective recommended by the Code to determine the remuneration for Directors so as to attract, retain, motivate and incentivise Directors of the necessary calibre to lead the YTL Power Group successfully. In general, the remuneration of the Directors is reviewed against the performance of the individual and the YTL Power Group. The Executive Directors' remuneration consists of basic salary, other emoluments and other customary benefits as appropriate to a senior management member, whilst the Non-Executive Directors' remuneration comprises Directors' fees and benefits. The component parts of remuneration are structured so as to link rewards to performance. Directors do not participate in decisions regarding their own remuneration packages. Directors' fees and other benefits must be approved by shareholders at the AGM.

The Remuneration Committee ("RC") is chaired by and comprises solely Independent Non-Executive Directors, in compliance with the Code.

The RC assists in the implementation of the remuneration policy and procedures, including reviewing and recommending matters relating to the remuneration of the Directors and senior management to the Board. The RC also ensures that the remuneration policy and procedures remain appropriate based on prevailing practices and aligned with the strategy and values of the YTL Power Group.

The composition of the RC is set out below:-

- Datuk Seri Long See Wool (Chairman)
- Datuk Loo Took Gee
- Tan Sri Ismail Bin Adam (*appointed on 6 December 2023*)

The terms of reference of the RC and *Remuneration Policy and Procedures for Directors and Senior Management* can be found under the "G*overnance*" section on the Company's website at www.ytlpowerinternational.com.

During the financial year ended 30 June 2024, the RC met once, attended by all members. The meeting, which was held on 2 August 2023, assessed the remuneration of the Directors and senior management as well as fees and meeting attendance allowance (benefits) proposed for the Independent Non-Executive Directors ("INED Remuneration"), guided by the framework set out in the YTL Power Group *Remuneration Policy and Procedures for Directors and Senior Management*. The remuneration of the Directors and the INED Remuneration were benchmarked against comparable listed companies in Malaysia in terms of industry and size/market capitalisation. The RC also considered the performance of the Independent Non-Executive Directors as indicated by the evaluations conducted and responsibilities assumed by the Directors and senior management, as well as the overall performance of the Group. In view of the foregoing, the RC considered the remuneration of the Executive Directors and senior management to be reasonable.

The RC, with the Independent Non-Executive Directors abstaining from deliberation and voting in respect of his/her own proposed remuneration, recommended to the Board for shareholders' approval that the INED Remuneration remains unchanged as it was still competitive and on par with the market rate.

Details of the Directors' remuneration categorised into appropriate components can be found in *Note 6* in the *Notes to the Financial Statements* in this Annual Report. Meanwhile, as regards the remuneration of the YTL Power Group's senior management team, the Board is of the view that the disclosure of these details would not be in the best interests of the YTL Power Group due to confidentiality and the competitive nature of the industries in which the YTL Power Group operates, as well as for business and personal security reasons.

Board Commitment

In accordance with the Listing Requirements, members of the Board do not hold more than five directorships in public listed companies. This ensures that their commitment, resources and time are focused on the affairs of the YTL Power Group thereby enabling them to discharge their duties effectively.

Presently, each Board member is required to assess (via the annual assessment process) whether he/she devotes the necessary time and energy to fulfilling his/her commitments to the Company. The Board recognises that an individual's capacity for work varies depending on various factors that weigh very much on his/her own assessment. Hence, having rigid protocols in place before any new directorships may be accepted is not practical. Each Board member is also expected to inform the Board whenever he/she is appointed as an officer of a corporation. In accordance with the Board Charter and guidance in the Code, none of the Directors are active politicians.

The details of each Director's attendance of Board meetings can be found in the *Profile of the Board of Directors* whilst details of the training programmes attended during the year under review are disclosed in the *Nominating Committee Statement* in this Annual Report. This information is also available under the "*Governance*" section on the Company's website at www.ytlpowerinternational.com.

PRINCIPLE B: EFFECTIVE AUDIT & RISK MANAGEMENT

Integrity in Financial Reporting

The Directors are responsible for ensuring that financial statements are drawn up in accordance with the Listing Requirements, Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The *Statement of Directors' Responsibilities* made pursuant to Section 248-249 of the Companies Act 2016 is set out in this Annual Report.

In presenting the financial statements, the Company has used appropriate accounting policies, consistently applied and supported by reasonable and prudent judgments and estimates, to present a true and fair assessment of the Company's position and prospects. Interim financial reports were reviewed by the Audit Committee and approved by the Board prior to release to Bursa Securities.

CORPORATE GOVERNANCE OVERVIEW STATEMENT
for the financial year ended 30 June 2024

Audit Committee

The Company has in place an Audit Committee which comprises solely Independent Non-Executive Directors, in compliance with the Listing Requirements and the Code, namely Encik Faizal Sham Bin Abu Mansor, Datuk Seri Long See Wool and Datuk Loo Took Gee. Encik Faizal Sham Bin Abu Mansor was appointed as the Chairman of the Audit Committee on 6 December 2023, following the resignation of Encik Faiz Bin Ishak. This is in accordance with the recommendations of the Code that the chairman of the Audit Committee should not be the chairman of the Board.

The members of the Audit Committee possess a wide range of necessary skills to discharge their duties, and are financially literate and able to understand matters under the purview of the Audit Committee including the financial reporting process. The members of the Audit Committee also intend to continue to undertake professional development by attending training to keep themselves abreast of relevant developments in accounting and auditing standards, practices and rules.

The Audit Committee holds quarterly meetings to review matters including the YTL Power Group's financial reporting, the audit plans for the financial year and recurrent related party transactions, as well as to deliberate the findings of the internal and external auditors.

The Audit Committee met 6 times during the financial year ended 30 June 2024. Full details of the composition and a summary of the work carried out by the Audit Committee during the financial year can be found in the *Audit Committee Report* set out in this Annual Report. This information and the terms of reference of the Audit Committee, which were updated and approved by the Board on 24 August 2023 to include the expanded scope of the Audit Committee in dealing with COI situations, are available under the "*Governance*" section on the Company's website at www.ytlpowerinternational.com.

The Audit Committee has established formal and professional arrangements for maintaining an appropriate relationship with the Company's external auditors, PricewaterhouseCoopers PLT ("PwC Malaysia"). The external auditors also attend each AGM in order to address clarifications sought pertaining to the audited financial statements by shareholders.

The Audit Committee's *Auditor Independence Policy* guides its assessment of the suitability, objectivity and independence of the external auditors. The policy includes, amongst others, a cooling off period of three years before a former audit partner of the external audit firm may be appointed as a member of the Audit Committee and additional assessment criteria based on information presented in the *Annual Transparency Report* of the external auditors, in line with the Code. None of the Audit Committee members were formerly partners of YTL Power's external auditors.

Details of the audit and non-audit fees paid/payable to PwC Malaysia and member firms of PricewaterhouseCoopers International Limited ("PwCIL") for the financial year ended 30 June 2024 are as follows:-

	Company RM'000	Group RM'000
Statutory audit fees paid/payable to:-		
– PwC Malaysia	983	1,004
– Member firms of PwCIL*	–	983
Total	**983**	**1,987**
Non-audit fees paid/payable to:-		
– PwC Malaysia	486	517
– Member firms of PwCIL*	–	468
Total	**486**	**985**

* *Member firms of PwCIL which are separate and independent legal entities from PwC Malaysia*

The non-audit fees incurred related mainly to advisory services on matters including filing of tax returns, review of Statement on Risk Management and Internal Control, advisory work related to a corporal proposal, agreed upon procedures, advisory and other general tax services and regulatory audits in the jurisdictions in which the Group operates.

Risk Management & Internal Control

The Board acknowledges its overall responsibility for maintaining a sound system of risk management and internal control to safeguard the investment of its shareholders and the YTL Power Group's assets, and that these controls are designed to provide reasonable, but not absolute, assurance against the risk of occurrence of material errors, fraud or losses.

Details of the YTL Power Group's system of risk management and internal control are contained in the *Statement on Risk Management and Internal Control* and the *Audit Committee Report* as set out in this Annual Report.

Internal Audit

YTL Power's internal audit function is carried out by the Internal Audit department within the YTL Corp Group ("YTLIA"), which reports directly to the Audit Committee. The Head of YTLIA, Mr Choong Hon Chow, is a registered member of the Malaysian Institute of Accountants and a Fellow of the Association of Chartered Certified Accountants (ACCA) UK. He started his career with the external audit division of a large public accounting firm before moving on to the internal audit profession in public listed companies and gained valuable and extensive internal audit experience covering many areas of diversified commercial businesses and activities. He has a total of 41 years of internal and external audit experience.

During the financial year ended 30 June 2024, YTLIA comprised 10 full-time personnel. The personnel of YTLIA are free from any relationships or conflicts of interest which could impair their objectivity and independence.

In July 2024, YTLIA underwent a Gap Assessment based on Global Internal Audit Standards which will come into effect in January 2025.

The activities of the internal audit function during the year under review included:-

- Developing the annual internal audit plan and proposing this plan to the Audit Committee;
- Conducting scheduled internal audit engagements, focusing primarily on the adequacy and effectiveness of internal controls and recommending improvements where necessary;
- Conducting follow-up reviews to assess if appropriate action has been taken to address issues highlighted in audit reports;
- Presenting significant audit findings to the Audit Committee for consideration;
- Conducting review of recurrent related party transactions;
- Conducting discussions with management in identifying significant concerns and risk areas perceived by management for inclusion in the internal audit plan; and
- Conducting discussions with management to identify, analyse, assess and prioritise the internal and external corruption risks, for the purpose of establishing appropriate processes, systems and controls to mitigate the specific corruption risks exposure.

Further details of the YTL Power Group's internal audit function are contained in the *Statement on Risk Management and Internal Control* and the *Audit Committee Report* as set out in this Annual Report.

PRINCIPLE C: INTEGRITY IN CORPORATE REPORTING & MEANINGFUL RELATIONSHIP WITH STAKEHOLDERS

Communication with Shareholders & Other Stakeholders

The YTL Power Group values dialogue with its stakeholders and constantly strives to improve transparency by maintaining channels of communication that enable the Board to convey information about performance, corporate strategy and other matters affecting stakeholders' interests. The Board believes that a constructive and effective investor relationship is essential in enhancing stakeholder value and recognises the importance of timely dissemination of information to stakeholders.

The Board ensures that shareholders are kept well-informed of any major development of the YTL Power Group. Such information is communicated through the Annual Report, the various disclosures and announcements to Bursa Securities, including quarterly and annual results, and corporate websites. Corporate information, annual financial results, governance information, business reviews and future plans are disseminated through the Annual Report, whilst current corporate developments are communicated via the Company's corporate website at www.ytlpowerinternational.com and the YTL Group's community website at www.ytlcommunity.com, in addition to prescribed information, including its interim financial results, announcements, circulars, prospectuses and notices, which is released through the official website of Bursa Securities.

The Executive Chairman, Managing Director and/or the Executive Directors meet with analysts, institutional shareholders and investors throughout the year not only to promote the dissemination of the YTL Power Group's financial results but to provide updates on strategies and new developments to ensure better understanding of the YTL Power Group's operations and activities. Presentations based on permissible disclosures are made to explain the YTL Power Group's performance and major development programs.

Whilst efforts are made to provide as much information as possible to its shareholders and stakeholders, the Directors are cognisant of the legal and regulatory framework governing the release of material and sensitive information so as to not mislead its shareholders. Therefore, the information that is price-sensitive or that may be regarded as undisclosed material information about the YTL Power Group is not disclosed to any party until after the prescribed announcement to Bursa Securities has been made.

CORPORATE GOVERNANCE OVERVIEW STATEMENT
for the financial year ended 30 June 2024

Conduct of General Meetings

The AGM is the principal forum for dialogue with shareholders. The Board provides opportunities for shareholders to raise questions pertaining to issues in the Annual Report, corporate developments in the YTL Power Group, the resolutions being proposed and the business of the YTL Power Group in general at every general meeting of the Company.

The Notice of the AGM and a circular to shareholders in relation to the renewal of the Company's share buy-back and recurrent related party transactions mandates, if applicable, are sent to shareholders at least 28 days prior to the AGM in accordance with the Code, which also meets the criteria of the Listing Requirements and Companies Act 2016, which require the Notice of AGM to be sent 21 days prior to the AGM. This provides shareholders with sufficient time to review the YTL Power Group's financial and operational performance for the financial year and to fully evaluate new resolutions being proposed to make informed voting decisions at the AGM.

The Executive Chairman, Managing Director and Executive Directors provide appropriate answers in response to shareholders' questions during the meeting, thereby ensuring a high level of accountability, transparency and identification with the YTL Power Group's business operations, strategy and goals.

The Directors are mindful of the recommendation under the Code that all directors must attend general meetings and fully appreciate the need for their attendance at all such meetings. All Directors attended the Company's 27th AGM held on 5 December 2023.

Extraordinary general meetings are held as and when required to seek shareholders' approval. The Executive Chairman, Managing Director and Executive Directors take the opportunity to fully explain the rationale for proposals put forth for approval and the implications of such proposals for the Company, and to reply to shareholders' questions.

Where applicable, each item of special business included in the notice of the meeting is accompanied by an explanatory statement for the proposed resolution to facilitate full understanding and evaluation of the issues involved. All resolutions are put to vote by electronic poll voting and an independent scrutineer is appointed to verify poll results. The results of the electronic poll voting are announced in a timely manner, usually within half an hour of the voting process to enable sufficient time for the results to be tabulated and verified by the independent scrutineer.

The rights of shareholders, including the right to demand a poll, are found in the Constitution of the Company. At the 27th AGM of the Company, held on 5 December 2023, the resolutions put forth for shareholders' approval were voted on by way of a poll.

Where general meetings are held on a virtual basis, the Board utilises available platforms and technologies that support meaningful engagement with shareholders by ensuring smooth broadcast of the general meeting and enabling interactive participation by shareholders via facilities to submit questions before and during the general meeting. Questions posed by shareholders are made visible to all meeting participants during the meeting.

The Company engages professional service providers to manage and administer its general meetings who have in place the necessary data privacy and protection and cybersecurity policies and procedures to safeguard the information of the Company and its shareholders.

Minutes of general meetings are posted on the Company's website under the "*Meetings*" page, which can be accessed at the link below, no later than 30 business days after the general meeting:

- https://www.ytlpowerinternational.com/meeting

The 27th AGM of the Company was conducted as a fully virtual meeting through live streaming and online remote participation and voting using the TIIH Online System at https://tiih.com.my provided by the appointed share registrar and poll administrator, Tricor Investor & Issuing House Services Sdn Bhd.

The forthcoming 28th AGM will also be held on a fully virtual basis, the details of which can be found in the *Notice of Annual General Meeting* in this Annual Report.

This statement and the CG Report were approved by the Board on 21 August 2024.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

for the financial year ended 30 June 2024

The Board of Directors ("Board") of YTL Power International Berhad ("YTL Power" or "Company") is pleased to present the Statement on Risk Management and Internal Control for the financial year ended 30 June 2024, issued in compliance with Paragraph 15.26(b) of the Main Market Listing Requirements of Bursa Malaysia Securities Berhad ("Bursa Securities") and Principle B of the Malaysian Code on Corporate Governance ("Code"), with guidance from the Statement on Risk Management and Internal Control: Guidelines for Directors of Listed Issuers issued by the Taskforce on Internal Control and endorsed by Bursa Securities.

BOARD RESPONSIBILITY

The Board acknowledges its responsibility for maintaining a sound system of risk management and internal control which includes the establishment of an appropriate control environment framework to safeguard shareholders' investments and the assets of YTL Power and its subsidiaries ("YTL Power Group"). The Board reviews the adequacy and integrity of the system of internal control which covers not only financial controls but operational and compliance controls and risk management.

Due to inherent limitations in any system of internal control and risk management, the Board recognises that such systems are designed to manage rather than to eliminate all the risks that may hinder the Group from achieving its business objectives, and as such, can only provide reasonable but not absolute assurance against material misstatement, loss or fraud.

The Board believes that the YTL Power Group's system of risk management and internal control, financial or otherwise, in place for the financial year under review, should provide reasonable assurance regarding the achievement of the objectives of ensuring effectiveness and efficiency of operations, reliability and transparency of financial information and compliance with laws and regulations.

PRINCIPAL FEATURES OF THE YTL POWER GROUP'S SYSTEM OF INTERNAL CONTROL

The principal features of the YTL Power Group's system of internal control can be summarised as follows:-

- **Authorisation Procedures:** The YTL Power Group has a clear definition of authorisation procedures and a clear line of accountability, with strict authorisation, approval and control procedures within the Board and senior management. Responsibility levels are communicated throughout the YTL Power Group which set out, among others, authorisation levels, segregation of duties and other control procedures to promote effective and independent stewardship in the best interests of shareholders.

- **Authority Levels:** The YTL Power Group has delegated authority levels for tenders, capital expenditure projects, acquisitions and disposals of businesses and other significant transactions to the Executive Chairman, Managing Director and Executive Directors. The approval of capital and revenue proposals including financing of corporate and investment funding requirements above certain limits is reserved for decision by the Board. Other investment decisions are delegated for approval in accordance with authority limits. Comprehensive appraisal and monitoring procedures are applied to all major investment decisions.

- **Financial Performance:** Interim financial results are reviewed by the Audit Committee and approved by the Board upon the recommendation of the Audit Committee before release to Bursa Securities. The full year audited financial results and analyses of the YTL Power Group's financial performance are disclosed to shareholders.

- **Internal Compliance:** The YTL Power Group monitors compliance with its internal financial controls through management reviews. Financial reports are reviewed by key personnel to enable it to gauge achievement of annual targets. Updates of internal policies and procedures are undertaken to resolve operational deficiencies and to reflect changing risks, as well as changes to legal and regulatory compliance requirements relevant to the YTL Power Group. Internal audit visits are systematically arranged to monitor and scrutinise compliance with procedures and assess the integrity of financial information provided.

KEY PROCESSES OF THE YTL POWER GROUP'S SYSTEM OF INTERNAL CONTROL

The key processes that the Board has established to review the adequacy and integrity of the system of internal control are as follows:-

- **Internal Audit Function and Audit Committee Oversight:** The YTL Power Group's internal audit function is carried out by the Internal Audit department within the YTL Corporation Berhad Group ("YTLIA"), which evaluates the efficiency and

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL

for the financial year ended 30 June 2024

effectiveness of the internal control systems implemented by management and reports directly to the Audit Committee. A description of the work of the internal audit function can be found in the *Audit Committee Report*, whilst additional details about the personnel and resources of YTLIA are contained in the *Corporate Governance Overview Statement* set out in this Annual Report. This information is also available under the "*Governance*" section on the Company's website at www.ytlpowerinternational.com.

YTLIA operates independently of the business or service units it audits and reports to the Audit Committee on the results of the audits, highlighting the efficiency and effectiveness of the system of internal control and significant risks. The Audit Committee reviews and evaluates the key concerns and issues raised and ensures that appropriate and prompt remedial action is taken by management.

There were no material weaknesses or issues identified during the review for the financial year that would require disclosure in this Annual Report.

The companies of the Wessex Water Limited group ("Wessex Water") based in the United Kingdom ("UK") were not covered by the internal audit process discussed above. Wessex Water's operations are subject to stringent financial and operational controls imposed by its regulator, the UK Water Services Regulation Authority (known as Ofwat), a government body, and by its regulatory licence. Wessex Water Services Limited ("WWSL") possesses its own internal audit department. The internal audit department reports to WWSL's audit committee, which has the responsibility to ensure the preservation of good financial practices and monitor the controls that are in place to ensure the integrity of those practices. It reviews the annual financial statements and provides a line of communication between the board of directors and the external auditors. It has formal terms of reference which deal with its authorities and duties, and its findings are presented to the Audit Committee.

Similarly, the companies of the YTL PowerSeraya Pte Limited group ("YTL PowerSeraya") based in Singapore were also not covered by YTLIA. YTL PowerSeraya's operations are subject to stringent financial and operational controls imposed by its regulator, the Energy Market Authority (EMA), a statutory board under the Ministry of Trade and Industry of Singapore. YTL PowerSeraya outsourced its internal audit functions to a reputable professional firm which reports to its audit committee and its findings are also presented to the Audit Committee. YTL PowerSeraya has the responsibility to ensure that the internal controls and systems in place are maintained to provide reasonable assurance as to the integrity and reliability of its financial statements.

Ranhill Utilities Berhad ("Ranhill") and its subsidiaries were not covered by YTLIA as Ranhill became a subsidiary of the Group towards the end of the financial year under review. Ranhill is listed on Bursa Securities and, accordingly, has its own board audit committee as part of its corporate governance frameworks.

The system of internal control is constantly reviewed, enhanced and updated in line with changes in the operating environment. The Board is of the view that the current system of internal control in place throughout the YTL Power Group is effective to safeguard its interests.

- **Executive Board and Senior Management Meetings:** The YTL Power Group conducts regular executive board and senior management meetings comprising the Executive Chairman, Managing Director and Executive Directors and divisional heads and senior managers. These meetings are convened to deliberate and decide on urgent matters and to identify, review, discuss and resolve significant financial and treasury matters and to monitor the financial standing of the YTL Power Group. They also serve to ensure that any new financial developments and areas of concern are highlighted early and can be dealt with promptly. Decisions can then be effectively communicated to all relevant staff levels in a timely manner. From these meetings, the executive board and management are able to identify significant operational and financial risks of the business units concerned.

- **Site Visits:** The Managing Director and Executive Directors undertake site visits to operating units and communicate with various levels of staff to gauge first-hand the effectiveness of strategies discussed and implemented. This is to ensure that management and the Managing Director and Executive Directors maintain a transparent and open channel of communication for effective operation.

STATEMENT ON RISK MANAGEMENT AND INTERNAL CONTROL
for the financial year ended 30 June 2024

KEY FEATURES & PROCESSES OF THE YTL POWER GROUP'S RISK MANAGEMENT PRACTICES

The Board acknowledges that all areas of the YTL Power Group's business activities involve some degree of risk. The YTL Power Group is committed to ensuring that these risks are managed in order to protect shareholder value.

The Board assumes overall responsibility for the YTL Power Group's risk management practices. Identifying, evaluating and managing significant risks faced by the YTL Power Group is an ongoing process which is undertaken by senior management at each level of operations. During the financial year under review, the Board's functions within the risk management practices were exercised primarily by the Managing Director and Executive Directors through their participation in management meetings to ensure the adequacy and integrity of the system of internal control. Emphasis is placed on reviewing and updating the process for identifying and evaluating the significant risks affecting the business, and policies and procedures by which these risks are managed.

The YTL Power Group's activities expose it to a variety of financial risks, including market risk (comprising foreign currency exchange risk, interest rate risk and price risk), credit risk, liquidity risk and capital risk. The YTL Power Group's overall financial risk management objective is to ensure that the YTL Power Group creates value for its shareholders. The YTL Power Group focuses on the unpredictability of financial markets and seeks to minimise potential adverse effects on its financial performance. Financial risk management is carried out through risk review analysis and internal control systems. The Board reviews these risks and approves the appropriate control environment practices. Further discussion and details on the YTL Power Group's risk management is contained in the *Management Discussion & Analysis* in this Annual Report.

Management is responsible for creating a risk-aware culture within the YTL Power Group and for the identification and evaluation of significant risks applicable to their areas of business, together with the design and operation of suitable internal controls. These risks are assessed on a continual basis and may be associated with a variety of internal and external sources including control breakdowns, disruption in information systems, competition, natural catastrophe and regulatory requirements. Changes in the business and the external environment which may give rise to significant risks are reported by management to the Managing Director/Executive Directors in developing appropriate risk mitigation measures.

The Executive Board will pursue its ongoing process of (i) identifying, assessing and managing key business, operational and financial risks faced by its business units as well as (ii) regularly reviewing planned strategies to determine whether risks are mitigated and well-managed, and to ensure compliance with the guidelines issued by the relevant authorities. This is to ensure the YTL Power Group is able to respond effectively to the constantly changing business environment in order to protect and enhance stakeholders' interests and shareholder value.

REVIEW BY EXTERNAL AUDITORS

As required under Paragraph 15.23 of the Listing Requirements, the external auditors, PricewaterhouseCoopers PLT, have reviewed this Statement on Risk Management and Internal Control. Their review was performed in accordance with Audit and Assurance Practice Guide ("AAPG") 3 issued by the Malaysian Institute of Accountants. Based on their review, they have reported to the Board that nothing has come to their attention that causes them to believe that this Statement is inconsistent with their understanding of the process the Board has adopted in reviewing the adequacy and integrity of internal control and risk management of the YTL Power Group. AAPG 3 does not require the external auditors to form an opinion on the adequacy and effectiveness of the risk management and internal control systems of the YTL Power Group.

CONCLUSION

The Board is of the view that the system of risk management and internal control being instituted throughout the YTL Power Group is sound and effective. The monitoring, review and reporting arrangements in place give reasonable assurance that the structure and operation of controls are appropriate for the YTL Power Group's operations and that risks are at an acceptable level throughout its businesses. The Managing Director is primarily responsible for the financial management of YTL Power and has provided assurance to the Board that the YTL Power Group's risk management and internal control system is operating adequately and effectively. Reviews of all the control procedures will be continuously carried out to ensure the ongoing effectiveness and adequacy of the system of risk management and internal control, so as to safeguard shareholders' investments and the YTL Power Group's assets.

This statement was approved by the Board on 21 August 2024.

AUDIT COMMITTEE REPORT

COMPOSITION

Faizal Sham Bin Abu Mansor
(appointed on 6 December 2023)
(Chairman/Independent Non-Executive Director)

Datuk Seri Long See Wool
(Member/Independent Non-Executive Director)

Datuk Loo Took Gee
(Member/Independent Non-Executive Director)

Faiz Bin Ishak
(resigned on 30 November 2023)
(Chairman/Independent Non-Executive Director)

TERMS OF REFERENCE

The terms of reference of the Audit Committee can be found under the "*Governance*" section on the Company's website at www.ytlpowerinternational.com.

NUMBER OF MEETINGS HELD AND DETAILS OF ATTENDANCE

During the financial year, a total of 6 Audit Committee Meetings were held and the details of attendance are as follows:-

	Attendance
Faizal Sham Bin Abu Mansor	3/3
Datuk Seri Long See Wool	6/6
Datuk Loo Took Gee	6/6
Faiz Bin Ishak	3/3

SUMMARY OF WORK CARRIED OUT FOR FINANCIAL YEAR

The Audit Committee carried out the following work for the financial year ended 30 June 2024 in the discharge of its functions and duties:-

1. Financial Reporting

(a) Reviewed the unaudited quarterly financial results and annual financial statements ("Financial Reports") prior to its recommendation to the Board of Directors for approval;

(b) In respect of the Financial Reports, the following matters were reviewed and discussed with management, with clarifications and/or additional information provided wherever required:-

- Appropriate accounting policies had been adopted and applied consistently, and other statutory and regulatory requirements had been complied with;
- The Company has adequate resources to continue in operation for the foreseeable future and that there are no material uncertainties that could lead to significant doubt as to the Group's ability to continue as a going concern;
- Significant judgements made by management in respect of matters such as impairment assessment on goodwill, investment, property, plant and equipment and trade receivables, capitalisation policy of infrastructure assets in property, plant and equipment and post-employment benefit obligations and the underlying assumptions and/or estimates used were reasonable and appropriate in accordance with the requirements of the Malaysian Financial Reporting Standards ("MFRS");
- Adequate processes and controls were in place for effective and efficient financial reporting and disclosures under the MFRS and Bursa Malaysia Securities Berhad Main Market Listing Requirements ("Listing Requirements");
- The Financial Reports were fairly presented in conformity with the relevant accounting standards in all material aspects.

2. External Audit

(a) Reviewed with the external auditors, PricewaterhouseCoopers PLT ("PwC"):-

- the audit plan for the financial year ended 30 June 2024 outlining, amongst others, significant developments that affects the Group's business, their scope of work, areas of audit emphasis, multi-location audit, and development in laws and regulations affecting financial reporting and the roles and responsibilities of directors/ audit committee members and auditors, as well as their latest transparency report;

- their status report, and final report on the audit of the financial statements for financial year ended 30 June 2024 setting out their comments and conclusions on the significant audit and accounting matters highlighted, including management's judgements, estimates and/or assessments made, and adequacy of disclosures in the financial statements. The review also covered the report on the Information Technology ("IT") General Controls review conducted on YTL Communications Sdn Bhd and an update on the prior financial year's findings, and internal control matters highlighted by the external auditors that arose during the course of their audit;

(b) Reviewed the audit fees proposed by PwC together with management and recommended the fees agreed with PwC to the Board of Directors for approval;

(c) Had discussions with PwC without the presence of management twice on 19 August 2024 and 25 September 2024, to apprise on matters in regard to the audit and financial statements;

(d) Reviewed the profiles of the audit engagement team from PwC, specialised audit support (taxation, advisory, and IT risk assurance) to assess their qualifications, expertise, resources, and independence, as well as the effectiveness of the audit process;

(e) Reviewed on a regular basis, the nature and extent of the non-audit services provided by PwC and its affiliates and was satisfied with the suitability, performance, independence and objectivity of PwC. Endorsed and concurred with PwC's conclusion that the provision of non-assurance services by PwC and its affiliates were permissible and did not impair their independence with respect to the Company and the Group;

(f) Obtained written assurance from PwC that they have complied with the independence requirements and that their objectivity has not been compromised in accordance with regulatory and professional requirements;

(g) Assessed performance of PwC for the financial year ended 30 June 2024 and recommended to the Board of Directors for re-appointment at the forthcoming annual general meeting.

3. Internal Audit

(a) Reviewed with the internal auditors the internal audit reports (including follow-up review reports), the audit findings and recommendations, management's responses and/or actions taken thereto and ensured that material findings were satisfactorily addressed by management. Also took note of the salient findings set out in the internal audit reports reviewed by the audit and risk committee and audit committee of Wessex Water Limited group and YTL PowerSeraya Pte. Limited respectively;

(b) Reviewed and adopted the internal audit risk analysis report for 2023. Internal audit would leverage on the Group's risk analysis to focus on the business processes and relevant areas that address the key risks identified. Risk management and internal control report of the significant associated corporation, P.T. Jawa Power was also submitted to the Audit Committee;

(c) Reviewed the Anti-Bribery and Corruption Risk Assessment reports to effectively managing the risks identified within the Group;

(d) Reviewed and adopted the risk-based internal audit plan for financial year ending 30 June 2025 to ensure sufficient scope and coverage of activities of the Company and the Group;

(e) Reviewed internal audit resourcing, with focus on ensuring that the function has sufficient resources together with the right caliber of personnel to perform effectively and that the head of internal audit has adequate authority to discharge his functions objectively and independently;

(f) Reviewed the Internal Audit Charter to enhance and upgrade the internal audit activities to be consistent with the mandatory elements of the Institute of Internal Auditors International Professional Practices Framework, including its Standards Core Principles for the Professional Practice of Internal Auditing, Definition of Internal Auditing and Code of Ethics, prior to its recommendation to the Board of Directors for approval.

4. Related Party Transactions

(a) Reviewed, on a quarterly basis, the recurrent related party transactions of a revenue or trading nature ("RRPTs") entered into by the Company and/or its subsidiaries with related parties to ensure that the Group's internal policies and procedures governing RRPTs are adhered to, the terms of the shareholder mandate are not contravened, and disclosure requirements of the Listing Requirements are observed;

AUDIT COMMITTEE REPORT

(b) Reviewed the circular to shareholders in relation to the renewal of shareholder mandate for existing RRPTs and new shareholder mandate for additional RRPT, prior to its recommendation to the Board of Directors for approval.

5. Annual Report

Reviewed the Audit Committee Report, and Statement on Risk Management and Internal Control before recommending these to the Board of Directors for approval for inclusion in 2024 Annual Report.

6. Amendments to Terms of Reference ("TOR")

Reviewed the proposed amendments to its TOR to reflect revised Paragraph 15.12(1)(h) of the Listing Requirements pertaining to the expanded scope of work or function of the audit committee in the review of conflict of interest situations, prior to its recommendation to the Board of Directors for approval.

7. Conflict of Interest ("COI")

(a) Reviewed and adopted a COI Policy, together with the 'COI Declaration Form' for the purpose of identifying, evaluating, disclosure/reporting, monitoring, maintenance and management of COI situations.

(b) Reviewed the disclosure of actual or potential COI, including interest in any competing business, submitted by the Directors and key senior management of the Company and the Group via the 'COI Declaration Form' to the Secretary, who then escalated the same to the Audit Committee for assessment, conflict management and/or mitigation. There were four potential COI identified arising from declarants' interest in competing businesses in water and sewerage, and solar energy businesses. Such potential COI will be monitored by the Audit Committee and necessary action taken as required. The Board was informed of these.

INTERNAL AUDIT FUNCTION

The Group's internal audit function is carried by the internal audit department within the YTL Corporation Berhad Group ("YTLIA"), which provides assurance on the efficiency and effectiveness of the internal control systems implemented by management, and reports functionally to the Audit Committee of the Company.

Every YTLIA team member has confirmed that they are free from conflict of interest or any relationship that could impair their objectivity and independence as internal auditors.

The Audit Committee reviews annually the adequacy of the scope, function, competency and resources of YTLIA to ensure that it is able to fully discharge its responsibilities. Details of the resources and qualifications of the head of YTLIA are set out in the Corporate Governance Report.

During the year, the YTLIA evaluated the adequacy and effectiveness of key controls in responding to risks within the organisation's governance, operations and information systems regarding:-

- reliability and integrity of financial and operational information;
- effectiveness and efficiency of operations;
- safeguarding of assets; and
- compliance with relevant laws, regulations and contractual obligations.

The work of the internal audit function for the year under review include the following:-

1. Developed the annual internal audit plan and proposed the plan to the Audit Committee.
2. Conducted scheduled and special internal audit engagements, focusing primarily on the adequacy and effectiveness of internal controls and recommended improvements where necessary.
3. Conducted follow-up reviews to assess if appropriate action has been taken to address issues highlighted in previous audit reports.
4. Presented significant audit findings and areas for improvements to the Audit Committee for consideration on the recommended corrective measures together with the management's response.
5. Conducted RRPT reviews to assess accuracy and completeness of reporting for presentation to the Audit Committee, and ensure compliance with the Listing Requirements.
6. Conducted discussions with management in identifying significant concerns and risk areas perceived by management for inclusion in the internal audit plan.
7. Conducted discussions with management to identify, analyse, assess and prioritise the internal and external corruption risks, for the purpose of establishing appropriate processes, systems and controls to mitigate the specific corruption risks exposure.

Costs amounting to RM2,149,061 were incurred in relation to the internal audit function for the financial year ended 30 June 2024.

NOMINATING COMMITTEE STATEMENT

NOMINATING COMMITTEE ("NC")

The NC assists the Board of Directors of YTL Power International Berhad (the "Company") ("Board") in discharging its responsibilities by overseeing the selection and assessment of Directors to ensure that the composition of the Board meets the needs of the Company.

The terms of reference of the NC can be found under the "*Governance*" section on the Company's website at www.ytlpowerinternational.com.

During the financial year ended 30 June 2024, three (3) meetings were held and the details of attendance are as follows:

Members of the NC	Attendance
Datuk Seri Long See Wool *(Chairman)*	3/3
Tan Sri Ismail Bin Adam*	1/3
Datuk Loo Took Gee	3/3
Faiz Bin Ishak^	2/3

* *Appointed on 6 December 2023*
^ *Resigned on 30 November 2023*

BOARD NOMINATION AND ELECTION PROCESS AND CRITERIA USED

The NC is responsible for considering and making recommendations to the Board, candidates for directorship when the need arises such as to fill a vacancy arising from resignation or retirement or to close any skills, competencies, experience or diversity gap that has been identified or to strengthen Board composition. Candidates may be proposed by the Managing Director or any Director or shareholder and must fulfil the requirements prescribed under the relevant laws and regulations for appointment as director. A candidate's suitability for appointment will be based primarily on the individual's merits, fitness and propriety in accordance with the *Fit and Proper Policy* adopted by the Board, as well as the strategic aim for the appointment.

During the financial year, the NC undertook the review of candidates to succeed the roles left vacant by the resignation of the independent director pursuant to the 12-year tenure limit for independent directors under the Bursa Malaysia Securities Berhad Main Market Listing Requirements ("Listing Requirements"), which came into effect on 1 June 2023.

ACTIVITIES OF THE NC FOR THE FINANCIAL YEAR ENDED 30 JUNE 2024

(i) Review of the following:

- **Vacation of office of a director from the Board and the Board Committees**
- **Candidates proposed for appointment as a member of the Board and Board Committees**

In November 2023, the NC evaluated and recommended to the Board, the following persons who were nominated to fill the vacant positions arising from Faiz Bin Ishak's resignation from the Board and concurrently from the Board Committees on 30 November 2023:

Name	Nominated for
Faizal Sham Bin Abu Mansor	Appointment to the Board and chairman of the Audit Committee
Tan Sri Ismail Bin Adam	Appointment as members of the NC and Remuneration Committee ("RC")

The NC evaluated each of them in accordance with the *Fit and Proper Policy* adopted by the Board, amongst others, their backgrounds, knowledge, experience, skills, external appointments and associated time and commitment expected of the roles.

For Faizal Sham Bin Abu Mansor's candidacy, the NC evaluated his executive profile and résumé highlights as well as the declaration of fit and properness provided and considered his qualifications and his extensive experience in the corporate sector and financial services industry, achievements and contributions, as well as various awards and recognitions he received, to be a right fit to the role required. Faizal Sham Bin Abu Mansor has also fulfilled the critical independence criteria necessary for the role as well as able to devote adequate time to fulfil his responsibility effectively. The NC concurred that he fulfilled the criteria necessary for the position of an independent director.

As Tan Sri Ismail Bin Adam is also member of the Board, the NC already had insights into his character, integrity and attributes. The NC regarded Tan Sri Ismail Bin Adam as having the right fit for the role as a member of the NC and RC and has the necessary qualifications and experience to discharge the responsibilities required effectively.

NOMINATING COMMITTEE STATEMENT

(ii) Annual evaluation

In May 2024, the annual evaluation of the effectiveness of the Board as a whole, Board Committees, individual and/or Independent Directors was carried out. The evaluation exercise was facilitated by the Company Secretary and took the form of completion of questionnaires/evaluation forms.

Besides composition and diversity, Board effectiveness evaluation covered the areas of quality of governance and decision making, including ability in addressing and managing the Company's material sustainability risk and opportunities, while Board Committees were assessed on their composition, expertise, and whether their functions and responsibilities were effectively discharged in accordance with their respective terms of reference.

Individual Directors were evaluated on their fit and properness, caliber, character and integrity, contribution and performance; whether they devote necessary time and commitment, and have shown the will and ability to deliberate constructively, ask the right questions and confidence to stand up for a point of view. With regards to the Independent Directors, their independence was also assessed.

Results of the evaluations indicated no evident weaknesses or shortcomings which require mitigating measure. The Board and the Board Committees continue to perform effectively and the Directors demonstrated satisfactory performance and commitment in discharging their responsibilities for the financial year ended 30 June 2024.

The NC, with the concurrence of the Board was of the view that the Board is of the right size and has an appropriate mix of skills, experience, perspective, independence and diversity, including gender diversity needed to meet the needs of the Company.

(iii) Review of Directors standing for re-election

In June 2024, based on the schedule of retirement by rotation and in conjunction with the annual evaluation exercise, the NC (save for the member who abstained from deliberations in respect of his own re-election) evaluated and recommended to the Board that:

- Tan Sri Ismail Bin Adam, Dato' Seri Yeoh Seok Hong, Dato' Yeoh Soo Min and Dato' Yeoh Soo Keng, who are due to retire by rotation pursuant to Article 86 of the Company's Constitution at the Twenty-Eighth Annual General Meeting ("AGM") of the Company, stand for re-election;
- Faizal Sham Bin Abu Mansor who was appointed during the year and is due to retire pursuant to Article 85 of the Company's Constitution at the AGM, stands for re-election.

The NC was satisfied that the executive directors, namely, Dato' Seri Yeoh Seok Hong, Dato' Yeoh Soo Min and Dato' Yeoh Soo Keng who have a wealth of experience, knowledge and insights of the business, operations and growth strategies of the Company and its subsidiaries ("YTL Power Group"), performed and contributed effectively as indicated by the performance evaluation results. The NC also considered their fitness and propriety, in particular their character and integrity, experience and competence, as well as their time and commitment to their roles and responsibilities.

As for the Independent Non-Executive Directors, Tan Sri Ismail Bin Adam and Faizal Sham Bin Abu Mansor, the NC (save for the member who abstained from deliberations in respect of his own re-election) was satisfied that they continue to meet the fit and proper criteria as stated in *Fit and Proper Policy* in discharging their roles and responsibilities and exercise objective and independent judgement, and fulfil the independence criteria set out in the Listing Requirements.

(iv) Review of the terms of reference of the NC

The NC reviewed and recommended to the Board the amendments to the terms of reference of the NC to incorporate a broader scope of responsibilities in the review of the conflict of interest in accordance with the Listing Requirements, as well as other relevant amendments or updates, for conformity.

(v) Review of the evaluation forms

The NC reviewed and recommended to the Board the adoption of revised evaluation forms to ensure consistency with the Malaysian Code on Corporate Governance and the Listing Requirements.

(vi) Review of the NC Statement for financial year ended 30 June 2024

The NC reviewed the NC Statement prior to its recommendation to the Board for inclusion in the 2024 Annual Report.

NOMINATING COMMITTEE STATEMENT

POLICY ON BOARD COMPOSITION

As the Board's overriding aim is to maintain a strong and effective Board, it seeks to ensure that all appointments are made on merit, taking into account the collective balance of elements such as skills, experience, age, gender, ethnicity, background and perspective. The Board recognises the importance of encouraging and developing female talent at all levels. Currently, three of the Company's Directors are women and make up 25% of the full Board. Although it has not set any specific measurable objectives, the Board intends to continue its current approach to diversity in all aspects while at the same time seeking Board members of the highest caliber, and with the necessary strength, experience and skills to meet the needs of the Company.

INDUCTION, TRAINING AND DEVELOPMENT OF DIRECTORS

Upon joining the Board, a newly appointed Director will be given an induction pack containing the Company's annual report, various policies adopted by the Company, terms of references of the Board Committees, Constitution, and schedule of meetings of the Board and Board Committees (if the Director is also a Committee member) which will serve as an initial introduction to the YTL Power Group as well as an ongoing reference. Visits to the YTL Power Group's operational sites and meetings with senior management may also be arranged where practicable and appropriate.

The Board, through the NC, assesses the training needs of its Directors on an ongoing basis by determining areas that would best strengthen their contributions to the Board.

Besides the findings from the annual performance evaluation of Directors, which provide the NC with useful insights into the training needs of the Directors, each Director is requested to identify appropriate training that he/she believes will enhance his/her contribution to the Board.

The Board has taken steps to ensure that its members have access to appropriate continuing education programmes. The Company Secretary facilitates the organisation of in-house development programmes and keeps Directors informed of relevant external training programmes.

During the financial year ended 30 June 2024, the following in-house training programmes were organised for the Directors:
- YTL LEAD Conference 2023;
- Cybersecurity Refresher Quiz Module;
- Managing NFR (Non-Financial Risks) as a Driver for Organisational Performance.

All the Directors have undergone training programmes during the financial year ended 30 June 2024. The conferences, seminars and training programmes attended by one or more of the Directors covered the following areas:-

Seminars/Conferences/Training	Attended by
■ **Risk Management/Compliance/Anti-Corruption/Environmental, Social & Governance/Sustainability**	
• Managing NFR (Non-Financial Risks) as a Driver for Organisational Performance	Tan Sri (Sir) Francis Yeoh Sock Ping Dato' Seri Yeoh Seok Hong Tan Sri Ismail Bin Adam Datuk Seri Long See Wool Datuk Loo Took Gee Dato' Yeoh Soo Min Dato' Yeoh Seok Kian Dato' Yeoh Soo Keng Dato' Mark Yeoh Seok Kah Syed Abdullah Bin Syed Abd. Kadir Faizal Sham Bin Abu Mansor
• Bursa Malaysia: Advocacy Sessions for Directors and CEOs of Main Market Listed Issuers	Dato' Yeoh Soo Min Tan Sri Ismail Bin Adam

NOMINATING COMMITTEE STATEMENT

Seminars/Conferences/Training	Attended by
Risk Management/Compliance/Anti-Corruption/Environmental, Social & Governance/Sustainability (Cont'd.)	
• Climate Governance Malaysia – Pricing A Negative Externality: Carbon	Datuk Loo Took Gee
• EY Consultancy: Cyber Risk Management Programme	Datuk Loo Took Gee
• Institute of Corporate Directors of Malaysia (ICDM): A New Strategy & Risk Approach – Out With The Old, In With The New	Datuk Loo Took Gee
• Suruhanjaya Perkhidmatan Air Negara (SPAN): Ceramah Integriti dan Anti-Rasuah Operator Air	Datuk Loo Took Gee
• The Global Cooperation and Training Framework (GCTF): Expert Forum on Climate Change and Energy Transition	Dato' Yeoh Soo Min
Cybersecurity/Technology	
• Cybersecurity Refresher Quiz Module	Dato' Yeoh Seok Kian Dato' Sri Michael Yeoh Sock Siong Dato' Mark Yeoh Seok Kah Syed Abdullah Bin Syed Abd. Kadir
• World Bank Group: How is Artificial Intelligence Transforming Firms?	Datuk Loo Took Gee
• Zoom: Empowering Connections – The Transformative Potential of Unified Communications (UC) and Artificial Intelligence (AI) in Unified Experiences	Dato' Yeoh Soo Min
Leadership and Business Management	
• YTL LEAD Conference 2023	Tan Sri (Sir) Francis Yeoh Sock Ping Dato' Seri Yeoh Seok Hong Datuk Seri Long See Wool Datuk Loo Took Gee Dato' Yeoh Seok Kian Dato' Yeoh Soo Min Dato' Sri Michael Yeoh Sock Siong Dato' Yeoh Soo Keng Dato' Mark Yeoh Seok Kah Syed Abdullah Bin Syed Abd. Kadir
• Malaysia Airports: CAPA Asia Aviation Summit	Datuk Seri Long See Wool
• Istanbul Airport: Routes World 2023	Datuk Seri Long See Wool
• Malaysia Airports and Ministry of Tourism, Art and Culture Malaysia: Routes Asia 2024	Datuk Seri Long See Wool
Finance/Economy/Capital Markets/Investment	
• J.P. Morgan: Outlook 2024 – Seeking Clarity through the Uncertainty	Dato' Yeoh Soo Min
• Malaysia Economic Association – The Underground Economy In Malaysia: How Bad Is It?	Datuk Loo Took Gee
• Ministry of Plantation & Commodities and Malaysia Biomass Industries Confederation (MBIC): National Biomass Conference 2023	Datuk Loo Took Gee
• Ministry of Economy Malaysia: KL20 Summit 2024	Datuk Loo Took Gee
• The Institute for Capital Market Research Malaysia (ICMR) & the Securities Industry Development Corporation (SIDC): Reshaping Markets and Finance – Thought Leadership, Technology and Talent as Levers for Change	Tan Sri Ismail Bin Adam
• UBS Mid Year Outlook 2023	Dato' Yeoh Soo Min
• World Bank Group: Economic Growth in Middle Income Countries: How Can Countries Escape the Middle-Income Trap?	Datuk Loo Took Gee

STATEMENT OF DIRECTORS' RESPONSIBILITIES

The Directors are required to prepare financial statements for each financial year which give a true and fair view of the financial position of the Group and of the Company as at the end of the financial year and of the financial performance and cash flows of the Group and of the Company for the financial year then ended.

In preparing the financial statements for the financial year ended 30 June 2024, the Directors have:-

- considered the applicable approved accounting standards in Malaysia;
- used appropriate accounting policies and applied them consistently;
- made judgements and estimates that are reasonable and prudent; and
- prepared the financial statements on a going concern basis.

The Directors are responsible for ensuring that the Group and the Company keep accounting records which disclose with reasonable accuracy the financial position of the Group and of the Company which enable them to ensure that the financial statements comply with the Companies Act 2016, Bursa Malaysia Securities Berhad Main Market Listing Requirements, Malaysian Financial Reporting Standards and International Financial Reporting Standards.

The Directors are responsible for taking such steps as are reasonably open to them to safeguard the assets of the Group and the Company, and to detect and prevent fraud and other irregularities.

COMMON SUSTAINABILITY MATTERS

Indicator	Measurement Unit	2024
Bursa (Anti-corruption)		
Bursa C1(a) Percentage of employees who have received training on anti-corruption by employee category		
Executive	Percentage	89.00
Non-Executive	Percentage	82.00
Bursa C1(b) Percentage of operations assessed for corruption-related risks	Percentage	98.00
Bursa C1(c) Confirmed incidents of corruption and action taken	Number	0
Bursa (Community/Society)		
Bursa C2(a) Total amount invested in the community where the target beneficiaries are external to the listed issuer	MYR	24,300,000.00
Bursa C2(b) Total number of beneficiaries of the investment in communities	Number	152,721
Bursa (Diversity)		
Bursa C3(a) Percentage of employees by gender and age group, for each employee category		
Age Group by Employee Category		
Executive Under 30	Percentage	10.00
Executive Between 30-50	Percentage	62.00
Executive Above 50	Percentage	28.00
Non-Executive Under 30	Percentage	25.00
Non-Executive Between 30-50	Percentage	49.00
Non-Executive Above 50	Percentage	26.00
Gender Group by Employee Category		
Executive Male	Percentage	66.00
Executive Female	Percentage	34.00
Non-Executive Male	Percentage	76.00
Non-Executive Female	Percentage	24.00
Bursa C3(b) Percentage of directors by gender and age group		
Male	Percentage	75.00
Female	Percentage	25.00
Under 50	Percentage	0.00
Between 50-60	Percentage	25.00
Above 60	Percentage	75.00
Bursa (Energy management)		
Bursa C4(a) Total energy consumption	Megawatt	11,246,053.00
Bursa (Health and safety)		
Bursa C5(a) Number of work-related fatalities	Number	0
Bursa C5(b) Lost time incident rate ("LTIR")	Rate	1.04
Bursa C5(c) Number of employees trained on health and safety standards	Number	3,324

Internal assurance | External assurance | No assurance | (*)Restated

COMMON SUSTAINABILITY MATTERS

Indicator	Measurement Unit	2024
Bursa (Labour practices and standards)		
Bursa C6(a) Total hours of training by employee category		
Executive	Hours	17,218
Non-Executive	Hours	54,803
Bursa C6(b) Percentage of employees that are contractors or temporary staff	Percentage	8.00
Bursa C6(c) Total number of employee turnover by employee category		
Executive	Number	165
Non-Executive	Number	497
Bursa C6(d) Number of substantiated complaints concerning human rights violations	Number	0
Bursa (Supply chain management)		
Bursa C7(a) Proportion of spending on local suppliers	Percentage	95.00
Bursa (Data privacy and security)		
Bursa C8(a) Number of substantiated complaints concerning breaches of customer privacy and losses of customer data	Number	0
Bursa (Water)		
Bursa C9(a) Total volume of water used	Megalitres	2,580.000000
Bursa (Waste management)		
Bursa C10(a) Total waste generated	Metric tonnes	225,901.00
Bursa C10(a)(i) Total waste diverted from disposal	Metric tonnes	218,241.00
Bursa C10(a)(ii) Total waste directed to disposal	Metric tonnes	7,660.00
Bursa (Emissions management)		
Bursa C11(a) Scope 1 emissions in tonnes of CO2e	Metric tonnes	4,160,000.00
Bursa C11(b) Scope 2 emissions in tonnes of CO2e	Metric tonnes	153,000.00

Internal assurance External assurance No assurance (*)Restated

GRI CONTENT INDEX

Statement of use	YTL Power International Berhad has reported the information cited in this GRI content index for the period from 1 July 2023 to 30 June 2024 with reference to the GRI Standards.
GRI 1 used	GRI 1: Foundation 2021

GRI Standard	Disclosure	Page
GRI 2: General Disclosures 2021		
2-1	Organizational details	2; 10-11; 40
2-2	Entities included in the organization's sustainability reporting	36
2-3	Reporting period, frequency and contact point	36
2-5	External assurance	36
2-6	Activities, value chain and other business relationships	10-31; 40-41
2-7	Employees	40; 62
2-9	Governance structure and composition	41-42; 80-84
2-10	Nomination and selection of the highest governance body	91-92; 103-105
2-11	Chair of the highest governance body	41-42; 80
2-12	Role of the highest governance body in overseeing the management of impacts	41-42; 90-91
2-13	Delegation of responsibility for managing impacts	41-42; 90-91
2-14	Role of the highest governance body in sustainability reporting	41-42; 90-91
2-15	Conflicts of interest	90
2-16	Communication of critical concerns	89
2-17	Collective knowledge of the highest governance body	105-106
2-18	Evaluation of the performance of the highest governance body	92; 103-105
2-19	Remuneration policies	92-93
2-20	Process to determine remuneration	92-93
2-22	Statement on sustainable development strategy	38-39
2-23	Policy commitments	89
2-24	Embedding policy commitments	89
2-26	Mechanisms for seeking advice and raising concerns	89
2-28	Membership associations	79
2-29	Approach to stakeholder engagement	43
GRI 3: Material Topics 2021		
3-1	Process to determine material topics	42-44
3-2	List of material topics	44
Economic Performance		
GRI 3: Material Topics 2021		
3-3	Management of material topics	10-31; 39; 47
GRI 201: Economic Performance 2016		
201-1	Direct economic value generated and distributed	14-15; 41; 67
201-3	Defined benefit plan obligations and other retirement plans	264-274
Procurement		
GRI 3: Material Topics 2021		
3-3	Management of material topics	39; 47
GRI 2014: Procurement Practices 2016		
204-1	Proportion of spending on local suppliers	78

GRI Standard	Disclosure	Page
Anti-Corruption		
GRI 3: Material Topics 2021		
3-3	Management of material topics	39; 47; 75-76; 90
GRI 205: Anti-corruption 2016		
205-1	Operations assessed for risks related to corruption	75
205-2	Communication and training about anti-corruption policies and procedures	75
205-3	Confirmed incidents of corruption and actions taken	75
Energy		
GRI 3: Material Topics 2021		
3-3	Management of material topics	39; 46; 48-50; 56
GRI 302: Energy 2016		
302-1	Energy consumption within the organization	56
302-4	Reduction of energy consumption	56
Water & Effluents		
GRI 3: Material Topics 2021		
3-3	Management of material topics	39; 46; 55; 57
GRI 303: Water and Effluents 2018		
303-1	Interactions with water as a shared resource	55; 57
303-3	Water withdrawal	55
303-4	Water discharge	55
303-5	Water consumption	55

GRI Standard	Disclosure	Page
Biodiversity		
GRI 3: Material Topics 2021		
3-3	Management of material topics	39; 46; 59
GRI 304: Biodiversity 2016		
304-1	Operational sites owned, leased, managed in, or adjacent to, protected areas and areas of high biodiversity value outside protected areas	59
304-3	Habitats protected or restored	59
Emissions		
GRI 3: Material Topics 2021		
3-3	Management of material topics	39; 46; 48-54
GRI 305: Emissions 2016		
305-1	Direct (Scope 1) GHG emissions	53
305-2	Energy indirect (Scope 2) GHG emissions	53
305-3	Other indirect (Scope 3) GHG emissions	53
305-4	GHG emissions intensity	53
305-5	Reduction of GHG emissions	48-54
Waste		
GRI 3: Material Topics 2021		
3-3	Management of material topics	39; 46; 58
GRI 306: Waste 2020		
306-3	Waste generated	58
306-4	Waste diverted from disposal	58
306-5	Waste directed to disposal	58
Employment		
GRI 3: Material Topics 2021		
3-3	Management of material topics	39; 47; 62-66
GRI 401: Employment 2016		
401-1	New employee hires and employee turnover	65

GRI CONTENT INDEX

GRI Standard	Disclosure	Page
Health & Safety		
GRI 3: Material Topics 2021		
3-3	Management of material topics	39; 47; 64-65
GRI 403: Occupational Health and Safety 2018		
403-1	Occupational health and safety management system	64-65
403-2	Hazard identification, risk assessment, and incident investigation	64-65
403-5	Worker training on occupational health and safety	64-65
Training		
GRI 3: Material Topics 2021		
3-3	Management of material topics	39; 47; 62-63
GRI 404: Training and Education 2016		
404-2	Programs for upgrading employee skills and transition assistance program	62-63
Diversity & Equality		
GRI 3: Material Topics 2021		
3-3	Management of material topics	39; 47; 65-66
GRI 405: Diversity and Equal Opportunity 2016		
405-1	Diversity of governance bodies and employees	65; 80-84

GRI Standard	Disclosure	Page
Local Communities		
GRI 3: Material Topics 2021		
3-3	Management of material topics	39; 47; 67-74
GRI 413: Local Communities 2016		
413-1	Operations with local community engagement, impact assessments, and development programs	67-74
Customer Privacy		
GRI 3: Material Topics 2021		
3-3	Management of material topics	39; 47; 76-77
GRI 418: Customer Privacy 2016		
418-1	Substantiated complaints concerning breaches of customer privacy and losses of customer data	77

DISCLOSURE OF RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

for the financial year ended 30 June 2024

In accordance with Paragraph 10.09(2)(b) of Bursa Malaysia Securities Berhad Main Market Listing Requirements ("Listing Requirements"), details of the Recurrent Related Party Transactions ("RRPT") conducted during the financial year ended 30 June 2024 pursuant to shareholder mandate obtained are as follows:

Related Party	Corporations in the YTL Power Group involved in the Recurrent Related Party Transactions	Interested Related Party	Nature of Transactions	Value of Transactions RM'000
YTL Corporation Group	YTL Power Group	YTLSFH [1][2][3]	Procurement of operation and maintenance services;	560,777
		YTLSH [1][2][3]	Procurement of hotel, hotel management and other related services;	
		YTL Corporation [1][2][3]	Procurement of parking facilities;	
		Puan Sri Tan Kai Yong [1][2][3][4]	Rental of office premises at Menara ING Kuala Lumpur and procurement of related services;	
		YTLSTC [1][2]	Provision of telecommunications and/or broadband services, equipment and/or related services;	
		Yeoh Siblings [3][5]	Procurement of construction and related services, and building infrastructure/equipment;	
			Rental of premises at Lot 10 Shopping Centre, and 183, Jalan Bukit Bintang, Kuala Lumpur, and procurement of related services;	
			Rental of, or charges paid/payable for use of, vacant land, rooftop space, office, residential premises and/or other premises;	
			Provision of water sampling test;	
			Provision or procurement of information technology hardware and software, ICT system development and/or maintenance and related services;	
			Procurement of info screen advertising, promotions, graphic design and/or digital imaging and other related services and event management, technical support, equipment rental etc.;	
			Sale and/or purchase of spare, replacement parts, plant, equipment and consumables used in connection with the operation and maintenance of power plants.	

DISCLOSURE OF RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE

for the financial year ended 30 June 2024

Definitions:

YTL Power	-	YTL Power International Berhad
YTL Power Group	-	YTL Power and its subsidiaries
Major Shareholder	-	As defined in Paragraph 1.01 of the Listing Requirements and for purpose of the RRPT, meaning set out in Chapter 10 of the Listing Requirements.
Person Connected	-	As defined in Paragraph 1.01 of the Listing Requirements.
ICT	-	Information, Communications & Technology
Puan Sri Tan Kai Yong	-	Puan Sri Datin Seri Tan Kai Yong @ Tan Kay Neong, a Major Shareholder (by virtue of her beneficial interests (held through YTLSTC as trustee) in the shares of YTLSFH) of YTL Power Group and YTL Corporation Group
YTLSFH	-	Yeoh Tiong Lay & Sons Family Holdings Limited, the ultimate holding company of YTL Power and YTL Corporation
YTLSH	-	Yeoh Tiong Lay & Sons Holdings Sdn Bhd, the penultimate holding company of YTL Power and YTL Corporation
YTL Corporation	-	YTL Corporation Berhad, the immediate holding company of YTL Power
YTL Corporation Group	-	YTL Corporation and its subsidiaries (excluding listed subsidiaries and their subsidiaries, joint ventures and associated companies), joint ventures and associated companies
YTLSTC	-	Yeoh Tiong Lay & Sons Trust Company Limited which holds, in its capacity as trustee, the entire issued shares in YTLSFH
Yeoh Siblings	-	Tan Sri (Sir) Francis Yeoh Sock Ping, Dato' Seri Yeoh Seok Hong, Dato' Yeoh Soo Min, Dato' Yeoh Seok Kian, Dato' Sri Michael Yeoh Sock Siong, Dato' Yeoh Soo Keng and Dato' Mark Yeoh Seok Kah, collectively

Footnotes:

(1) Puan Sri Tan Kai Yong, YTLSTC, YTLSFH, YTLSH and YTL Corporation are Major Shareholders of YTL Power Group.

(2) Puan Sri Tan Kai Yong, YTLSTC, YTLSFH and YTLSH are also Major Shareholders of YTL Corporation Group while YTL Corporation is a Major Shareholder of its subsidiaries, joint ventures and associated companies.

(3) YTLSFH, YTLSH and YTL Corporation are Persons Connected with Puan Sri Tan Kai Yong and the Yeoh Siblings.

(4) Puan Sri Tan Kai Yong is also a Director of YTLSH, YTLSFH and YTLSTC.

(5) The Yeoh Siblings are the children of Puan Sri Tan Kai Yong. They are also Directors of YTL Corporation and YTLSH. Except for Dato' Yeoh Soo Min and Dato' Yeoh Soo Keng, the Yeoh Siblings are also Directors of YTLSFH and YTLSTC.

ANALYSIS OF SHAREHOLDINGS

as at 20 September 2024

Class of shares : Ordinary Shares
Voting rights : One vote per shareholder on a show of hands or one vote per ordinary share on a poll

DISTRIBUTION OF SHAREHOLDINGS

Size of holding	No. of Shareholders	%	No. of Shares#	%
Less than 100	8,187	14.66	293,151	0.00
100 - 1,000	11,195	20.04	6,154,307	0.08
1,001 - 10,000	26,443	47.34	102,427,427	1.25
10,001 - 100,000	8,399	15.04	238,358,730	2.90
100,001 to less than 5% of issued shares	1,628	2.91	2,596,191,561	31.63
5% and above of issued shares	4	0.01	5,264,853,031	64.14
Total	**55,856**	**100.00**	**8,208,278,207**	**100.00**

Excluding 56,054,431 shares bought back and retained by the Company as treasury shares.

THIRTY LARGEST SHAREHOLDERS

(without aggregating securities from different securities accounts belonging to the same person)

	Name	No. of Shares	%
1	YTL Corporation Berhad	3,366,987,805	41.02
2	Yeoh Tiong Lay & Sons Holdings Sdn Bhd	770,713,114	9.39
3	YTL Corporation Berhad	601,214,615	7.32
4	Cornerstone Crest Sdn Bhd	525,937,497	6.41
5	Citigroup Nominees (Tempatan) Sdn Bhd - Employees Provident Fund Board	293,821,800	3.58
6	HSBC Nominees (Asing) Sdn Bhd - Credit Suisse (Hong Kong) Limited	213,441,209	2.60
7	Dato' Seri Yeoh Seok Hong	111,736,559	1.36
8	Cartaban Nominees (Asing) Sdn Bhd - Exempt An for State Street Bank & Trust Company (WEST CLT OD67)	48,486,200	0.59
9	Permodalan Nasional Berhad	42,000,000	0.51
10	HSBC Nominees (Asing) Sdn Bhd - JPMCB NA for Vanguard Total International Stock Index Fund	35,274,100	0.43
11	HSBC Nominees (Asing) Sdn Bhd - JPMCB NA for Vanguard Emerging Markets Stock Index Fund	32,641,200	0.40
12	Seri Yakin Sdn Bhd	31,382,300	0.38
13	Citigroup Nominees (Asing) Sdn Bhd - UBS AG	29,181,906	0.36
14	Citigroup Nominees (Asing) Sdn Bhd - Exempt An for Citibank New York (NORGES BANK 19)	29,064,600	0.35
15	Citigroup Nominees (Tempatan) Sdn Bhd - Employees Provident Fund Board (F TEMPLETON)	26,511,400	0.32
16	Puan Sri Datin Seri Tai Kai Yong @ Tan Kay Neong	25,290,859	0.31

ANALYSIS OF SHAREHOLDINGS

as at 20 September 2024

	Name	No. of Shares	%
17	HSBC Nominees (Tempatan) Sdn Bhd – HSBC (M) Trustee Bhd for Allianz Life Insurance Malaysia Berhad (MEF)	23,176,600	0.28
18	HSBC Nominees (Asing) Sdn Bhd – J.P. Morgan Securities Plc	22,652,475	0.28
19	Dato' Yeoh Soo Keng	21,500,049	0.26
20	Citigroup Nominees (Asing) Sdn Bhd – CB SPORE GW for Government of Singapore (GIC C)	20,194,200	0.25
21	Dato' Yeoh Soo Min	18,274,657	0.22
22	CIMB Group Nominees (Tempatan) Sdn Bhd – CIMB Bank Berhad (EDP 2)	17,847,900	0.22
23	Cartaban Nominees (Asing) Sdn Bhd – BNYM SA/NV for People's Bank of China (SICL ASIA EM)	17,599,600	0.21
24	HSBC Nominees (Asing) Sdn Bhd – JPMCB NA for Vanguard Fiduciary Trust Company Institutional Total International Stock Market Index Trust II	17,434,200	0.21
25	Citigroup Nominees (Tempatan) Sdn Bhd – Employees Provident Fund Board (RHB INV)	16,000,000	0.19
26	Citigroup Nominees (Tempatan) Sdn Bhd – Great Eastern Life Assurance (Malaysia) Berhad (LEEF)	15,595,300	0.19
27	CGS International Nominees Malaysia (Tempatan) Sdn Bhd – Pledged Securities Account for Yeoh Seok Hong (YTL-ESOS)	15,000,000	0.18
28	CGS International Nominees Malaysia (Tempatan) Sdn Bhd – Pledged Securities Account for Yeoh Soo Keng (YTL-ESOS)	15,000,000	0.18
29	Kathleen Chew Wai Lin	14,779,052	0.18
30	Tokio Marine Life Insurance Malaysia Bhd – As Beneficial Owner (PF)	14,618,900	0.18
	Total	**6,433,358,097**	**78.38**

ANALYSIS OF SHAREHOLDINGS

as at 20 September 2024

SUBSTANTIAL SHAREHOLDERS

(as per register of substantial shareholders)

	No. of Shares Held			
Name	**Direct**	**%**	**Indirect**	**%**
Cornerstone Crest Sdn Bhd	525,937,497	6.41	–	–
YTL Corporation Berhad	3,976,650,440	48.45	525,975,452[(1)]	6.41
Yeoh Tiong Lay & Sons Holdings Sdn Bhd	808,901,078	9.85	4,502,625,892[(2)]	54.86
Yeoh Tiong Lay & Sons Family Holdings Limited	–	–	5,311,526,970[(3)]	64.71
Yeoh Tiong Lay & Sons Trust Company Limited	–	–	5,311,526,970[(4)]	64.71
Puan Sri Datin Seri Tan Kai Yong @ Tan Kay Neong	25,290,859	0.31	5,311,526,970[(5)]	64.71

(1) *Deemed interests by virtue of interests held through YTL Power Services Sdn Bhd and Cornerstone Crest Sdn Bhd pursuant to Section 8 of the Companies Act, 2016.*

(2) *Deemed interests by virtue of interests held through YTL Corporation Berhad, YTL Power Services Sdn Bhd and Cornerstone Crest Sdn Bhd pursuant to Section 8 of the Companies Act, 2016.*

(3) *Deemed interests by virtue of interests held through Yeoh Tiong Lay & Sons Holdings Sdn Bhd, YTL Corporation Berhad, YTL Power Services Sdn Bhd and Cornerstone Crest Sdn Bhd pursuant to Section 8 of the Companies Act, 2016 arising from its ownership of 100% of Yeoh Tiong Lay & Sons Holdings Sdn Bhd.*

(4) *Deemed interests by virtue of interests held through Yeoh Tiong Lay & Sons Holdings Sdn Bhd, YTL Corporation Berhad, YTL Power Services Sdn Bhd and Cornerstone Crest Sdn Bhd pursuant to Section 8 of the Companies Act, 2016 arising from its ownership of 100% of Yeoh Tiong Lay & Sons Family Holdings Limited in its capacity as trustee.*

(5) *Deemed interests by virtue of interests held through Yeoh Tiong Lay & Sons Holdings Sdn Bhd, YTL Corporation Berhad, YTL Power Services Sdn Bhd and Cornerstone Crest Sdn Bhd pursuant to Section 8 of the Companies Act, 2016 arising from her beneficial interest (held through Yeoh Tiong Lay & Sons Trust Company Limited in its capacity as trustee) in Yeoh Tiong Lay & Sons Family Holdings Limited.*

STATEMENT OF DIRECTORS' INTERESTS

in the Company and Related Corporations as at 20 September 2024

THE COMPANY

YTL Power International Berhad

	No. of Shares Held			
Name	**Direct**	**%**	**Indirect**	**%**
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	21,870,694	0.27	862,153(1)	0.01
Dato' Seri Yeoh Seok Hong	134,238,169	1.64	30,770,235(1)	0.37
Datuk Seri Long See Wool	200,000	*	50,168(1)	*
Datuk Loo Took Gee	100,000	*	–	–
Dato' Yeoh Seok Kian	11,276,298	0.14	14,416,426(1)	0.18
Dato' Yeoh Soo Min	21,166,325	0.26	4,980,017(1)(2)	0.06
Dato' Sri Michael Yeoh Sock Siong	5,000,000	0.06	15,880,663(1)(3)	0.19
Dato' Yeoh Soo Keng	36,500,049	0.44	337,431(1)	*
Dato' Mark Yeoh Seok Kah	13,299,200	0.16	3,563,315(1)	0.04
Syed Abdullah Bin Syed Abd. Kadir	2,581,072	0.03	596(1)	*

	No. of Share Options	
Name	**Direct**	**Indirect**
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	12,000,000	–
Datuk Seri Long See Wool	800,000	–
Datuk Loo Took Gee	800,000	–
Dato' Yeoh Seok Kian	12,000,000	–
Dato' Yeoh Soo Min	13,000,000	–
Dato' Sri Michael Yeoh Sock Siong	10,000,000	–
Dato' Mark Yeoh Seok Kah	12,000,000	–
Syed Abdullah Bin Syed Abd. Kadir	1,000,000	–

STATEMENT OF DIRECTORS' INTERESTS

in the Company and Related Corporations as at 20 September 2024

HOLDING COMPANY

YTL Corporation Berhad

	No. of Shares Held			
Name	**Direct**	**%**	**Indirect**	**%**
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	147,344,946	1.34	1,016,665(1)	0.01
Dato' Seri Yeoh Seok Hong	39,973,305	0.36	40,021,442(1)	0.36
Datuk Seri Long See Wool	–	–	303,479(1)	*
Dato' Yeoh Seok Kian	61,508,722	0.56	15,095,816(1)	0.14
Dato' Yeoh Soo Min	58,386,499	0.53	3,095,456(1)(2)	0.03
Dato' Sri Michael Yeoh Sock Siong	–	–	68,046,047(1)(3)	0.62
Dato' Yeoh Soo Keng	60,000,065	0.54	799,157(1)	0.01
Dato' Mark Yeoh Seok Kah	23,232,200	0.21	4,508,586(1)	0.04
Syed Abdullah Bin Syed Abd. Kadir	9,911,955	0.09	20,701(1)	*

	No. of Share Options	
Name	**Direct**	**Indirect**
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	15,000,000	15,000,000(1)
Dato' Seri Yeoh Seok Hong	15,000,000	13,000,000(1)
Dato' Yeoh Seok Kian	12,000,000	9,600,000(1)
Dato' Yeoh Soo Min	15,000,000	2,400,000(1)
Dato' Sri Michael Yeoh Sock Siong	15,000,000	–
Dato' Yeoh Soo Keng	15,000,000	–
Dato' Mark Yeoh Seok Kah	15,000,000	–
Syed Abdullah Bin Syed Abd. Kadir	1,000,000	–

RELATED COMPANIES

Malayan Cement Berhad

	No. of Shares Held			
Name	**Direct**	**%**	**Indirect**	**%**
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	–	–	500,000(1)	0.04
Dato' Seri Yeoh Seok Hong	3,000,000	0.22	–	–
Dato' Sri Michael Yeoh Sock Siong	–	–	2,100(1)	*
Dato' Yeoh Soo Keng	3,000,000	0.22	–	–

	No. of Share Options	
Name	**Direct**	**Indirect**
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	12,000,000	–
Dato' Seri Yeoh Seok Hong	12,000,000	–
Dato' Yeoh Seok Kian	15,000,000	–
Dato' Sri Michael Yeoh Sock Siong	15,000,000	–
Dato' Yeoh Soo Keng	12,000,000	–

STATEMENT OF DIRECTORS' INTERESTS

in the Company and Related Corporations as at 20 September 2024

YTL Corporation (UK) PLC

Name	No. of Shares Held Direct	%
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	1	*

YTL Construction (Thailand) Limited

Name	No. of Shares Held Direct	%
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	1	0.01
Dato' Seri Yeoh Seok Hong	1	0.01
Dato' Yeoh Seok Kian	1	0.01
Dato' Sri Michael Yeoh Sock Siong	1	0.01
Dato' Mark Yeoh Seok Kah	1	0.01

Samui Hotel 2 Co. Ltd

Name	No. of Shares Held Direct	%
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	1	*
Dato' Mark Yeoh Seok Kah	1	*

* *Negligible*

(1) *Deemed interests by virtue of interests held by spouse and/or children pursuant to Section 59(11)(c) of the Companies Act, 2016.*
(2) *Deemed interests by virtue of interests held by Tan & Yeoh Properties Sdn Bhd pursuant to Section 8 of the Companies Act, 2016.*
(3) *Deemed interests by virtue of interests held by Hasil Mayang Sdn Bhd pursuant to Section 8 of the Companies Act, 2016.*

Other than as disclosed above, none of the other Directors held any interest in shares of the company or its related corporations.

LIST OF PROPERTIES

as at 30 June 2024

Location	Tenure	Land Area (sq. m.)	Description and Existing Use	Built up Area (sq. m.)	Approximate Age of Building (years)	Lease Expiry Date	Net Book Value as at 30 June 2024 RM'000	Date of Acquisition
Filton Airfield, Filton, Bristol	Freehold	1,416,400	Housing & Arena Development	-	-	-	842,187*	1.12.2015
Kulai Young Estate, Kulai, Johor	Freehold	6,639,760	Data center and land held for development of solar power facility and future phases of data centers	49,767	2 months	-	630,923	28.9.2021
Pulau Seraya Power Station 3 Seraya Avenue, Singapore 628209 Lot 562X, Lot 365K & Lot 715P	Leasehold	875,150	Power Station	-	-	30.09.2055	585,081	1.10.1995
Avonmouth WRC, Kings Weston Lane, Avonmouth, Bristol BS11 OYS	Freehold	394,600	Water Recycling Centre	-	-	-	574,050	21.5.2002
Durleigh Water Treatment Works, Enmore Road, Durleigh, Bridgwater, TA5 2AW	Freehold	5,155	Water Treatment Works	-	-	-	336,113	21.5.2002
Ham Lane WRC, Creech St. Michael, Taunton, Somerset TA3 5NU	Freehold	120,000	Water Recycling Centre	-	-	-	271,846	21.5.2002
Cirebon, West Java, Indonesia	Freehold	2,589,622	Land held for future project development	-	-	-	241,331	15.7.2015
Johan de Wittlaan 30, The Hague, 2517 JR Netherlands	Freehold	7,668	10-storey hotel building	14,124	6	-	235,953	28.6.2018
Poole WRC, Cabot Lane, Poole, Dorset, BH17 7BX	Freehold	91,800	Water Recycling Centre	-	-	-	228,055	21.5.2002
W-S-Mare WRC, Accommodation Road, Bleadon, Weston Super Mare, BS24 0AP	Freehold	157,500	Water Recycling Centre	-	-	-	199,325	21.5.2002

* *Based on revaluation on 30 June 2024*

FINANCIAL STATEMENTS

DIRECTORS' REPORT

For the financial year ended 30 June 2024

The Directors have pleasure in submitting their report together with the audited financial statements of the Group and of the Company for the financial year ended 30 June 2024.

PRINCIPAL ACTIVITIES

The principal activities of the Company are investment holding and the provision of administrative and technical support services. The principal activities and information of subsidiaries are set out in Note 14 to the financial statements.

There have been no significant changes in the nature of the activities of the Company and of the subsidiaries during the financial year.

FINANCIAL RESULTS

	Group RM'000	Company RM'000
Profit for the financial year	**3,408,634**	**2,017,051**
Attributable to:		
- Owners of the parent	**3,403,390**	**2,017,051**
- Non-controlling interests	**5,244**	**-**
	3,408,634	**2,017,051**

DIVIDENDS

Dividends paid by the Company since the end of the last financial year were as follows:

	RM'000
In respect of the financial year ended 30 June 2023:	
- Second interim dividend of 3.5 sen per ordinary share paid on 29 November 2023	**283,575**
In respect of the financial year ended 30 June 2024:	
- First interim dividend of 3.0 sen per ordinary share paid on 28 June 2024	**245,827**

On 21 August 2024, the Board of Directors declared a second interim dividend of 4.0 sen per ordinary share for the financial year ended 30 June 2024. The book closure and payment dates in respect of the aforesaid dividend are 13 November 2024 and 29 November 2024, respectively.

The Board of Directors does not recommend a final dividend for the financial year ended 30 June 2024.

RESERVES AND PROVISIONS

All material transfers to or from reserves and provisions during the financial year are shown in the financial statements.

DIRECTORS' REPORT

For the financial year ended 30 June 2024

SHARE CAPITAL

The issued and fully paid-up share capital of the Company was increased from 8,158,208,738 to 8,251,917,038 following the exercise of options under the Employees' Share Option Scheme 2021 of the Company, details of which are disclosed in Note 25(a) to the financial statements.

TREASURY SHARES

The shareholders of the Company granted a mandate to the Company to repurchase its own shares at the Twenty-Seventh Annual General Meeting held on 5 December 2023. The Directors of the Company are committed to enhance the value of the Company for its shareholders and believe that the repurchase plan can be applied in the best interests of the Company and its shareholders.

Details of treasury shares are set out in Note 26(b) to the financial statements.

EMPLOYEES' SHARE OPTION SCHEME 2021 ("ESOS 2021")

The Employees' Share Option Scheme 2021 ("ESOS 2021") for employees and Directors of the Company and/or its subsidiaries who meet the criteria of eligibility for participation is governed by the By-Laws approved by the shareholders of the Company at an Extraordinary General Meeting held on 1 December 2020. The scheme which is in force for a period of ten (10) years was implemented on 6 January 2021 and will expire on 5 January 2031.

The salient features and terms of the ESOS 2021 are set out in Note 25(a) to the financial statements.

The aggregate maximum allocation of options to Directors and senior management of the Company and/or its subsidiaries is not more than seventy per cent (70%) of the fifteen per cent (15%) of the total number of issued shares of the Company (excluding treasury shares, if any) from time to time throughout the duration of the scheme.

As at 30 June 2024, options for 13.10% of the shares available under the ESOS 2021 were granted to Directors and senior management.

Details of options granted to Non-Executive Directors of the Company are set out herein under Directors' interests.

Since the date of last report, no options have been granted under the ESOS 2021.

DIRECTORS

The Directors who have held office during the financial year until the date of this report are as follows:

Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE
Dato' Seri Yeoh Seok Hong
Tan Sri Ismail Bin Adam
Datuk Seri Long See Wool
Datuk Loo Took Gee
Dato' Yeoh Seok Kian
Dato' Yeoh Soo Min
Dato' Sri Michael Yeoh Sock Siong
Dato' Yeoh Soo Keng
Dato' Mark Yeoh Seok Kah
Syed Abdullah Bin Syed Abd. Kadir
Faiz Bin Ishak *(Resigned on 30 November 2023)*
Faizal Sham Bin Abu Mansor *(Appointed on 6 December 2023)*

DIRECTORS OF SUBSIDIARIES

The names of directors of subsidiaries are not disclosed in this report as a relief order under Section 255(1) of the Companies Act 2016 (the "Act") has been granted by the Companies Commission of Malaysia relieving the Directors of the Company from full compliance with the requirements of Section 253(2) of the Act. The names of these Directors are set out in the respective subsidiaries' financial statements, where applicable.

DIRECTORS' INTERESTS

According to the Register of Directors' Shareholdings required to be kept under Section 59 of the Companies Act 2016, the interests of the Directors who held office at the end of the financial year in shares of the Company and its related corporations are as follows:

	Number of ordinary shares			
The Company	**At 1 July 2023**	**Acquired**	**Disposed**	**At 30 June 2024**
Direct interests				
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	21,870,694	3,000,000	(3,000,000)	**21,870,694**
Dato' Seri Yeoh Seok Hong	135,438,169	15,000,000	(16,200,000)	**134,238,169**
Datuk Seri Long See Wool	-	200,000	-	**200,000**
Datuk Loo Took Gee	-	200,000	(100,000)	**100,000**
Dato' Yeoh Seok Kian	11,276,298	3,000,000	(3,000,000)	**11,276,298**
Dato' Yeoh Soo Min	19,166,325	2,000,000	-	**21,166,325**
Dato' Sri Michael Yeoh Sock Siong	-	5,000,000	-	**5,000,000**
Dato' Yeoh Soo Keng	21,500,049	15,000,000	-	**36,500,049**
Dato' Mark Yeoh Seok Kah	12,299,200	3,000,000	(2,000,000)	**13,299,200**
Syed Abdullah Bin Syed Abd. Kadir	2,581,072	-	-	**2,581,072**
Deemed interests				
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	862,153(1)	-	-	**862,153(1)**
Dato' Seri Yeoh Seok Hong	5,435,235(1)	25,335,000	-	**30,770,235(1)**
Datuk Seri Long See Wool	50,168(1)	-	-	**50,168(1)**
Dato' Yeoh Seok Kian	14,416,426(1)	-	-	**14,416,426(1)**
Dato' Yeoh Soo Min	4,980,017(1)(2)	-	-	**4,980,017(1)(2)**
Dato' Sri Michael Yeoh Sock Siong	18,112,912(1)(3)	-	(2,232,249)	**15,880,663(1)(3)**
Dato' Yeoh Soo Keng	197,431(1)	30,000	-	**227,431(1)**
Dato' Mark Yeoh Seok Kah	1,563,315(1)	2,000,000	-	**3,563,315(1)**
Syed Abdullah Bin Syed Abd. Kadir	596(1)	-	-	**596(1)**

DIRECTORS' REPORT
For the financial year ended 30 June 2024

DIRECTORS' INTERESTS (CONTINUED)

	Number of share options over ordinary shares			
The Company	**At 1 July 2023**	**Granted**	**Exercised**	**At 30 June 2024**
Direct interests				
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	15,000,000	-	(3,000,000)	**12,000,000**
Dato' Seri Yeoh Seok Hong	15,000,000	-	(15,000,000)	**-**
Datuk Seri Long See Wool ¥	1,000,000	-	(200,000)	**800,000**
Datuk Loo Took Gee ¥	1,000,000	-	(200,000)	**800,000**
Dato' Yeoh Seok Kian	15,000,000	-	(3,000,000)	**12,000,000**
Dato' Yeoh Soo Min	15,000,000	-	(2,000,000)	**13,000,000**
Dato' Sri Michael Yeoh Sock Siong	15,000,000	-	(5,000,000)	**10,000,000**
Dato' Yeoh Soo Keng	15,000,000	-	(15,000,000)	**-**
Dato' Mark Yeoh Seok Kah	15,000,000	-	(3,000,000)	**12,000,000**
Syed Abdullah Bin Syed Abd. Kadir	1,000,000	-	-	**1,000,000**
Deemed interest				
Dato' Seri Yeoh Seok Hong	9,000,000(1)	-	(9,000,000)	**-**

¥ *Non-Executive Directors*

	Number of ordinary shares			
Immediate Holding Company YTL Corporation Berhad	**At 1 July 2023**	**Acquired**	**Disposed**	**At 30 June 2024**
Direct interests				
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	150,344,946	-	(3,000,000)	**147,344,946**
Dato' Seri Yeoh Seok Hong	54,173,305	-	(14,200,000)	**39,973,305**
Dato' Yeoh Seok Kian	58,508,722	3,000,000	-	**61,508,722**
Dato' Yeoh Soo Min	58,386,499	-	-	**58,386,499**
Dato' Yeoh Soo Keng	60,000,065	-	-	**60,000,065**
Dato' Mark Yeoh Seok Kah	23,232,200	-	-	**23,232,200**
Syed Abdullah Bin Syed Abd. Kadir	9,911,955	-	-	**9,911,955**
Deemed interests				
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	1,016,665(1)	-	-	**1,016,665(1)**
Dato' Seri Yeoh Seok Hong	24,821,442(1)	15,200,000	-	**40,021,442(1)**
Datuk Seri Long See Wool	303,479(1)	-	-	**303,479(1)**
Dato' Yeoh Seok Kian	13,895,816(1)	2,400,000	(1,200,000)	**15,095,816(1)**
Dato' Yeoh Soo Min	2,495,456(1)(2)	-	-	**2,495,456(1)(2)**
Dato' Sri Micheal Yeoh Sock Siong	77,595,817(1)(3)	-	(9,549,770)	**68,046,047(1)(3)**
Dato' Yeoh Soo Keng	799,157(1)	-	-	**799,157(1)**
Dato' Mark Yeoh Seok Kah	4,508,586(1)	-	-	**4,508,586(1)**
Syed Abdullah Bin Syed Abd. Kadir	20,701(1)	-	-	**20,701(1)**

DIRECTORS' INTERESTS (CONTINUED)

Immediate Holding Company YTL Corporation Berhad	Number of share options over ordinary shares At 1 July 2023	 Granted	 Exercised	 At 30 June 2024
Direct interests				
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	15,000,000	-	-	**15,000,000**
Dato' Seri Yeoh Seok Hong	15,000,000	-	-	**15,000,000**
Dato' Yeoh Seok Kian	15,000,000	-	(3,000,000)	**12,000,000**
Dato' Yeoh Soo Min	15,000,000	-	-	**15,000,000**
Dato' Sri Michael Yeoh Sock Siong	15,000,000	-	-	**15,000,000**
Dato' Yeoh Soo Keng	15,000,000	-	-	**15,000,000**
Dato' Mark Yeoh Seok Kah	15,000,000	-	-	**15,000,000**
Syed Abdullah Bin Syed Abd. Kadir	1,000,000	-	-	**1,000,000**
Deemed interests				
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	15,000,000[1]	-	-	**15,000,000[1]**
Dato' Seri Yeoh Seok Hong	14,000,000[1]	-	(1,000,000)	**13,000,000[1]**
Dato' Yeoh Seok Kian	12,000,000[1]	-	(2,400,000)	**9,600,000[1]**
Dato' Yeoh Soo Min	3,000,000[1]	-	-	**3,000,000[1]**

Related Company Malayan Cement Berhad	Number of ordinary shares At 1 July 2023	 Acquired	 Disposed	 At 30 June 2024
Direct interests				
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	-	3,000,000	(3,000,000)	**-**
Dato' Seri Yeoh Seok Hong	-	3,000,000	-	**3,000,000**
Dato' Yeoh Soo Keng	-	3,000,000	-	**3,000,000**
Deemed interests				
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	500,000[1]	-	-	**500,000[1]**
Dato' Sri Michael Yeoh Sock Siong	2,100[1]	-	-	**2,100[1]**

Related Company Malayan Cement Berhad	Number of share options over ordinary shares At 1 July 2023	 Granted	 Exercised	 At 30 June 2024
Direct interests				
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	15,000,000	-	(3,000,000)	**12,000,000**
Dato' Seri Yeoh Seok Hong	15,000,000	-	(3,000,000)	**12,000,000**
Dato' Yeoh Seok Kian	15,000,000	-	-	**15,000,000**
Dato' Sri Michael Yeoh Sock Siong	15,000,000	-	-	**15,000,000**
Dato' Yeoh Soo Keng	15,000,000	-	(3,000,000)	**12,000,000**

DIRECTORS' REPORT
For the financial year ended 30 June 2024

DIRECTORS' INTERESTS (CONTINUED)

Related Corporation YTL Corporation (UK) Plc.*	Number of ordinary shares of £0.25 each At 1 July 2023	Acquired	Disposed	At 30 June 2024
Direct interest				
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	1	–	–	**1**

Related Corporation YTL Construction (Thailand) Limited+	Number of ordinary shares of THB100 each At 1 July 2023	Acquired	Disposed	At 30 June 2024
Direct interests				
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	1	–	–	**1**
Dato' Seri Yeoh Seok Hong	1	–	–	**1**
Dato' Yeoh Seok Kian	1	–	–	**1**
Dato' Sri Michael Yeoh Sock Siong	1	–	–	**1**
Dato' Mark Yeoh Seok Kah	1	–	–	**1**

Related Corporation Samui Hotel 2 Co., Ltd.+	Number of ordinary shares of THB10 each At 1 July 2023	Acquired	Disposed	At 30 June 2024
Direct interests				
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	1	–	–	**1**
Dato' Mark Yeoh Seok Kah	1	–	–	**1**

* *Incorporated in England and Wales.*

\+ *Incorporated in Thailand.*

(1) *Deemed interests by virtue of interests held by spouse and/or children pursuant to Section 59(11)(c) of the Companies Act 2016.*

(2) *Deemed interests by virtue of interests held by Tan & Yeoh Properties Sdn. Bhd. pursuant to Section 8 of the Companies Act 2016.*

(3) *Deemed interests by virtue of interests held by Hasil Mayang Sdn. Bhd. pursuant to Section 8 of the Companies Act 2016.*

Other than as disclosed above, the Directors who held office at the end of the financial year did not have interests in shares of the Company or its related corporations during the financial year.

INDEMNITY AND INSURANCE FOR DIRECTORS AND OFFICERS

A Directors' and Officers' liability insurance against any legal liability incurred by the Directors and Officers in the discharge of their duties while holding office for the Group and the Company is maintained on a group basis under YTL Corporation Berhad, the immediate holding company of the Company. The Directors and Officers shall be indemnified by such insurance except for acts attributable to any deliberate criminal or fraudulent acts committed by them, provided such act is established by a final non-appealable adjudication.

DIRECTORS' REPORT
For the financial year ended 30 June 2024

DIRECTORS' BENEFITS

Since the end of the previous financial year, no Director has received or become entitled to receive a benefit (other than the benefits included in the aggregate amount of remuneration received or due and receivable by the Directors as shown below) by reason of a contract made by the Company or a related corporation with the Director or with a firm of which he/she is a member, or with a company in which he/she has a substantial financial interest.

Neither during nor at the end of the financial year was the Company a party to any arrangements whose object was to enable the Directors to acquire benefits by means of the acquisition of shares in, or debentures of, the Company or any other body corporate, other than the employees' share option scheme ("ESOS").

DIRECTORS' REMUNERATION

	Group RM'000	Company RM'000
Fees	**886**	**886**
Salaries	**23,642**	**22,806**
Bonus	**11,249**	**11,249**
Defined contribution plan	**4,029**	**4,029**
Others *	**70**	**60**
Estimated money value of benefits-in-kind	**184**	**76**
	40,060	**39,106**

* *Includes SOCSO, meeting allowances, etc.*

STATUTORY INFORMATION ON THE FINANCIAL STATEMENTS

Before the financial statements of the Group and of the Company were prepared, the Directors took reasonable steps:

(a) to ascertain that proper action had been taken in relation to the writing off of bad debts and the making of allowance for doubtful debts and satisfied themselves that all known bad debts had been written off and that adequate allowance had been made for doubtful debts; and

(b) to ensure that any current assets, which were unlikely to be realised in the ordinary course of business including the values of current assets as shown in the accounting records of the Group and of the Company had been written down to an amount which the current assets might be expected so to realise.

At the date of this report, the Directors are not aware of any circumstances:

(a) which would render the amounts written off for bad debts or the amount of the allowance for doubtful debts in the financial statements of the Group and of the Company inadequate to any substantial extent; or

(b) which would render the values attributed to current assets in the financial statements of the Group and of the Company misleading; or

(c) which have arisen which would render adherence to the existing method of valuation of assets or liabilities of the Group and of the Company misleading or inappropriate.

DIRECTORS' REPORT
For the financial year ended 30 June 2024

STATUTORY INFORMATION ON THE FINANCIAL STATEMENTS (CONTINUED)

At the date of this report, there does not exist:

(a) any charge on the assets of the Group and of the Company which has arisen since the end of the financial year which secures the liability of any other person; or

(b) any contingent liability of the Group and of the Company which has arisen since the end of the financial year.

No contingent or other liability has become enforceable or is likely to become enforceable within the period of twelve months after the end of the financial year which, in the opinion of the Directors, will or may affect the ability of the Group and of the Company to meet their obligations when they fall due.

At the date of this report, the Directors are not aware of any circumstances not otherwise dealt with in this report or the financial statements of the Group and of the Company which would render any amount stated in the respective financial statements misleading.

In the opinion of the Directors:

(a) the results of the operations of the Group and of the Company during the financial year were not substantially affected by any item, transaction or event of a material and unusual nature; and

(b) there has not arisen in the interval between the end of the financial year and the date of this report any item, transaction or event of a material and unusual nature likely to affect substantially the results of the operations of the Group and of the Company for the financial year in which this report is made.

ULTIMATE HOLDING COMPANY

The Directors regard Yeoh Tiong Lay & Sons Family Holdings Limited, a company incorporated in Jersey, as the ultimate holding company.

AUDITORS' REMUNERATION

Auditors' remuneration is as follows:

	Group RM'000	Company RM'000
PricewaterhouseCoopers PLT	**1,004**	**983**

DIRECTORS' REPORT
For the financial year ended 30 June 2024

AUDITORS

The auditors, PricewaterhouseCoopers PLT (LLP0014401-LCA & AF 1146), have expressed their willingness to accept re-appointment as auditors.

This report was approved by the Board of Directors on 26 September 2024.

Signed on behalf of the Board of Directors:

TAN SRI (SIR) FRANCIS YEOH SOCK PING, PSM, KBE
Director

DATO' SERI YEOH SEOK HONG
Director

STATEMENT BY DIRECTORS

Pursuant to Section 251(2) of the Companies Act 2016

We, Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE and Dato' Seri Yeoh Seok Hong, two of the Directors of YTL Power International Berhad, do hereby state that, in the opinion of the Directors, the accompanying financial statements set out on pages 144 to 297 are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 30 June 2024 and financial performance of the Group and of the Company for the financial year ended 30 June 2024 in accordance with the Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

Signed on behalf of the Board of Directors in accordance with a resolution of the Directors dated 26 September 2024.

TAN SRI (SIR) FRANCIS YEOH SOCK PING, PSM, KBE
Director

DATO' SERI YEOH SEOK HONG
Director

STATUTORY DECLARATION

Pursuant to Section 251(1) of the Companies Act 2016

I, Dato' Seri Yeoh Seok Hong, the Director primarily responsible for the financial management of YTL Power International Berhad, do solemnly and sincerely declare that, the financial statements set out on pages 144 to 297 are, to the best of my knowledge and belief, correct and I make this solemn declaration conscientiously believing the same to be true, and by virtue of the provisions of the Statutory Declarations Act, 1960.

DATO' SERI YEOH SEOK HONG
Director

Subscribed and solemnly declared by the abovenamed
Dato' Seri Yeoh Seok Hong
at Kuala Lumpur on 26 September 2024.

Before me:

SYED KHAIRIL ANUAR B. SYED ZAINUDIN
Commissioner for Oaths

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF YTL POWER INTERNATIONAL BERHAD
(Incorporated in Malaysia)
Company No. 199601034332 (406684-H)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS

Our opinion

In our opinion, the financial statements of YTL Power International Berhad (the "Company") and its subsidiaries (the "Group") give a true and fair view of the financial position of the Group and of the Company as at 30 June 2024, and of their financial performance and their cash flows for the financial year then ended in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

What we have audited

We have audited the financial statements of the Group and of the Company, which comprise the statements of financial position as at 30 June 2024 of the Group and of the Company, and the income statements, statements of comprehensive income, statements of changes in equity and statements of cash flows of the Group and of the Company for the financial year then ended, and notes to the financial statements, including material accounting policies, as set out on pages 144 to 297.

Basis for opinion

We conducted our audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing. Our responsibilities under those standards are further described in the "Auditors' responsibilities for the audit of the financial statements" section of our report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Independence and other ethical responsibilities

We are independent of the Group and of the Company in accordance with the By-Laws (on Professional Ethics, Conduct and Practice) of the Malaysian Institute of Accountants ("By-Laws") and the International Ethics Standards Board for Accountants' International Code of Ethics for Professional Accountants (including International Independence Standards) ("IESBA Code"), and we have fulfilled our other ethical responsibilities in accordance with the By-Laws and the IESBA Code.

Our audit approach

As part of designing our audit, we determined materiality and assessed the risks of material misstatement in the financial statements of the Group and of the Company. In particular, we considered where the Directors made subjective judgements; for example, in respect of significant accounting estimates that involved making assumptions and considering future events that are inherently uncertain. As in all of our audits, we also addressed the risk of management override of internal controls, including among other matters, consideration of whether there was evidence of bias that represented a risk of material misstatement due to fraud.

We tailored the scope of our audit in order to perform sufficient work to enable us to provide an opinion on the financial statements as a whole, taking into account the structure of the Group and of the Company, the accounting processes and controls, and the industry in which the Group and the Company operate.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF YTL POWER INTERNATIONAL BERHAD
(Incorporated in Malaysia)
Company No. 199601034332 (406684-H)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Key audit matters

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the Group and of the Company for the current financial year. These matters were addressed in the context of our audit of the financial statements of the Group and of the Company as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters.

Key audit matters	How our audit addressed the key audit matters
Impairment review of goodwill *Refer to Note 2(d)(ii) – material accounting policies, Note 3(a) – critical accounting estimates and judgements, and Note 13(a) – intangible assets* The Group recorded goodwill of RM9,378.1 million as at 30 June 2024, primarily allocated to the power generation segment in Singapore and water and sewerage segment in the United Kingdom. Goodwill for these segments represents 95.7% of total goodwill. The recoverable amounts of the cash generating units ("CGU") are determined based on value-in-use ("VIU") calculations. Based on the annual impairment test performed, the Directors concluded that no impairment is required for goodwill. Key assumptions and sensitivities are disclosed in Note 13(a)(i) and 13(a)(ii) to the financial statements. We focused on this area as the estimation of the recoverable amounts is inherently uncertain and requires significant judgement on the future cash flows, terminal growth rate and the discount rate applied to the projected cash flows.	We performed the following audit procedures: • We discussed with management the assumptions underlying the approved cash flow projections; • We evaluated the reasonableness of key assumptions used by management in the approved cash flow projections by comparing the discount rates, revenue growth rates and terminal growth rates against publicly available macroeconomic and industry data, as well as historical data and market expectations from industry reports, where available; • We were assisted by our valuation experts in assessing the assumptions used and the appropriateness of the methodology adopted by management for impairment assessments in accordance with MFRS 136 "Impairment of Assets"; • We assessed the reliability of the approved cash flow projections by comparing the previous years' approved cash flow projections against past trends of actual results; • We checked the appropriateness of sensitivity analysis performed by management, including disclosures, on reasonable possible changes in key assumptions and the corresponding effect on the recoverable amounts; and • We checked appropriateness of disclosures in the financial statements. Based on procedures performed above, we did not identify any material exceptions.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF YTL POWER INTERNATIONAL BERHAD
(Incorporated in Malaysia)
Company No. 199601034332 (406684-H)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Key audit matters	How our audit addressed the key audit matters
Capitalisation policy on infrastructure assets of the water and sewerage segment in the United Kingdom *Refer to Note 2(b) - material accounting policies, Note 3(b) - critical accounting estimates and judgements, and Note 10 - property, plant and equipment ("PPE")* As at 30 June 2024, the net book value of infrastructure assets of the water and sewerage segment in the United Kingdom was RM10,691.8 million. Total cost capitalised during the financial year was RM2,529.2 million. These costs comprised capital expenditure incurred by the segment to meet the development and regulatory requirements of the business, employee and overhead costs that are directly attributable to the construction of the assets. There is significant judgement involved in determining whether costs incurred, specifically employee and overhead costs meet the relevant criteria for capitalisation in accordance with MFRS 116 "Property, Plant and Equipment" ("MFRS 116").	We performed the following audit procedures: • We tested the operating effectiveness of controls over authorisation of selected project's infrastructure assets and identification of capital expenditure attributable to the infrastructure assets; • We understood the nature of costs incurred through discussions with management and corroborated cost incurred to supporting information provided and checked whether costs incurred met the capitalisation criteria in accordance with MFRS 116; • We challenged management's assumptions used in allocating certain costs between capital and operating expenditure. Specifically, this included assessing the appropriate capitalisation of overheads, interest, and infrastructure maintenance costs; and • We sampled capital expenditure costs in the year and agreed these costs to underlying support, including timesheets and invoices. Based on procedures performed above, we did not identify any material exceptions.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF YTL POWER INTERNATIONAL BERHAD
(Incorporated in Malaysia)
Company No. 199601034332 (406684-H)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Key audit matters	How our audit addressed the key audit matters
Expected credit loss assessment on trade receivables of the Group's water and sewerage segment in the United Kingdom *Refer to Note 2(m)(iv) – material accounting policies, Note 3(d) – critical accounting estimates and judgements and Note 18 – receivables, deposits and prepayments*	
Trade receivables of the water and sewerage segment in the United Kingdom of RM613.9 million is net of expected credit losses of RM390.4 million as at 30 June 2024. The Group has estimated the expected credit losses of trade receivables on a portfolio basis for the year based on historical cash collection trends and economic trends, which are subjective in nature. We focused on this area given the use of significant estimates and judgement in determining the appropriate level of expected credit losses for trade receivables.	We performed the following audit procedures: • We tested the operating effectiveness of key information technology systems used to generate billings and cash collection data used for the expected credit loss assessment; • We performed substantive testing to ensure the completeness and accuracy of reports used to populate the expected credit loss provision calculation; • We obtained historical cash collection trends of each ageing bracket of trade receivables and compared them against the percentage of expected credit loss used by management against each ageing bracket; • We checked the appropriateness of the forward-looking forecasts assumptions used to determine the expected credit losses, which included management's scenario analysis of the impact of economic uncertainty due to inflation; • We compared the level of expected credit losses against similar companies within the industry in the UK; and • We developed expectations to generate a range for the estimated value and compared them against estimates and assumptions set forth by management to ensure no management bias over expected credit losses. Based on procedures performed above, we did not identify any material exceptions.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF YTL POWER INTERNATIONAL BERHAD
(Incorporated in Malaysia)
Company No. 199601034332 (406684-H)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Key audit matters	How our audit addressed the key audit matters
Metered income accrual *Refer to Note 2(m)(ii), Note 2(m)(iii) and Note 2(v)(ii) – material accounting policies, Note 3(g) – critical accounting estimates and judgements, Note 4 – revenue and Note 18 – receivables, deposits and prepayments*	
The Group recorded a metered income accrual of RM755.4 million as at 30 June 2024 relating to revenue from the provision of water services to customers on water meters that had not been read at the year-end date. Revenue recognition in respect of accrued income is particularly judgemental. It arises in relation to unbilled income accrual from metered water services. This income accrual requires an estimation of the amount of unbilled charges at the period end. It is calculated using system generated information based on previous customer volume usage. Given the range of factors underlying the estimate, there is a risk that the metered income accrual and revenue could be misstated.	We performed the following audit procedures: • We obtained an understanding of the process for the supply of measured services, meter reading and related billing; • We tested key controls linked to system generated information and around the estimation process for measured revenue; • We compared the accrued income to bills raised post year end and compared management's history of estimating the accrued income balance to bills raised in the subsequent year to assess the accuracy of accrual income balance; • We recomputed the accrued income based on customers' historical usage data for selected samples; • We performed analytical procedures by comparing revenue balances for the year against expectation and obtaining support for significant variances; • We corroborated key assumptions and estimates made by management in recognising revenue, by obtaining internal and external data on factors that influence demand from customers; • We performed journal testing over targeted manual entries relating to revenue, particularly those recorded close to the year end; and • We obtained an understanding of manual adjustments made to accrued income and reviewed the underlying assumptions for those adjustments. Based on the procedures performed above, we did not identify any material exceptions.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF YTL POWER INTERNATIONAL BERHAD
(Incorporated in Malaysia)
Company No. 199601034332 (406684-H)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Key audit matters	How our audit addressed the key audit matters
Impairment assessment of property, plant and equipment of a subsidiary and investment in a subsidiary *Refer to Note 2(b) and 2(f) – material accounting policies, Note 3(c) – critical accounting estimates and judgements, Note 10 – PPE and Note 14 – investment in subsidiaries*	
a) Impairment assessment of PPE The Group has PPE related to its telecommunications segment with an aggregate carrying value of RM1,889.4 million as at 30 June 2024. The Group performed an impairment assessment on the carrying value of PPE due to losses recorded by the segment which is an impairment indicator. The impairment assessment was performed by management using fair value less costs of disposal ("FVLCD") cash flows which requires significant judgement as the timing and quantum of these cash flows is dependent on the achievement of the next five years' business plans and financial budgets which are dependent on key assumptions comprising its growth targets, and sourcing contract renewals. Based on the annual impairment test performed, the Directors concluded that no impairment of PPE is required.	a) Impairment assessment of PPE We performed the following audit procedures: • We discussed with management the assumptions underlying the approved cash flow projections; • We assessed key assumptions including the discount rate, average revenue growth rate, earnings before interest, taxes, depreciation and amortisation ("EBITDA") margin, long-term growth rate and useful life of the assets by comparing these assumptions against publicly available macroeconomic and industry data, as well as historical data and market expectations from industry reports, where available; • We were assisted by our valuation expert in assessing the assumptions used and the appropriateness of the methodology adopted by management for impairment assessment in accordance with MFRS 136 "Impairment of Assets"; • We assessed the reliability of the approved cash flow projections by comparing the previous years' approved cash flow projections against past trends of actual results; and • We checked the sensitivity analysis performed by management by stress testing the discount rate, average revenue growth rate and terminal year EBITDA margin.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF YTL POWER INTERNATIONAL BERHAD
(Incorporated in Malaysia)
Company No. 199601034332 (406684-H)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Key audit matters	How our audit addressed the key audit matters
Impairment assessment of property, plant and equipment of a subsidiary and investment in a subsidiary (continued)	
b) Impairment assessment on cost of investment in a subsidiary in the separate financial statements of the Company The cost of investment of the telecommunications segment of the Group in the separate financial statement of the Company as at 30 June 2024 amounted to RM4,553.3 million. Given the impairment indicator as described, the Company performed an impairment assessment and estimated the recoverable amount based on FVLCD cash flows available for distribution and the Directors have concluded that no impairment on the cost of investment is required. We focused on (a) and (b) above as the estimation of the recoverable amounts is inherently uncertain and requires significant judgement on future cash flows, terminal growth rate and the discount rate applied to the calculation of the FVLCD.	b) Impairment assessment on cost of investment in a subsidiary in the separate financial statements of the Company In addition to procedures performed on the approved cash flow projection from the underlying PPE of the subsidiary as described, we have performed the following audit procedures: • We assessed key assumptions including the discount rate which reflects the specific risk relating to investment in the subsidiary and terminal growth rate by comparing these assumptions against publicly available macroeconomic and industry data, as well as historical data and market expectations from industry reports, where available; • We were assisted by our valuation expert in assessing the assumptions used and the appropriateness of the methodology adopted by management for impairment assessment in accordance with MFRS 136 "Impairment of Assets"; and • We checked the sensitivity analysis performed by management on terminal growth rate, discount rate, average revenue growth rate and terminal year EBITDA margin. We checked appropriateness of disclosures for (a) and (b) above in the financial statements. Based on procedures performed, we did not identify any material exceptions.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF YTL POWER INTERNATIONAL BERHAD
(Incorporated in Malaysia)
Company No. 199601034332 (406684-H)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Key audit matters	How our audit addressed the key audit matters
Acquisition of Ranhill Utilities Berhad Group *Refer to Note 2(d)(ii) and 2(g)(i) – material accounting policies, Note 14(f)(ii) – Investment in subsidiaries*	
On 28 May 2024, SIPP Power Sdn. Bhd. ("SIPP Power"), an indirect 70% owned subsidiary of the Group, entered into an unconditional share purchase agreement for the acquisition of ordinary shares in Ranhill Utilities Berhad ("Ranhill"), representing a 31.42% equity interest, for a cash consideration of RM405.2 million. As SIPP Power is not a wholly owned subsidiary, the Group's effective interest in Ranhill is 42.9%. Notwithstanding this, the Group controls a total of 53.19% voting rights in Ranhill by virtue of its control of SIPP Power and therefore, accounts for Ranhill as a subsidiary of the Group. Based on the requirements of MFRS 3 "Business Combinations", management had assessed the acquisition of Ranhill to be a business combination. The fair value of net assets acquired on the date of acquisition was assessed via a preliminary purchase price allocation ("PPA") exercise. We focused on the above as assumptions made in determining the fair value of the identifiable assets acquired and liabilities assumed are inherently uncertain, requires significant judgement and are sensitive to change.	We performed the following audit procedures: • We obtained management's assessment whether the acquisition of Ranhill met the definition of a business combination in accordance with the requirements of MFRS 3 "Business Combination"; • We assessed the basis for determining the fair values of identifiable assets and liabilities assumed at the date of acquisition; • We checked the purchase consideration to a share purchase agreement and bank statement for consideration transferred; • We checked the calculation of goodwill arising from the acquisition of Ranhill, being the difference between total purchase consideration and fair value of previously held equity interest, and the fair value of net identifiable assets acquired; and • We checked appropriateness of disclosures in the consolidated financial statements. Based on procedures performed above, we did not identify any material exceptions.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF YTL POWER INTERNATIONAL BERHAD
(Incorporated in Malaysia)
Company No. 199601034332 (406684-H)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Information other than the financial statements and auditors' report thereon

The Directors of the Company are responsible for the other information. The other information comprises the Directors' Report, Statement on Risk Management and Internal Control, Executive Chairman's Statement, Managing Director's Review, Management Discussion & Analysis, Environment, Social & Governance Report, Corporate Governance Overview Statement, Audit Committee Report, Nominating Committee Statement and other sections of the 2024 Annual Report, but does not include the financial statements of the Group and of the Company and our auditors' report thereon.

Our opinion on the financial statements of the Group and of the Company does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements of the Group and of the Company, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements of the Group and of the Company or our knowledge obtained in the audit or otherwise appears to be materially misstated.

If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the financial statements

The Directors of the Company are responsible for the preparation of the financial statements of the Group and of the Company that give a true and fair view in accordance with Malaysian Financial Reporting Standards, International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia. The Directors are also responsible for such internal control as the Directors determine is necessary to enable the preparation of financial statements of the Group and of the Company that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements of the Group and of the Company, the Directors are responsible for assessing the Group's and the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Directors either intend to liquidate the Group or the Company or to cease operations, or have no realistic alternative but to do so.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF YTL POWER INTERNATIONAL BERHAD
(Incorporated in Malaysia)
Company No. 199601034332 (406684-H)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Auditors' responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements of the Group and of the Company as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditors' report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with approved standards on auditing in Malaysia and International Standards on Auditing will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

As part of an audit in accordance with approved standards on auditing in Malaysia and International Standards on Auditing, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

(a) Identify and assess the risks of material misstatement of the financial statements of the Group and of the Company, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

(b) Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's and of the Company's internal control.

(c) Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the Directors.

(d) Conclude on the appropriateness of the Directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's or on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditors' report to the related disclosures in the financial statements of the Group and of the Company or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditors' report. However, future events or conditions may cause the Group or the Company to cease to continue as a going concern.

(e) Evaluate the overall presentation, structure and content of the financial statements of the Group and of the Company, including the disclosures, and whether the financial statements of the Group and of the Company represent the underlying transactions and events in a manner that achieves fair presentation.

(f) Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the financial statements of the Group. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

INDEPENDENT AUDITORS' REPORT

TO THE MEMBERS OF YTL POWER INTERNATIONAL BERHAD
(Incorporated in Malaysia)
Company No. 199601034332 (406684-H)

REPORT ON THE AUDIT OF THE FINANCIAL STATEMENTS (CONTINUED)

Auditors' responsibilities for the audit of the financial statements (continued)

We communicate with the Directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the Directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, actions taken to eliminate threats or safeguards applied.

From the matters communicated with the Directors, we determine those matters that were of most significance in the audit of the financial statements of the Group and of the Company for the current financial year and are therefore the key audit matters. We describe these matters in our auditors' report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

REPORT ON OTHER LEGAL AND REGULATORY REQUIREMENTS

In accordance with the requirements of the Companies Act 2016 in Malaysia, we report that the subsidiaries of which we have not acted as auditors, are disclosed in Note 14 to the financial statements.

OTHER MATTERS

This report is made solely to the members of the Company, as a body, in accordance with Section 266 of the Companies Act 2016 in Malaysia and for no other purpose. We do not assume responsibility to any other person for the content of this report.

PRICEWATERHOUSECOOPERS PLT
LLP0014401-LCA & AF 1146
Chartered Accountants

IRVIN GEORGE LUIS MENEZES
02932/06/2026 J
Chartered Accountant

Kuala Lumpur
26 September 2024

INCOME STATEMENTS

For the financial year ended 30 June 2024

		Group		Company	
	Note	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
Revenue	4	**22,284,344**	21,890,459	**2,348,515**	532,793
Cost of sales		**(16,219,890)**	(17,703,341)	**-**	-
Gross profit		**6,064,454**	4,187,118	**2,348,515**	532,793
Other operating income		**409,837**	181,766	**208,894**	154,892
Administrative expenses		**(606,489)**	(473,392)	**(88,770)**	(71,349)
Other operating expenses		**(331,919)**	(198,212)	**(38,267)**	(13,688)
Finance cost		**(1,785,277)**	(1,580,095)	**(411,951)**	(339,553)
Share of profits of investments accounted for using the equity method	15	**264,820**	332,338	**-**	-
Profit before taxation	6	**4,015,426**	2,449,523	**2,018,421**	263,095
Taxation	7	**(606,792)**	(416,936)	**(1,370)**	(1,777)
Profit for the financial year		**3,408,634**	2,032,587	**2,017,051**	261,318
Attributable to:					
- Owners of the parent		**3,403,390**	2,027,991	**2,017,051**	261,318
- Non-controlling interests		**5,244**	4,596	**-**	-
		3,408,634	2,032,587	**2,017,051**	261,318
Earnings per share for profit attributable to the owners of the parent:					
- Basic (sen)	8	**41.94**	25.03		
- Diluted (sen)	8	**41.42**	24.74		

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF COMPREHENSIVE INCOME

For the financial year ended 30 June 2024

		Group		Company	
	Note	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
Profit for the financial year		**3,408,634**	2,032,587	**2,017,051**	261,318
Other comprehensive income/(loss):					
Items that will not be reclassified subsequently to income statement:					
- financial assets at fair value through other comprehensive income	26(a)	**20,887**	(2,346)	**23,359**	7,624
- re-measurement of post-employment benefit obligations		**(28,342)**	(249,825)	**-**	-
Items that may be reclassified subsequently to income statement:					
- cash flow hedges	26(a)	**239,838**	(511,098)	**-**	-
- subsidiaries		**239,838**	(573,410)	**-**	-
- associates and joint ventures		**-**	62,312	**-**	-
- currency translation differences		**116,054**	1,359,728	**-**	-
- subsidiaries		**100,111**	1,246,127	**-**	-
- associates and joint ventures		**15,943**	113,601	**-**	-
Other comprehensive income for the financial year, net of tax		**348,437**	596,459	**23,359**	7,624
Total comprehensive income for the financial year		**3,757,071**	2,629,046	**2,040,410**	268,942
Attributable to:					
- Owners of the parent		**3,746,296**	2,587,376	**2,040,410**	268,942
- Non-controlling interests		**10,775**	41,670	**-**	-
		3,757,071	2,629,046	**2,040,410**	268,942

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF FINANCIAL POSITION

As at 30 June 2024

		Group		Company	
		2024	2023	2024	2023
	Note	RM'000	RM'000	RM'000	RM'000
ASSETS					
Non-current assets					
Property, plant and equipment	10	**31,408,807**	28,505,180	**1,407**	844
Investment properties	12	**710,690**	579,786	**-**	-
Intangible assets	13	**10,079,513**	9,410,685	**-**	-
Service concession assets	24	**881,894**	-	**-**	-
Right-of-use assets	11	**1,071,551**	445,676	**1,817**	268
Post-employment benefit assets	30	**31,124**	64,314	**-**	-
Investment in subsidiaries	14	**-**	-	**20,651,959**	18,906,468
Investments accounted for using the equity method	15	**2,470,253**	1,956,231	**233,333**	-
Investments	16	**305,647**	272,460	**224,347**	200,988
Derivative financial instruments	20	**16,353**	2,879	**-**	-
Operating financial assets	17	**404,484**	-	**-**	-
Deferred tax assets	27	**42,669**	-	**-**	-
Receivables, deposits and prepayments	18	**3,052,684**	2,839,195	**-**	-
Amounts owing by subsidiaries	22	**-**	-	**3,853,485**	3,528,836
		50,475,669	44,076,406	**24,966,348**	22,637,404
Current assets					
Inventories	19	**988,480**	593,155	**-**	-
Investments	16	**956,008**	1,236,200	**88,131**	418,660
Receivables, deposits and prepayments	18	**5,062,259**	4,182,167	**71,469**	1,720
Derivative financial instruments	20	**122,256**	18,824	**-**	-
Operating financial assets	17	**234,730**	-	**-**	-
Amounts owing by immediate holding company and ultimate holding company	21	**7**	5	**-**	-
Amounts owing by subsidiaries	22	**-**	-	**12,163**	4,543
Amounts owing by fellow subsidiaries	35	**27,410**	25,824	**-**	7
Cash and bank balances	23	**8,889,949**	8,999,425	**440,487**	448,498
		16,281,099	15,055,600	**612,250**	873,428
Total assets		**66,756,768**	59,132,006	**25,578,598**	23,510,832

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF FINANCIAL POSITION

As at 30 June 2024

		Group		Company	
	Note	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
EQUITY AND LIABILITIES					
Capital and reserves					
Share capital	25	**7,091,870**	7,038,587	**7,091,870**	7,038,587
Reserves		**12,962,192**	9,733,170	**9,174,466**	7,649,973
Equity attributable to owners of the parent		**20,054,062**	16,771,757	**16,266,336**	14,688,560
Non-controlling interests		**(140,833)**	(370,886)	**-**	-
Total equity		**19,913,229**	16,400,871	**16,266,336**	14,688,560
Liabilities					
Non-current liabilities					
Deferred taxation	27	**3,385,650**	3,340,624	**84**	70
Borrowings	28	**30,378,822**	27,482,356	**7,903,260**	6,196,818
Lease liabilities	29	**395,206**	292,556	**1,077**	-
Service concession obligations	24	**559,198**	-	**-**	-
Provision for liabilities and charges	34	**27,418**	22,483	**-**	-
Post-employment benefit obligations	30	**68,715**	17,141	**-**	-
Grants and contributions	31	**721,874**	699,024	**-**	-
Derivative financial instruments	20	**1,198**	9,654	**-**	-
Payables	32	**2,336,084**	1,839,301	**-**	-
		37,874,165	33,703,139	**7,904,421**	6,196,888
Current liabilities					
Payables and accrued expenses	33	**5,100,550**	4,328,611	**102,311**	75,188
Derivative financial instruments	20	**20,016**	110,828	**-**	-
Provision for liabilities and charges	34	**10,338**	10,378	**-**	-
Post-employment benefit obligations	30	**14,647**	707	**754**	695
Amounts owing to immediate holding company and ultimate holding company	21	**503**	1,083	**10**	102
Amounts owing to subsidiaries	22	**-**	-	**603,396**	1,307,354
Amounts owing to fellow subsidiaries	35	**121,555**	86,354	**603**	123
Taxation		**637,650**	379,038	**-**	84
Borrowings	28	**2,009,575**	4,001,945	**700,000**	1,241,563
Lease liabilities	29	**669,368**	109,052	**767**	275
Service concession obligations	24	**385,172**	-	**-**	-
		8,969,374	9,027,996	**1,407,841**	2,625,384
Total liabilities		**46,843,539**	42,731,135	**9,312,262**	8,822,272
Total equity and liabilities		**66,756,768**	59,132,006	**25,578,598**	23,510,832

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CHANGES IN EQUITY

For the financial year ended 30 June 2024

Group	Note	Share Capital RM'000 (Note 25)	Merger Reserve RM'000	Currency Translation Reserve RM'000	Other Reserves RM'000 (Note 26(a))	Treasury Shares RM'000 (Note 26(b))	Retained Earnings RM'000	Total RM'000	Non-controlling Interests RM'000	Total Equity RM'000
		<---- Attributable to Owners of the Parent ---->								
At 1 July 2023		7,038,587	(2,138,533)	2,153,082	116,243	(46,734)	9,649,112	16,771,757	(370,886)	16,400,871
Profit for the financial year		-	-	-	-	-	3,403,390	3,403,390	5,244	3,408,634
Other comprehensive income/(loss) for the financial year		-	-	110,524	260,725	-	(28,343)	342,906	5,531	348,437
Total comprehensive income for the financial year		-	-	110,524	260,725	-	3,375,047	3,746,296	10,775	3,757,071
Transactions with owners										
Effects arising from changes in composition of the Group		-	-	-	-	-	(1,357)	(1,357)	378,811	377,454
Exercise of share options	25	53,283	-	-	(11,015)	-	11,015	53,283	-	53,283
Dividends paid	9	-	-	-	-	-	(529,402)	(529,402)	-	(529,402)
Dividends paid to non-controlling interests		-	-	-	-	-	-	-	(159,533)	(159,533)
Share option expenses	26(a)	-	-	-	13,485	-	-	13,485	-	13,485
Exchange differences	26(a)	-	-	282	(282)	-	-	-	-	-
At 30 June 2024		7,091,870	(2,138,533)	2,263,888	379,156	(46,734)	12,504,415	20,054,062	(140,833)	19,913,229

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CHANGES IN EQUITY
For the financial year ended 30 June 2024

		<------ Attributable to Owners of the Parent ------>								
Group	Note	Share Capital RM'000 (Note 25)	Merger Reserve RM'000	Currency Translation Reserve RM'000	Other Reserves RM'000 (Note 26(a))	Treasury Shares RM'000 (Note 26(b))	Retained Earnings RM'000	Total RM'000	Non-controlling Interests RM'000	Total Equity RM'000
At 1 July 2022		7,038,587	(2,138,533)	848,116	601,957	(46,733)	8,285,498	14,588,892	(257,465)	14,331,427
Profit for the financial year		-	-	-	-	-	2,027,991	2,027,991	4,596	2,032,587
Other comprehensive income/(loss) for the financial year		-	-	1,322,646	(513,444)	-	(249,817)	559,385	37,074	596,459
Total comprehensive income/(loss) for the financial year		-	-	1,322,646	(513,444)	-	1,778,174	2,587,376	41,670	2,629,046
Transactions with owners										
Effects arising from changes in composition of the Group		-	-	-	1,087	-	(9,452)	(8,365)	1,714	(6,651)
Dividends paid	9	-	-	-	-	-	(405,108)	(405,108)	-	(405,108)
Dividends paid to non-controlling interests		-	-	-	-	-	-	-	(156,805)	(156,805)
Share option expenses	26(a)	-	-	-	8,963	-	-	8,963	-	8,963
Share repurchased	26(b)	-	-	-	-	(1)	-	(1)	-	(1)
Exchange differences	26(a)	-	-	(17,680)	17,680	-	-	-	-	-
At 30 June 2023		7,038,587	(2,138,533)	2,153,082	116,243	(46,734)	9,649,112	16,771,757	(370,886)	16,400,871

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CHANGES IN EQUITY

For the financial year ended 30 June 2024

Company	Note	Share Capital RM'000 (Note 25)	Other Reserves RM'000 (Note 26(a))	Treasury Shares RM'000 (Note 26(b))	Retained Earnings* RM'000	Total RM'000
At 1 July 2023		**7,038,587**	**75,302**	**(46,734)**	**7,621,405**	**14,688,560**
Profit for the financial year		**-**	**-**	**-**	**2,017,051**	**2,017,051**
Other comprehensive income for the financial year		**-**	**23,359**	**-**	**-**	**23,359**
Total comprehensive income for the financial year		**-**	**23,359**	**-**	**2,017,051**	**2,040,410**
Transactions with owners						
Exercise of share options	25	**53,283**	**(11,015)**	**-**	**11,015**	**53,283**
Dividends paid	9	**-**	**-**	**-**	**(529,402)**	**(529,402)**
Share option expenses	26(a)	**-**	**13,485**	**-**	**-**	**13,485**
At 30 June 2024		**7,091,870**	**101,131**	**(46,734)**	**9,120,069**	**16,266,336**
At 1 July 2022		7,038,587	58,715	(46,733)	7,765,195	14,815,764
Profit for the financial year		-	-	-	261,318	261,318
Other comprehensive income for the financial year		-	7,624	-	-	7,624
Total comprehensive income for the financial year		-	7,624	-	261,318	268,942
Transactions with owners						
Dividends paid	9	-	-	-	(405,108)	(405,108)
Share option expenses	26(a)	-	8,963	-	-	8,963
Share repurchased	26(b)	-	-	(1)	-	(1)
At 30 June 2023		7,038,587	75,302	(46,734)	7,621,405	14,688,560

* *There are no restrictions on the distribution of retained earnings.*

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS

For the financial year ended 30 June 2024

	Note	Group		Company	
		2024	**2023**	**2024**	**2023**
		RM'000	**RM'000**	**RM'000**	**RM'000**
Cash flows from operating activities					
Profit for the financial year		**3,408,634**	2,032,587	**2,017,051**	261,318
Adjustments for:					
Allowance for impairment of associates		**302**	270	**-**	-
Allowance for impairment of intangible assets		**24,815**	144	**-**	-
Allowance for impairment of inventories		**1,657**	1,364	**-**	-
Allowance for impairment of investment in a subsidiary		**-**	-	**12,201**	-
Allowance for impairment of receivables (net of reversals)		**112,859**	132,630	**-**	-
Allowance for/(Write back of) impairment of amounts owing by subsidiaries		**-**	-	**240**	(24,146)
Amortisation of contract costs		**1,966**	1,021	**-**	-
Amortisation of deferred income		**(6,406)**	(5,632)	**-**	-
Amortisation of grants and contributions		**(23,443)**	(17,951)	**-**	-
Amortisation of intangible assets		**64,885**	62,127	**-**	-
Amortisation of service concession assets		**33,938**	-	**-**	-
Bad debts recovered		**(1,933)**	(1,268)	**-**	-
Depreciation of property, plant and equipment		**1,121,402**	1,099,704	**295**	250
Depreciation of right-of-use assets		**128,622**	143,665	**788**	805
Fair value (gain)/loss on investments		**(196,786)**	14,172	**(188,963)**	(1,589)
Fair value (gain)/loss on investment properties		**(57,099)**	3,313	**-**	-
Fair value loss on derivatives		**28**	-	**-**	-
Gain on bargain purchase		**(9,930)**	-	**-**	-
Gain on disposal of investments		**-**	(3,543)	**-**	-
Gain on lease modification		**-**	(2)	**-**	-
Gain on lease termination		**(3,685)**	(1,305)	**-**	-
Interest expense		**1,785,277**	1,580,095	**411,951**	339,553
Interest income		**(41,624)**	(27,046)	**-**	-
Net gain on disposal of property, plant and equipment		**(4,199)**	(2,344)	**(1)**	-
Property, plant and equipment written off		**11,878**	12,487	**-**	-
Provision for liabilities and charges		**2,116**	6,704	**-**	-
Provision for post-employment benefit		**36,921**	33,246	**-**	-
Share of profits of investments accounted for using the equity method		**(264,820)**	(332,338)	**-**	-
Share option expenses		**13,634**	9,050	**8,125**	5,479
Taxation		**606,792**	416,936	**1,370**	1,777
Unrealised gain on foreign exchange		**(24,143)**	(127,862)	**(4,791)**	(110,501)
Waiver/(Write back of waiver) of amounts owing by subsidiaries		**-**	-	**399**	(19,273)
		6,721,658	5,030,224	**2,258,665**	453,673

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS

For the financial year ended 30 June 2024

	Note	Group 2024 RM'000	Group 2023 RM'000	Company 2024 RM'000	Company 2023 RM'000
Changes in working capital:					
Inventories		**(224,661)**	(50,347)	**-**	-
Receivables, deposits and prepayments		**(243,845)**	(1,634,405)	**(9,373)**	(1,217)
Payables and accrued expenses		**(126,998)**	1,503,687	**5,130**	188
Subsidiaries		**-**	-	**(1,031,506)**	(460,774)
Fellow subsidiaries		**30,923**	(15,601)	**554**	(38)
Holding company		**(971)**	(1,523)	**(92)**	(39)
Cash flows from/(used in) operations		**6,156,106**	4,832,035	**1,223,378**	(8,207)
Interest paid		**(1,189,620)**	(1,084,214)	**(384,947)**	(318,438)
Payment for provision and liabilities		**(2,425)**	(16,230)	**-**	-
Payment for service concession obligations		**(45,764)**	-	**-**	-
Payment to post-employment benefit obligations		**(37,553)**	(236,071)	**-**	-
Tax paid		**(341,574)**	(70,558)	**(1,637)**	(14,412)
Net cash flows from/(used in) operating activities		**4,539,170**	3,424,962	**836,794**	(341,057)
Cash flows from investing activities					
Acquisition of subsidiaries	14(f)	**(523,096)**	-	**(141,274)**	-
Additional investments		**(5,450)**	(167)	**-**	-
Additional investment accounted for using the equity method		**(272,319)**	(63,433)	**(233,333)**	-
Development expenditure incurred on investment properties		**(51,634)**	-	**-**	-
Dividends received		**392,916**	385,646	**-**	-
Grants received		**37,430**	31,051	**-**	-
Decrease/(Increase) in deposits maturing more than 90 days		**336,783**	(243,756)	**-**	-
Increase in shareholder loans		**-**	(167,300)	**-**	-
Interest received		**46,213**	19,431	**-**	-
Net (advances to)/repayment from subsidiaries		**-**	-	**(1,424,484)**	2,487
Maturities/Withdrawals of income funds		**1,474,452**	-	**1,474,452**	-
Placements of income funds		**(1,204,000)**	(415,000)	**(1,204,000)**	(415,000)
Proceeds from disposal of investments		**477**	28,209	**-**	-
Proceeds from disposal of property, plant and equipment		**8,644**	49,419	**25**	-
Purchase of intangible assets		**(43,757)**	(66,960)	**-**	-
Purchase of property, plant and equipment		**(3,372,479)**	(2,249,869)	**(882)**	(90)
Repayments for participation investment		**177,842**	194,682	**-**	-
Net cash flows used in investing activities		**(2,997,978)**	(2,498,047)	**(1,529,496)**	(412,603)

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS

For the financial year ended 30 June 2024

	Note	Group 2024 RM'000	Group 2023 RM'000	Company 2024 RM'000	Company 2023 RM'000
Cash flows from financing activities					
Additional investment in a subsidiary		**-**	(6,943)	**-**	-
Dividends paid		**(529,402)**	(405,108)	**(529,402)**	(405,108)
Dividends paid to non-controlling interests		**(159,533)**	(156,805)	**-**	-
Proceeds from borrowings		**7,455,265**	6,470,995	**3,150,000**	2,717,650
Proceeds from issue of shares		**53,283**	-	**53,283**	-
Upfront fees on borrowings		**(6,471)**	(26,025)	**-**	(7,799)
Repayment of borrowings		**(8,266,746)**	(5,253,251)	**(1,991,563)**	(1,415,225)
Repayment of lease liabilities		**(144,861)**	(159,661)	**(834)**	(833)
Repurchase of own shares		**-**	(1)	**-**	(1)
Net cash flows (used in)/from financing activities		**(1,598,465)**	463,201	**681,484**	888,684
Net changes in cash and cash equivalents		**(57,273)**	1,390,116	**(11,218)**	135,024
Effects of exchange rate changes		**58,553**	552,742	**3,207**	(11,077)
Cash and cash equivalents:					
- At beginning of the financial year		**8,727,082**	6,784,224	**448,498**	324,551
- At end of the financial year	23	**8,728,362**	8,727,082	**440,487**	448,498
The principal non-cash transactions of property, plant and equipment are disclosed as below:					
Interest expense paid/payable		**115,883**	53,861	**-**	-
Transfer of assets from customers		**30,182**	23,894	**-**	-
Transfer from prepayments		**-**	906	**-**	-
Other payables and accrued expenses		**(78,072)**	16,789	**-**	-
Provision for liabilities and charges		**1,633**	-	**-**	-
		69,626	95,450	**-**	-
The principal non-cash transactions of right-of use assets are disclosed as below:					
Provision for liabilities and charges		**219**	-	**-**	-

The accompanying notes form an integral part of the financial statements.

STATEMENTS OF CASH FLOWS

For the financial year ended 30 June 2024

Reconciliation of liabilities arising from financing activities:

1. Borrowings

		Group		Company	
	Note	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
At 1 July		**31,484,301**	27,736,838	**7,438,381**	6,145,354
Changes from financing cash flows					
Proceeds from borrowings		**7,455,265**	6,470,995	**3,150,000**	2,717,650
Upfront fees on borrowings		**(6,471)**	(26,025)	**-**	(7,799)
Repayment of borrowings		**(8,266,746)**	(5,253,251)	**(1,991,563)**	(1,415,225)
Other changes in borrowings					
Acquisition of a subsidiary	14(f)(ii)	**924,368**	-	**-**	-
Amortisation of issuance cost/Unwinding of premium		**514,864**	454,594	**2,442**	1,932
Increase/(Decrease) in bank overdrafts		**57,209**	(91,010)	**-**	-
Exchange differences		**225,607**	2,192,160	**4,000**	(3,531)
At 30 June		**32,388,397**	31,484,301	**8,603,260**	7,438,381

2. Lease liabilities

		Group		Company	
	Note	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
At 1 July		**401,608**	406,591	**275**	-
Changes from financing cash flows					
Repayment of lease liabilities		**(144,861)**	(159,661)	**(834)**	(833)
Other changes in lease liabilities					
Acquisition of a subsidiary	14(f)(ii)	**32,742**	-	**-**	-
Additions		**90,772**	57,721	**2,337**	1,073
Termination		**(18,018)**	(17,443)	**-**	-
Interest expenses		**23,113**	24,301	**66**	35
Modification		**680,316**	87,947	**-**	-
Exchange differences		**(1,098)**	2,152	**-**	-
At 30 June		**1,064,574**	401,608	**1,844**	275

The accompanying notes form an integral part of the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

1. GENERAL INFORMATION

The principal activities of the Company are investment holding and the provision of administrative and technical support services. The principal activities of the subsidiaries are set out in Note 14 to the financial statements.

The immediate holding company is YTL Corporation Berhad and the ultimate holding company is Yeoh Tiong Lay & Sons Family Holdings Limited, companies incorporated in Malaysia and Jersey respectively. YTL Corporation Berhad is listed on the Main Market of Bursa Malaysia Securities Berhad.

The Company is a public limited liability company, incorporated and domiciled in Malaysia, and listed on the Main Market of Bursa Malaysia Securities Berhad.

The address of the registered office of the Company is as follows:

33rd Floor, Menara YTL
205 Jalan Bukit Bintang
55100 Kuala Lumpur

The address of the principal place of business of the Company is as follows:

34th Floor, Menara YTL
205 Jalan Bukit Bintang
55100 Kuala Lumpur

2. MATERIAL ACCOUNTING POLICIES

The following accounting policies have been used consistently in dealing with items which are considered material in relation to the financial statements.

(a) Basis of preparation

The financial statements of the Group and the Company have been prepared under the historical cost convention (unless stated otherwise in the material accounting policies below).

The financial statements of the Group and the Company have been prepared in accordance with the Malaysian Financial Reporting Standards ("MFRS"), International Financial Reporting Standards and the requirements of the Companies Act 2016 in Malaysia.

The preparation of financial statements in conformity with MFRS requires the use of certain critical accounting estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements, and the reported amounts of revenues and expenses during the reported period. It also requires the Directors to exercise their judgement in the process of applying the Group's and the Company's accounting policies. Although these estimates and judgement are based on the Directors' best knowledge of current events and actions, actual results may differ. The areas involving a higher degree of judgement or complexity, or areas where assumptions and estimates are significant to the financial statements are disclosed in Note 3 to the financial statements.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(a) Basis of preparation (continued)

The financial statements are presented in Ringgit Malaysia (RM) and all values are rounded to the nearest thousand ('000) except as otherwise indicated.

(i) Amendments to published standards that are effective and applicable for the Group's and the Company's financial year beginning on or after 1 July 2023 are as follows:

	Effective for financial periods beginning on or after
Amendments to MFRS 101 'Presentation of Financial Statements' - Disclosure of Accounting Policies	1 January 2023
Amendments to MFRS 108 'Accounting Policies, Changes in Accounting Estimates and Errors' - Definition of Accounting Estimates	1 January 2023
Amendments to MFRS 112 'Income Taxes' - Deferred Tax related to Assets and Liabilities arising from a Single Transaction	1 January 2023
Amendments to MFRS 112 'Income Taxes' - International Tax Reform–Pillar Two Model Rules	1 January 2023

The adoption of the above applicable amendments to published standards have not given rise to any material impact on the financial statements of the Group and the Company.

(ii) Amendments to published standards that are applicable to the Group and the Company but not yet effective

a) *Financial year beginning on/after 1 July 2024*

- Amendments to MFRS 101 'Presentation of Financial Statements' - Classification of Liabilities as Current or Non-current (effective from 1 January 2024) clarify that liabilities are classified as either current or non-current, depending on the rights that exist at the end of the reporting period. Classification is unaffected by the entity's expectations or events after the reporting date (e.g. the receipt of a waiver or a breach of covenant). The amendments shall be applied retrospectively.
- Amendments to MFRS 101 'Presentation of Financial Statements' - Non-current Liabilities with Covenants (effective from 1 January 2024) specify that covenants of loan arrangements which an entity must comply with only after the reporting date would not affect classification of a liability as current or non-current at the reporting date. However, those covenants that an entity is required to comply with on or before the reporting date would affect classification of a liability as current or non-current, even if the covenant is only assessed after the reporting date. The amendments shall be applied retrospectively.
- Amendments to MFRS 16 'Leases' – Lease Liability in a Sale and Leaseback (effective from 1 January 2024) specify the measurement of the lease liability arises in a sale and leaseback transaction that satisfies the requirements in MFRS 15 'Revenue from Contracts with Customers' to be accounted for as a sale. In accordance with the amendments, the seller-lessee shall determine the "lease payments" or "revised lease payments" in a way that it does not result in the seller-lessee recognising any amount of the gain or loss that relates to the right of use it retains. The amendments shall be applied retrospectively to sale and leaseback transactions entered into after the date when the seller-lessee initially applied MFRS 16.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(a) Basis of preparation (continued)

(ii) Amendments to published standards that are applicable to the Group and the Company but not yet effective (continued)

a) Financial year beginning on/after 1 July 2024 (continued)

- Amendments to MFRS 107 'Statement of Cash Flows' and MFRS 7 'Financial Instruments: Disclosures' – Supplier Finance Arrangements (effective from 1 January 2024) require entities to disclose information that would enable users of financial statements to assess how supplier finance arrangements affect an entity's operations; including the effects supplier finance arrangements have on an entity's liability, cash flows and exposures to liquidity risk. The new disclosure requirements would also inform users of financial statements on how an entity might be affected if the arrangements were no longer available to it.

b) Financial year beginning on/after 1 July 2025

- Amendments to MFRS 121 'The Effects of Changes in Foreign Exchange Rates'- Lack of Exchangeability (effective from 1 January 2025) clarify that entities will be applying a consistent approach in determining if a currency can be exchanged into another currency. These amendments provide guidance on the spot exchange rate to use when a currency is not exchangeable into another currency and the disclosures entities need to provide to enable users of financial statements to understand the impact on the entities' financial performance, financial position and cash flows as a result of a currency being not exchangeable into another currency. An entity does not apply the amendments retrospectively. Instead, an entity recognises any effect of initially applying the amendments as an adjustment to the opening balance of retained earnings when the entity reports foreign currency transactions. When an entity uses a presentation currency other than its functional currency, it recognises the cumulative amount of translation differences in equity.

c) Financial year beginning on/after 1 July 2026

- Amendments to MFRS 9 'Financial Instruments' and MFRS 7 'Financial Instruments: Disclosures' - Classification and Measurement of Financial Instruments (effective from 1 January 2026) clarify the classification and measurement requirements in MFRS 9, including the classification of financial assets with environmental, social and corporate governance (ESG) and similar features. The amendments clarify how the contractual cash flows on such loans should be assessed, specifically the assessment of interest focuses on what a company is being compensated for, rather than how much compensation it receives. Nonetheless, the amount of compensation the company receives may indicate that it is being compensated for something other than basic lending risks and costs. It also clarifies the settlement of liabilities through electronic payment systems. The amendments clarify the date on which a financial asset or financial liability is derecognised. In addition, the amendments permit a company to derecognise a financial liability before it delivers cash on the settlement date if specified criteria are met. New disclosure requirements are also introduced in the amendments to MFRS 7 relating to investments in equity instruments designated at fair value through other comprehensive income and financial instruments with contingent features that do not relate directly to basic lending risks and costs.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(a) Basis of preparation (continued)

(ii) Amendments to published standards that are applicable to the Group and the Company but not yet effective (continued)

d) *Financial year beginning on/after 1 July 2027*

- MFRS 18 'Presentation and Disclosure in Financial Statements' (effective from 1 January 2027) replaces MFRS 101 'Presentation of Financial Statements'. It retains many requirements from MFRS 101 without modification with some of the requirements now moved to MFRS 108 'Basis of Preparation of Financial Statements', including the requirement that financial statements that have been prepared in accordance with MFRS Accounting Standards shall also make an explicit and unreserved statement of compliance with IFRS Accounting Standards. MFRS 18 aims to enhance financial reporting quality by requiring defined subtotals in the statement of profit or loss, disclosures about management-defined performance measures and adding new principles for aggregation and disaggregation of information. MFRS 101 shall be withdrawn on the application of MFRS 18.

e) *Effective date yet to be determined by Malaysian Accounting Standard Board*

- Amendments to MFRS 10 'Consolidated Financial Statements' and MFRS 128 'Investments in Associates and Joint Ventures' - Sale or Contribution of Assets between an Investor and its Associate or Joint Venture resolve a current inconsistency between MFRS 10 and MFRS 128. The accounting treatment depends on whether the non-monetary assets sold or contributed to an associate or joint venture constitute a 'business'. Full gain or loss shall be recognised by the investor where the non-monetary assets constitute a 'business'. If the assets do not meet the definition of a business, the gain or loss is recognised by the investor to the extent of the other investors' interests. The amendments will only apply when an investor sells or contributes assets to its associate or joint venture. They are not intended to address accounting for the sale or contribution of assets by an investor in a joint operation.

The Group and the Company have started a preliminary assessment on the effects of the above annual improvements and amendments to published standards and the impact is still being assessed, except for those have been updated above.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(b) Property, plant and equipment

Property, plant and equipment are stated at cost less accumulated depreciation and impairment losses. Cost includes expenditure that is directly attributable to the acquisition of the items. Cost also includes borrowing costs incurred for assets under construction. The cost of certain property, plant and equipment includes the costs of dismantling, removal and restoration, the obligation which was incurred as a consequence of installing the asset.

Subsequent costs are included in the asset's carrying amount or recognised as a separate asset, as appropriate, only when it is probable that future economic benefits associated with the item will flow to the Group and the Company and the cost of the item can be measured reliably. The carrying amount of the replaced part is derecognised. All other repairs and maintenance are charged to the Income Statement during the financial period in which they are incurred.

Where items of property, plant and equipment are transferred to the Group from customers/developers, the fair value of the assets transferred is recognised as property, plant and equipment in the Statement of Financial Position. Where the transfer is exchanged for connection to the network and no further obligation is required, the corresponding credit is revenue. Where the transfer is linked to the provision of ongoing services, the corresponding entry is deferred income as disclosed in Note 32 and released to the Income Statement over the expected useful lives of the assets.

Infrastructure assets comprise eight components: impounding reservoirs 150 years, raw water mains 100 years, treated water mains 100 years, communication pipes 60 years, sewers 200 years, sewage pumping stations 60 years, combined sewer overflows 80 years and sea outfalls 60 years.

Freehold land is not depreciated as it has an infinite life.

All other property, plant and equipment are depreciated on a straight-line basis to write off the cost of each asset to its residual value over its estimated useful lives, summarised as follows:

	Years
Buildings	10-80
Plant and machinery	3-30
Equipment, furniture and fittings	3-10
Motor vehicles and aircraft	5-10
Telecommunications equipment	5-30

At each reporting date, the Group and the Company assess whether there is any indication of impairment. If such indication exists, an analysis is performed to assess whether the carrying amount of the asset is fully recoverable. A write down is made if the carrying amounts exceed the recoverable amounts. See accounting policy Note 2(f) to the financial statements on impairment of non-financial assets.

Residual values and useful lives of assets are reviewed, and adjusted if appropriate, at each reporting date.

Gains and losses on disposals are determined by comparing proceeds with carrying amount and are recognised in the Income Statement.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(c) Leases

(i) Accounting by lessee

Leases are recognised as ROU asset and a corresponding liability at the date on which the leased asset is available for use by the Group and the Company (i.e. the commencement date).

Contracts may contain both lease and non-lease components. The Group and the Company allocate the consideration in the contract to the lease and non-lease components based on their relative stand-alone prices.

a) Lease term

In determining the lease term, the Group and the Company consider all facts and circumstances that create an economic incentive to exercise an extension option, or not to exercise a termination option. Extension options (or periods after termination options) are only included in the lease term if the lease is reasonably certain to be extended (or not to be terminated).

The Group and the Company reassess the lease term upon the occurrence of a significant event or change in circumstances that is within the control of the Group and the Company and affects whether the Group and the Company are reasonably certain to exercise an option not previously included in the determination of lease term, or not to exercise an option previously included in the determination of lease term. A revision in lease term results in remeasurement of the lease liabilities. See accounting policy (refer to d) below) on reassessment of lease liabilities.

b) ROU assets

ROU assets are initially measured at cost comprising the following:

- The amount of the initial measurement of lease liability;
- Any lease payments made at or before the commencement date less any lease incentive received;
- Any initial direct costs; and
- Decommissioning or restoration costs.

ROU assets that are not investment properties are subsequently measured at cost, less accumulated depreciation and impairment loss (if any). The ROU assets are generally depreciated over the shorter of the asset's useful life and the lease term on a straight-line basis. If the Group and the Company are reasonably certain to exercise a purchase option, the ROU asset is depreciated over the underlying asset's useful life. In addition, the ROU assets are adjusted for certain remeasurement of the lease liabilities.

ROU assets are presented as a separate line item in the Statement of Financial Position.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(c) Leases (continued)

(i) Accounting by lessee (continued)

c) Lease liabilities

Lease liabilities are initially measured at the present value of the lease payments that are not paid at that date. The lease payments include the following:

- Fixed payments (including in-substance fixed payments), less any lease incentive receivable;
- Variable lease payments that are based on an index or a rate, initially measured using the index or rate as at the commencement date;
- The exercise price of extension options if the Group and the Company are reasonably certain to exercise that option; and
- Payments of penalties for terminating the lease, if the lease term reflects the Group and the Company exercising that option.

Lease payments are discounted using the interest rate implicit in the lease. If that rate cannot be readily determined, which is generally the case for leases in the Group and the Company, the lessee's incremental borrowing rate is used. This is the rate that the individual lessee would have to pay to borrow the funds necessary to obtain an asset of similar value to the ROU in a similar economic environment with similar term, security and conditions.

Lease payments are allocated between principal and finance cost. The finance cost is charged to profit or loss over the lease period so as to produce a constant periodic rate of interest on the remaining balance of the liability for each period.

The Group and the Company present the lease liabilities as a separate line item in the Statement of Financial Position. Interest expense on the lease liability is presented within the finance cost in the Income Statement.

d) Reassessment of lease liabilities

The Group and the Company are also exposed to potential future increases in variable lease payments that depend on an index or rate, which are not included in the lease liability until they take effect. When adjustments to lease payments based on an index or rate take effect, the lease liability is remeasured and adjusted against the ROU assets.

Lease liabilities are also remeasured if there is a change in the Group's and the Company's assessment of whether it will exercise an extension option and there are modifications in the scope or the consideration of the lease that was not part of the original term.

e) Short-term leases and leases of low-value assets

Short-term leases are leases with a lease term of 12 months or less. Low-value assets comprise IT equipment and small items of office furniture. Payments associated with short-term leases of equipment and all leases of low-value assets are recognised on a straight-line basis as an expense in the Income Statement.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(c) Leases (continued)

(ii) Accounting by lessor

Operating leases

Assets leased out under operating leases are included in property, plant and equipment in the Statement of Financial Position. They are depreciated over their expected useful lives on a basis consistent with similar owned property, plant and equipment. Lease income (net of any incentives given to lessees) is recognised on the straight-line basis over the lease term.

Separating lease and non-lease components

If an arrangement contains lease and non-lease components, the Group and the Company allocate the consideration in the contract to the lease and non-lease components based on the stand-alone selling prices in accordance with the principles in MFRS 15 "Revenue from Contracts with Customers".

(d) Intangible assets

(i) Contract rights

Contract rights comprise acquired contracts and rights to contracts from business combination. These are amortised over the contractual period on a straight-line basis and are assessed at each reporting date whether there is any indication that the contract rights may be impaired. See accounting policy Note 2(f) to the financial statements on impairment of non-financial assets.

(ii) Goodwill

Goodwill arises on the acquisitions of subsidiaries and it represents the excess of the cost of the acquisition over the Group's share of the fair value of the net identifiable assets, liabilities and contingent liabilities of the acquiree and the fair value of the non-controlling interest in the acquiree at the date of acquisition. If the fair value of consideration transferred, the amount of non-controlling interest and the fair value of previously held interest in the acquiree are less than the fair value of the net identifiable assets of the acquiree, the resulting gain is recognised in the Income Statement.

Gains and losses on the disposal of an entity include the carrying amount of goodwill relating to the entity sold.

Goodwill acquired in a business combination is allocated to cash-generating units for the purpose of impairment testing and is tested annually for impairment or more frequently if events or changes in circumstances indicate that it might be impaired. The carrying value of goodwill is compared to the recoverable amount, which is the higher of fair value less costs of disposal and value-in-use. Any impairment is recognised immediately as an expense and is not subsequently reversed. See accounting policy Note 2(f) to the financial statements on impairment of non-financial assets.

(iii) Software assets

Software assets comprise in-house computer software development and specialised computer software. Software assets are amortised over 3 to 10 years and are assessed at each reporting date whether there is any indication that the software assets may be impaired. See accounting policy Note 2(f) to the financial statements on impairment of non-financial assets.

Software-as-a-service arrangements are service contracts providing the right to access the cloud provider's application software over the contract period. Costs incurred to configure or customise, and the ongoing fees to obtain access to the cloud provider's application software, are recognised as operating expenses when the services are received. Some of the costs incurred relate to the development of software code that enhances or modifies, or creates additional capability to, existing on-premise systems and meets the definition of, and the recognition criteria for, an intangible asset.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(d) Intangible assets (continued)

(iv) Service license

Represents cost of service license to treat raw water, supply and distribute the treated water to the consumers. The license is considered to have indefinite useful life as there is no foreseeable limit to the period over which the license is expected to generate new cash inflows to the Group. Accordingly, the service license is not amortised but tested for impairment annually or more frequently, when indicators of impairment are identified.

(v) Other intangible assets

Other intangible assets comprise customer lists. Other intangible assets are amortised over the contractual period on a straight-line basis and are assessed at each reporting date whether there is any indication that the other intangible assets may be impaired. See accounting policy Note 2(f) to the financial statements on impairment of non-financial assets.

(e) Investment properties

Investment properties include those portions of buildings that are held for long-term rental yields and/or for capital appreciation and freehold land and/or land under leases that is held for long-term capital appreciation or for a currently indeterminate use. Investment properties include properties that are being constructed or developed for future use as investment properties.

Investment properties are measured initially at cost and subsequently at fair value with any change therein recognised in the Income Statement for the period in which they arise. Where the fair value of the investment property under construction is not reliably determinable, the investment property under construction is measured at cost until either its fair value becomes reliably determinable or construction is complete, whichever is earlier.

Cost included expenditure that is directly attributable to the acquisition of the investment property. The cost of self-constructed investment property includes the cost of materials and direct labour, any other costs directly attributable to bringing the investment property to a working condition for their intended use and capitalised borrowing costs.

An investment property is derecognised on its disposal, or when it is permanently withdrawn from use and no future economic benefits are expected from its disposal. The difference between the net disposal proceeds and the carrying amount of the asset is recognised in the Income Statement in the period in which the item is derecognised. The amount of consideration to be included in the gain or loss arising from the derecognition of investment property is determined in accordance with the requirements for determining the transaction price in MFRS15 “Revenue from Contracts with Customers”.

Transfers are made to (or from) investment property only when there is a change in use. For a transfer from investment property to owner-occupied property/inventories, the deemed cost for subsequent accounting is the fair value at the date of change in use. If owner-occupied property becomes an investment property, the Group accounts for such property in accordance with the policy stated under property, plant and equipment up to the date of change in use.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(f) Impairment of non-financial assets

Assets that have an indefinite useful life are not subject to amortisation and are tested annually for impairment, or as and when events or circumstances occur indicating that an impairment may exist. Assets that are subject to amortisation are reviewed for impairment whenever events or changes in circumstances indicate that the carrying amount may not be recoverable. An impairment loss is recognised for the amount by which the carrying amount of the asset exceeds its recoverable amount. The recoverable amount is the higher of an asset's fair value less costs of disposal and value-in-use. For the purposes of assessing impairment, assets are grouped at the lowest levels for which there are separately identifiable cash flows (cash-generating units). Non-financial assets other than goodwill that suffered an impairment are reviewed for possible reversal of the impairment at each reporting date.

The impairment loss is charged to the Income Statement unless it reverses a previous revaluation in which case it is charged to the revaluation surplus. Impairment losses on goodwill are not reversed. In respect of other assets, any subsequent increase in recoverable amount is recognised in the Income Statement unless it reverses impairment loss on a revalued asset in which case it is taken to revaluation surplus.

(g) Subsidiaries

Subsidiaries are all entities (including structured entities) over which the Group has control. The Group controls an entity when the Group is exposed to, or has rights to, variable returns from its involvement with the entity and has the ability to affect those returns through its power to direct the relevant activities of the entity. Subsidiaries are fully consolidated from the date on which control is transferred to the Group. They are deconsolidated from the date that control ceases.

Subsidiaries are consolidated using the acquisition method of accounting except for subsidiaries that were consolidated prior to 1 July 2002 in accordance with Malaysian Accounting Standard 2 'Accounting for Acquisitions and Mergers', the generally accepted accounting principles prevailing at that time.

Intercompany transactions, balances and unrealised gains on transactions between Group companies are eliminated. Unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the transferred asset. Where necessary, adjustments are made to the financial statements of subsidiaries to ensure consistency of accounting policies with those of the Group.

The gain or loss on disposal of a subsidiary is the difference between the net disposal proceeds and the Group's share of the subsidiary's net assets as of the date of disposal, including the cumulative amount of any exchange differences that relate to that subsidiary and is recognised in the Income Statement. The exchange difference on return of capital is reversed when there is no change in ownership interests.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(g) Subsidiaries (continued)

(i) Acquisition method

The Group applies the acquisition method to account for business combinations when the acquired sets of activities and assets meet the definition of a business. The Group determines that it has acquired a business when the acquired set of activities and assets include an input and a substantive process that together significantly contribute to the ability to create outputs. Under the acquisition method of accounting, subsidiaries are fully consolidated from the date on which control is transferred to the Group and are deconsolidated from the date that control ceases. The consideration transferred for the acquisition of a subsidiary is the fair values of the assets transferred, the liabilities incurred and the equity interests issued by the Group. The consideration transferred includes the fair value of any asset or liability resulting from a contingent consideration arrangement. Acquisition-related costs are expensed as incurred.

Identifiable assets acquired and liabilities and contingent liabilities assumed in a business combination are measured initially at their fair values at the acquisition date, irrespective of the extent of any non-controlling interest. On an acquisition-by-acquisition basis, the Group recognises any non-controlling interest in the acquiree either at fair value or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets.

The excess of the aggregate of the consideration transferred and the fair value of non-controlling interest over the fair value of net identifiable assets acquired and liabilities assumed is recorded as goodwill. If this consideration is lower than the fair value of the net assets of the subsidiary acquired in the case of a bargain purchase, the gain is recognised in the Income Statement (refer to material accounting policies Note 2(d)(ii) on goodwill).

(ii) Merger method

Acquisition of a subsidiary, YTL Power Generation Sdn. Bhd., was accounted for using merger accounting principles.

Under the merger method of accounting, the results of subsidiaries are presented as if the merger had been effected throughout the current and previous financial years. The assets and liabilities combined are accounted for based on the carrying amounts from the perspective of the common control shareholder at the date of transfer. On consolidation, the difference between the carrying values of the investment in the subsidiary over the nominal value of the shares acquired is taken to merger reserve.

On consolidation, the cost of the merger is cancelled with the values of the shares received. Any resulting credit difference is classified as equity and regarded as a non-distributable reserve. Any resulting debit difference is adjusted against any suitable reserve. Any share premium, capital redemption reserve and any other reserves which are attributable to share capital of the merged enterprises, to the extent that they have not been capitalised by a debit difference, are reclassified and presented as movement in other capital reserves.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(g) Subsidiaries (continued)

(iii) Transactions with non-controlling interests

The Group treats transactions with non-controlling interests that do not result in loss of control as transactions with equity owners of the Group. For purchases from non-controlling interests, the difference between any consideration paid and the relevant share acquired of the carrying value of net assets of the subsidiary is recorded in equity. Gains or losses on disposals to non-controlling interests are also recorded in equity.

(iv) Change in control

Upon the loss of control of a subsidiary, the Group derecognises the assets and liabilities of the subsidiary, any non-controlling interests and the other component of equity related to the subsidiary. Any surplus or deficit arising on the loss of control is recognised in the Income Statement. If the Group retains any interest in the previous subsidiary, then such interest is measured at fair value at the date that control is lost. Subsequently, it is accounted for as an equity accounted investee or as a financial asset depending on the level of influence retained.

(h) Associates

Associates are entities in which the Group exercises significant influence, but which it does not control, generally accompanying a shareholding of between 20% and 50% of the voting rights. Significant influence is the power to participate in the financial and operating policy decisions of the associates but not control over those policies.

Investments in associates are accounted for in the consolidated financial statements by using the equity method of accounting and are initially recognised at cost. The Group's investments in associates include goodwill identified on acquisition, net of any accumulated impairment loss.

The Group's share of post-acquisition profit or loss is recognised in the Income Statement and its share of post-acquisition movements in reserves is recognised in other comprehensive income. The cumulative post-acquisition movements are adjusted against the carrying value of the investment. When the Group's share of losses in an associate equal or exceed its interest in the associate, including any other unsecured obligations, the Group's interest is reduced to nil and recognition of further losses is discontinued except to the extent that the Group has incurred legal or constructive obligations or made payments on behalf of the associate.

The results of associates are taken from the most recent financial statements of the associates' concerned, made up to dates not more than three months prior to the end of the financial year of the Group.

Unrealised gains on transactions between the Group and its associates are eliminated to the extent of the Group's interest in the associates; unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Where necessary, in applying the equity method, adjustments are made to the financial statements of the associates to ensure consistency of accounting policies with those of the Group.

When the Group losses significant influence, any retained interest in the entity is re-measured to its fair value with the change in carrying amount recognised in the Income Statement. This fair value becomes the initial carrying amount for the purposes of subsequently accounting for the retained interest as a financial asset. Any amounts previously recognised in other comprehensive income in respect of that entity are accounted for as if the Group had directly disposed of the related assets or liabilities.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(i) Joint arrangements

A joint arrangement is an arrangement of which there is contractually agreed sharing of control by the Group with one or more parties, where decisions about the relevant activities relating to the joint arrangement require unanimous consent of the parties sharing control. The classification of a joint arrangement as a joint operation or a joint venture depends upon the rights and obligations of the parties to the arrangement. A joint venture is a joint arrangement whereby the joint ventures have rights to the net assets of the arrangement. A joint operation is a joint arrangement whereby the joint operators have rights to the assets and obligations for the liabilities, relating to the arrangement.

Joint ventures

The Group's interest in a joint venture is accounted for in the financial statements by using the equity method of accounting. Under the equity method of accounting, interests in joint ventures are initially recognised at cost and adjusted thereafter to recognise the Group's share of the post-acquisition profits or losses in the Income Statement and movements in reserves in other comprehensive income. When the Group's share of losses in a joint venture equal or exceed its interests in the joint ventures (which includes any long-term interests that, in substance, form part of the Group's net investment in the joint ventures), the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the joint ventures.

Unrealised gains on transactions between the Group and its joint ventures are eliminated to the extent of the Group's interest in the joint ventures; unrealised losses are also eliminated unless the transaction provides evidence of an impairment of the asset transferred. Where necessary, in applying the equity method, adjustments are made to the financial statements of the joint ventures to ensure consistency of accounting policies with those of the Group.

(j) Investments in subsidiaries, joint arrangements and associates

Investments in subsidiaries, joint arrangements and associates are stated at cost less accumulated impairment losses if any. Where an indication of impairment exists, the carrying amount of the investment is assessed and written down immediately to its recoverable amount.

On disposal of investments in subsidiaries, joint arrangements and associates, the difference between disposal proceeds and the carrying amounts of the investments are recognised in the Income Statement.

(k) Development expenditure

Development expenditure is generally expensed when incurred otherwise it is capitalised when it meets certain criteria that indicate that it is probable that the costs will give rise to future economic benefits and are amortised over the period of the projects. They are written down to their recoverable amounts when there is insufficient certainty that future economic benefit will flow to the enterprise.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(l) Inventories

Inventories are stated at the lower of cost and net realisable value. Cost is determined on a weighted average or first-in, first-out basis. Inventories comprise primarily of raw materials, work-in-progress, finished goods, fuel and spare parts. The cost of work-in-progress comprises raw materials, direct labour, other direct costs and an appropriate share of overheads based on normal operating capacity. It excludes borrowing costs. Fuel and diesel oil held for generation of electricity are not written down below cost if the electricity generated is expected to obtain a gross margin at or above cost. Cost for this purpose includes the applicable costs required to enable the fuel and diesel oil to be used for the generation of electricity.

Inventories for oil trading are acquired with the purpose of selling in the near future and generating a profit from fluctuations in price. These are at fair value less costs to sell, with changes in fair value less costs to sell recognised in the Income Statement in the period of change.

Net realisable value is the estimated selling price in the ordinary course of business less the estimated costs of completion and the estimated costs necessary to make the sale.

(m) Financial assets and financial liabilities

Financial assets

(i) Classification

The Group and the Company classify their financial assets in the following measurement categories:

- those to be measured subsequently at fair value (either through other comprehensive income ("OCI") or through profit or loss), and
- those to be measured at amortised cost.

The classification depends on the entity's business model for managing the financial assets and the contractual terms of the cash flows.

The Group and the Company reclassify debt investments when and only when its business model for managing those assets changes.

The Group and the Company irrevocably elected to present fair value gains and losses on equity investments in OCI. The Group and the Company consider this classification to be more relevant as these instruments are strategic investments of the Group and the Company and not held for trading purposes.

(ii) Recognition and derecognition

Regular way purchases and sales of financial assets are recognised on trade-date, the date on which the Group and the Company commit to purchase or sell the asset. Financial assets are derecognised when the rights to receive cash flows from the financial assets have expired or have been transferred and the Group and the Company have transferred substantially all the risks and rewards of ownership.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(m) Financial assets and financial liabilities (continued)

Financial assets (continued)

(iii) Measurement

At initial recognition, the Group and the Company measure a financial asset at its fair value plus, in the case of a financial asset not at fair value through profit or loss ("FVTPL"), transaction costs that are directly attributable to the acquisition of the financial asset. Transaction costs of financial assets carried at FVTPL are expensed in the Income Statement.

Financial assets with embedded derivatives are considered in their entirety when determining whether their cash flows are solely payment of principal and interest ("SPPI").

a) Debt instruments

Subsequent measurement of debt instruments depends on the Group's and the Company's business model for managing the asset and the cash flow characteristics of the asset.

There are three measurement categories into which the Group and the Company classify their debt instruments:

- Amortised cost: Assets that are held for collection of contractual cash flows where those cash flows represent SPPI are measured at amortised cost. Interest income from these financial assets is included in the Income Statement using the effective interest rate method. Any gain or loss arising on derecognition is recognised directly in the Income Statement and presented in other operating income/(expenses) together with foreign exchange gains and losses. Impairment losses are presented as separate line item in the Income Statement.
- Fair value through other comprehensive income ("FVOCI"): Assets that are held for collection of contractual cash flows and for selling the financial assets, where the assets' cash flows represent SPPI, are measured at FVOCI. Movements in the carrying amount are taken through OCI, except for the recognition of impairment gains or losses, interest income and foreign exchange gains and losses which are recognised in the Income Statement. When the financial asset is derecognised, the cumulative gain or loss previously recognised in OCI is reclassified from equity to profit or loss and recognised in other operating income/(expenses). Interest income from these financial assets is included in the Income Statement using the effective interest rate method. Foreign exchange gains and losses are presented in other operating income/(expenses) and impairment expenses are presented as separate line item in the Income Statement.
- FVTPL: Assets that do not meet the criteria for amortised cost or FVOCI are measured at FVTPL. The Group and the Company may also irrevocably designate financial assets at FVTPL if doing so significantly reduces or eliminates a mismatch created by assets and liabilities being measured on different bases. Fair value changes are recognised in the Income Statement and presented net within other operating income/(expenses) in the period which it arises.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(m) Financial assets and financial liabilities (continued)

Financial assets (continued)

(iii) Measurement (continued)

b) Equity instruments

The Group and the Company subsequently measure all equity investments at fair value. Where the Group's and the Company's management have elected to present fair value gains and losses on equity investments in OCI, there is no subsequent reclassification of fair value gains and losses to profit or loss following the derecognition of the investment. Dividends from such investments continue to be recognised in the Income Statement when the Group's and the Company's right to receive payments is established.

Changes in the fair value of financial assets at FVTPL are recognised in other operating income/(expenses) in the Income Statement as applicable.

(iv) Impairment

The Group and the Company assess on a forward-looking basis the expected credit loss ("ECL") associated with its debt instruments carried at amortised cost and at FVOCI and financial guarantee contracts issued. The impairment methodology applied depends on whether there has been a significant increase in credit risk.

The Group has six types of financial instruments that are subject to the ECL model:

- Trade receivables
- Unbilled receivables
- Contract assets
- Other receivables (including deposits, interest receivables and receivables from associate/joint venture)
- Amounts owing by related companies (fellow subsidiaries, immediate holding company and ultimate holding company)
- Financial guarantee contracts

The Company has three types of financial instruments that are subject to the ECL model:

- Other receivables (including deposits and interest receivables)
- Amounts owing by related companies (fellow subsidiaries, immediate holding company, ultimate holding company and subsidiaries)
- Financial guarantee contracts

While cash and cash equivalents are also subject to the impairment requirements of MFRS 9 "Financial Instruments", the identified impairment loss was immaterial.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(m) Financial assets and financial liabilities (continued)

Financial assets (continued)

(iv) Impairment (continued)

ECL represents a probability-weighted estimate of the difference between present value of cash flows according to the contract and present value of cash flows the Group and the Company expect to receive, over the remaining life of the financial instrument. For financial guarantee contracts, the ECL is the difference between the expected payments to reimburse the holder of the guaranteed debt instrument less any amounts that the Group and the Company expect to receive from the holder, the debtor or any other party.

The measurement of ECL reflects:

- an unbiased and probability-weighted amount that is determined by evaluating a range of possible outcomes;
- the time value of money; and
- reasonable and supportable information that is available without undue cost or effort at the reporting date about past events, current conditions and forecasts of future economic conditions.

a) *General 3-stage approach for other receivables and financial guarantee contracts issued*

At each reporting date, the Group and the Company measure ECL through loss allowance at an amount equal to 12 month ECL if credit risk on a financial instrument or a group of financial instruments has not increased significantly since initial recognition. For all other financial instruments, a loss allowance at an amount equal to lifetime ECL is required. Note 36(b) sets out the measurement details of ECL.

b) *Simplified approach for trade receivables, unbilled receivables, contract assets and amounts owing by related companies which is trade in nature*

The Group applies the MFRS 9 "Financial Instruments" simplified approach to measure ECL which uses a lifetime ECL for all trade receivables, unbilled receivables, contract assets and amounts owing by related companies which is trade in nature. Note 36(b) sets out the measurement details of ECL.

Significant increase in credit risk

The Group and the Company consider the probability of default upon initial recognition of asset and whether there has been a significant increase in credit risk on an ongoing basis throughout each reporting period. To assess whether there is a significant increase in credit risk, the Group and the Company compare the risk of a default occurring on the asset as at the reporting date with the risk of default as at the date of initial recognition. The Group and the Company consider available reasonable and supportable forward-looking information.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(m) Financial assets and financial liabilities (continued)

Financial assets (continued)

(iv) Impairment (continued)

Significant increase in credit risk (continued)

The following indicators are incorporated:

- external credit rating (as far as available)
- actual or expected significant adverse changes in business, financial or economic conditions that are expected to cause a significant change to the debtor's ability to meet its obligations
- significant changes in the expected performance and behaviour of the debtor, including changes in the payment status of debtor in the Group and changes in the operating results of the debtor.

Regardless of the analysis above, a significant increase in credit risk is presumed if a debtor is more than 30 days past due in making a contractual payment.

Definition of default and credit-impaired financial assets

The Group and the Company define a financial instrument as default, which is fully aligned with the definition of credit-impaired, when it meets one or more of the following criteria:

a) *Quantitative criteria*

The Group and the Company define a financial instrument as default, when the counterparty fails to make contractual payment within 80 and 365 days of when they fall due.

b) *Qualitative criteria*

The debtor meets unlikeliness to pay criteria, which indicates the debtor is in significant financial difficulty. The Group and the Company consider the following instances:

- the debtor is in breach of financial covenants
- concessions have been made by the lender relating to the debtor's financial difficulty
- it is becoming probable that the debtor will enter bankruptcy or other financial reorganisation
- the debtor is insolvent

Financial instruments that are credit-impaired are assessed on individual basis.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(m) Financial assets and financial liabilities (continued)

Financial assets (continued)

(iv) Impairment (continued)

Groupings of instruments for ECL measured on collective basis

a) *Collective assessment*

To measure ECL, trade receivables, unbilled receivables, contract assets and amounts owing by related companies which is trade in nature have been grouped based on shared credit risk characteristics of customer's behaviour and the days past due. The unbilled receivables, contract assets relate to unbilled amounts and amounts owing by related companies which is trade in nature have substantially the same risk characteristics as the trade receivables for the same types of contracts. The Group has therefore concluded that the expected loss rates for trade receivables are a reasonable approximation of the loss rates for the unbilled receivables, contract assets and amounts owing by related companies which is trade in nature.

b) *Individual assessment*

Trade receivables, unbilled receivables, contract assets, other receivables and amounts owing by related companies which are in default or credit-impaired are assessed individually.

(v) Write-off

a) *Trade receivables, unbilled receivables, contract assets and amounts owing by related companies which is trade in nature*

Trade receivables, unbilled receivables, contract assets and amounts owing by related companies which is trade in nature are written off when there is no reasonable expectation of recovery. Indicators that there is no reasonable expectation of recovery include, amongst others, the failure of a debtor to engage in a repayment plan with the Group, uneconomic collection and court orders.

Impairment losses are presented within 'cost of sales' in the Income Statement. Subsequent recoveries of amounts previously written off are credited against the same line item.

b) *Other receivables and amounts owing by related companies*

The Group and the Company write-off financial assets, in whole or in part, when the Group and the Company have exhausted all practical recovery efforts and have concluded there is no reasonable expectation of recovery. The assessment of no reasonable expectation of recovery is based on unavailability of debtor's sources of income or assets to generate sufficient future cash flows to repay the amount. The Group and the Company may write-off financial assets that are still subject to enforcement activity. Subsequent recoveries of amounts previously written off will result in impairment gains.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(m) Financial assets and financial liabilities (continued)

Financial liabilities

Financial liabilities are recognised in the Statement of Financial Position when, and only when, the Group and the Company become a party to the contractual provisions of the financial instrument.

The Group's financial liabilities include trade payables, other payables and borrowings (see Note 2(r)). The Company's financial liabilities include other payables and borrowings (see Note 2(r)). These are recognised initially at fair value, net of transaction costs incurred, and subsequently measured at amortised cost using the effective interest method.

A financial liability is derecognised when the obligation under the liability is extinguished. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a derecognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in the Income Statement.

Offsetting financial instruments

Financial assets and liabilities are offset and the net amount presented in the Statement of Financial Position when there is a legally enforceable right to offset the recognised amounts and there is an intention to settle on a net basis, or realise the asset and settle the liability simultaneously. The legally enforceable right must not be contingent on future events and must be enforceable in the normal course of business and in the event of default, insolvency or bankruptcy.

(n) Derivative financial instruments and hedging activities

Derivatives are initially recognised at fair value on the date the derivative contract is entered into and are subsequently re-measured at their fair value. The method of recognising the resulting gain or loss depends on whether the derivative is designated as a hedging instrument, and if so, the nature of the item being hedged. The Group designates its hedges as cash flow hedges. Fair value changes on derivatives that are not designated or do not qualify for hedge accounting are recognised in the Income Statement when the changes arise.

The Group documents at the inception of the transaction the relationship between hedging instruments and hedged items, as well as its risk management objective and strategies for undertaking various hedging transactions. The Group also documents its assessment, both at hedge inception and on an ongoing basis, of whether the derivatives designated as hedging instruments are highly effective in offsetting changes in fair values or cash flows of hedged items.

The fair values of various derivative financial instruments used for hedging purposes are disclosed in Note 20 to the financial statements. Movements on the hedging reserve in shareholders' equity are shown in Note 26(a) to the financial statements. The full fair value of a hedging derivative is classified as a non-current asset or liability when the remaining maturity of the hedged item is more than 12 months, and as a current asset or liability when the remaining maturity of the hedged item is less than 12 months. The fair value of a trading derivative is classified as a current asset or liability.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(n) Derivative financial instruments and hedging activities (continued)

The fair value changes on the effective portion of the derivatives that are designated and qualify as cash flow hedges is recognised in other comprehensive income. The gain or loss relating to the ineffective portion is recognised immediately in the Income Statement.

Amounts accumulated in equity are reclassified to Income Statement in the financial periods when the hedged item affects Income Statement (for example, when the forecast sale that is hedged takes place). When the forecast transaction that is hedged results in the recognition of a non-financial asset (for example, inventory or fixed assets), the gains and losses previously deferred in equity are transferred from equity and included in the initial measurement of the cost of the asset. The deferred amounts are ultimately recognised in cost of goods sold in the case of inventory or in depreciation in the case of property, plant and equipment.

When a hedging instrument expires or is sold, or when a hedge no longer meets the criteria for hedge accounting, any cumulative gain or loss existing in equity at that time remains in equity and is recognised when the forecast transaction is ultimately recognised in the Income Statement. When a forecast transaction is no longer expected to occur, the cumulative gain or loss that was reported in equity is immediately transferred to the Income Statement.

(o) Financial guarantee

Financial guarantee contracts are contracts that require the Group and the Company to make specified payments to reimburse the holder for a loss it incurs because a specified debtor fails to make payments when due, in accordance with the terms of a debt instrument.

Financial guarantee contracts are recognised as a financial liability at the time the guarantee is issued. The liability is initially measured at fair value.

The fair value of financial guarantees is determined as the present value of the difference in net cash flows between the contractual payments under the debt instrument and the payments that would be required without guarantee, or the estimated amount that would be payable to a third party for assuming the obligations.

(p) Cash and cash equivalents

For the purpose of the Statement of Cash Flows, cash and cash equivalents comprise cash on hand, cash at bank and deposits held at call with financial institutions with original maturities of three months or less that are readily convertible to known amounts of cash and which are subject to an insignificant risk of changes in value and bank overdrafts. Bank overdrafts are included within borrowings in current liabilities on the Statement of Financial Position.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(q) Share capital

Ordinary shares and non-redeemable preference shares with discretionary dividends are classified as equity. Other shares are classified as equity and/or liability according to the substance of the contractual arrangement of the particular instrument.

Distributions to holders of a financial instrument classified as an equity instrument are charged directly to equity.

Dividends on ordinary shares are accounted for in shareholders' equity as an appropriation of retained earnings and accrued as liability in the financial year in which the obligation to pay is established.

Purchase of own shares

Where the Company purchases its own shares, the consideration paid, including any directly attributable incremental costs, net of tax, is deducted from equity attributable to the owners of the Company as treasury shares until the shares are cancelled, reissued.

Should such shares be cancelled, the costs of the treasury shares are applied in the reduction of the profits otherwise available for distribution as dividends. Should such shares are subsequently reissued, any consideration received, net of any directly attributable incremental transaction costs and the related tax effects, is included in equity attributable to the owners of the Company.

Where the treasury shares are subsequently distributed as dividends to shareholders, the costs of the treasury shares are applied in the reduction of the funds otherwise available for distribution as dividends.

(r) Borrowings

Borrowings are initially recognised at fair value, net of transaction costs incurred. Subsequently, borrowings are carried at amortised cost using the effective interest method; any difference between proceeds (net of transaction costs) and the redemption value is recognised in the Income Statement over the term of the borrowings.

Interest relating to a financial instrument classified as a liability is reported within finance cost in the Income Statement.

Borrowings are classified as current liabilities unless the Group and the Company have an unconditional right to defer settlement of the liability for at least 12 months after the reporting date.

Borrowing cost incurred to finance the construction of property, plant and equipment that meets the definition of qualifying asset are capitalised as part of the cost of the assets during the period of time that is required to get ready the asset for its intended use.

(s) Grants and contributions

Grants and contributions are benefits received in respect of specific qualifying expenditure, and investment tax credits and tax benefits in respect of qualifying property, plant and equipment. These are released to the Income Statement over the expected economic useful lives of the related assets.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(t) Deferred income

The deferred income comprise assets transferred from customers in respect of services which are yet to be provided and shareholder loan interest revenue. Such amounts are recorded as liabilities in the Statement of Financial Position and are amortised to the Income Statement over the expected economic useful lives of the related assets.

(u) Provisions

The Group and the Company recognise provisions when it has a present legal or constructive obligation arising as a result of a past event, and it is probable that an outflow of economic benefits will be required to settle the obligation and a reliable estimate of the amount can be made. The recording of provisions requires the application of judgements about the ultimate resolution of these obligations. As a result, provisions are reviewed at each reporting date and adjusted to reflect the Group's and the Company's current best estimate.

(v) Revenue recognition

Revenue which represents income arising in the course of the Group's ordinary activities is recognised by reference to each distinct performance obligation promised in the contract with customer. Revenue from contracts with customers is measured at its transaction price, being the amount of consideration which the Group expects to be entitled in exchange for transferring promised goods or services to a customer, net of goods and service tax, returns, rebates and discounts. Transaction price is allocated to each performance obligation on the basis of the relative stand-alone selling prices of each distinct good or services promised in the contract. Depending on the substances of the respective contract with the customer, revenue is recognised when the performance obligation is satisfied, which may be at a point in time or over time.

(i) Sale of electricity

The Group's electricity is generated and sold into national electricity company or market in the respective countries in which the Group operates.

Revenue from the sale of electricity is recognised over time as customers simultaneously receive and consume the benefits provided by the Group's performance when electricity is delivered based on contractual terms stipulated in respective agreements with customers.

Revenue is presented, net of goods and service tax, penalties, rebates and discounts. Collection of the contract consideration from customers is considered probable. No element of financing is deemed present as the Group has adopted the practical expedient available in MFRS 15 'Revenue from Contracts with Customers' ("MFRS 15") where the interval between transfer of the promised goods or services and payment by the customer is expected to be less than 12 months.

Electricity revenue includes an estimated value of the electricity consumed by customer from the date of the last meter reading available and reporting period end. Accrued unbilled revenue is recognised as receivables and is reversed in the following month when actual billings occur.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(v) Revenue recognition (continued)

(ii) Supply of clean water and treatment and disposal of waste water

The Group has the rights to supply water and sewerage services to customers, together with an obligation to maintain and develop the network and ensure its continued availability.

The nature of the water industry in the UK is such that revenue recognition is subject to a degree of estimation. The assessment of water sales to customers is based on internal data where final settlement data is not yet available. At the end of each period, amounts of water delivered to customers are estimated and the corresponding billed and unbilled revenue is assessed and recorded in revenue. For the purpose of the judgement, various factors are considered such as seasonality, historic billing profiles, leakage data and general economic conditions.

For metered customers, revenue is determined by the meter reading. For unmetered customers, the amount to which the Group has a right to receive is determined by the passage of time during which the customer occupies a property within the Group's licensed region. Revenue represents income receivable in the ordinary course of business, excluding Value Added Tax, for services provided. Revenue is recognised to the extent that it is probable that economic benefits will flow to the Group.

Developer services related to the obligation under statute to allow property developers to establish an authorised connection to the water and/or sewerage network. In obtaining the connection, the developer may require the Group to undertake one or more of the following:

(i) Connections and meter installation in exchange for payment;
(ii) Requisitions of water mains in exchange for payment; and
(iii) Adoptions of water and wastewater mains.

The developer is also required to pay infrastructure charges being a contribution to network reinforcement.

These activities are not separable nor distinct and instead form a bundle of activities necessary to establish an authorised connection from which the network access can be obtained. Also, the Group has an additional obligation under statute to keep the connection in place for all current and future occupiers and facilitate ongoing access to the network for as long as the property requires service provision. Consequently, revenue from developer services will be deferred over the shorter of expected period of service provision or the need to replace the assets at the end of their useful life (typically in the range 60 to 125 years). No element of financing is deemed present as the Group has adopted the practical expedient available in MFRS 15 where the interval between transfer of the promised goods or services and payment by the customer is expected to be less than 12 months.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(v) Revenue recognition (continued)

(iii) Telecommunications

The Group generates revenue from providing telecommunication services, such as access to the network, airtime usage, messaging, and internet services as well as from sales of products. Products and services may be sold separately or in bundled packages. The typical length of a contract for bundled packages is 12 months to 36 months.

For bundled packages, the Group accounts for individual products and services separately if they are distinct, i.e. if a product or service is separately identifiable from other items in the bundled package and if a customer can benefit from it. The consideration is allocated between separate products and services in a bundle based on their Relative Stand-alone Selling Prices ("RSSP"). The RSSP are determined based on the list prices at which the Group sells the products and telecommunication services. RSSP are based on observable sales prices; however, where RSSP are not directly observable, estimates will be made maximising the use of observable inputs.

a) Telecommunication services

Telecommunication revenue from postpaid and prepaid services provided by the Group is recognised over time, as the benefits of telecommunication services are simultaneously received and consumed by the customer.

Revenue from prepaid services is recognised when services are rendered. Starter packs with a sim card and reload voucher is accounted for as a single performance obligation as the sim card can only be used together with the services provided by the Group. Prepaid credits are recognised as contract liability in the Statement of Financial Position. Revenue is recognised when the credits are utilised or up to the point of customer churn or upon expiry, whichever is earlier.

Postpaid services are provided in postpaid packages which consist of various services (i.e. call minutes, internet data, sms and etc.). As the services are separately identifiable and the customers can benefit from each of the services on its own, each service is accounted for as a separate performance obligation.

Postpaid packages are either sold separately or bundled together with the sale of device to a customer. As postpaid packages and device are capable of being distinct and separately identifiable, there are two performance obligations within a bundled transaction. Accordingly, the Group allocates the transaction price based on the RSSP of the postpaid packages and devices.

b) Sale of devices

Devices may be sold separately or in bundled packages. The Group recognises revenue when control of the device has transferred to the customer upon delivery and acceptance of the device at the point of sale.

For devices sold separately, the consideration is received in full at the point of sale. The amount of revenue recognised is measured at the consideration specified in the contract. For devices sold in bundled packages, the customers usually offered to pay at a discounted price on the device. The amount of revenue recognised for devices sold in bundled packages is measured at the allocated consideration based on the RSSP as explained previously.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(v) Revenue recognition (continued)

(iii) Telecommunications (continued)

b) Sale of devices (continued)

Devices that the Group promises to transfer as part of a bundled package with network service plans are considered distinct and thus accounted for as a separate performance obligation. Devices that are transferred as part of a fixed line telecommunication services bundled package which can only be used together with the services provided by the Group, are considered as a single performance obligation in telecommunications service revenue.

A contract asset is recognised when the Group delivers the devices before the payment is due. If the payment happens before delivery of device, then a contract liability is recognised. Contract assets and contract liabilities are presented within receivables and payables respectively in the Statement of Financial Position.

The Group generates revenue from telecommunication infrastructure. Telecommunication infrastructure revenue is generated from the leasing of space on the Group's telecommunication towers, where the customers install and maintain their individual communication network equipment, and from construction of telecommunication infrastructure. The leasing revenue is recognised on a straight-line basis over the fixed and non-cancellable term of the lease agreement, irrespective of when payments are due. For the construction of telecommunication infrastructure, see accounting policy Note 2(v)(vii) to the financial statements on construction contracts.

(iv) Sale of steam

Revenue from sale of steam is recognised over time as the Group's customers simultaneously receive and consume the benefits arising from the Group performance of its obligations based on the terms of the contracts with the customers.

(v) Investment income

Investment income earned by the Group and the Company are recognised on the following bases:

Dividend income	– When the shareholders' right to receive payment is established.
Interest income	– On an effective interest basis.

(vi) Lease income

Lease income earned by the Group is recognised on the following bases:

Tank leasing fees	– Tank leasing fees from operating leases are recognised on a straight-line basis over the lease term.
Rental income	– Rental income from operating leases (net of any incentive given to the lessees) is recognised on the straight-line basis over the lease term.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(v) Revenue recognition (continued)

(vii) Construction contracts

Under such contracts, the Group is engaged to construct buildings and related infrastructure and in certain instances to supply equipments. These contracts may include multiple promises to the customers and therefore accounted for as separate performance obligations. In this case, the transaction price will be allocated based on relative stand-alone selling price of the considerations of each of the separate performance obligations. When these are not directly observable, they are estimated based on expected cost plus margin.

Revenue from construction contracts is measured at the fixed transaction price agreed under the agreement.

The Group determines the transaction price of a contract after considering the effect of variable consideration, constraining estimates of variable consideration, effect of significant financing component, non-cash consideration and consideration payable to customer.

When the fair value of variable consideration is uncertain, the Group estimates the amount of consideration by using the most likely amount method and only recognises to the extent that is highly probable that a significant reversal in cumulative revenue will not occur.

Revenue is recognised as and when control of the asset is transferred to the customer and it is probable that the Group would collect the consideration to which it will be entitled in exchange for the asset that would be transferred to the customer. Depending on the terms of the contract and the laws that apply to the contract, control of the asset may transfer over time or at a point in time. Control of the asset is transferred over time if the performance of the Group does not create an asset with an alternative use to the Group and the Group has an enforceable right to payment for performance completed to date.

If control of the asset transfers over time, revenue is recognised over the period of the contract by reference to the progress towards complete satisfaction of that performance obligation using the input method, which is based on the total actual construction cost incurred to date as compared to the total budgeted costs to the respective construction projects.

If control of the asset transfers at a point in time, revenue is recognised at a point in time when the customer obtains control of the asset.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(v) Revenue recognition (continued)

(viii) Others

Other income earned by the Group is recognised on the following bases:

Sale of natural gas	–	Revenue from sale of natural gas is recognised over time as and when the Group's customers simultaneously receive and consume the benefits arising from the Group performance when natural gas is supplied.
Sale of fuel oil	–	Revenue from sale of fuel oil is recognised when the performance obligation is satisfied by transferring control of fuel oil to the customer upon delivery (i.e. at a point in time).
Management, operation and maintenance fees	–	Management, operation and maintenance fees are recognised over the period in which the services are rendered.
Hotel operations	–	Hotel room revenue is recognised over time during the period of stay for the hotel guests. Revenue from food, beverage and other ancillary services are generally recognised at the point in time when the services are rendered.

(w) Contracts with Customers

(i) Contract assets

Contract asset is the right to consideration in exchange for goods and services that the Group has transferred to a customer. If the Group transfers goods or services to a customer before the customer pays consideration or before payment is due, a contract asset is recognised for the earned consideration that is conditional. Contract assets are subject to impairment assessment based on the ECL model. Contract assets are presented within "Receivables, deposits and prepayments" of the Statement of Financial Position.

(ii) Contract liabilities

Contract liability is the unsatisfied obligation by the Group to transfer goods or services to a customer for which the Group has received consideration (or an amount of consideration is due) from the customer. If a customer pays consideration before the Group transfers goods or services to the customer, a contract liability is recognised when the payment is made or the payment is due (whichever is earlier). Contract liabilities are recognised as revenue when the Group performs the services under the contract. Contract liabilities are presented within "Payables and accrued expenses" and "Payables" of the Statement of Financial Position.

(iii) Contract cost assets

The Group capitalises sales commissions as costs to obtain a contract with a customer when they are incremental and expected to be recovered more than a year. The Group expects to recover these costs in the future through telecommunication services revenue earned from the customer. The Group also capitalises the expenditure on assets such as water mains/sewers or new connections relating to contracts as they are incurred to fulfil the contract.

Sales commissions are amortised on a straight-line basis over the term of the specific contract to which the cost relates to. Amortisation of contract costs are included as part of direct cost within "Cost of sales" in the Income Statement. While, the expenditure on assets are treated as cost of sales when the contract is complete.

An impairment loss is recognised to the Income Statement to the extent that the carrying amount of the contract cost asset recognised exceeds the remaining amount of considerations that the Group expects to receive for the specific contract that the cost relates to less additional costs required to complete the specific contract.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(x) Employee benefits

(i) Short-term employee benefits

Wages, salaries, paid annual leave and sick leave, bonuses, and non-monetary benefits are accrued in the financial period in which the associated services are rendered by employees of the Group and the Company.

(ii) Post-employment benefits

The Group has various post-employment benefit schemes in accordance with local conditions and practices in the industries in which it operates.

These benefit plans are either defined contribution or defined benefit plans.

a) *Defined contribution plan*

A defined contribution plan is a pension plan under which the Group and the Company pay fixed contributions into a separate entity (a fund) on a mandatory, contractual or voluntary basis and will have no legal or constructive obligations to pay further contributions if the fund does not hold sufficient assets to pay all employees benefits relating to employee service in the current and prior financial periods.

The Group's and the Company's contributions to defined contribution plan are charged to the Income Statement in the financial period to which they relate.

b) *Defined benefit plan*

A defined benefit plan is a pension plan that defines an amount of pension benefit to be provided, usually as a function of one or more factors such as age, years of service or compensation.

The liability in respect of a defined benefit plan is the present value of the defined benefit obligation at the reporting date minus the fair value of plan assets.

The defined benefit obligation is calculated annually by independent actuaries using the projected unit credit method. The present value of the defined benefit obligation is determined by discounting the estimated future cash outflows using interest rates of high-quality corporate bonds that are denominated in the currency in which the benefits will be paid, and that have terms to maturity approximating to the terms of the related pension obligation.

Re-measurement gains and losses of post-employment benefit obligations are recognised in Other Comprehensive Income.

Past-service costs are recognised immediately in the Income Statement.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(x) Employee benefits (continued)

(iii) Share-based compensation

The Group operates an equity-settled share-based compensation plan for the employees of the Group. The fair value of the employee services received in exchange for the grant of the share options is recognised as an expense in the Income Statement over the vesting periods of the grant with a corresponding increase in equity.

The total amount to be expensed over the vesting period is determined by reference to the fair value of the share options granted and the number of share options to be vested by vesting date. At each reporting date, the Group revises its estimates of the number of share options that are expected to vest. It recognises the impact of the revision of original estimates, if any, in the Income Statement, with a corresponding adjustment to equity. For options granted to subsidiaries, the expense will be recognised in the subsidiaries' financial statements over the vesting periods of the grant.

The proceeds received net of any directly attributable transaction costs are credited to share capital when the options are exercised.

(y) Income taxes

Current tax expense is determined according to the tax laws of each jurisdiction in which the Group operates and includes all taxes based upon the taxable profits, including withholding taxes payable by a foreign subsidiary, associated company or joint venture on distributions of retained earnings to companies in the Group.

Deferred tax is recognised in full, using the liability method, on temporary differences arising between the amounts attributed to assets and liabilities for tax purposes and their carrying amounts in the financial statements. However, deferred tax is not accounted for if it arises from initial recognition of an asset or liability in a transaction other than a business combination that at the time of the transaction affects neither accounting nor taxable profit or loss.

Deferred tax assets are recognised to the extent that it is probable that taxable profit will be available against which the deductible temporary differences or unused tax losses can be utilised.

Deferred tax is recognised on temporary differences arising on investment in subsidiaries, associated companies and joint ventures except where the timing of the reversal of the temporary difference can be controlled and it is probable that the temporary difference will not reverse in the foreseeable future.

The Group's share of income taxes of joint ventures and associates are included in the Group's share of profits of investments accounted for using the equity method.

Deferred tax is determined using tax rates (and tax laws) that have been enacted or substantially enacted by the reporting date and are expected to apply when the related deferred tax asset is realised or deferred tax liability is settled.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(z) Foreign currencies

(i) Functional and presentation currency

Items included in the financial statements of each of the Group's entities are measured using the currency of the primary economic environment in which the entity operates (the "functional currency"). The consolidated financial statements are presented in Ringgit Malaysia, which is the Company's functional and presentation currency.

(ii) Transactions and balances

Foreign currency transactions are translated into the functional currency using the exchange rates prevailing at the dates of the transactions. Foreign exchange gains and losses resulting from the settlement of such transactions and from the translation at financial year-end exchange rates of monetary assets and liabilities denominated in foreign currencies are recognised in the Income Statement.

(iii) Group companies

The results and financial position of all the Group entities (none of which has the currency of a hyperinflationary economy) that have a functional currency different from the presentation currency are translated into the presentation currency as follows:

- assets and liabilities for each Statement of Financial Position presented are translated at the closing rate at the date of that Statement of Financial Position;
- income and expenses for each Income Statement are translated at average exchange rates; and
- all resulting exchange differences are recognised as a separate component of other comprehensive income.

On consolidation, exchange differences arising from the translation of the net investment in foreign operations are taken to shareholder's equity. When a foreign operation is disposed of or sold, such exchange differences that were recorded in shareholders' equity are recognised in the Income Statement as part of the gain or loss on disposal.

Goodwill and fair value adjustments arising on the acquisition of a foreign entity on or after 1 July 2011 are treated as assets and liabilities of the foreign entity and translated at the closing rate. For acquisition of foreign entities completed prior to 1 July 2011, goodwill and fair value adjustments continued to be recorded at the exchange rate at the respective date of acquisitions. This is in accordance to the adoption of MFRS 1 "First-time Adoption of Malaysian Financial Reporting Standards".

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(aa) Contingent liabilities and contingent assets

The Group and the Company do not recognise a contingent liability but disclose its existence in the financial statements, except in a business combination.

A contingent liability is a possible obligation that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group and the Company or a present obligation that is not recognised because it is not probable that an outflow of resources will be required to settle the obligation or it cannot be measured reliably. However, contingent liabilities do not include financial guarantee contracts.

A contingent asset is a possible asset that arises from past events whose existence will be confirmed by the occurrence or non-occurrence of one or more uncertain future events beyond the control of the Group and the Company. The Group and the Company do not recognise contingent assets but disclose their existence where inflows of economic benefits are probable, but not virtually certain.

In the acquisition of subsidiaries by the Group under a business combination, the contingent liabilities assumed are measured initially at their fair value at the acquisition date, irrespective of the extent of any non-controlling interests.

The Group recognises separately the contingent liabilities of the acquirees as part of allocating the cost of a business combination where the fair values can be measured reliably. Where the fair values cannot be measured reliably, the resulting effect will be reflected in the goodwill arising from the acquisitions.

(ab) Segmental reporting

Operating segments are reported in a manner consistent with the internal reporting provided to the chief operating decision-maker. The chief operating decision-maker, who is responsible for allocating resources and assessing performance of the operating segments, has been identified as the Executive Director primarily responsible for the financial statements of the Group.

Transactions between segments are carried out on mutually agreed basis. The effects of such inter-segment transactions are eliminated on consolidation. The measurement basis and classification are consistent with those adopted in the previous financial year.

(ac) Service concession contracts

The Group has entered into a number of concession contracts granted by several public sector customers ("grantors"). The characteristics of these contracts vary significantly depending on the country and activity concerned.

In order to fall within the scope of concession contract, a contract must satisfy the following two criteria:

- the grantor controls or regulates what services the operator must provide with the infrastructure, to whom it must provide them, and at what price; and
- the grantor controls the significant residual interest in the infrastructure at the end of the term of the arrangement.

Such infrastructure is not recognised in assets of the operator as property, plant and equipment but in financial assets ("financial asset model") and/or intangible assets ("intangible asset model") depending on the remuneration commitments given by the grantor.

2. MATERIAL ACCOUNTING POLICIES (CONTINUED)

(ac) Service concession contracts (continued)

(i) Intangible asset model

The Group applies the intangible asset model where the operator is paid by the users or where the concession grantor has not provided a contractual guarantee in respect of the amount recoverable. The intangible asset corresponds to the right granted by the concession grantor to the operator to charge users of the public service.

Intangible assets resulting from the application of this policy are recorded in the statement of financial position under the heading 'Service Concession Assets' and are amortised, generally on a straight-line basis, over the contract term.

Cash flows relating to these intangible assets are included in net cash generated from/(used in) operating activities in the consolidated statement of cash flows.

Revenue associated with this intangible asset model includes revenue from the construction of the infrastructure on a percentage of completion basis and operating revenue of the infrastructure.

(ii) Financial asset model

The financial asset model applies when the Group has an unconditional right to receive cash or another financial asset from the grantor.

In the case of concession services, the Group has such an unconditional right if the grantor contractually guarantees the payment of amounts specified or determined in the contracts; or the shortfall, if any, between amounts received from users of the public service and amounts specified or determined in the contract.

Financial assets resulting from the application of this policy are recorded in the consolidated statement of financial position under the heading 'operating financial assets' and recognised at amortised cost.

Cash flows relating to these operating financial assets are included in the net cash generated from/(used in) operating activities in the consolidated statement of cash flow.

An impairment loss is recognised if the carrying amount of these assets exceeds the fair value, as estimated during impairment tests. Fair value is estimated based on the recoverable amount, calculated by discounting future cash flows (value in use method).

The portion falling due within less than one year is presented in the consolidated statement of financial position as 'Current operating financial assets', while the portion falling due within more than one year is presented in the non-current heading.

Revenue and finance income associated with this financial asset model include revenue from the construction of the operating financial assets on a percentage of completion basis, operation and maintenance revenue; and finance income related to the capital investment in the operating financial assets.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

3. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS

Estimates and judgements are continually evaluated and are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances.

The Group and the Company make estimates and assumptions concerning the future. The resulting accounting estimates will, by definition, rarely equal the related actual results. The estimates and assumptions that have a significant risk of causing a material adjustment to the carrying amounts of assets and liabilities within the next financial year are discussed below:

(a) Impairment assessment of goodwill

The Group tests goodwill for impairment annually, in accordance with its accounting policy. The recoverable amounts of cash-generating units have been determined based on value-in-use calculations. These calculations require the use of significant judgements and estimates as set out in Note 13 to the financial statements.

(b) Capitalisation of infrastructure assets in property, plant and equipment

Due to the high value of capital expenditure on infrastructure assets, judgements made on the classification of expenses as operating or capital, and within capital between maintenance and enhancement, are key to the preparation of the accounts. These judgements are based on engineering experience of differentiating between treatment as a repair or a replacement of an infrastructure asset.

(c) Impairment assessment of property, plant and equipment ("PPE") and investment

The Group assesses impairment of the assets or cash-generating units ("CGUs") whenever events or changes in circumstances indicate that the carrying amount of an asset or CGU may not be recoverable i.e. the carrying amount of the asset is more than the recoverable amount. Recoverable amount is measured at the higher of the fair value less costs of disposal ("FVLCD") for that asset or CGU and its value-in-use ("VIU"). Projected future cash flows used in impairment testing of the assets or CGUs are based on Group's estimates calculated using historical, sector and industry trends, general market and economic conditions, changes in technology and other available information.

The recoverable amounts of the asset or CGUs are determined based on VIU or FVLCD calculations. These calculations require the use of estimates. The calculations are inherently judgemental and susceptible to change from period to period because they require the Group to make assumptions about revenue growth rate, discount rate and terminal multiple.

The assumptions used and results of the impairment assessment of investment in a subsidiary and PPE are disclosed in Note 14(c) and Note 10 to the financial statements, respectively.

(d) Assessment on allowance for impairment of trade receivables of water and sewerage segment

The expected credit loss on outstanding receivables is a key estimate under MFRS 9. The Group estimate of recoverability by grouping customers into similar economic profiles and applying a percentage loss rate based on forward-looking judgements on the future collection rates that are likely to be achieved. This has included additional considerations of the possible impact of the ongoing economic uncertainty on the expected collection rates of outstanding receivables. A 1% reduction in collection rates would increase the expected credit loss allowance by RM33.7 million.

3. CRITICAL ACCOUNTING ESTIMATES AND JUDGEMENTS (CONTINUED)

(e) Estimated useful lives of property, plant and equipment

The Group reviews the useful lives of its PPE at each reporting date and any adjustments are made on a prospective basis as changes in accounting estimates. The useful lives of the PPE are assessed periodically based on the conditions of the equipment, market conditions and other regulatory requirements.

(f) Assumptions used in determining the post-employment benefit plans

The present value of the post-employment benefit plans depends on a number of factors that are determined on an actuarial basis using a number of assumptions. The assumptions used in determining the net cost/income are disclosed in Note 30 to the financial statements. Any changes in these assumptions will impact the carrying amount of post-employment benefit plans.

(g) Revenue recognition from accrued income

The unbilled income accrual from metered water services of the water and sewerage segment requires an estimation of the amount of unbilled charges at the period end. This is calculated based on average customer volume usage adjusted for seasonality and regulatory price changes. A 2% movement in average consumption equates to a RM6.5 million movement in the unbilled income accrual.

(h) Investment properties

The Group carries its investment properties at fair value, with changes in fair value being recognised in the Income Statements. For investment properties, a valuation methodology is adopted which involves comparison to developments of a similar nature, location and condition. The sensitivity analysis is disclosed in Note 12(b) to the financial statements.

(i) Deferred tax assets

Deferred tax assets are recognised to the extent that it is probable that future taxable profit will be available against which temporary differences can be utilised. This involves judgment regarding future financial performance of respective entities when the deferred tax assets are recognised.

4. REVENUE

(a) Revenue comprises the following:

	Group		Company	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Revenue from contracts with customers	**21,351,319**	21,235,799	**-**	-
Revenue from other sources				
- Lease income	**209,049**	224,335	**-**	-
- Others	**723,976**	430,325	**2,348,515**	532,793
Total revenue	**22,284,344**	21,890,459	**2,348,515**	532,793

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2024

4. REVENUE (CONTINUED)

(a) Revenue comprises the following: (continued)

(i) Disaggregation of revenue from contracts with customers and other sources:

	Group		Company	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Power generation				
- Sale of electricity	**14,647,522**	15,842,799	**-**	-
- Sale of steam	**288,743**	244,787	**-**	-
- Others	**304,886**	129,375	**-**	-
	15,241,151	16,216,961	**-**	-
Water and sewerage				
- Supply of clean water and treatment and disposal of waste water	**5,213,650**	4,265,768	**-**	-
Telecommunications				
- Sale of devices	**137,545**	102,938	**-**	-
- Telecommunication services	**324,052**	265,253	**-**	-
- Telecommunication infrastructure	**118,887**	232,409	**-**	-
- Construction contracts	**160,804**	-	**-**	-
	741,288	600,600	**-**	-
Investment holding activities				
- Investment income	**682,408**	395,346	**2,344,826**	530,584
- Dividend income	**6,257**	6,003	**2,021,758**	236,671
- Interest income	**676,151**	389,343	**323,068**	293,913
- Management, operation and maintenance fees	**154,817**	164,981	**-**	-
- Others	**251,030**	246,803	**3,689**	2,209
	1,088,255	807,130	**2,348,515**	532,793
	22,284,344	21,890,459	**2,348,515**	532,793

4. REVENUE (CONTINUED)

(a) Revenue comprises the following: (continued)

(ii) Timing of revenue recognition for revenue from contracts with customers:

	Group		Company	
	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
At a point in time	**684,921**	527,618	**-**	-
Over time	**20,666,398**	20,708,181	**-**	-
	21,351,319	21,235,799	**-**	-

(b) Contract assets and liabilities related to contracts with customers

		Group	
	Note	2024 RM'000	2023 RM'000
Non-current			
Contract assets	18	**51,996**	8,263
Contract cost assets	18	**2,101**	943
Contract liabilities	32	**(47,304)**	(35,095)
Current			
Contract assets	18	**521,342**	235,601
Contract cost assets	18	**35,393**	37,387
Contract liabilities	33	**(591,115)**	(529,892)

(i) Significant changes in contract assets and liabilities

	Group	
	2024 RM'000	2023 RM'000
Contract assets		
At 1 July	**243,864**	156,473
Acquisition of a subsidiary (Note 14(f)(ii))	**233,469**	-
Additions arising from revenue recognised during the financial year	**190,654**	94,339
Transfer to trade receivables	**(89,365)**	(4,326)
Allowance for impairment of contract assets	**(5,284)**	(2,622)
At 30 June	**573,338**	243,864

4. REVENUE (CONTINUED)

(b) Contract assets and liabilities related to contracts with customers (continued)

(i) Significant changes in contract assets and liabilities (continued)

	Group	
	2024 RM'000	**2023 RM'000**
Contract liabilities		
At 1 July	**564,987**	433,996
Exchange differences	**5,200**	47,069
Acquisition of a subsidiary (Note 14(f)(ii))	**8,921**	-
Revenue recognised that was included in the contract liability balance at the beginning of the financial year	**(541,422)**	(431,198)
Increases due to cash received, excluding amounts recognised as revenue during the financial year	**600,733**	515,120
At 30 June	**638,419**	564,987

(ii) Assets recognised from costs to obtain or fulfil a contract

The Group capitalises costs to obtain or fulfil a contract which include sales commissions when they are incremental and expected to be recovered over more than a year. The Group also capitalises expenditure on assets such as water mains/sewers or new connections relating to contracts as they are incurred to fulfil the contract. This is presented within contract cost assets within "Receivables, deposits and prepayments" in the Statement of Financial Position.

	Group	
	2024 RM'000	**2023 RM'000**
At 1 July	**38,330**	24,676
Exchange differences	**330**	3,403
Assets recognised from costs to obtain or fulfil a contract during the financial year	**35,058**	41,411
Amortisation recognised during the financial year	**(1,966)**	(1,021)
Charged to cost of sales during the financial year	**(34,258)**	(30,139)
At 30 June	**37,494**	38,330

The closing balances of contract cost assets consist of:

	Group	
	2024 RM'000	**2023 RM'000**
Contract acquisition costs	**562**	188
Contract fulfilment costs	**36,932**	38,142
At 30 June	**37,494**	38,330

4. REVENUE (CONTINUED)

(b) Contract assets and liabilities related to contracts with customers (continued)

(iii) Unsatisfied performance obligations

As at 30 June 2024, the aggregate amount of transaction price allocated to unsatisfied performance obligations resulting from contracts with customers is RM1,809.1 million (2023: RM1,451.5 million). This will be recognised as revenue as the services are provided to customers, which is expected to occur over the next 1 to 7 years (2023: 1 to 8 years).

The Group applies the practical expedient in MFRS 15 and did not disclose information about unsatisfied performance obligations for certain contracts, where the transaction price corresponds directly with the Group's level of performance in the future.

5. SIGNIFICANT TRANSACTIONS WITH RELATED PARTIES

Key management personnel comprise the Directors and Senior Management who have authority and responsibility for planning, directing and controlling the activities of the Group or the Company. Key management compensation is disclosed below:

	Group		Company	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Key management compensation:				
- Salaries and bonus	**49,052**	40,140	**34,055**	25,543
- Defined contribution plan	**4,070**	3,042	**4,029**	3,007
- Fees	**886**	890	**886**	890
- Other emoluments*	**240**	224	**60**	58
- Estimated money value of benefits in kind	**416**	404	**76**	89

* *Includes Social Security Organisation ("SOCSO"), meeting allowances, etc.*

Key management compensation includes the Directors' remuneration (whether executive or otherwise) as disclosed in Note 6 to the financial statements.

Whenever exist, related party transactions also include transactions with entities that are controlled, jointly controlled or significantly influenced directly or indirectly by any key management personnel or their close family members.

5. SIGNIFICANT TRANSACTIONS WITH RELATED PARTIES (CONTINUED)

In addition to related party transactions and balances mentioned elsewhere in the financial statements, set out below are significant related party transactions and balances which were carried out on terms and conditions negotiated amongst the related parties. Fellow subsidiaries are subsidiaries of immediate holding company and ultimate holding company of the Company.

	Group		Company	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Sale of goods and services:				
- Fellow subsidiaries	**18,942**	17,018	**-**	-
Management, operation and maintenance fees:				
- Associates	**78,246**	71,777	**-**	-
- Joint ventures	**62,267**	93,144	**-**	-
Dividend income:				
- Subsidiaries	**-**	-	**2,018,517**	232,824
- Fellow subsidiaries	**3,121**	3,772	**3,121**	3,772
Interest income:				
- Subsidiaries - in respect of loan and advances	**-**	-	**288,858**	273,494
- Joint ventures	**263,993**	222,695	**-**	-
Other income:				
- Fellow subsidiaries	**3,689**	2,209	**3,689**	2,209
Interest expense:				
- Subsidiaries - in respect of loan and advances	**-**	-	**2,543**	3,715
Purchases of goods and services from fellow subsidiaries:				
- Construction of building infrastructure and related services	**520,129**	421,524	**-**	-
- Hotel and accommodation	**2,735**	1,841	**1,829**	1,095
- Operating and maintenance	**94,779**	197,333	**-**	-
Purchases of goods and services from joint venture companies:				
- Billing and debt collection services	**87,000**	76,605	**-**	-
- Information technology consultancy and related services	**5,847**	10,826	**-**	-
Expenses paid on behalf of:				
- Subsidiaries	**-**	-	**26,899**	6,118

5. SIGNIFICANT TRANSACTIONS WITH RELATED PARTIES (CONTINUED)

	Group		Company	
	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
Expenses paid on behalf by:				
- Subsidiaries	**-**	-	**5,948**	3,940
- Fellow subsidiaries	**1,347**	1,286	**640**	425
- Immediate holding company and ultimate holding company	**3,747**	4,639	**610**	539
Year-end balances owing by:				
- Subsidiaries	**-**	-	**3,865,648**	3,533,379
- Fellow subsidiaries	**27,410**	25,824	**-**	7
Year-end balances owing to:				
- Subsidiaries	**-**	-	**(603,396)**	(1,307,354)
- Fellow subsidiaries	**(121,555)**	(86,354)	**(603)**	(123)

The movement in advances to/(from) subsidiaries is as follows:

	Company	
	2024 RM'000	2023 RM'000
Advances to/(from) subsidiaries		
At 1 July	**498,373**	848,589
Advances from subsidiaries	**(1,500)**	(741,667)
Advances to subsidiaries	**1,604,596**	1,066,352
Repayment to subsidiaries	**14,500**	-
Repayment from subsidiaries	**(193,112)**	(327,172)
	1,424,484	(2,487)
Capitalisation of advances to subsidiaries (Note 14(d))	**(1,430,000)**	(495,020)
Capital reduction in a subsidiary (Note 14(e))	**-**	60,000
Net of interest income and expenses	**286,315**	269,779
Net settlement of interests	**(7,036)**	(41,368)
(Allowance for)/Write back of impairment of amounts owing by subsidiaries	**(240)**	25,421
Write back of waiver of amounts owing by a subsidiary	**-**	19,273
Exchange differences	**5,012**	3,012
Settlement via offsetting with amount due to a subsidiary	**-**	(188,826)
Dividend income	**501,590**	-
At 30 June	**1,278,498**	498,373

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

6. PROFIT BEFORE TAXATION

	Group		Company	
	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
Profit before taxation is stated after charging/(crediting):				
Allowance for impairment of associates	**302**	270	**-**	-
Allowance for impairment of intangible assets	**24,815**	144	**-**	-
Allowance for impairment of inventories	**1,657**	1,364	**-**	-
Allowance for impairment of investment in a subsidiary	**-**	-	**12,201**	-
Allowance for impairment of receivables (net of reversals)	**112,859**	132,630	**-**	-
Allowance for/(Write back of) impairment of amounts owing by subsidiaries	**-**	-	**240**	(24,146)
Amortisation of contract costs	**1,966**	1,021	**-**	-
Amortisation of deferred income	**(6,406)**	(5,632)	**-**	-
Amortisation of grants and contributions	**(23,443)**	(17,951)	**-**	-
Amortisation of intangible assets	**64,885**	62,127	**-**	-
Amortisation of service concession assets	**33,938**	-	**-**	-
Auditors' remuneration				
- Statutory audit fees payable/paid to PricewaterhouseCoopers PLT, Malaysia ("PwC Malaysia")				
- current financial year	**1,004**	866	**983**	846
- Statutory audit fees payable/paid to member firms of PricewaterhouseCoopers International Limited ("PwCIL") which are separate and independent legal entities from PwC Malaysia	**983**	903	**-**	-
- Statutory audit fees payable/paid to other audit firms	**6,267**	4,539	**-**	-
- Non-audit fees payable/paid to PwC Malaysia	**517**	340	**486**	244
- Non-audit fees payable/paid to member firms of PwCIL which are separate and independent legal entities from PwC Malaysia	**468**	663	**-**	-
Bad debts recovered	**(1,933)**	(1,268)	**-**	-
Cash flow hedges, reclassified from hedging reserve to cost of sales	**(81,708)**	(31,912)	**-**	-
Cost of fuel, raw materials and consumable	**12,392,716**	14,318,315	**-**	-
Depreciation of property, plant and equipment	**1,121,402**	1,099,704	**295**	250
Depreciation of right-of-use assets	**128,622**	143,665	**788**	805
Development expenditure	**8,107**	2,212	**8,053**	2,212
Directors' remuneration	**39,876**	30,293	**39,030**	29,498
Fair value (gain)/loss on investments	**(196,786)**	14,172	**(188,963)**	(1,589)
Fair value (gain)/loss on investment properties	**(57,099)**	3,313	**-**	-
Fair value loss on derivatives	**28**	-	**-**	-

6. PROFIT BEFORE TAXATION (CONTINUED)

	Group		Company	
	2024 RM'000	2023 RM'000	**2024 RM'000**	2023 RM'000
Gain on bargain purchase	**(9,930)**	-	**-**	-
Gain on disposal of investments	**-**	(3,543)	**-**	-
Gain on lease modification	**-**	(2)	**-**	-
Gain on lease termination	**(3,685)**	(1,305)	**-**	-
Infrastructure maintenance expenses	**114,779**	115,415	**-**	-
Interest expense – accretion of asset retirement obligation	**1,305**	854	**-**	-
Interest expense – borrowings	**1,757,442**	1,562,788	**409,342**	335,803
Interest expense – discounting on non-current receivables	**3,136**	2,986	**-**	-
Interest expense – subsidiaries, in respect of loan and advances	**-**	-	**2,543**	3,715
Interest expense – lease liabilities	**23,113**	24,301	**66**	35
Interest expense - unwinding interest of service concession obligations	**4,415**	-	**-**	-
Interest income – post-employment benefit obligations	**(4,134)**	(10,834)	**-**	-
Interest income	**(41,624)**	(27,046)	**-**	-
Net gain on disposal of property, plant and equipment	**(4,199)**	(2,344)	**(1)**	-
Operating lease income	**(688)**	(371)	**-**	-
Property, plant and equipment written off	**11,878**	12,487	**-**	-
Provision for liabilities and charges	**2,116**	6,704	**-**	-
Rates	**132,167**	142,203	**-**	-
Realised (gain)/loss on foreign exchange	**(23,372)**	5,103	**(15,138)**	616
Short-term leases/leases of low-value assets/ variable lease payments	**107,728**	92,693	**-**	-
Staff costs:				
– Wages, salaries and bonus	**857,395**	648,713	**26,657**	22,742
– Defined contribution plan	**108,693**	86,059	**2,525**	2,136
– Defined benefit plan – net pension cost	**36,921**	33,246	**-**	-
– Social contribution costs	**100,614**	84,606	**96**	79
Share option expenses	**13,634**	9,050	**8,125**	5,479
Unrealised gain on foreign exchange	**(24,143)**	(127,862)	**(4,791)**	(110,501)
Waiver/(Write back of waiver) of amounts owing by subsidiaries	**-**	-	**399**	(19,273)

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

6. PROFIT BEFORE TAXATION (CONTINUED)

Details of the total remuneration of each Director of the Company received from YTL Power International Berhad Group of Companies, categorised into appropriate components for the financial year ended 30 June 2024 and 30 June 2023, are as follows:

2024 Group	Salaries RM'000	Bonus RM'000	Fees RM'000	Defined contribution plan RM'000	Others* RM'000	Estimated money value of benefits in kind RM'000	Total RM'000
Executive Directors							
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	**5,025**	**2,533**	**-**	**907**	**1**	**42**	**8,508**
Dato' Seri Yeoh Seok Hong	**5,193**	**2,407**	**-**	**862**	**7**	**25**	**8,494**
Dato' Yeoh Seok Kian	**2,513**	**1,267**	**-**	**454**	**1**	**16**	**4,251**
Dato' Yeoh Soo Min	**3,913**	**1,972**	**-**	**706**	**1**	**22**	**6,614**
Dato' Yeoh Soo Keng	**3,782**	**1,906**	**-**	**683**	**1**	**2**	**6,374**
Dato' Mark Yeoh Seok Kah	**2,568**	**1,084**	**-**	**388**	**5**	**9**	**4,054**
Syed Abdullah Bin Syed Abd. Kadir	**648**	**80**	**-**	**29**	**1**	**68**	**826**
Non-Executive Directors							
Tan Sri Ismail Bin Adam	**-**	**-**	**211**	**-**	**7**	**-**	**218**
Datuk Seri Long See Wool	**-**	**-**	**230**	**-**	**16**	**-**	**246**
Datuk Loo Took Gee	**-**	**-**	**230**	**-**	**16**	**-**	**246**
Faiz Bin Ishak	**-**	**-**	**96**	**-**	**9**	**-**	**105**
Faizal Sham Bin Abu Mansor	**-**	**-**	**119**	**-**	**5**	**-**	**124**
	23,642	**11,249**	**886**	**4,029**	**70**	**184**	**40,060**

2023 Group	Salaries RM'000	Bonus RM'000	Fees RM'000	Defined contribution plan RM'000	Others* RM'000	Estimated money value of benefits in kind RM'000	Total RM'000
Executive Directors							
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	4,824	804	-	675	1	40	6,344
Dato' Seri Yeoh Seok Hong	4,979	764	-	642	4	27	6,416
Dato' Yeoh Seok Kian	2,412	402	-	338	1	16	3,169
Dato' Yeoh Soo Min	3,756	626	-	526	1	27	4,936
Dato' Yeoh Soo Keng	3,630	605	-	508	1	2	4,746
Dato' Mark Yeoh Seok Kah	2,459	344	-	289	3	9	3,104
Syed Abdullah Bin Syed Abd. Kadir	648	80	-	29	1	74	832
Non-Executive Directors							
Tan Sri Ismail Bin Adam	-	-	200	-	6	-	206
Datuk Seri Long See Wool	-	-	230	-	15	-	245
Datuk Loo Took Gee	-	-	230	-	15	-	245
Faiz Bin Ishak	-	-	230	-	15	-	245
	22,708	3,625	890	3,007	63	195	30,488

6. PROFIT BEFORE TAXATION (CONTINUED)

Details of the total remuneration of each Director of the Company received from YTL Power International Berhad, categorised into appropriate components for the financial year ended 30 June 2024 and 30 June 2023, are as follows:

2024 Company	Salaries RM'000	Bonus RM'000	Fees RM'000	Defined contribution plan RM'000	Others* RM'000	Estimated money value of benefits in kind RM'000	Total RM'000
Executive Directors							
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	**5,025**	**2,533**	**-**	**907**	**1**	**-**	**8,466**
Dato' Seri Yeoh Seok Hong	**4,775**	**2,407**	**-**	**862**	**1**	**2**	**8,047**
Dato' Yeoh Seok Kian	**2,513**	**1,267**	**-**	**454**	**1**	**-**	**4,235**
Dato' Yeoh Soo Min	**3,913**	**1,972**	**-**	**706**	**1**	**6**	**6,598**
Dato' Yeoh Soo Keng	**3,782**	**1,906**	**-**	**683**	**1**	**-**	**6,372**
Dato' Mark Yeoh Seok Kah	**2,150**	**1,084**	**-**	**388**	**1**	**-**	**3,623**
Syed Abdullah Bin Syed Abd. Kadir	**648**	**80**	**-**	**29**	**1**	**68**	**826**
Non-Executive Directors							
Tan Sri Ismail Bin Adam	**-**	**-**	**211**	**-**	**7**	**-**	**218**
Datuk Seri Long See Wool	**-**	**-**	**230**	**-**	**16**	**-**	**246**
Datuk Loo Took Gee	**-**	**-**	**230**	**-**	**16**	**-**	**246**
Faiz Bin Ishak	**-**	**-**	**96**	**-**	**9**	**-**	**105**
Faizal Sham Bin Abu Mansor	**-**	**-**	**119**	**-**	**5**	**-**	**124**
	22,806	**11,249**	**886**	**4,029**	**60**	**76**	**39,106**

2023 Company	Salaries RM'000	Bonus RM'000	Fees RM'000	Defined contribution plan RM'000	Others* RM'000	Estimated money value of benefits in kind RM'000	Total RM'000
Executive Directors							
Tan Sri (Sir) Francis Yeoh Sock Ping, PSM, KBE	4,824	804	-	675	1	-	6,304
Dato' Seri Yeoh Seok Hong	4,584	764	-	642	1	5	5,996
Dato' Yeoh Seok Kian	2,412	402	-	338	1	-	3,153
Dato' Yeoh Soo Min	3,756	626	-	526	1	10	4,919
Dato' Yeoh Soo Keng	3,630	605	-	508	1	-	4,744
Dato' Mark Yeoh Seok Kah	2,064	344	-	289	1	-	2,698
Syed Abdullah Bin Syed Abd. Kadir	648	80	-	29	1	74	832
Non-Executive Directors							
Tan Sri Ismail Bin Adam	-	-	200	-	6	-	206
Datuk Seri Long See Wool	-	-	230	-	15	-	245
Datuk Loo Took Gee	-	-	230	-	15	-	245
Faiz Bin Ishak	-	-	230	-	15	-	245
	21,918	3,625	890	3,007	58	89	29,587

* *Includes SOCSO, meeting allowances, etc.*

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

7. TAXATION

Taxation charge for the financial year:

	Group		Company	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Current tax:				
- Malaysian income tax	**14,370**	11,540	**1,356**	1,786
- Foreign income tax	**628,023**	323,573	**-**	-
Deferred taxation (Note 27)	**(35,601)**	81,823	**14**	(9)
	606,792	416,936	**1,370**	1,777
Current tax:				
- Current year	**657,743**	382,228	**884**	497
- (Over)/Under provision in prior years	**(15,350)**	(47,115)	**472**	1,289
Deferred taxation:				
- Originating and reversal of temporary differences	**(35,601)**	81,823	**14**	(9)
	606,792	416,936	**1,370**	1,777

The explanation of the relationship between taxation and profit before taxation is as follows:

	Group		Company	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Numerical reconciliation between taxation and the product of accounting profit multiplied by the Malaysian tax rate				
Profit before taxation	**4,015,426**	2,449,523	**2,018,421**	263,095
Taxation calculated at the Malaysian tax rate of 24% (2023: 24%)	**963,702**	587,886	**484,421**	63,143
Tax effects of:				
- Share of profits of investments accounted for using the equity method	**(63,557)**	(79,761)	**-**	-
- Different tax rates in other countries	**(273,342)**	(183,634)	**-**	-
- Non-deductible expenses	**195,436**	244,093	**110,983**	83,820
- Income not subject to tax	**(254,439)**	(130,949)	**(594,506)**	(146,475)
- Temporary differences not recognised*	**54,342**	26,416	**-**	-
- (Over)/Under provision in prior years in relation to current tax	**(15,350)**	(47,115)	**472**	1,289
Taxation	**606,792**	416,936	**1,370**	1,777

7. TAXATION (CONTINUED)

* The tax effects of temporary differences not recognised are as follows:

	2024 RM'000	2023 RM'000
– Property, plant and equipment	**350,089**	321,205
– Unutilised investment allowance	**65,073**	–
– Unutilised tax losses	**362,365**	307,867
– Others	**7,096**	6

Under the Malaysia Finance Act 2018 which was gazetted on 27 December 2018, the Group's unutilised tax losses in Malaysia tax entities with no expiry period will be imposed with a time limit of utilisation. Any accumulated unutilised tax losses brought forward from year of assessment 2018 can be carried forward for another 7 consecutive years of assessment. The Malaysia Finance Act 2021 has subsequently extended the utilisation period to 10 years. With that, the expiry dates of the Group's tax losses (after tax effects) are summarised below:

	2024 RM'000	2023 RM'000
Year of assessment 2025	**169**	–
Year of assessment 2026	**199**	–
Year of assessment 2027	**647**	–
Year of assessment 2028	**265,615**	265,295
Year of assessment 2029	**26,050**	–
Year of assessment 2030	**2,346**	2,733
Year of assessment 2031	**1,189**	779
Year of assessment 2032	**10,772**	9,736
Year of assessment 2033	**31,145**	29,324
Year of assessment 2034	**24,233**	–

The Group has undistributed earnings from subsidiaries incorporated outside Malaysia, could be subject to tax if distributed. An assessable temporary difference exists, but no deferred tax liability has been recognised as the Group is able to control the timing of distributions from these subsidiaries and is not expected to distribute these profits in the foreseeable future.

The Group and the Company are within the scope of the Organisation for Economic Co-operation and Development ("OECD") Pillar Two model rules whereby top-up tax on profits is required in any jurisdictions in which it operates, calculated at the jurisdictional level, when the effective tax rate is lower than the minimum effective tax rate of 15%.

Malaysia will be implementing the Pillar Two model rules effective 1 January 2025. Some foreign tax jurisdictions where the Group operates (such as the United Kingdom and the Netherlands) will implement the Pillar Two model rules earlier in 2024.

The Group and the Company have not recorded any impact on tax expense for the financial year and apply the exception to recognising and disclosing information about deferred tax assets and liabilities related to Pillar Two income taxes, as provided in the amendments to MFRS 112 issued in June 2023.

The Group and the Company have assumed the commitment to apply the Pillar Two model rules and are working on the analysis of the impact of the amendments to the standard as well as to establish a system of compliance which allows to adapt to regulations in a timely manner.

8. EARNINGS PER SHARE

(i) Basic earnings per share

Basic earnings per share of the Group is calculated by dividing the net profit attributable to owners of the parent by the weighted average number of ordinary shares in issue during the financial year, excluding the number of ordinary shares purchased by the Company and held as treasury shares.

	Group	
	2024	**2023**
Profit attributable to owners of the parent (RM'000)	**3,403,390**	2,027,991
Weighted average number of ordinary shares in issue ('000)	**8,113,957**	8,102,154
Basic earnings per share (sen)	**41.94**	25.03

(ii) Diluted earnings per share

For the diluted earnings per share calculation, the weighted average number of ordinary shares in issue is adjusted to assume conversion of all dilutive potential ordinary shares.

	Group	
	2024	**2023**
Profit attributable to owners of the parent (RM'000)	**3,403,390**	2,027,991
Weighted average number of ordinary shares in issue ('000)	**8,113,957**	8,102,154
Adjustments for:		
- ESOS ('000)	**103,640**	96,016
Weighted average number of ordinary shares for diluted earnings per share ('000)	**8,217,597**	8,198,170
Diluted earnings per share (sen)	**41.42**	24.74

9. DIVIDENDS

	Group and Company 2024		Group and Company 2023	
	Gross dividend per share Sen	Amount of dividend RM'000	Gross dividend per share Sen	Amount of dividend RM'000
Dividend paid in respect of the financial year ended 30 June 2024:				
- First interim dividend of 3.0 sen per ordinary share paid on 28 June 2024	**3.0**	**245,827**	-	-
Dividend paid in respect of the financial year ended 30 June 2023:				
- First interim dividend of 2.5 sen per ordinary share paid on 28 June 2023	**-**	**-**	2.5	202,554
- Second interim dividend of 3.5 sen per ordinary share paid on 29 November 2023	**3.5**	**283,575**	-	-
Dividend paid in respect of the financial year ended 30 June 2022:				
- Second interim dividend of 2.5 sen per ordinary share paid on 29 November 2022	**-**	**-**	2.5	202,554
	6.5	**529,402**	5.0	405,108

On 21 August 2024, the Board of Directors declared a second interim dividend of 4.0 sen per ordinary share for the financial year ended 30 June 2024. The book closure and payment dates in respect of the aforesaid dividend are 13 November 2024 and 29 November 2024, respectively.

The Board of Directors does not recommend a final dividend for the financial year ended 30 June 2024 (2023: Nil).

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2024

10. PROPERTY, PLANT AND EQUIPMENT

The details of property, plant and equipment are as follows:

Group 2024	Note	Land and buildings RM'000	Infrastructure assets RM'000	Plant and machinery RM'000	Equipment, furniture and fittings RM'000	Motor vehicles and aircraft RM'000	Telecom-munications equipment RM'000	Assets under construction RM'000	Total RM'000
Cost									
At 1 July 2023		6,408,491	11,328,894	18,518,317	1,049,093	421,697	3,447,796	2,041,484	43,215,772
Exchange differences		51,892	141,368	158,619	9,528	3,610	-	27,088	392,105
Acquisition of subsidiaries	14(f)	-	14,269	172,220	61,260	3,281	-	73,099	324,129
Additions		19,266	123,511	17,041	5,442	2,891	13,983	3,259,971	3,442,105
Disposals		-	-	(143)	(785)	(23,040)	-	-	(23,968)
Written off		(19,931)	(1,201)	(134,437)	(12,260)	-	(46,283)	(445)	(214,557)
Transfer to intangible assets		-	-	-	-	-	-	(577)	(577)
Transfer on commissioning		378,258	316,738	955,104	41,774	45,833	9,430	(1,747,137)	-
At 30 June 2024		6,837,976	11,923,579	19,686,721	1,154,052	454,272	3,424,926	3,653,483	47,135,009
Accumulated depreciation and impairment									
At 1 July 2023		1,827,875	1,119,707	9,492,901	521,478	249,643	1,498,988	-	14,710,592
Exchange differences		17,039	11,481	81,267	4,597	2,026	-	-	116,410
Charge for the financial year		123,763	86,354	709,433	41,126	35,724	125,002	-	1,121,402
Disposals		-	-	(6)	(785)	(18,732)	-	-	(19,523)
Written off		(10,122)	(30)	(134,312)	(12,183)	-	(46,032)	-	(202,679)
At 30 June 2024		1,958,555	1,217,512	10,149,283	554,233	268,661	1,577,958	-	15,726,202
Net book value									
At 30 June 2024		4,879,421	10,706,067	9,537,438	599,819	185,611	1,846,968	3,653,483	31,408,807

Borrowing cost of RM115,883,064 at an interest rate of 6.3% was capitalised during the financial year 2024.

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2024

10. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

The details of property, plant and equipment are as follows: (continued)

Group 2023	Land and buildings RM'000	Infrastructure assets RM'000	Plant and machinery RM'000	Mains and lines RM'000	Equipment, furniture and fittings RM'000	Motor vehicles and aircraft RM'000	Telecom-munications equipment RM'000	Assets under construction RM'000	Total RM'000
Cost									
At 1 July 2022	6,194,983	9,650,232	17,885,533	15,524	935,149	381,968	3,425,127	1,511,112	39,999,628
Exchange differences	544,663	1,068,510	1,660,722	-	94,057	33,639	-	144,429	3,546,020
Additions	4,518	21,403	16,563	-	4,399	655	3,920	2,293,861	2,345,319
Disposals	(613,323)	-	(1,702,354)	(15,524)	(11,475)	(27,840)	(146)	-	(2,370,662)
Written off	(1,593)	(1,031)	(297,025)	-	(2,225)	-	(1,285)	(558)	(303,717)
Transfer to intangible assets	-	-	-	-	-	-	-	(816)	(816)
Transfer on commissioning	279,243	589,780	954,878	-	29,188	33,275	20,180	(1,906,544)	-
At 30 June 2023	6,408,491	11,328,894	18,518,317	-	1,049,093	421,697	3,447,796	2,041,484	43,215,772
Accumulated depreciation and impairment									
At 1 July 2022	2,156,078	925,590	9,900,674	15,524	454,898	220,644	1,371,888	-	15,045,296
Exchange differences	166,402	105,218	845,554	-	44,697	18,538	-	-	1,180,409
Charge for the financial year	112,045	88,985	701,630	-	35,527	33,567	127,950	-	1,099,704
Disposals	(605,557)	-	(1,667,841)	(15,524)	(11,473)	(23,106)	(86)	-	(2,323,587)
Written off	(1,093)	(86)	(287,116)	-	(2,171)	-	(764)	-	(291,230)
At 30 June 2023	1,827,875	1,119,707	9,492,901	-	521,478	249,643	1,498,988	-	14,710,592
Net book value									
At 30 June 2023	4,580,616	10,209,187	9,025,416	-	527,615	172,054	1,948,808	2,041,484	28,505,180

Borrowing cost of RM53,861,225 at an interest rate of 5.9% was capitalised during the financial year 2023.

The Group revised the useful lives of certain property, plant and equipment during the financial year ended 30 June 2023. The revision was accounted for as a change in accounting estimate and as a result, the depreciation charge for the financial year ended 30 June 2023 decreased by RM31.9 million. Assuming the assets are held until the end of their estimated useful lives, depreciation in relation to these assets will decrease by approximate RM124.6 million per annum.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

10. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

The details of land and buildings of the Group are as follows:

Group 2024	Freehold land RM'000	Buildings RM'000	Total RM'000
Cost			
At 1 July 2023	793,823	5,614,668	6,408,491
Exchange differences	2,714	49,178	51,892
Additions	18,300	966	19,266
Written off	-	(19,931)	(19,931)
Transfer on commissioning	1,742	376,516	378,258
At 30 June 2024	816,579	6,021,397	6,837,976
Accumulated depreciation			
At 1 July 2023	-	1,827,875	1,827,875
Exchange differences	-	17,039	17,039
Charge for the financial year	-	123,763	123,763
Written off	-	(10,122)	(10,122)
At 30 June 2024	-	1,958,555	1,958,555
Net book value			
At 30 June 2024	816,579	4,062,842	4,879,421

10. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

The details of land and buildings of the Group are as follows: (continued)

Group 2023	Freehold land RM'000	Buildings RM'000	Total RM'000
Cost			
At 1 July 2022	765,431	5,429,552	6,194,983
Exchange differences	25,967	518,696	544,663
Additions	1,565	2,953	4,518
Disposals	–	(613,323)	(613,323)
Written off	–	(1,593)	(1,593)
Transfer on commissioning	860	278,383	279,243
At 30 June 2023	793,823	5,614,668	6,408,491
Accumulated depreciation			
At 1 July 2022	–	2,156,078	2,156,078
Exchange differences	–	166,402	166,402
Charge for the financial year	–	112,045	112,045
Disposals	–	(605,557)	(605,557)
Written off	–	(1,093)	(1,093)
At 30 June 2023	–	1,827,875	1,827,875
Net book value			
At 30 June 2023	793,823	3,786,793	4,580,616

Impairment assessment of property, plant and equipment ("PPE") of a subsidiary

The recoverable amount of the PPE assessed as part of a cash generating unit ("CGU") is determined based on the fair value less costs of disposal ("FVLCD") calculation.

The following are the key assumptions applied in the FVLCD calculation for impairment assessment of PPE of a subsidiary in the telecommunications segment:

	2024	2023
Discount rate	**8.2%**	9.2%
Average revenue growth rate	**45.1%**	49.4%
Terminal year earnings before interest, taxes, depreciation and amortisation ("EBITDA") margin	**18.0%**	26.7%

The discount rate applied to the cash flow projections is derived from the cost of capital at the date of the assessment.

The cash flow projections used in the FVLCD calculation were based on approved financial budgets and forecasts covering a 5 year period, adjusted to reflect market participants assumptions. Cash flows beyond the 5 year period were extrapolated a further 11 (2023: 12) years representing the estimated useful lives of the PPE of the subsidiary, using the estimated long-term growth rate of 2.1% (2023: 2.5%).

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

10. PROPERTY, PLANT AND EQUIPMENT (CONTINUED)

Impairment assessment of property, plant and equipment ("PPE") of a subsidiary (continued)

Fair value is held within Level 3 in fair value hierarchy disclosures.

The carrying amount of the CGU as at 30 June 2024 is RM2.3 billion (2023: RM2.3 billion). No impairment charge was recognised as the recoverable amount of the CGU was in excess of its carrying amount.

If the discount rate increased by 3% (2023: 4%), the carrying value will be reduced by approximate RM188 million (2023: RM68 million). If the average revenue growth rate reduced by 1% (2023: 2%), the carrying value will be reduced by approximate RM128 million (2023: RM74 million). And, if the terminal year EBITDA margin reduced by 3% (2023: 7%), the carrying value will be reduced by approximate RM13 million (2023: RM21 million).

The property, plant and equipment of the Company are as follows:

Company **2024**	**Equipment, furniture and fittings** **RM'000**	**Motor vehicles** **RM'000**	**Total** **RM'000**
Cost			
At 1 July 2023	**835**	**2,187**	**3,022**
Additions	**181**	**701**	**882**
Disposals	**-**	**(149)**	**(149)**
At 30 June 2024	**1,016**	**2,739**	**3,755**
Accumulated depreciation			
At 1 July 2023	**649**	**1,529**	**2,178**
Charge for the financial year	**87**	**208**	**295**
Disposals	**-**	**(125)**	**(125)**
At 30 June 2024	**736**	**1,612**	**2,348**
Net book value			
At 30 June 2024	**280**	**1,127**	**1,407**
2023			
Cost			
At 1 July 2022	745	2,187	2,932
Additions	90	-	90
At 30 June 2023	835	2,187	3,022
Accumulated depreciation			
At 1 July 2022	579	1,349	1,928
Charge for the financial year	70	180	250
At 30 June 2023	649	1,529	2,178
Net book value			
At 30 June 2023	186	658	844

11. RIGHT-OF-USE ASSETS

Group 2024	Telecom-munications network site and equipment RM'000	Land RM'000	Buildings RM'000	Plant and machinery RM'000	Others RM'000	Total RM'000
At 1 July 2023	**351,582**	**75,836**	**11,471**	**3,030**	**3,757**	**445,676**
Exchange differences	**(92)**	**(754)**	**86**	**93**	**10**	**(657)**
Acquisition of a subsidiary (Note 14(f)(ii))	**-**	**13,249**	**20,522**	**-**	**6,579**	**40,350**
Additions	**75,520**	**214**	**7,698**	**7,408**	**151**	**90,991**
Depreciation charges for the financial year	**(110,678)**	**(8,233)**	**(6,533)**	**(442)**	**(2,736)**	**(128,622)**
Termination	**(13,836)**	**-**	**(497)**	**-**	**-**	**(14,333)**
Modification	**68,610**	**600,152**	**11,554**	**-**	**-**	**680,316**
Transfer to investment properties	**-**	**(42,170)**	**-**	**-**	**-**	**(42,170)**
At 30 June 2024	**371,106**	**638,294**	**44,301**	**10,089**	**7,761**	**1,071,551**
2023						
At 1 July 2022	356,601	80,564	14,857	1,496	1,423	454,941
Exchange differences	-	3,123	1,144	270	331	4,868
Additions	51,005	-	1,075	1,920	3,721	57,721
Depreciation charges for the financial year	(127,865)	(7,851)	(5,605)	(656)	(1,688)	(143,665)
Termination	(16,108)	-	-	-	(30)	(16,138)
Modification	87,949	-	-	-	-	87,949
At 30 June 2023	351,582	75,836	11,471	3,030	3,757	445,676

Company 2024	Buildings RM'000
At 1 July 2023	**268**
Additions	**2,337**
Depreciation charges for the financial year	**(788)**
At 30 June 2024	**1,817**
2023	
At 1 July 2022	-
Additions	1,073
Depreciation charges for the financial year	(805)
At 30 June 2023	268

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

12. INVESTMENT PROPERTIES

The details of investment properties are as follows:

	Group	
	2024	**2023**
	RM'000	**RM'000**
At 1 July	**579,786**	527,944
Exchange differences	**6,249**	55,155
Acquisition of a subsidiary (Note 14(f)(ii))	**1,547**	-
Development expenditure incurred	**51,634**	-
Transfer from right-of-use assets	**42,170**	-
Transfer to inventories	**(27,795)**	-
Fair value gain/(loss)	**57,099**	(3,313)
At 30 June	**710,690**	579,786

(a) Amounts recognised in Income Statement for investment properties

	Group	
	2024	**2023**
	RM'000	**RM'000**
Rental income	**6,487**	5,591
Direct operating expenses generating rental income	**(4,132)**	(5,591)
Direct operating expenses that did not generate rental income	**(28,391)**	(22,291)
Fair value gain/(loss) recognised in other operating income/(expenses)	**57,099**	(3,313)

(b) Measuring investment properties at fair value

Details of the fair value of land and buildings in the United Kingdom is as follows:

Valuation technique	Significant unobservable inputs	Inter-relationship between key unobservable inputs and fair value measurement
Market approach: The valuation considers the present value of future cashflows to be generated should the Western Framework of the site be sold in parcels, net of the infrastructure cost of ensuring all parcels are fully serviced. The sales values are determined based on the market rate today for each use class. The expected cashflows are discounted using a discount rate which considers the cost of debt, the risk free rate, the nature and composition of the cashflows and their associated market conditions.	- Residential land value per acre (2024: RM8.9 million, GBP1.5 million) - Commercial land value per acre (2024: RM4.4 million, GBP0.8 million) - Discount rate (2024: 8%)	The estimated fair value would increase (decrease) if: - the density per acre was higher (lower) - land values were higher (lower) - absorption by the market was quicker (slower) - discount rate was lower (higher)

12. INVESTMENT PROPERTIES (CONTINUED)

(b) Measuring investment properties at fair value (continued)

Details of the fair value of land and buildings in the United Kingdom is as follows: (continued)

Valuation technique	Significant unobservable inputs	Inter-relationship between key unobservable inputs and fair value measurement
Income approach: The valuation model considers the present value of net cash flows to be generated from the development of each parcel in the Eastern Framework, subdivided into asset classes taking account of attainable revenues, construction and development costs and developer margins. The expected cashflows are discounted using a discount rate which considers the cost of debt, the risk free rate, the nature and composition of the cashflows and their associated market conditions.	- Residential unit density per acre, ranging from 18-250 units (2023: 18-28) - Infrastructure costs remaining and delivery of same - Residual land values for each asset within each plot - Discount rate (2024: 8%, 2023: 8%) - Assumption that certain infrastructure costs will be shared between the wider development and the Arena, the split of which is not included in a formal agreement between the entities	The estimated fair value would increase (decrease) if: - the density per acre was higher (lower) - infrastructure costs remaining were lower (higher) - residual land values were higher (lower) - discount rate was lower (higher)

In determining the fair value, the valuer has used valuation techniques which involve certain estimates. In relying on the valuation reports, the Group has exercised its judgement and is satisfied that the valuation methods and estimates are reflective of current market conditions. The estimates underlying the valuation techniques in the next financial year may differ from current estimates, which may result in valuation that may be materially different from the valuation as at reporting date. A 1.0% (2023: 1.0%) change in the discount rate would lead to a movement of RM26.0 million (2023: RM11.4 million) in the valuation.

Management is satisfied that the valuation reflected in these statements is reasonable. In making this assessment, management has reviewed the estimated cash flows for the development and the future rent roll which continue to support the valuation presented within the financial statements. Management constantly monitors market data which shows conditions have been strong despite the cost of living crisis, further justifying the valuation included in these statements.

Fair value is held within Level 3 in fair value hierarchy disclosures for investment properties.

(c) Contractual obligations and restrictions

The Group has no restrictions on the realisability of its investment properties and no contractual obligations to purchase, construct or develop investment properties.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

13. INTANGIBLE ASSETS

The details of intangible assets are as follows:

Group 2024	Contract rights RM'000	Goodwill on consolidation RM'000	Service license RM'000	Software assets RM'000	Others RM'000	Total RM'000
At 1 July 2023	**22,569**	**9,063,388**	**-**	**312,780**	**11,948**	**9,410,685**
Exchange differences	**131**	**55,070**	**-**	**2,587**	**62**	**57,850**
Acquisition of a subsidiary*	**-**	**259,604**	**381,606**	**15,084**	**50**	**656,344**
Additions	**257**	**-**	**-**	**43,500**	**-**	**43,757**
Amortisation charge for the financial year	**(2,469)**	**-**	**-**	**(59,090)**	**(3,326)**	**(64,885)**
Allowance for impairment	**-**	**-**	**-**	**(24,815)**	**-**	**(24,815)**
Transfer from property, plant and equipment	**-**	**-**	**-**	**577**	**-**	**577**
At 30 June 2024	**20,488**	**9,378,062**	**381,606**	**290,623**	**8,734**	**10,079,513**
2023						
At 1 July 2022	23,372	8,352,840	-	279,039	8,013	8,663,264
Exchange differences	1,466	710,548	-	29,156	746	741,916
Additions	163	-	-	60,532	6,265	66,960
Amortisation charge for the financial year	(2,432)	-	-	(56,619)	(3,076)	(62,127)
Allowance for impairment	-	-	-	(144)	-	(144)
Transfer from property, plant and equipment	-	-	-	816	-	816
At 30 June 2023	22,569	9,063,388	-	312,780	11,948	9,410,685

* *This in relation to the acquisition of Ranhill Utilities Berhad as disclosed in Note 14(f)(ii).*

13. INTANGIBLE ASSETS (CONTINUED)

(a) Impairment test for goodwill

The Group undertakes an annual test for impairment of its cash-generating units ("CGUs").

Goodwill is allocated for impairment test to the individual entity which is also the CGUs identified according to the respective companies.

The following CGUs, being the lowest level of asset for which there are separately identifiable cash flows, have carrying amounts of goodwill that are considered significant in comparison with the Group's total goodwill:

	Group	
	2024 RM'000	**2023 RM'000**
Power generation segment ("Singapore")	**8,531,609**	8,475,867
Water and sewerage segment (United Kingdom ("UK"))	**440,700**	440,700
Ranhill Utilities Berhad	**259,604**	-
Others	**146,149**	146,821
Total goodwill	**9,378,062**	9,063,388

The amount of goodwill initially recognised is dependent on the allocation of the purchase price to the fair value of the identifiable assets acquired and the liabilities assumed. The determination of the fair value of the assets and liabilities is based, to a considerable extent, on management's judgement.

The recoverable amount of the CGU of Ranhill Utilities Berhad is determined based on fair value less costs of disposal ("FVLCD") calculation. FVLCD is determined based on quoted market price and is held within Level 1 in fair value hierarchy disclosures. No impairment charge was recognised for the financial year ended 30 June 2024 as the recoverable amount of the CGU was in excess of its carrying amount.

(i) Key assumptions used in the value-in-use calculations

The following assumptions have been applied in the value-in-use calculation:

	2024		2023	
	Singapore %	**UK %**	**Singapore %**	**UK %**
Discount rate	**6.80**	**4.45**	6.53	2.96
Terminal growth rate	**2.00**	**6.74**	2.00	3.29
Revenue growth rate	**3.80**	**11.01**	3.37	4.39

The recoverable amounts of the CGUs are determined based on value-in-use calculations. The value-in-use calculations apply a discounted cash flow model using cash flow projections based on financial budgets and forecasts approved by management.

The discount rates used are pre-tax and reflect specific risks relating to the CGU. The discount rates applied to the cash flow projections are derived from the cost of capital plus a reasonable risk premium at the date of the assessment of the respective CGU.

13. INTANGIBLE ASSETS (CONTINUED)

(a) Impairment test for goodwill (continued)

(i) Key assumptions used in the value-in-use calculations (continued)

For power generation segment ("Singapore"), cash flow projections used in the value-in-use calculation were based on approved financial budgets and forecasts covering a five-year period. Cash flows beyond the five-year period were extrapolated using the estimated growth rates stated above. The growth rate did not exceed the long-term average growth rate in which the CGU operates.

The terminal growth rate indicates the expected growth of cash flows after the forecast period of five years.

The revenue growth rate is calculated using the Compound Annual Growth Rate method and applied on the current year's sales figures over the forecast period.

For water and sewerage segment ("UK"), cash flow projections used in the value-in-use calculation were based on approved financial budgets and forecasts covering an one-year (2023: two-year) period, to conform the final determinations approved by OFWAT, the economic regulator of the water sector in England and Wales.

(ii) Impact of possible change in key assumptions

The circumstances where a change in key assumptions will result in the recoverable amounts of goodwill on the CGUs to equal the corresponding carrying amounts assuming no change in the other variables are as follows:

	2024		2023	
	Singapore %	UK %	Singapore %	UK %
Discount rate	**14.80**	**19.20**	12.60	15.10
Terminal growth rate	**(12.60)**	**7.06**	(8.10)	3.36
Revenue growth rate	**0.50**	**(78.61)**	0.80	(29.55)

Based on the above assessment, no impairment charge for the goodwill was recognised for the financial year ended 30 June 2024 (2023: Nil) as the recoverable amount of the CGUs was in excess of its carrying amount.

14. INVESTMENT IN SUBSIDIARIES

	Company	
	2024 **RM'000**	**2023** **RM'000**
Unquoted shares, at cost	**25,666,871**	24,236,871
Quoted shares, at cost	**327,692**	-
Accumulated impairment losses	**(5,342,604)**	(5,330,403)
	20,651,959	18,906,468

Details of the subsidiaries are as follows:

Name	Country of incorporation	Group's effective interest 2024 %	2023 %	Principal activities
Subsidiaries held by the Company:				
Equinox Solar Farm Sdn. Bhd.*	Malaysia	**100**	100	Development, ownership, operation and maintenance of solar photovoltaic power plants and related engineering, procurement, construction and commissioning services
Geneco EV (S) Pte. Ltd.*	Singapore	**100**	100	Electric vehicle charging station
Global Infrastructure Assets Sdn. Bhd.*	Malaysia	**70**	70	Investment holding
Ranhill Utilities Berhad*	Malaysia	**42.9**	-	Investment holding
Suria Solar Farm Sdn. Bhd.*	Malaysia	**70**	70	Development, ownership, operation and maintenance of solar photovoltaic power plants and related engineering, procurement, construction and commissioning services
SIPP Power Sdn. Bhd.*	Malaysia	**70**	70	Development, construction, completion, maintenance and operation of a large scale solar power facility, and investment holding
SIS Green Energy Sdn. Bhd.*	Malaysia	**100**	-	Waste to energy that delivers sustainable solution to waste management by recycling and treating waste to produce renewable energy
SIS Green Power Sdn. Bhd.*	Malaysia	**100**	-	Investment holding
Wessex Water International Limited^	Cayman Islands	**100**	100	Dormant
YTL Communications Sdn. Bhd.*[Ω]	Malaysia	**60**	60	Provision of wired line and wireless broadband access and other related services, and construction of telecommunications infrastructure
YTL Data Center Holdings Pte. Ltd.*	Singapore	**100**	100	Investment holding in companies that own and operate data centers

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

Details of the subsidiaries are as follows: (continued)

Name	Country of incorporation	Group's effective interest 2024 %	Group's effective interest 2023 %	Principal activities
Subsidiaries held by the Company: (continued)				
YTL DC Holdings Sdn. Bhd.*	Malaysia	**100**	100	Investment holding
YTL DC No.1 Pte. Ltd.*	Singapore	**100**	100	Investment holding in companies that own and operate data centers
YTL DC South Sdn. Bhd.*	Malaysia	**100**	100	Development, operation and marketing of data centre projects and related infrastructure, services and activities
YTL Digital Capital Sdn. Bhd.*	Malaysia	**100**	100	Investment holding
YTL Digital Payments Sdn. Bhd.*	Malaysia	**100**	100	Processing of digital payments via e-money platform
YTL Energy Holdings Sdn. Bhd.*	Malaysia	**100**	100	Investment holding
YTL Finance (Cyprus) Limited*	Cyprus	**100**	100	Financial services
YTL Infrastructure Holdings Sdn. Bhd.*	Malaysia	**100**	100	Investment holding
YTL Infrastructure Limited^	Cayman Islands	**100**	100	Investment holding
YTL Jawa O & M Holdings Limited*	Cyprus	**100**	100	Investment holding
YTL Jawa Power Holdings Limited*	Cyprus	**100**	100	Investment holding & financing activities
YTL Jordan Power Holdings Limited*	Cyprus	**100**	100	Investment holding & financing activities
YTL Jordan Services Holdings Limited*	Cyprus	**100**	100	Investment holding
YTL Power Resources Sdn. Bhd.*	Malaysia	**100**	100	Investment holding
YTL Power Australia Limited^	Cayman Islands	**100**	100	Investment holding
YTL Power Finance (Cayman) Limited^	Cayman Islands	**100**	100	Dormant
YTL Power Generation Sdn. Bhd.	Malaysia	**100**	100	Developing, constructing, completing, maintaining and operating power plants, and investment holding
YTL Power Holdings Sdn. Bhd.*	Malaysia	**100**	100	Dormant
YTL Power International Holdings Limited^	Cayman Islands	**100**	100	Investment holding
YTL Power Investments Limited^	Cayman Islands	**100**	100	Investment holding

14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

Details of the subsidiaries are as follows: (continued)

Name	Country of incorporation	Group's effective interest 2024 %	Group's effective interest 2023 %	Principal activities
Subsidiaries held by the Company: (continued)				
YTL PowerSeraya Pte. Limited**	Singapore	**100**	100	The full value chain involved in the generation and sale of electricity. This includes the trading of fuel related derivative instruments, tank leasing activities and sale of by-products from the electricity generation process
YTL Power (Thailand) Limited^	Cayman Islands	**100**	100	Dormant
YTL RE Holdings Sdn. Bhd.*	Malaysia	**100**	100	Investment holding
YTL Renewables Pte. Ltd.*	Singapore	**100**	100	Transmission, distribution and sale of electricity, engineering design and consultancy services in energy management and clean energy system
YTL Seraya Limited*	Cayman Islands	**100**	100	Investment holding
YTL SIPP Power Holdings Sdn. Bhd.*	Malaysia	**70**	70	Investment holding
YTL Southern Solar Sdn. Bhd.*	Malaysia	**100**	100	Investment holding, development, ownership, operation and maintenance of solar photovoltaic power plant and related generation of electricity from green energy sources, procurement, construction and commission services, and building, operation and maintenance of transmission infrastructure
YTL Utilities Holdings (S) Pte. Limited*	Singapore	**100**	100	Investment holding
YTL Utilities (S) Pte. Limited*	Singapore	**100**	100	Investment holding
YTL Utilities Limited*	Cayman Islands	**100**	100	Investment holding
YTL Utilities Finance 2 Limited*	Cayman Islands	**100**	100	Investment holding
YTL Utilities Finance 3 Limited^	Cayman Islands	**100**	100	Financial services
YTL Utilities Finance 4 Limited^	Cayman Islands	**100**	100	Financial services
YTL Utilities Finance 5 Limited*	Cayman Islands	**100**	100	Investment holding
YTL Utilities Finance 6 Limited^	Cayman Islands	**100**	100	Financial services
YTL Utilities Finance 7 Limited^	Cayman Islands	**100**	100	Inactive

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

Details of the subsidiaries are as follows: (continued)

Name	Country of incorporation	Group's effective interest 2024 %	Group's effective interest 2023 %	Principal activities
YTL Utilities Finance Limited^	Cayman Islands	**100**	100	Investment holding
YTL Utilities Holdings Limited^	Cayman Islands	**100**	100	Investment holding
YTL Utilities (UK) Limited*	England and Wales	**100**	100	Investment holding
Subsidiaries held by YTL Utilities (UK) Limited:				
Wessex Water Limited*	England and Wales	**100**	100	Investment holding
YTL Events Limited^	England and Wales	**100**	100	Dormant
YTL Land and Property (UK) Ltd^	England and Wales	**100**	100	Investment holding
Subsidiaries held by YTL Land and Property (UK) Ltd:				
Brabazon Estates Limited^	England and Wales	**100**	100	Dormant
Dials At Brabazon Management Company Limited^	England and Wales	**100**	100	Dormant
Navigator At Brabazon Management Company Limited^	England and Wales	**100**	100	Dormant
YTL Arena Holdings Limited^	England and Wales	**100**	100	Investment holding
YTL Arena Limited*	England and Wales	**100**	100	Arena development
YTL Construction (UK) Limited^	England and Wales	**100**	100	Dormant
YTL Developments (UK) Limited*	England and Wales	**100**	100	Housing development
YTL Homes Ltd*	England and Wales	**100**	100	Housing development
YTL Places Limited^	England and Wales	**100**	100	Dormant
YTL Property Holdings (UK) Limited*	England and Wales	**100**	100	Housing development
YTL SA1 Limited*	England and Wales	**100**	-	Student accommodation development
Subsidiaries held by Wessex Water Limited:				
Entrade Limited^	England and Wales	**100**	100	Dormant
Geneco Limited^	England and Wales	**100**	100	Food waste treatment

14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

Details of the subsidiaries are as follows: (continued)

Name	Country of incorporation	Group's effective interest 2024 %	Group's effective interest 2023 %	Principal activities
Subsidiaries held by Wessex Water Limited: (continued)				
Geneco (South West) Limited^	England and Wales	**100**	100	Food waste treatment
SC Technology GmbH*	Switzerland	**100**	100	Investment holding
SC Technology Nederland B.V.*	Netherlands	**100**	100	Waste treatment
SC Technology Deutschland GmbH*	Germany	**100**	100	Waste treatment
Turnbull Infrastructure & Utilities Limited*	England and Wales	**100**	100	Engineering services
Water 2 Business Limited*	England and Wales	**70**	70	Non-household water retailer
Wessex Concierge Limited#	England and Wales	**-**	100	Investment holding
Wessex Utility Solutions Limited^	England and Wales	**100**	100	Engineering services
Wessex Water Engineering Services Limited#	England and Wales	**-**	100	Dormant
Wessex Water Enterprises Limited*	England and Wales	**100**	100	Power generation and waste treatment
Wessex Water Pension Scheme Trustee Limited^	England and Wales	**100**	100	Dormant
Wessex Water Services Finance Plc.*	England and Wales	**100**	100	Issue of bonds
Wessex Water Services Limited*	England and Wales	**100**	100	Water supply and waste water services
Wessex Water Trustee Company Limited^	England and Wales	**100**	100	Dormant
YTL Engineering Limited#	England and Wales	**-**	100	Dormant
YTL Services Limited^	England and Wales	**100**	100	Dormant
Subsidiaries held by YTL Communications Sdn. Bhd.:				
Cellular Structures Sdn. Bhd.*	Malaysia	**60**	60	Inactive
Extiva Communications Sdn. Bhd.β	Malaysia	**-**	60	Inactive
ITS Mobility Sdn. Bhd.*	Malaysia	**60**	60	Investment holding
ITS Synergy Sdn. Bhd.*	Malaysia	**30.6**	30.6	Investment holding
KJS Alunan Sdn. Bhd.*	Malaysia	**42**	42	Investment holding

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

Details of the subsidiaries are as follows: (continued)

Name	Country of incorporation	Group's effective interest 2024 %	Group's effective interest 2023 %	Principal activities
Subsidiaries held by YTL Communications Sdn. Bhd.: (continued)				
Konsortium Jaringan Selangor Sdn. Bhd.*	Malaysia	**60**	60	Planning, implementation and maintenance of telecommunication towers and telecommunication related services
MLFF Technologies Sdn. Bhd.*	Malaysia	**30.6**	30.6	Construction, installation, integration, commission, operation, management and maintenance of all digital infrastructures, including electronic toll system, telecommunication network towers and infrastructure, fiberisation network, internet-of-things, digital smart applications and related services
Neuron Solutions Sdn. Bhd. (formerly known as Xchanging Malaysia Sdn. Bhd.)*¥	Malaysia	**60**	-	Provide mobile internet and cloud-based technology solutions
Yakin Telesel Sdn. Bhd.*	Malaysia	**29.4**	29.4	Planning, development, implementation and management of telecommunication infrastructure and information communication technologies services
YTL AI Cloud Sdn. Bhd.†	Malaysia	**60**	-	Development of cloud technology infrastructure and provision of cloud computing resources, software, storage, and other information technology services over the internet
YTL Broadband Sdn. Bhd.*	Malaysia	**60**	60	Provision of wired line and wireless broadband access and other related services
YTL Communications International Limited^	Cayman Islands	**60**	60	Investment holding
YTL Communications (S) Pte. Ltd.*	Singapore	**60**	60	Computer systems integration activities and system integration services
YTL Digital Sdn. Bhd.*	Malaysia	**60**	60	Inactive
YTL Global Networks Limited^	Cayman Islands	**60**	60	Dormant

14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

Details of the subsidiaries are as follows: (continued)

Name	Country of incorporation	Group's effective interest 2024 %	Group's effective interest 2023 %	Principal activities
Subsidiaries held by YTL Jawa O & M Holdings Limited:				
PT. YTL Harta Indonesia^	Indonesia	**99.95**	99.95	Industrial estate
PT. YTL Jawa Timur*	Indonesia	**99**	99	Construction management, consultancy services and power station operation services
PT. YTL Power Services Indonesia^	Indonesia	**95**	95	Dormant
YTL Jawa O & M Holdings B.V.*	Netherlands	**100**	100	Investment holding and management services
Subsidiaries held by YTL Jawa Power Holdings Limited:				
Bel Air Den Haag Beheer B.V.*	Netherlands	**100**	100	Investment holding
B.V. Hotel Bel Air Den Haag*	Netherlands	**100**	100	Hotel business
PT. Tanjung Jati Power Company*	Indonesia	**80**	80	Design and construction of power generating facility
YTL Jawa Energy B.V.*	Netherlands	**100**	100	Investment holding, financing and management services
YTL Jawa Power B.V.*	Netherlands	**57.1**	57.1	Investment holding and management services
YTL Jawa Power Finance Limited*	Cayman Islands	**100**	100	Financial services
YTL Jawa Power Holdings B.V.*	Netherlands	**57.1**	57.1	Investment holding
Subsidiaries held by YTL Power Investments Limited:				
FrogAsia Sdn. Bhd.*	Malaysia	**100**	100	License reseller focused on providing virtual learning educational platform
Frog Education Group Limited*	England and Wales	**77.4**	77.4	Investment holding
Frog Education Limited*	England and Wales	**77.4**	77.4	Sales into the education market and further development of the web environment product
Frog Education Sdn. Bhd.*	Malaysia	**77.4**	77.4	License reseller focused on providing virtual learning educational platform
Granite Investments (Cayman Islands) Limited^	Cayman Islands	**100**	100	Dormant
YTL Education (UK) Limited^	England and Wales	**100**	100	Dormant

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

Details of the subsidiaries are as follows: (continued)

Name	Country of incorporation	Group's effective interest 2024 %	Group's effective interest 2023 %	Principal activities
Subsidiaries held by YTL PowerSeraya Pte. Limited:				
PetroSeraya Pte. Ltd.**	Singapore	**100**	100	Tank leasing and sale of fuel oil
Seraya Energy and Investment Pte. Ltd.**	Singapore	**100**	100	Investment holding
Seraya Energy Pte. Ltd.**	Singapore	**100**	100	Sale of electricity
Taser Power Pte. Ltd.**	Singapore	**100**	100	Generation and sale of electricity
Subsidiaries held by Ranhill Utilities Berhad:				
Ranhill Capital Sdn. Bhd.*	Malaysia	**42.9**	-	Investment holding and provision of management services to its subsidiaries
Ranhill Management Services Sdn. Bhd.*	Malaysia	**42.9**	-	Provision of management services to its related companies
Ranhill Solar I Sdn. Bhd.*	Malaysia	**42.9**	-	Solar power generation
Subsidiaries held by Ranhill Capital Sdn. Bhd.:				
SAJ Capital Sdn. Bhd.*	Malaysia	**42.9**	-	A special purpose vehicle to issue Islamic Medium Term Notes of RM650,000,000 in nominal value based on the Shariah Principle of Murabahah (via Tawarruq Arrangement) ("Sukuk Murabahah")
Ranhill Solar Ventures Sdn. Bhd.*	Malaysia	**42.9**	-	A special purpose company incorporated to issue Islamic Medium Term Notes and/or to establish Islamic Medium Term Notes programme
Ranhill SAJ Sdn. Bhd.*	Malaysia	**34.32**	-	Integrated water supplier and is principally involved in the abstraction of raw water, treatment of water, distribution and sale of treated water to consumers in the State of Johor pursuant to the Company's migration from service concession arrangement to operating service arrangement

14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

Details of the subsidiaries are as follows: (continued)

Name	Country of incorporation	Group's effective interest 2024 %	Group's effective interest 2023 %	Principal activities
Subsidiaries held by Ranhill Capital Sdn. Bhd.: (continued)				
Ranhill Bersekutu Sdn. Bhd.*	Malaysia	**42.9**	-	Provision of engineering, procurement and construction management services (EPCM); engineering, procurement, construction and commissioning (EPCC) and project management services (PMC)
Ranhill Worley Sdn. Bhd.*	Malaysia	**21.88**	-	Engineering, procurement and construction management, supervision and ancillary services to its customers
Perunding Ranhill Worley Sdn. Bhd.*	Malaysia	**10.73**	-	Provision of engineering and design services of oil and gas facilities
Ranhill Sabah Energy O&M I Sdn. Bhd. (formerly known as Ranhill Power O&M Sdn. Bhd.)*	Malaysia	**25.74**	-	Provision of operation and maintenance services for power plants
Ranhill Sabah Energy O&M II Sdn. Bhd. (formerly known as Ranhill Power II O&M Sdn. Bhd.)*	Malaysia	**34.32**	-	Provision of operation and maintenance services for power plants
Ranhill Technologies Sdn. Bhd. (formerly known as Ranhill Water Services Sdn. Bhd.)*	Malaysia	**42.9**	-	Providing and carrying on project management consultancy services relating to both domestic and overseas water-related projects
Ranhill Water Technologies Sdn. Bhd.*	Malaysia	**42.9**	-	To undertake investment holding activities and provision of consultancy services, project management, engineering, procurement, construction, supply of equipment, operation and maintenance services to both municipal and industrial water, sewerage and wastewater treatment plants
KWI (Guangzhou) Environmental Engineering Technology Co. Ltd.§	China	**21.88**	-	Dormant
Ranhill Renewables Sdn. Bhd.*	Malaysia	**42.9**	-	Investment holding and the provision of installation, testing, commissioning, operation and maintenance services of renewable energy projects

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

Details of the subsidiaries are as follows: (continued)

Name	Country of incorporation	Group's effective interest 2024 %	Group's effective interest 2023 %	Principal activities
Subsidiaries held by Ranhill Capital Sdn. Bhd.: (continued)				
Ranhill Sabah Energy I Sdn. Bhd. (formerly known as Ranhill Powertron Sdn. Bhd.)*	Malaysia	**25.74**	-	Independent power producer in Kota Kinabalu, Sabah
Ranhill Sabah Energy II Sdn. Bhd. (formerly known as Ranhill Powertron II Sdn. Bhd.)*	Malaysia	**34.32**	-	Independent power producer in Kota Kinabalu, Sabah
Ranhill Sabah Energy III Sdn. Bhd.*	Malaysia	**25.74**	-	Independent power producer in Kota Kinabalu, Sabah
Ranhill Power Services Sdn. Bhd.*	Malaysia	**42.9**	-	Provision of support services to its fellow subsidiaries in the power division
SM Hydro Energy Sdn. Bhd.§	Malaysia	**42.9**	-	Dormant
PT. Ranhill Bumi Persada*	Indonesia	**30.03**	-	Dormant
Ranhill International Pte. Ltd.*	Singapore	**42.9**	-	Investment holding
Ranhill Water Technologies (Cayman) Ltd.*	Cayman Islands	**42.9**	-	Investment holding activities and provision of consultancy services, project management, engineering, procurement, construction, supply of equipment, operation and maintenance services to both municipal and industrial water, sewerage and wastewater treatment plants
AnuRak Water Treatment Facilities Co. Ltd.*	Thailand	**42.9**	-	To undertake potable water, wastewater and reclaimed water treatment services for domestic and industrial use
Ranhill Water Technologies (Thai) Ltd.*	Thailand	**21.02**	-	To undertake consultancy services, project management, engineering, supply construction and operation for potable and wastewater treatment plant

* *Audited by a firm other than a member firm of PricewaterhouseCoopers International Limited.*

** *Audited by a member firm of PricewaterhouseCoopers International Limited which is a separate and independent legal entity from PricewaterhouseCoopers PLT, Malaysia.*

^ *Entities are either exempted or not statutorily required to be audited.*

Ω *The Company owns RM5.12 billion (2023: RM4.42 billion) of Redeemable Cumulative Convertible Preference Shares ("RCCPS") of YTL Communications Sdn. Bhd. ("YTL Comms") which is classified as equity in the financial statements of YTL Comms. The Company has the preferential right to receive dividend and preference over holders of the ordinary shares on the return of capital upon liquidation for an amount equal to the amount paid plus any premium.*

\# *This subsidiary was dissolved on 18 July 2023 following its deregistration under Section 1003 of the Companies Act 2006 of the United Kingdom.*

ß *This subsidiary was dissolved on 9 November 2023 following the publication of the notice of striking off pursuant to Section 551(3) of the Companies Act 2016.*

¥ *Previously was a joint venture company and became a subsidiary during the financial year.*

§ *Not audited.*

† *First set of the audited financial statements shall be made up of the financial period ended 30 June 2025.*

14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

(a) Non-controlling interests in subsidiaries

The Group's subsidiaries that have material non-controlling interest ("NCI") are as follows:

Group	NCI percentage of ownership interest and voting interest	Profit/(Loss) allocated to NCI RM'000	Carrying amount of NCI RM'000
2024			
YTL Jawa Power Holdings B.V.	**42.9%**	**130,518**	**659,847**
YTL Communications Sdn. Bhd.	**40.0%**	**(137,757)**	**(1,134,975)**
Ranhill Utilities Berhad	**57.1%**	**(3,135)**	**376,098**
		(10,374)	**(99,030)**
2023			
YTL Jawa Power Holdings B.V.	42.9%	129,102	682,610
YTL Communications Sdn. Bhd.	40.0%	(112,993)	(996,692)
		16,109	(314,082)

The remaining non-controlling interests of the Group are individually immaterial.

(b) Summarised financial information before inter-company elimination is set out below:

	YTL Jawa Power Holdings B.V.		YTL Communications Sdn. Bhd.		Ranhill Utilities Berhad	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Non-current assets	**1,602,105**	1,655,703	**2,469,276**	2,515,913	**2,643,604**	-
Current assets	**1,544**	971	**804,590**	555,728	**1,302,549**	-
Non-current liabilities	**(19,722)**	(19,553)	**(371,998)**	(299,663)	**(1,639,817)**	-
Current liabilities	**(110)**	(568)	**(632,763)**	(856,292)	**(1,145,477)**	-
Net assets	**1,583,817**	1,636,553	**2,269,105**	1,915,686	**1,160,859**	-
Revenue	**1,315**	631	**742,130**	600,957	**190,500**	-
Profit/(Loss) for the financial year	**304,554**	301,249	**(345,717)**	(283,554)	**(2,372)**	-
Total comprehensive income/(loss)	**317,704**	393,908	**(346,286)**	(287,148)	**(1,937)**	-
Cash flow used in operating activities	**(21,685)**	(21,003)	**(455,130)**	(2,649)	**(26,820)**	-
Cash flow from/(used in) investing activities	**392,916**	385,646	**(53,353)**	(50,846)	**132,059**	-
Cash flow (used in)/from financing activities	**(371,064)**	(364,563)	**556,590**	79,897	**(50,900)**	-
Net increase in cash and cash equivalents	**167**	80	**48,107**	26,402	**54,339**	-
Dividends paid to NCI	**159,022**	156,235	**300**	300	**-**	-

14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

(c) Impairment assessment for investment in a subsidiary

The recoverable amount of the investment in a subsidiary is determined based on the fair value less costs of disposal ("FVLCD") calculation.

The following are the key assumptions applied in the FVLCD calculation for impairment assessment of a subsidiary in the telecommunications segment:

	2024	2023
Discount rate	**9.2%**	10.3%
Terminal multiple	**14.3x**	13.0x
Average revenue growth rate	**45.1%**	49.4%
Terminal year EBITDA margin	**19.7%**	28.2%

The discount rate applied to the cash flow projections are derived from the cost of equity at the date of the assessment of the investment in the subsidiary. The cash flow projections used in the FVLCD calculation were based on approved financial budgets and forecasts by board of subsidiary, adjusted to reflect market participants assumptions.

Fair value is held within Level 3 in fair value hierarchy disclosures.

The circumstances where a change in key assumptions will result in the recoverable amount of investment in subsidiary to equal the corresponding carrying amount assuming no change in other variables are as follows:

	2024	2023
Discount rate	**12.3%**	12.3%
Terminal multiple	**12.6x**	11.9x
Average revenue growth rate	**44.4%**	48.8%
Terminal year EBITDA margin	**17.2%**	26.2%

The carrying amount of the subsidiary is RM4.6 billion (2023: RM3.9 billion). No impairment charge was recognised as the recoverable amount was in excess of its carrying amount.

14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

(d) Additional investments in subsidiaries

(i) During the financial year, the Company subscribed for an additional 700 million (2023: 350 million) Redeemable Cumulative Convertible Preference Shares in YTL Communications Sdn. Bhd. at a price of RM1.00 (2023: RM1.00) per share by capitalising advances to YTL Communications Sdn. Bhd..

(ii) During the financial year, the Company subscribed for an additional 520 million Redeemable Preference Shares in SIPP Power Sdn. Bhd. at a price of RM1.00 per share by capitalising advances to SIPP Power Sdn. Bhd..

(iii) During the financial year, the Company subscribed for an additional 210 million (2023: 105 million) Redeemable Preference Shares in YTL DC South Sdn. Bhd. at a price of RM1.00 (2023: RM1.00) per share by capitalising advances to YTL DC South Sdn. Bhd..

(iv) During the previous financial year, the Company subscribed for an additional 40,019,999 ordinary shares in YTL Digital Capital Sdn. Bhd. at a price of RM1.00 per share by capitalising advances to YTL Digital Capital Sdn. Bhd..

(v) During the previous financial year, the Company subscribed for an additional 2,499,999 ordinary shares in YTL DC Holdings Sdn. Bhd. at a price of RM1.00 per share by capitalising amounts owing by YTL DC Holdings Sdn. Bhd..

(e) Capital reduction in a subsidiary

During the previous financial year, the issued and paid-up share capital of YTL Power Generation Sdn. Bhd., a wholly-owned subsidiary of the Company, was reduced from RM115,790,000 comprising 532,426,470 ordinary shares and 1 special share to RM55,790,000 comprising 256,691,176 ordinary shares and 1 special share. The reduction of share capital was effected by returning paid-up capital of RM60,000,000 to the Company.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

(f) Acquisition of subsidiaries

(i) Acquisition of Neuron Solutions Sdn. Bhd.

On 7 June 2024, YTL Communications Sdn. Bhd., a 60%-owned subsidiary of the Company completed the acquisition of 500,000 ordinary shares of RM1.00 each representing 50% of the issued and paid-up share capital of Neuron Solutions Sdn. Bhd. (formerly known as Xchanging Malaysia Sdn. Bhd.) for an aggregate consideration of RM10.5 million as adjusted in accordance with the terms of the Share Purchase Agreement dated 29 April 2024. Following the acquisition, Neuron Solutions Sdn. Bhd. became a wholly own subsidiary of YTL Communications Sdn. Bhd.. The fair value of identifiable assets was determined to be RM21.0 million giving rise to a gain on bargain purchase amounting to RM9.9 million. The net cash outflow of the acquisition is RM6.2 million.

(ii) Acquisition of Ranhill Utilities Berhad ("Ranhill")

On 28 May 2024, SIPP Power Sdn. Bhd. ("SIPP Power" or "Offeror"), an indirect 70% owned subsidiary of YTL Power International Berhad ("YTLPI" or "Ultimate Offeror"), entered into an unconditional share purchase agreement with Tan Sri Hamdan Mohamad, Hamdan Inc. (Labuan) Pte. Ltd. and Hamdan (L) Foundation (collectively, "Vendors") for the acquisition by the Offeror of 405,178,390 existing ordinary shares in Ranhill ("Ranhill Shares") from the Vendors, which represents approximately 31.42% equity interest in Ranhill, together with 2,025,890 Ranhill shares to be issued pursuant to the share dividend, for a total cash consideration of RM405,178,390 or effectively RM0.995 per Ranhill Share ("Acquisition").

Upon completion of the Acquisition, the direct shareholding of the Offeror in Ranhill increased from 2.90% to approximately 34.32%. Collectively with the Ultimate Offeror, our aggregate direct shareholding in Ranhill increased from 21.77% to approximately 53.19%. Following the Acquisition, Ranhill became a subsidiary of YTL Power International Berhad.

The fair values of identifiable assets acquired and liabilities assumed have been determined on a provisional basis and will be finalised within one year after the acquisition date.

Details of the consideration transferred and goodwill recognised are as follows:

	RM'000
Purchase consideration	
Existing interests in Ranhill Utilities Berhad	**174,593**
Acquisition on 28 May 2024	**405,507**
Cash consideration	**580,100**
Remeasurement gain on existing interests	**203,462**
Carrying amount of cost of investment	**783,562**
Proportionate share of the fair value of the non-controlling interests	**378,809**
Fair value of net assets acquired	**(902,767)**
Provisional goodwill	**259,604**

14. INVESTMENT IN SUBSIDIARIES (CONTINUED)

(f) Acquisition of subsidiaries (continued)

(ii) Acquisition of Ranhill Utilities Berhad (continued)

Details of cash flow arising from the acquisition are as follows:

	RM'000
Purchase consideration	580,100
Less: cash and cash equivalents acquired	(63,208)
Net cash outflow on acquisition	516,892

The provisionally determined fair values of the assets and liabilities as at the date of completion of acquisition are as follows:

	RM'000
Property, plant and equipment	324,112
Investment properties	1,547
Intangible assets	396,740
Right-of-use assets	40,350
Investments accounted for using the equity method	247,337
Deferred tax assets	26,554
Operating financial assets	639,281
Service concession assets	915,832
Receivables, deposits and prepayments	834,367
Inventories	137,610
Investments	17,210
Cash and bank balances	221,982
Deferred taxation	(45,118)
Borrowings	(924,368)
Lease liabilities	(32,742)
Provision for liabilities and charges	(1,948)
Post-employment benefit obligations	(67,168)
Derivative financial instruments	(2,484)
Service concession obligations	(985,719)
Payables and accrued expenses	(569,078)
Non-current payables	(271,530)
Identifiable net assets acquired	902,767

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

15. INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD

(a) Investment in joint ventures

	Group	
	2024 **RM'000**	**2023** **RM'000**
Unquoted shares, at cost	**319,067**	316,959
Group's share of post-acquisition reserves	**41,502**	(34,116)
Group's share of net assets	**360,569**	282,843

Details of the joint venture companies are as follows:

Name	**Country of incorporation**	**Group's effective interest 2024 %**	**Group's effective interest 2023 %**	**Principal activities**
AP1 Pte. Ltd.	Singapore	**50.0**	50.0	Investment holding and operations of data centres
Attarat Mining Company B.V.	Netherlands	**45.0**	45.0	Mining and supply of oil shale
Attarat Operation and Maintenance Company B.V.	Netherlands	**45.0**	45.0	Operation and maintenance of power plant
Attarat Power Holding Company B.V.	Netherlands	**45.0**	45.0	Investment holding and financing activities
Bristol Wessex Billing Services Limited	England and Wales	**50.0**	50.0	Billing services
Broadspectrum Worleyparsons JV (M) Sdn. Bhd.	Malaysia	**7.34**	-	Provision of advisory and consultancy services and maintenance, procurement, project operations and management services
Neuron Solutions Sdn. Bhd. (formerly known as Xchanging Malaysia Sdn. Bhd.)¥	Malaysia	**-**	30.0	Mobile internet and cloud-based technology solutions
Ranhill Bersekutu Saudi Limited	The Kingdom of Saudi Arabia	**21.45**	-	Dormant

¥ *Previously was a joint venture company and became a subsidiary during the financial year.*

15. INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (CONTINUED)

(a) Investment in joint ventures (continued)

The summarised financial information of material joint ventures adjusted for any differences in accounting policies between the Group and the joint ventures and reconciliation to the carrying amount of the Group's interest in the joint ventures are as follows:

(i) Summarised financial information:

	Attarat Power Holding Company B.V.		Attarat Mining Company B.V.		AP1 Pte. Ltd.	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Non-current assets	**11,592,538**	12,039,897	**11,333**	28,320	**902,049**	881,650
Current assets	**1,617,674**	884,227	**559,842**	467,102	**56,775**	51,550
Non-current liabilities	**(11,649,385)**	(11,202,925)	**-**	-	**(603,853)**	(592,444)
Current liabilities	**(1,651,341)**	(1,438,944)	**(254,609)**	(354,176)	**(18,065)**	(18,086)
Net (liabilities)/assets	**(90,514)**	282,255	**316,566**	141,246	**336,906**	322,670
(Loss)/Profit for the financial year	**(328,632)**	(140,291)	**172,983**	101,270	**12,134**	28,000
Other comprehensive (loss)/ income	**(44,179)**	138,472	**-**	-	-	-
Total comprehensive (loss)/income	**(372,811)**	(1,819)	**172,983**	101,270	**12,134**	28,000
Included in total comprehensive income is:						
Revenue	**2,692,782**	1,247,632	**864,952**	535,243	**83,681**	77,635
Other information:						
Cash and cash equivalents	**404,685**	47,934	**2,632**	6,040	**23,069**	20,041
Shareholder's loan and related interests	**(5,938,224)**	(5,374,304)	**-**	-	**(146,379)**	(137,175)
Bank borrowings	**(5,521,103)**	(5,735,212)	**-**	-	**(457,474)**	(455,269)
Derivative financial instruments	**131,665**	174,617	**-**	-	**-**	-

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2024

15. INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (CONTINUED)

(a) Investment in joint ventures (continued)

(ii) Reconciliation of net assets to carrying amount:

	Attarat Power Holding Company B.V.		Attarat Mining Company B.V.		AP1 Pte. Ltd.		Total	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Opening net assets, 1 July	**282,255**	267,539	**141,246**	33,747	**322,670**	269,004	**746,171**	570,290
(Loss)/Profit for the financial year	**(328,632)**	(140,291)	**172,983**	101,270	**12,134**	28,000	**(143,515)**	(11,021)
Other comprehensive (loss)/ income	**(44,179)**	138,472	**-**	-	**-**	-	**(44,179)**	138,472
Exchange differences	**42**	16,535	**2,337**	6,229	**2,102**	25,666	**4,481**	48,430
Closing net assets, 30 June	**(90,514)**	282,255	**316,566**	141,246	**336,906**	322,670	**562,958**	746,171
Interest in joint ventures	**45.0%**	45.0%	**45.0%**	45.0%	**50.0%**	50.0%		
Group's interest	**(40,731)**	127,015	**142,455**	63,561	**168,453**	161,335	**270,177**	351,911
Elimination of unrealised profits	**-**	(127,015)	**-**	-	**-**	-	**-**	(127,015)
Unrecognised share of net assets	**40,731**	-	**-**	-	**-**	-	**40,731**	-
Carrying amount	**-**	-	**142,455**	63,561	**168,453**	161,335	**310,908**	224,896

The individually immaterial joint ventures' carrying amount is RM49.7 million (2023: RM57.9 million), Group's share of profit is RM11.8 million (2023: RM15.8 million) and the Group's share of total comprehensive income is RM12.2 million (2023: RM17.6 million).

(b) Investment in associates

	Group		Company	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Unquoted shares, at cost	**1,427,484**	900,508	**233,333**	-
Group's share of post-acquisition reserves	**752,892**	842,664	**-**	-
Accumulated impairment losses	**(70,692)**	(69,784)	**-**	-
Group's share of net assets	**2,109,684**	1,673,388	**233,333**	-

15. INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (CONTINUED)

(b) Investment in associates (continued)

Details of the associates are as follows:

Name	Country of incorporation	Group's effective interest 2024 %	Group's effective interest 2023 %	Principal activities
PT. Jawa Power	Indonesia	**20.0***	20.0*	Operating a coal-fired thermal power station
Enefit Jordan B.V.	Netherlands	**30.0**	30.0	Investment holding and financing activities
Strides YTL Pte. Ltd.	Singapore	**49.9**	49.9	Provision of electric vehicle charging services
Sea Capital Services Berhad**	Malaysia	**40.02**	40.02	Financial services activities, except insurance/takaful and pension funding, including but not limited to online digital financial services and other relevant services
Digital Nasional Berhad^	Malaysia	**16.28**	-	To build, own and operate a 5G network and infrastructure and to provide access of its network to licensed telecommunications service providers in Malaysia
Ranhill Consulting Sdn. Bhd.	Malaysia	**12.87**	-	Engineering consultancy and engineering & procurement services
Ranhill Water (Hong Kong) Ltd.	Hong Kong	**17.16**	-	To undertake investment holding activities and provision of consultancy, project management, operation and maintenance services relating to wastewater treatment plants
Tawau Green Energy Sdn. Bhd.	Malaysia	**11.45**	-	Dormant
Ranhill Consulting (Sarawak) Sdn. Bhd.	Malaysia	**12.87**	-	Project management and engineering consultant

* *The subgroup's direct interest in PT. Jawa Power is 35%.*

** *On 28 April 2023, YTL Digital Capital Sdn. Bhd. subscribed for 40,020,000 ordinary shares, representing 40.02% of the issued and paid-up share capital of Sea Capital Services Berhad for a total consideration of RM40,020,000. Sea Capital Services Berhad was incorporated on 6 October 2022 and has an issued and paid-up share capital of RM100,000,000 comprising 100,000,000 ordinary shares.*

^ *On 1 December 2023, the Company entered into a Share Subscription Agreement ("SSA") with the Minister of Finance, Incorporated ("MoF Inc.") and Digital Nasional Berhad ("DNB") for the subscription of 100,000 new ordinary shares in DNB and the advance of a sum of RM233,233,333. The SSA was completed on 28 June 2024, and with effect from that date, the advance of RM233,233,333 was regarded and treated as a shareholder advance from the Company to DNB. The shareholder advance carries the same voting rights accorded to each issued ordinary share in DNB, i.e. for each Ringgit of shareholder advance, the Company is entitled to one vote. The Company's cumulative percentage of issued shares and shareholder advance in DNB is 16.28% equity for the total consideration of RM233,333,333.*

On 28 June 2024, the Company, MoF Inc., DNB, Infranation Sdn. Bhd., Maxis Broadband Sdn. Bhd. and U Mobile Sdn. Bhd., entered into a Shareholders Agreement. The Shareholder Agreement sets out, among other things, the terms for the transition from a single wholesale 5G network to a dual 5G network, including put and call options for (i) MoF Inc. to sell MoF Inc.'s ordinary shares and shareholder advance of RM450,000,000.00 to the other shareholders of DNB, and (ii) for the shareholders of DNB who wish to exit from DNB and/or participate in the second 5G network to sell their ordinary shares in DNB to the shareholders who wish to remain in DNB.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

15. INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (CONTINUED)

(b) Investment in associates (continued)

The summarised financial information of material associates adjusted for any differences in accounting policies between the Group and the associates and reconciliation to the carrying amount of the Group's interest in the associates are as follows:

(i) Summarised financial information:

	PT. Jawa Power		Ranhill Water (Hong Kong) Ltd.	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Non-current assets	**4,149,403**	4,385,332	**998,708**	–
Current assets	**1,277,455**	1,432,204	**179,593**	–
Non-current liabilities	**(693,791)**	(676,942)	**(247,516)**	–
Current liabilities	**(281,668)**	(534,978)	**(313,406)**	–
Net assets	**4,451,399**	4,605,616	**617,379**	–
Profit/(Loss) for the financial year	**929,778**	921,344	**(501)**	–
Other comprehensive loss	**-**	–	**(250)**	–
Total comprehensive income/(loss)	**929,778**	921,344	**(751)**	–
Included in the total comprehensive income is:				
Revenue	**2,525,282**	2,523,144	**14,941**	–
Other information:				
Dividends received from associate	**392,916**	385,646	**-**	–

15. INVESTMENTS ACCOUNTED FOR USING THE EQUITY METHOD (CONTINUED)

(b) Investment in associates (continued)

The summarised financial information of material associates adjusted for any differences in accounting policies between the Group and the associates and reconciliation to the carrying amount of the Group's interest in the associates are as follows: (continued)

(ii) Reconciliation of net assets to carrying amount:

	PT. Jawa Power		Ranhill Water (Hong Kong) Ltd.		Total	
	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
Opening net assets, 1 July	**4,605,616**	4,513,295	**-**	–	**4,605,616**	4,513,295
Acquisition*	**-**	–	**618,260**	–	**618,260**	–
Profit/(Loss) for the financial year	**929,778**	921,344	**(501)**	–	**929,277**	921,344
Other comprehensive loss	**-**	–	**(250)**	–	**(250)**	–
Exchange differences	**38,623**	272,824	**(130)**	–	**38,493**	272,824
Dividend paid	**(1,122,618)**	(1,101,847)	**-**	–	**(1,122,618)**	(1,101,847)
Closing net assets, 30 June	**4,451,399**	4,605,616	**617,379**	–	**5,068,778**	4,605,616
Interest in associates	**35.0%**	35.0%	**40.0%**	–		
Carrying amount	**1,557,990**	1,611,966	**246,952**	–	**1,804,942**	1,611,966

* *This is in relation to the acquisition of Ranhill Utilities Berhad as disclosed in Note 14(f)(ii).*

The individually immaterial associates' carrying amount is RM304.7 million (2023: RM61.4 million), Group's share of loss is RM28.8 million (2023: RM2.3 million) and the Group's share of total comprehensive loss is RM28.7 million (2023: RM1.7 million).

16. INVESTMENTS

	Group		Company	
	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
Non-current				
Financial assets at fair value through profit or loss	**72,937**	60,714	**-**	–
Financial assets at fair value through other comprehensive income ("OCI")*	**232,710**	211,746	**224,347**	200,988
	305,647	272,460	**224,347**	200,988
Current				
Financial assets at fair value through profit or loss	**956,008**	1,236,200	**88,131**	418,660

* *These investments are represented primarily by the Group's and the Company's investment in YTL Cement Berhad.*

16. INVESTMENTS (CONTINUED)

(a) Financial assets at fair value through other comprehensive income

Investments are in relation to the following:

	Group		Company	
	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
Equity investments				
Quoted in Malaysia	**55,172**	43,591	**55,172**	43,591
Quoted outside Malaysia	**23**	25	**-**	-
Unquoted outside Malaysia	**8,340**	10,733	**-**	-
Unquoted in Malaysia	**169,175**	157,397	**169,175**	157,397
	232,710	211,746	**224,347**	200,988
Fair value gain/(loss) recognised in OCI during the financial year	**20,887**	(2,346)	**23,359**	7,624

(b) Financial assets at fair value through profit or loss

Investments are in relation to the following:

	Group		Company	
	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
Income funds*				
Quoted in Malaysia	**104,553**	418,660	**88,131**	418,660
Quoted outside Malaysia	**851,144**	817,540	**-**	-
Equity investments				
Quoted outside Malaysia	**311**	-	**-**	-
Unquoted outside Malaysia	**72,937**	60,714	**-**	-
	1,028,945	1,296,914	**88,131**	418,660
Fair value gain/(loss) recognised in the Income Statement during the financial year**	**196,786**	(14,172)	**188,963**	1,589

* *Financial assets at fair value through profit or loss consist of investment in income funds placed with licensed financial institutions. The income funds are highly liquid and readily convertible to cash.*

** *Includes fair value gain arising from the acquisition of shares in Ranhill Utilities Berhad during the financial year.*

17. OPERATING FINANCIAL ASSETS

	Group
	2024 RM'000
Current	**234,730**
Non-current	**404,484**
	639,214

Movement of operating financial assets is as follows:

	Group
	2024 RM'000
Acquisition of a subsidiary (Note 14(f)(ii))	**639,281**
Exchange differences	**255**
Additions	**4,089**
Finance income from operating financial assets	**5,267**
Repayments	**(9,678)**
At 30 June	**639,214**

Operating financial assets amounting to RM256.3 million is charged for borrowings.

The Group entered into various service concession arrangements to design, build, operate and maintain power generation plants and water treatment plants both in Malaysia and Thailand. These services are primarily rendered under Build Operate Transfer ("BOT"), Build Operate Own ("BOO") and Rehabilitate Operate Transfer ("ROT") contracts with terms ranging from 20 to 30 years.

18. RECEIVABLES, DEPOSITS AND PREPAYMENTS

		Group	
	Note	2024 RM'000	2023 RM'000
Non-current			
Contract assets	4(b)	**51,996**	8,263
Prepayments		**24,274**	17,224
Contract cost assets	4(b)	**2,101**	943
Deposits		**74,740**	1,011
Other receivables^		**195,977**	363,845
Receivables from joint ventures[Ω]		**2,740,152**	2,481,828
Less: Allowance for impairment of receivables from joint ventures	36(b)	**(36,556)**	(33,919)
Total receivables from joint ventures (net)		**2,703,596**	2,447,909
		3,052,684	2,839,195

^ *Other receivables include a receivable of RM182.8 million (2023: RM358.3 million) from a financial institution with an effective interest rate of 8.59% (2023: 8.90%) per annum. The receivable is repayable in full on 1 June 2027.*

Ω *Receivables from joint ventures mainly comprise a shareholder loan with an interest rate at 15.00% (2023: 15.00%) per annum. The shareholder loan and accrued interest are repayable on demand.*

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

18. RECEIVABLES, DEPOSITS AND PREPAYMENTS (CONTINUED)

		Group		Company	
	Note	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
Current					
Trade receivables		**2,027,197**	1,509,316	**-**	-
Less: Allowance for impairment of trade receivables	36(b)	**(405,130)**	(324,102)	**-**	-
Total trade receivables (net)		**1,622,067**	1,185,214	**-**	-
Other receivables		**767,095**	481,620	**69,534**	1,520
Less: Allowance for impairment of other receivables	36(b)	**(1,507)**	(36,549)	**-**	-
Total other receivables (net)		**765,588**	445,071	**69,534**	1,520
Unbilled receivables		**1,659,290**	1,961,246	**-**	-
Less: Allowance for impairment of unbilled receivables	36(b)	**(10,155)**	(6,686)	**-**	-
Total unbilled receivables (net)		**1,649,135**	1,954,560	**-**	-
Contract assets	4(b)	**521,342**	235,601	**-**	-
Deposits		**56,022**	45,624	**105**	105
Interest receivable		**19,909**	30,904	**1,830**	95
Prepayments		**392,803**	247,806	**-**	-
Contract cost assets	4(b)	**35,393**	37,387	**-**	-
		5,062,259	4,182,167	**71,469**	1,720

The fair value of receivables approximate their carrying amounts.

Expected Credit Loss ("ECL") movement analysis is disclosed in Note 36(b) to the financial statements.

19. INVENTORIES

	Group	
	2024 RM'000	2023 RM'000
Finished goods	**30,373**	22,974
Freehold land held for property development *	**526,627**	286,541
Fuel	**48,219**	49,884
Spare parts	**287,379**	182,910
Raw materials	**89,553**	41,379
Work in progress	**6,329**	9,467
	988,480	593,155

* *Freehold land held for property development comprise costs associated with the acquisition of land and all costs that are directly attributable to development activities or that can be allocated on a reasonable basis to such activities. Land is transferred from investment properties to property development costs under current assets when development activities have commenced and are expected to be completed within the normal operating cycle. These are measured at the lower of cost and net realisable value. The net realisable value is assessed by considering the expected future revenues and the total costs to complete the development.*

The cost of inventories recognised as an expense and included in 'cost of sales' amounted to RM206 million (2023: RM111 million). These were recognised as an expense during the financial year and included in 'cost of sales'.

20. DERIVATIVE FINANCIAL INSTRUMENTS

The Group's derivative financial instruments are analysed as follows:

Group	Contractual notional amount	Fair value	
2024	RM'000	Assets RM'000	Liabilities RM'000
Cash flow hedges:			
- Fuel swaps	**2,311,984**	**111,491**	**17,116**
- Currency forwards	**2,291,586**	**27,118**	**1,585**
Fair value through profit or loss:			
- Currency forwards	**104,784**	**-**	**2,513**
		138,609	**21,214**
Current portion		**122,256**	**20,016**
Non-current portion		**16,353**	**1,198**
		138,609	**21,214**
2023			
Cash flow hedges:			
- Fuel swaps	1,961,405	9,920	95,488
- Currency forwards	2,271,320	11,783	24,994
Fair value through profit or loss:			
- Currency forwards	247	-	*
		21,703	120,482
Current portion		18,824	110,828
Non-current portion		2,879	9,654
		21,703	120,482

* *Less than RM1,000.*

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

20. DERIVATIVE FINANCIAL INSTRUMENTS (CONTINUED)

Hedging instruments used in the Group's hedging strategy:

Group 2024	Contractual notional amount RM'000	Carrying amount Assets/ (Liabilities) RM'000	Carrying amount Financial statement line item	Changes in fair value used for calculating hedge ineffectiveness Hedging instrument RM'000	Changes in fair value used for calculating hedge ineffectiveness Hedged item RM'000	Weighted average hedged rate	Maturity date
Cash flow hedges							
Fuel price risk							
- Fuel swap to hedge highly probable transactions ("HSFO")	**-**	**-**	**Derivative financial instruments**	**8,850**	**(8,850)**	**RM1,934.0 per metric ton**	**July 2023 - April 2024**
- Fuel swap to hedge highly probable transactions ("Dated Brent")	**991,576**	**20,183**	**Derivative financial instruments**	**37,217**	**(37,217)**	**RM380.0 per barrel**	**July 2024 - May 2028**
- Fuel swap to hedge highly probable transactions ("ICE Brent")	**1,320,408**	**74,192**	**Derivative financial instruments**	**235,081**	**(235,081)**	**RM363.2 per barrel**	**July 2024 - March 2028**
Foreign exchange risk							
- Forward contracts to hedge highly probable transactions	**2,291,586**	**25,533**	**Derivative financial instruments**	**40,398**	**(40,398)**	**RM4.6: USD1.00**	**July 2024 - July 2028**
2023							
Cash flow hedges							
Fuel price risk							
- Fuel swap to hedge highly probable transactions ("HSFO")	54,668	1,715	Derivative financial instruments	(305,288)	305,288	RM1,829.7 per metric ton	July 2023 - April 2024
- Fuel swap to hedge highly probable transactions ("Dated Brent")	454,081	(17,048)	Derivative financial instruments	(25,111)	25,111	RM352.1 per barrel	July 2023 - November 2023
- Fuel swap to hedge highly probable transactions ("ICE Brent")	1,452,656	(70,235)	Derivative financial instruments	(153,551)	153,551	RM345.7 per barrel	July 2023 - November 2025
Foreign exchange risk							
- Forward contracts to hedge highly probable transactions	2,271,320	(13,211)	Derivative financial instruments	(58,793)	58,793	RM4.4: USD1.00	July 2023 - January 2026
Electricity futures price risk							
- Electricity futures to hedge highly probable transactions	-	-	Derivative financial instruments	1,245	(1,245)	RM451.1 per MWH	July 2022 - December 2022

20. DERIVATIVE FINANCIAL INSTRUMENTS (CONTINUED)

(a) Fuel swaps

Fuel swaps are entered into to hedge highly probable forecast fuel purchases that are expected to occur at various dates within 1 to 47 months (2023: 1 to 29 months) from financial year end. The fuel swaps have maturity dates that match the expected occurrence of these transactions. Gains and losses recognised in the hedging reserve prior to the occurrence of these transactions are transferred to the inventory of fuel upon acquisition or cost of sales upon consumption of natural gas. The gains and losses relating to fuel oil inventory are subsequently recognised in the Income Statement upon consumption of the underlying fuel.

The fair value of fuel swaps is determined using a benchmark fuel price index at the reporting date.

(b) Currency forwards

Currency forwards are entered into to hedge highly probable forecast transactions denominated in foreign currency expected to occur at various dates within 1 to 49 months (2023: 1 to 31 months) from financial year end. The currency forwards have maturity dates that match the expected occurrence of these transactions.

Gains and losses relating to highly probable forecast fuel payments are recognised in the hedging reserve prior to the occurrence of these transactions and are transferred to the inventory of fuel upon acquisition or cost of sales upon consumption of natural gas. The gains and losses relating to fuel oil inventory are subsequently transferred to Income Statement upon consumption of the underlying fuel.

For those currency forwards used to hedge highly probable forecast foreign currency payments of purchases of property, plant and equipment, the gains and losses are included in the cost of the assets and recognised in the Income Statement over their estimated useful lives as part of depreciation expense.

For those currency forwards used to hedge highly probable forecast foreign currency transactions for maintenance contracts, the gains and losses are included in payments and recognised in the Income Statement over the period of the contracts.

The fair value of forward foreign exchange contracts is determined using quoted forward exchange rates at the reporting date.

21. AMOUNTS OWING BY/(TO) IMMEDIATE HOLDING COMPANY AND ULTIMATE HOLDING COMPANY

The amounts owing by/(to) the immediate holding company and ultimate holding company relate to expenses paid on behalf by/ of the Group and the Company. The outstanding amounts are unsecured, repayable on demand and are interest-free.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

22. AMOUNTS OWING BY/(TO) SUBSIDIARIES

The amounts owing by/(to) subsidiaries within 12 months are interest-free, unsecured, and repayable on demand except for net owing of RM47,498,667 (2023: Net owing of RM68,762,017) which bear interest rate of 3.50% (2023: 2.50% to 3.50%) per annum. In addition, the amounts owing by/(to) subsidiaries within 12 months are also in respect of operational expense payments made on behalf by/of the Company.

The amounts owing by subsidiaries exceeding 12 months bear interest rates ranging from 3.50% to 15.00% (2023: 3.20% to 15.00%) per annum.

Details of the measurement of ECL is similar as other receivables are disclosed in Note 36(b) to the financial statements.

As at 30 June 2024, the Company has given corporate guarantees of RM95,210,953 (2023: RM72,863,980) to financial institutions for trade related financing facilities utilised by its subsidiaries.

23. CASH AND CASH EQUIVALENTS

Cash and cash equivalents included in the Statements of Cash Flows comprise the following:

		Group		Company	
	Note	2024 RM'000	2023 RM'000	2024 RM'000	2023 RM'000
Deposits with licensed banks		**8,127,661**	6,775,700	**438,400**	446,545
Cash and bank		**762,288**	2,223,725	**2,087**	1,953
Cash and bank balances		**8,889,949**	8,999,425	**440,487**	448,498
Bank overdrafts	28(a)	**(79,161)**	(6,654)	**-**	-
Restricted deposits, cash and bank balances		**(74,426)**	-	**-**	-
Deposits with maturity 90 days and more		**(8,000)**	(265,689)	**-**	-
Cash and cash equivalents		**8,728,362**	8,727,082	**440,487**	448,498

The range of interest rates of deposits that was effective as at the reporting date is as follows:

	Group		Company	
	2024 %	2023 %	2024 %	2023 %
Deposits with licensed banks	**0.25 - 5.50**	0.25 - 5.39	**2.60 - 5.50**	2.55 - 5.20

Deposits of the Group and the Company have maturity ranging from 1 day to 90 days (2023: 1 day to 90 days) except for certain deposits with maturity 90 days and more.

Bank balances are deposits held at call with banks. Restricted deposits, cash and bank balances is relating to debt service reserve accounts.

The Group and the Company seek to invest cash and cash equivalents safely and profitably with creditworthy local and offshore licensed banks. The local licensed banks have a credit rating of P1 as rated by RAM Rating Services Bhd.. The offshore licensed banks have a credit rating of P1 and P2 as rated by Moody's Investors Service, Inc..

24. SERVICE CONCESSION ASSETS/(OBLIGATIONS)

(a) Service concession assets

	Group
	2024
	RM'000
Acquisition of a subsidiary (Note 14(f)(ii))	**915,832**
Charge for the financial year	**(33,938)**
At 30 June	**881,894**

Pursuant to the enactment of the Water Services Industry Act 2006 ("WSIA"), Pengurusan Aset Air Berhad ("PAAB") was established for the purposes of, inter alia, acquiring the existing water infrastructure and/or build new water assets which will be leased to water operators.

A subsidiary of the Group, Ranhill SAJ Sdn. Bhd. ("RanhillSAJ") operating under a licensing regime executed a master agreement with relevant parties for water supply services in the State of Johor. RanhillSAJ had also executed the facility agreement with PAAB mainly for the purpose of PAAB to receive the lease rental for the grant of a right to use, occupy and operate the water related assets to RanhillSAJ.

Under the licensing regime, RanhillSAJ shall be required to apply and comply with the conditions of a service license to be granted by Ministry of Energy Transition and Water Transformation ("PETRA"). Amongst the conditions are the submission of a three year business plan, adherence to a set of key performance indicators and determination of the water tariff by PETRA upon recommendation of Suruhanjaya Perkhidmatan Air Negara ("SPAN").

RanhillSAJ's application for individual service license under Section 4(1)(b) of WSIA (Act 655) was approved by PETRA, and was further renewed in accordance with the operating periods entered by the subsidiary. Currently, RanhillSAJ is operating under the sixth operating period with a period of three years which covers from 1 January 2024 to 31 December 2026.

(b) Service concession obligations

	Group
	2024
	RM'000
Minimum lease payments:	
Within one year	**414,794**
Between two to five years	**575,916**
Total minimum lease payments	**990,710**
Less: Future finance charges	**(46,340)**
Present value of minimum lease payments	**944,370**
Present value of payments:	
Within one year	**385,172**
Between two to five years	**559,198**
Present value of minimum lease payments	**944,370**
Less: Amount due within 12 months	**(385,172)**
Amount due after 12 months	**559,198**

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

24. SERVICE CONCESSION ASSETS/(OBLIGATIONS) (CONTINUED)

(b) Service concession obligations (continued)

The movement in the service concession obligations is as follows:

	Group
	2024
	RM'000
Acquisition of a subsidiary (Note 14(f)(ii))	**985,719**
Repayment	**(45,764)**
Interests	**4,415**
At 30 June	**944,370**

Service concession obligations are in respect of the lease rental payable in accordance with the Facility Agreement entered by Ranhill SAJ Sdn. Bhd. with Pengurusan Aset Air Berhad ("PAAB") for the right to use, occupy and operate the water related assets belonging to PAAB.

The weighted average effective interest rates per annum for the lease rental payable as at 30 June 2024 is 4.04%.

25. SHARE CAPITAL

	Group and Company	
	2024	**2023**
	RM'000	**RM'000**
Issued and fully paid:		
At the beginning of the financial year:		
- 8,158,208,738 (2023: 8,158,208,738) ordinary shares	**7,038,587**	7,038,587
Exercise of share options:		
- 93,708,300 (2023: Nil) ordinary shares	**53,283**	-
At the end of the financial year:		
- 8,251,917,038 (2023: 8,158,208,738) ordinary shares	**7,091,870**	7,038,587

The issued and fully paid up share capital of the Company increased from RM7,038,586,634 to RM7,091,869,766 following the exercise of 93,708,300 ESOS at exercise prices ranging from RM0.56 to RM0.70 per share.

As at 30 June 2024, the Company held 56,054,431 (2023: 56,054,431) shares as treasury shares. The number of ordinary shares in issue and fully paid after offsetting treasury shares are 8,195,862,607 (2023: 8,102,154,307).

25. SHARE CAPITAL (CONTINUED)

(a) Employees' Share Option Scheme 2021 ("ESOS 2021")

On 6 January 2021, the Company implemented a share issuance scheme known as the Employees' Share Option Scheme which was approved by the shareholders of the Company at an Extraordinary General Meeting held on 1 December 2020. ESOS 2021 is valid for a period of ten (10) years and is for employees and Directors of the Company and/or its subsidiaries who meet the criteria of eligibility for participation as set out in the By-Laws of ESOS 2021 ("By-Laws"). The salient terms of ESOS 2021 are as follows:

(i) The maximum number of shares to be allotted and issued pursuant to the exercise of options which may be granted under ESOS 2021 shall not exceed fifteen per cent (15%) of the total number of issued shares of the Company (excluding treasury shares, if any) or such other percentage of the total number of issued shares of the Company (excluding treasury shares, if any) that may be permitted by Bursa Securities or any other relevant authorities from time to time throughout the duration of ESOS 2021.

(ii) Any person who is a Director and/or an employee of a corporation in the Group, who meets the following criteria as at the date of offer of an option ("Offer Date") shall be eligible for consideration and selection by the Options Committee (as defined in the By-Laws) to participate in ESOS 2021:

(a) the person has attained the age of eighteen (18) years, is not an undischarged bankrupt and is not subject to any bankruptcy proceedings;

(b) the person, save for a non-executive Director, must be on the payroll of a company within the Group; and

- he is employed on a full time basis, has not served a notice to resign or received a notice of termination; or
- he is serving in a specific designation under an employment contract for a fixed duration, excluding those who are employed on a short-term contract or any other employees under contract as may be determined by the Options Committee;

(c) the person's employment, save for a non-executive Director, is for a period of at least one (1) year of continuous service prior to and up to the Offer Date, including service during the probation period, and is confirmed in service; and

(d) the person fulfils any other criteria and/or falls within such category as may be set by the Options Committee from time to time.

(iii) Subject to the Bursa Securities Listing Requirements and any adjustments in accordance with By-Law 13, the subscription price for shares under ESOS 2021 shall be determined by the Board of Directors of the Company upon recommendation of the Options Committee and shall be fixed based on the 5-day volume weighted average market price of shares, as quoted on Bursa Securities, immediately preceding the Offer Date (as defined in the By-Laws) of the options with a discount of not more than ten per cent (10%), if deemed appropriate, or such lower or higher limit in accordance with any prevailing guidelines issued by Bursa Securities or any other relevant authorities as amended from time to time during the scheme period.

(iv) Subject to By-Law 13, the Options Committee may, at any time and from time to time, before or after an option is granted, limit the exercise of the option to a maximum number of new ordinary shares of the Company and/or such percentage of the total ordinary shares of the Company comprised in the options during such period(s) within the option period. Notwithstanding the above, and subject to By-Laws 10 and 11, the options can only be exercised by the grantee no earlier than three (3) years after the Offer Date.

(v) Subject to By-Law 12.2, a grantee shall be prohibited from disposing of the shares allotted and issued to him through the exercise of the option(s) for a period of one (1) year from the date on which the option is exercised or such other period as may be determined by the Options Committee at its sole and absolute discretion.

25. SHARE CAPITAL (CONTINUED)

(a) Employees' Share Option Scheme 2021 ("ESOS 2021") (continued)

During the financial year, the terms and conditions of ESOS 2021 was reviewed and the following changes were introduced:

(i) The Vesting Date shall be 2 January 2024 ("2022 Grant Vesting Date"); and

(ii) The Retention Period ("2022 Grant Retention Period") shall be as follows:

Percentage of shares subject to moratorium (calculated on the total number of shares comprised in the Option)	Retention Period	Percentage of shares released from moratorium	Date of release of moratorium
80%	Until 31 December 2024	20%	Not subject to moratorium
60%	Until 31 December 2025	20%	1 January 2025
40%	Until 31 December 2026	20%	1 January 2026
20%	Until 31 December 2027	20%	1 January 2027
0%	No moratorium	20%	1 January 2028

The movement during the financial year in the number of share options of the Company is as follows:

			<---------------------- Number of share options ---------------------->				
Grant date	Expiry date	Exercise price RM/share	At 1 July 2023 '000	Granted '000	Exercised '000	Forfeited '000	At 30 June 2024 '000
27.01.2022	05.01.2031	0.56	**203,524**	**-**	**(87,948)**	**(1,055)**	**114,521**
23.05.2022	05.01.2031	0.70	**21,550**	**-**	**(5,760)**	**(470)**	**15,320**
			225,074	**-**	**(93,708)**	**(1,525)**	**129,841**

The movement during the previous financial year in the number of share options of the Company is as follows:

			<---------------------- Number of share options ---------------------->				
Grant date	Expiry date	Exercise price RM/share	At 1 July 2022 '000	Granted '000	Exercised '000	Forfeited '000	At 30 June 2023 '000
27.01.2022	05.01.2031	0.56	208,489	-	-	(4,965)	203,524
23.05.2022	05.01.2031	0.70	43,263	-	-	(21,713)	21,550
			251,752	-	-	(26,678)	225,074

Fair value of options granted in which MFRS 2 "Share-based Payment" applies, were determined using the Trinomial Valuation model.

25. SHARE CAPITAL (CONTINUED)

(a) Employees' Share Option Scheme 2021 ("ESOS 2021") (continued)

Value of employee services received for issue of share options:

	Group		Company	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Share option expenses	**13,485**	8,963	**13,485**	8,963
Allocation to subsidiaries	**-**	-	**(5,293)**	(3,428)
Allocation to related companies	**(67)**	(56)	**(67)**	(56)
Total share option expenses	**13,418**	8,907	**8,125**	5,479

The principal valuation assumptions used in respect of the Group's and Company's employees' share option scheme were as follows:

	ESOS 2021
Weighted average share price at date of grant (per share)	RM0.61 - RM0.78
Expected volatility	26.50% - 28.52%
Expected dividend yield	5.16% - 6.63%
Expected option life	5.62 years - 5.94 years
Risk-free interest rate per annum (based on Malaysian securities bonds)	2.83% - 3.49%

The expected volatility reflects the assumption that the historical volatility is indicative of future trends, which may not necessarily be the actual outcome.

The options granted to employees vested on 2 January 2024.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

26. RESERVES

(a) Other reserves

Group	Capital redemption reserve[2] RM'000	Capital reserve RM'000	FVOCI reserve RM'000	Hedging reserve RM'000	Statutory reserve[1] RM'000	Share option reserve RM'000	Total other reserves RM'000
At 1 July 2023	**52,200**	**(9,044)**	**53,371**	**(33,004)**	**41,139**	**11,581**	**116,243**
Exchange differences	**-**	**(78)**	**(106)**	**(453)**	**355**	**-**	**(282)**
Exercise of share options	**-**	**-**	**-**	**-**	**-**	**(11,015)**	**(11,015)**
Fair value gain	**-**	**-**	**20,887**	**321,546**	**-**	**-**	**342,433**
Reclassification to Income Statement	**-**	**-**	**-**	**(81,708)**	**-**	**-**	**(81,708)**
Share option expenses	**-**	**-**	**-**	**-**	**-**	**13,485**	**13,485**
At 30 June 2024	**52,200**	**(9,122)**	**74,152**	**206,381**	**41,494**	**14,051**	**379,156**
At 1 July 2022	52,200	(8,515)	56,122	461,913	37,619	2,618	601,957
Exchange differences	-	(529)	(405)	16,181	2,433	-	17,680
Effects arising from changes in composition of the Group	-	-	-	-	1,087	-	1,087
Fair value loss	-	-	(2,346)	(479,186)	-	-	(481,532)
Reclassification to Income Statement	-	-	-	(31,912)	-	-	(31,912)
Share option expenses	-	-	-	-	-	8,963	8,963
At 30 June 2023	52,200	(9,044)	53,371	(33,004)	41,139	11,581	116,243

Company	FVOCI reserve RM'000	Share option reserve RM'000	Total other reserves RM'000
At 1 July 2023	**63,721**	**11,581**	**75,302**
Exercise of share options	**-**	**(11,015)**	**(11,015)**
Fair value gain	**23,359**	**-**	**23,359**
Share option expenses	**-**	**13,485**	**13,485**
At 30 June 2024	**87,080**	**14,051**	**101,131**
At 1 July 2022	56,097	2,618	58,715
Fair value gain	7,624	-	7,624
Share option expenses	-	8,963	8,963
At 30 June 2023	63,721	11,581	75,302

Note:

(1) *This represents reserves which need to be set aside pursuant to local statutory requirement of foreign associates.*

(2) *This relates to non-distributable capital redemption reserve of a subsidiary.*

26. RESERVES (CONTINUED)

(b) Treasury shares

The shareholders of the Company granted a mandate to the Company to repurchase its own shares at the Twenty-seventh Annual General Meeting held on 5 December 2023. The Directors of the Company are committed to enhance the value of the Company for its shareholders and believe that the repurchase plan can be applied in the best interests of the Company and its shareholders.

During the previous financial year, the Company repurchased 1,000 of its issued share capital from the open market. The average price paid for the shares repurchased was RM0.77 per share. The repurchase transactions were financed by internally generated funds. The repurchased shares are being held as treasury shares in accordance with Section 127(6) of the Companies Act 2016.

27. DEFERRED TAXATION

The following amounts, determined after appropriate offsetting, are shown in the Statements of Financial Position:

	Group		Company	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Deferred tax assets	**(42,669)**	–	**-**	–
Deferred tax liabilities	**3,385,650**	3,340,624	**84**	70
Deferred tax liabilities, net	**3,342,981**	3,340,624	**84**	70

The gross movement on the deferred income tax account is as follows:

	Group		Company	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
At 1 July	**3,340,624**	3,032,978	**70**	79
Exchange differences	**28,842**	309,057	**-**	–
Acquisition of a subsidiary (Note 14(f)(ii))	**18,564**	–	**-**	–
(Credited)/Charged to Income Statement				
- Property, plant and equipment	**324,620**	98,895	**14**	(9)
- Retirement benefits	**1,471**	53,347	**-**	–
- Provision	**(2,013)**	(2,945)	**-**	–
- Tax losses	**(349,588)**	(66,824)	**-**	–
- Capital allowance	**(11,862)**	–	**-**	–
- Others	**1,771**	(650)	**-**	–
	(35,601)	81,823	**14**	(9)
Credited to Other Comprehensive Income^	**(9,448)**	(83,234)	**-**	–
At 30 June	**3,342,981**	3,340,624	**84**	70

^ *This is in relation to re-measurement of post-employment benefit obligations.*

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

27. DEFERRED TAXATION (CONTINUED)

Deferred tax assets and liabilities are offset when there is a legally enforceable right to set off current tax assets against current tax liabilities and when the deferred taxes relate to the same tax authority.

	Group		Company	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Subject to income tax				
Deferred tax assets before offsetting:				
– Retirement benefits	**3,246**	3,656	**–**	–
– Provision	**21,617**	19,478	**–**	–
– Tax losses	**435,645**	82,066	**–**	–
– Leases	**218**	970	**–**	–
– Capital allowance	**11,862**	–	**–**	–
– Others	**6,072**	4,435	**–**	–
	478,660	110,605	**–**	–
Offsetting	**(478,660)**	(110,605)	**–**	–
Deferred tax assets after offsetting	**–**	–	**–**	–
Deferred tax liabilities before offsetting:				
– Property, plant and equipment	**3,804,053**	3,414,275	**84**	70
– Retirement benefits	**8,792**	17,122	**–**	–
– Others	**8,796**	19,832	**–**	–
	3,821,641	3,451,229	**84**	70
Offsetting	**(478,660)**	(110,605)	**–**	–
Deferred tax liabilities after offsetting	**3,342,981**	3,340,624	**84**	70

28. BORROWINGS

	Note	Group 2024 RM'000	Group 2023 RM'000	Company 2024 RM'000	Company 2023 RM'000
Current					
Bank overdrafts	28(a),23	**79,161**	6,654	**-**	-
Bonds	28(b)	**808,407**	1,034,473	**700,000**	500,000
Hire purchase		**35**	34	**-**	-
Revolving credit	28(c)	**637,648**	1,046,063	**-**	741,563
Term loans	28(d)	**472,120**	1,914,412	**-**	-
Trade loans	28(e)	**12,204**	309	**-**	-
		2,009,575	4,001,945	**700,000**	1,241,563
Non-current					
Bonds	28(b)	**23,122,995**	18,899,218	**7,436,716**	5,735,667
Convertible unsecured loan stocks ("CULS")		**6,977**	-	**-**	-
Hire purchase		**73**	107	**-**	-
Revolving credit	28(c)	**1,360,619**	974,226	**466,544**	461,151
Term loans	28(d)	**5,888,158**	7,608,805	**-**	-
		30,378,822	27,482,356	**7,903,260**	6,196,818
Total					
Bank overdrafts	28(a),23	**79,161**	6,654	**-**	-
Bonds	28(b)	**23,931,402**	19,933,691	**8,136,716**	6,235,667
Convertible unsecured loan stocks ("CULS")		**6,977**	-	**-**	-
Hire purchase		**108**	141	**-**	-
Revolving credit	28(c)	**1,998,267**	2,020,289	**466,544**	1,202,714
Term loans	28(d)	**6,360,278**	9,523,217	**-**	-
Trade loans	28(e)	**12,204**	309	**-**	-
		32,388,397	31,484,301	**8,603,260**	7,438,381

All borrowings of the subsidiaries are unsecured and are on a non-recourse basis to the Company save and except for borrowings totalling RM720,128,532 (2023: RM1,240,608,700), for which the Company has provided corporate guarantees to the financial institutions.

The weighted average effective interest rate of the borrowings of the Group and the Company as at reporting date is as follows:

	Group 2024 %	Group 2023 %	Company 2024 %	Company 2023 %
Bank overdrafts	**6.97**	3.17	**-**	-
Bonds	**5.95**	5.89	**4.80**	4.94
Convertible unsecured loan stocks ("CULS")	**12.50**	-	**-**	-
Hire purchase	**2.01**	2.01	**-**	-
Revolving credit	**6.03**	4.22	**6.83**	5.27
Term loans	**6.04**	5.16	**-**	-
Trade loans	**3.94**	4.22	**-**	-

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

28. BORROWINGS (CONTINUED)

The financial periods in which the borrowings of the Group attain maturity are as follows:

Group	Not later than 1 year RM'000	Later than 1 year but not later than 5 years RM'000	Later than 5 years RM'000	Total RM'000
At 30 June 2024				
Bank overdrafts	**79,161**	**-**	**-**	**79,161**
Bonds	**808,407**	**5,496,240**	**17,626,755**	**23,931,402**
Convertible unsecured loan stocks ("CULS")	**-**	**6,977**	**-**	**6,977**
Hire purchase	**35**	**73**	**-**	**108**
Revolving credit	**637,648**	**1,360,619**	**-**	**1,998,267**
Term loans	**472,120**	**4,996,786**	**891,372**	**6,360,278**
Trade loans	**12,204**	**-**	**-**	**12,204**
	2,009,575	**11,860,695**	**18,518,127**	**32,388,397**
At 30 June 2023				
Bank overdrafts	6,654	-	-	6,654
Bonds	1,034,473	4,966,951	13,932,267	19,933,691
Hire purchase	34	107	-	141
Revolving credit	1,046,063	974,226	-	2,020,289
Term loans	1,914,412	6,106,749	1,502,056	9,523,217
Trade loans	309	-	-	309
	4,001,945	12,048,033	15,434,323	31,484,301

The financial periods in which the borrowings of the Company attain maturity are as follows:

Company	Not later than 1 year RM'000	Later than 1 year but not later than 5 years RM'000	Later than 5 years RM'000	Total RM'000
At 30 June 2024				
Bonds	**700,000**	**3,816,716**	**3,620,000**	**8,136,716**
Revolving credit	**-**	**466,544**	**-**	**466,544**
	700,000	**4,283,260**	**3,620,000**	**8,603,260**
At 30 June 2023				
Bonds	500,000	3,790,667	1,945,000	6,235,667
Revolving credit	741,563	461,151	-	1,202,714
	1,241,563	4,251,818	1,945,000	7,438,381

28. BORROWINGS (CONTINUED)

The carrying amounts of borrowings of the Group and the Company at the reporting date approximated their fair values except for the bonds.

The fair value of the bonds of the Group and the Company as at the reporting date are as set out below:

	Group		Company	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Level 1:				
Islamic Medium Term Notes ("IMTNs")	**4,261,469**	1,761,980	**4,261,469**	1,761,980
Islamic Medium Term Notes ("Sukuk Murabahah")	**2,584,350**	2,568,000	**2,584,350**	2,568,000
Medium Term Notes ("MTNs")	**1,560,098**	2,055,694	**1,560,098**	2,055,694
3.52% Retail Price Index Guaranteed Bonds	**-**	295,966	**-**	-
5.125% Guaranteed Unsecured Bonds	**1,732,074**	1,674,673	**-**	-
5.75% Guaranteed Unsecured Bonds	**2,092,955**	2,028,964	**-**	-
5.375% Guaranteed Unsecured Bonds	**1,177,699**	1,142,522	**-**	-
6.50% Guaranteed Unsecured Bonds	**1,257,108**	-	**-**	-
1.75% Index Linked Guaranteed Bonds	**1,354,524**	1,870,211	**-**	-
1.369% and 1.374% Index Linked Guaranteed Bonds	**1,966,965**	1,954,705	**-**	-
1.489%, 1.495% and 1.499% Index Linked Guaranteed Bonds	**1,966,965**	1,946,925	**-**	-
2.186% Index Linked Guaranteed Bonds	**283,282**	277,970	**-**	-
1.5% Guaranteed Unsecured Bonds	**1,227,923**	1,183,084	**-**	-
1.25% Guaranteed Unsecured Bonds	**1,119,972**	1,049,294	**-**	-
Level 2:				
Musharakah Medium Term Notes ("mMTNs")	**242,377**	-	**-**	-
Sukuk Murabahah RM310 million	**139,126**	-	**-**	-
Sukuk Murabahah RM650 million	**415,895**	-	**-**	-
	23,382,782	19,809,988	**8,405,917**	6,385,674

The fair values are within Level 1 and Level 2 of the fair value hierarchy.

(a) Bank overdrafts

(i) RM62,224,211 Bank overdrafts

Bank overdrafts of RM62,224,211 (GBP10,439,428) (2023: RM6,654,033 (GBP1,127,000)) are unsecured borrowings of Wessex Water Limited and its subsidiary companies. The overdrafts are repayable in full on demand. The borrowing bears interest rates ranging from 6.00% to 6.25% (2023: 2.25% to 5.75%) per annum.

(ii) RM4,530,828 Bank overdrafts

Bank overdrafts of RM4,530,828 with total facility of RM5.0 million are secured by right over current bank account held by Ranhill Technologies Sdn. Bhd.. The borrowing bears interest at Base Financing Rate ("BFR") minus 1.3% per annum. The overdrafts are repayable on demand and is secured in pari-passu with the revolving credit facility.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

28. BORROWINGS (CONTINUED)

(a) Bank overdrafts (continued)

(iii) RM10,000,000 Bank overdrafts

Bank overdrafts of RM10,000,000 guaranteed by Worley Limited and Worley Financial Services Pty. Ltd. which is a related company of Worley Engineering Pty. Ltd. (a shareholder of Ranhill Worley Sdn. Bhd.). The borrowing bears interest rate at Base Lending Rate ("BLR") plus 1.25% per annum. The total facility is RM10.0 million and repayable in full on demand.

(iv) RM2,405,900 Bank overdrafts

Bank overdrafts of RM2,405,900 with total facility of RM2.5 million are unsecured borrowings of Ranhill Capital Sdn. Bhd.. The borrowing bears interest at the bank's 1 month cost of fund ("COF") plus 1.50% per annum under Tawarruq shariah concept and repayable in full on demand.

(b) Bonds

(i) Medium Term Notes ("MTNs")

The MTNs of the Company were issued pursuant to a Medium Term Notes programme of up to RM5,000,000,000 constituted by a Trust Deed and Programme Agreement, both dated 11 August 2011. MTNs of RM1,525,000,000 (2023: RM2,025,000,000) remained outstanding as at 30 June 2024. The MTNs bear coupons ranging from 4.62% to 5.05% (2023: 4.62% to 5.05%) per annum and are repayable in full between 11 October 2024 and 24 August 2028 (2023: 24 August 2023 and 24 August 2028).

(ii) Islamic Medium Term Notes ("Sukuk Murabahah")

The Sukuk Murabahah of the Company was issued pursuant to an Islamic Medium Term Notes facility of up to RM2,500,000,000 in nominal value under the Shariah principle of Murabahah (via Tawarruq Arrangement) constituted by a Trust Deed and Facility Agency Agreement, both dated 20 April 2017. Sukuk Murabahah of RM2,496,716,195 (2023: RM2,495,666,726) remained outstanding as at 30 June 2024. The Sukuk Murabahah bears a profit rate of 5.05% (2023: 5.05%) per annum and is repayable in full on 3 May 2027.

(iii) Islamic Medium Term Notes ("IMTNs")

The IMTNs of the Company were issued pursuant to Islamic Commercial Papers/Islamic Medium Term Notes programme of up to RM7,500,000,000 constituted by a Trust Deed and Programme Agreement, both dated 13 March 2023. IMTNs of RM4,115,000,000 (2023: RM1,715,000,000) remained outstanding as at 30 June 2024. The IMTNs bear profit rates ranging from 4.18% to 4.99% (2023: 4.45% to 4.99%) per annum and are repayable in full between 24 March 2026 and 24 August 2038.

(iv) 3.52% Retail Price Index Guaranteed Bonds ("RPIG Bonds")

The RPIG Bonds of Wessex Water Services Finance Plc. of GBP50,000,000 bear interest semi-annually at an interest rate of 3.52% initially, indexed up by the inflation rate every year. The effective interest rate as at 30 June 2024 is 7.27% (2023: 7.27%) per annum and redeemed in full on 30 July 2023 at their indexed value together with all accrued interest.

28. BORROWINGS (CONTINUED)

(b) Bonds (continued)

(v) 5.75% Guaranteed Unsecured Bonds ("5.75% GU Bonds")

Under a Trust Deed dated 15 October 2003, Wessex Water Services Finance Plc. ("Issuer"), issued GBP350,000,000 nominal value 5.75% GU Bonds unconditionally and irrevocably guaranteed by Wessex Water Services Limited. As at 30 June 2024, the 5.75% GU Bonds of RM2,070,334,535 (GBP347,342,427) (2023: RM2,049,479,169 (GBP347,122,247)) remained outstanding, net of amortised fees and discount.

The Bonds bear interest at 5.75% per annum, payable annually. The Bonds will be redeemed in full by the Issuer on 14 October 2033 at their nominal value together with all accrued interest.

(vi) 5.375% Guaranteed Unsecured Bonds ("5.375% GU Bonds")

Under a Trust Deed dated 10 March 2005, Wessex Water Services Finance Plc. ("Issuer"), issued GBP200,000,000 nominal value 5.375% GU Bonds unconditionally and irrevocably guaranteed by Wessex Water Services Limited. As at 30 June 2024, the 5.375% GU Bonds of RM1,188,380,280 (GBP199,375,938) (2023: RM1,176,284,427 (GBP199,228,418)) remained outstanding, net of amortised fees and discount.

The Bonds bear interest at 5.375% per annum, payable annually. The Bonds will be redeemed in full by the Issuer on 10 March 2028 at their nominal value together with all accrued interest.

(vii) 1.75% Index Linked Guaranteed Unsecured Bonds ("1.75% ILGU Bonds")

Under a Trust Deed dated 31 July 2006, Wessex Water Services Finance Plc. ("Issuer"), issued two (2) tranches of GBP75,000,000 nominal value 1.75% ILGU Bonds unconditionally and irrevocably guaranteed by Wessex Water Services Limited. As at 30 June 2024, the 1.75% ILGU Bonds of RM1,691,245,694 (GBP283,742,252) (2023: RM1,521,642,867 (GBP257,722,107)) remained outstanding, net of amortised fees and discount.

The 1.75% ILGU Bonds bear interest semi-annually at an interest rate of 1.75% initially, indexed up by the inflation rate every year. The effective interest rate as at 30 June 2024 is 3.41% (2023: 3.24%) per annum. The Bonds will be redeemed in full by the Issuer on 31 July 2046 for one tranche, and 31 July 2051 for the other tranche at their indexed value together with all accrued interest.

(viii) 1.369% and 1.374% Index Linked Guaranteed Unsecured Bonds ("1.369% and 1.374% ILGU Bonds")

Under a Trust Deed dated 31 January 2007, Wessex Water Services Finance Plc. ("Issuer") issued GBP75,000,000 nominal value 1.369% ILGU Bonds and GBP75,000,000 nominal value 1.374% ILGU Bonds, unconditionally and irrevocably guaranteed by Wessex Water Services Limited. As at 30 June 2024, the 1.369% and 1.374% ILGU Bonds of RM1,691,245,694 (GBP283,742,252) (2023: RM1,521,642,867 (GBP257,722,107)) remained outstanding, net of amortised fees and discount.

The 1.369% and 1.374% ILGU Bonds bear interest semi-annually at an interest rate of 1.369% and 1.374% initially, indexed up by the inflation rate every year. The effective interest rate as at 30 June 2024 is 2.67% (2023: 2.54%) per annum. All Bonds will be redeemed in full by the Issuer on 31 July 2057 at their indexed value together with all accrued interest.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

28. BORROWINGS (CONTINUED)

(b) Bonds (continued)

(ix) 1.489%, 1.495% and 1.499% Index Linked Guaranteed Unsecured Bonds ("1.489%, 1.495% and 1.499% ILGU Bonds")

Under a Trust Deed dated 28 September 2007, Wessex Water Services Finance Plc. ("Issuer") issued GBP50,000,000 nominal value 1.489% ILGU Bonds, GBP50,000,000 nominal value 1.495% ILGU Bonds and GBP50,000,000 nominal value 1.499% ILGU Bonds, unconditionally and irrevocably guaranteed by Wessex Water Services Limited. As at 30 June 2024, the 1.489%, 1.495% and 1.499% ILGU Bonds of RM1,611,944,906 (GBP270,437,867) (2023: RM1,417,448,504 (GBP240,074,609)) remained outstanding, net of amortised fees and discount.

The 1.489%, 1.495% and 1.499% ILGU Bonds bear interest semi-annually at an interest rate of 1.489%, 1.495% and 1.499% initially, indexed up by the inflation rate every year. The effective interest rate as at 30 June 2024 is 2.80% (2023: 2.69%) per annum. All Bonds will be redeemed in full by the Issuer on 29 November 2058 at their indexed value together with all accrued interest.

(x) 2.186% Index Linked Guaranteed Unsecured Bonds ("2.186% ILGU Bonds")

Under a Trust Deed dated 7 September 2009, Wessex Water Services Finance Plc. ("Issuer") issued GBP50,000,000 nominal value 2.186% ILGU Bonds unconditionally and irrevocably guaranteed by Wessex Water Services Limited. As at 30 June 2024, the 2.186% ILGU Bonds of RM533,971,735 (GBP89,585,058) (2023: RM507,020,950 (GBP85,874,623)) remained outstanding, net of amortised fees and discount.

The 2.186% ILGU Bonds bear interest semi-annually at an interest rate of 2.186% initially, indexed up by the inflation rate every half year. The effective interest rate as at 30 June 2024 is 3.92% (2023: 3.76%) per annum. The Bonds will be redeemed in full by the Issuer on 1 June 2039 at their indexed value together with all accrued interest.

(xi) 1.5% Guaranteed Unsecured Bonds ("1.5% GU Bonds")

Under a Trust Deed dated 17 September 2019, Wessex Water Services Finance Plc. ("Issuer"), issued GBP250,000,000 nominal value 1.5% GU Bonds (retaining GBP50,000,000) unconditionally and irrevocably guaranteed by Wessex Water Services Limited. On 15 June 2020, the retained GBP50,000,000 nominal value 1.5% GU Bonds was issued. As at 30 June 2024, the 1.5% GU Bonds of RM1,481,355,818 (GBP248,528,784) (2023: RM1,465,790,980) (GBP248,262,420)) remained outstanding, net of amortised fees and discount.

The Bonds bear interest at 1.5% per annum, payable annually. The Bonds will be redeemed in full by the Issuer on 17 September 2029 at their nominal value together with all accrued interest.

(xii) 1.25% Guaranteed Unsecured Bonds ("1.25% GU Bonds")

Under Trust Deed dated 12 January 2021, Wessex Water Services Finance Plc. ("Issuer") issued GBP300,000,000 nominal value 1.25% GU Bonds unconditionally and irrevocably guaranteed by Wessex Water Services Limited. As at 30 June 2024, the 1.25% GU Bonds of RM1,763,345,845 (GBP295,838,578) (2023: RM1,744,731,807 (GBP295,506,895)) remained outstanding, net of amortised fees and discount.

The Bonds bear interest at 1.25% per annum, payable annually. The Bonds will be redeemed in full by the Issuer on 12 January 2036 at their nominal value together with all accrued interest.

28. BORROWINGS (CONTINUED)

(b) Bonds (continued)

(xiii) 5.125% Guaranteed Unsecured Sustainable Bonds ("5.125% GUS Bonds")

Under Trust Deed dated 24 March 2023, Wessex Water Services Finance Plc. ("Issuer"), issued GBP300,000,000 nominal value 5.125% GUS Bonds unconditionally and irrevocably guaranteed by Wessex Water Services Limited. As at 30 June 2024, the 5.125% GUS Bonds of RM1,770,812,720 (GBP297,091,304) (2023: RM1,759,509,627 (GBP298,009,828)) remained outstanding as at 30 June 2024, net of amortised fees and discount.

The Bonds bear interest at 5.125% per annum, payable annually. The Bonds will be redeemed in full by the Issuer on 31 October 2032 at their nominal value together with all accrued interest.

(xiv) 6.5% Guaranteed Unsecured Bonds ("6.5% GU Bonds")

The 6.5% GU Bonds are all issued under a GBP5,000,000,000 Euro Medium Term Note programme launched in September 2023 and associated supplements. On 15 November 2023, Wessex Water Services Finance Plc. ("Issuer"), issued four bonds totaling GBP200,000,000 nominal value 6.5% GU Bonds unconditionally and irrevocably guaranteed by Wessex Water Services Limited. As at 30 June 2024, the 6.5% GU Bonds of RM1,181,710,683 (GBP198,256,972) remained outstanding, net of amortised fees and discount.

The Bonds bear interest at 6.5% per annum, payable annually. The Bonds will be redeemed in full by the Issuer at GBP35,000,000 on 15 November 2033, GBP35,000,000 on 15 November 2035, GBP65,000,000 on 16 November 2038 and GBP65,000,000 on 15 November 2043 at their nominal value together with all accrued interest.

(xv) Sukuk Murabahah RM650 million

On 26 January 2018, Sukuk Murabahah of SAJ Capital Sdn. Bhd. ("SAJC") was issued under the Shariah principal of Murabahah RM650,000,000 nominal value Islamic Medium Term Notes ("Sukuk Murabahah RM650 million"). Sukuk Murabahah of RM417,125,833 remained outstanding as at 30 June 2024. The Sukuk Murabahah bears a profit rate of 6.76% per annum and repayable in full between 24 January 2025 and 25 January 2030.

The Sukuk Murabahah RM650 million is secured over the following:

(i) first ranking fixed assignment and charge over Ranhill Capital Sdn. Bhd. ("RCSB")'s entire shareholding in Ranhill SAJ Sdn. Bhd. ("RanhillSAJ");

(ii) first ranking assignment of all income and revenue including any dividends and distributions received or receivable by RCSB in respect of RCSB's shareholdings in RanhillSAJ, whether income or capital in nature, and the payment and repayment of shareholder's loans and advances received or receivable by RCSB from RanhillSAJ and an irrevocable instruction from RCSB to RanhillSAJ, to deposit all the proceeds of the income and revenue including any dividends and distributions receivable by RCSB from RanhillSAJ to the Revenue Account;

(iii) a first ranking debenture comprising a fixed and floating charge over all present and future assets, rights, and interests of SAJC excluding the Sukuk Trustee's Reimbursement Account;

(iv) a first ranking fixed charge and assignment over the Designated Accounts and the credit balances therein; and

(v) any other security as may be advised by the Solicitors.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

28. BORROWINGS (CONTINUED)

(b) Bonds (continued)

(xvi) Sukuk Murabahah RM310 million

On 29 November 2022, Sukuk Murabahah of Ranhill Solar Ventures Sdn. Bhd. ("RSV"), was issued RM145,000,000 (tranche 1) of the RM310,000,000 in nominal value of Islamic Medium Term Notes under the Shariah principle of Murabahah (via Tawarruq arrangement) ("Sukuk Murabahah RM310 million"). Sukuk Murabahah of RM142,284,003 remained outstanding as at 30 June 2024. The Sukuk Murabahah bears a profit of 6.61% per annum and payable in full between 28 November 2025 and 28 November 2042.

The tranche 1 of Sukuk Murabahah RM310 million facility is secured over the following:

(i) a first ranking legal assignment and charge of Ranhill Solar I Sdn. Bhd. ("RSI")'s rights, interests, titles and benefits under the relevant RSI Project Documents including all performance and/or maintenance bonds issued or to be issued to RSI in relation to the RSI Project and all other guarantees, advance payment bonds and other forms of payment or performance security issued in favour of RSI pursuant to the relevant RSI Project Documents and the proceeds received therefrom;

(ii) a first ranking legal assignment and charge over the relevant designated accounts opened and maintained by the Issuer and RSI respectively and the credit balances therein including the permitted investments;

(iii) a first ranking debenture comprising a fixed and floating charge over all present and future assets (other than the assets which are subject to security under the other RSI's Security Documents) and the Generation Licence for the operation of the RSI Solar Plant, of the Issuer and RSI respectively;

(iv) a first ranking legal assignment and charge of all takaful contracts/insurance policies (with preference wherever possible to takaful contracts) undertaken or to be undertaken by RSI; and

(v) a first ranking legal assignment and charge of the Intercompany Financing Agreements by the Issuer and RSI respectively.

(xvii) Musharakah Medium Term Notes ("mMTNs")

On 17 June 2011, Ranhill Sabah Energy II Sdn. Bhd. ("RSEII") issued RM710,000,000 nominal value Medium Term Notes ("mMTNs") under the Syariah principal of Musharakah. The mMTNs of RM250,928,501 remained outstanding as at 30 June 2024. The mMTNs bear profit rate of 6.3% per annum and repayable in full between 30 June 2025 and 15 June 2029.

RM360,000,000 nominal value of tranche 1 comprise 10 series of annual redemption, maturing annually from 2 to 11 years. The Yield-to-Maturity ranges from 4.1% to 5.7% per annum, and is repayable semi-annually. The tranche 1 has been fully repaid.

RM350,000,000 nominal value of tranche 2 comprise 7 series of annual redemption, maturing annually from 12 to 18 years. The Yield-to-Maturity ranges from 5.15% to 5.70% per annum, and is repayable semi-annually.

28. BORROWING (CONTINUED)

(b) Bonds (continued)

(xvii) Musharakah Medium Term Notes ("mMTNs") (continued)

The mMTNs of tranche 1 is secured over the following:

(i) a debenture to create a first ranking fixed and floating charges over all present and future assets of RSEII;

(ii) first assignment and charge of all the Lease Agreement and the lease on the Project land and building excluding switchyard areas and parts which are to be transferred to Sabah Electricity Sdn. Bhd. ("SESB") pursuant to the Lease Agreement;

(iii) a charge and assignment of all the rights, benefit and interest of RSEII in and to the Designated Accounts; and

(iv) assignment (by way of security of) on all rights, interest and benefit of RSEII for the following:

- the Project Agreements (including the right to all liquidated damages payable thereunder and the right to revenues under the Power Purchase Agreement and such step-in-rights under the terms)
- applicable licenses and permits (to the extent that the licenses and permits are assignable and no further consents are required to be obtained for such assignment)
- applicable insurance/takaful policies
- performance bonds and guarantees issued in favour of RSEII
- any other security as may be advised by the solicitors to the JLAs ("Legal Counsel") and agreed with the Issuer

The securities will be shared on pari passu basis with the Guarantor in Tranche 1 via the security sharing arrangement in respect of the payment obligation by RSEII of the nominal value of each series of the Tranche 2.

(c) Revolving credit

(i) Revolving credit denominated in Ringgit Malaysia

RM32,900,000 Revolving Credit

Revolving credit facilities of RM32,900,000 was obtained by Konsortium Jaringan Selangor Sdn. Bhd. during the financial year, bears interest rates ranging from 5.14% to 5.20% per annum and is repayable on demand.

RM450,000,000 Revolving Credit

Revolving credit facilities of RM450,000,000 of previous financial year of the Company, bears interest rates ranging from 4.40% to 4.97% (2023: 4.47% to 4.76%) per annum and was fully repaid during the financial year.

RM300,000,000 Revolving Credit

Revolving credit facilities of RM300,000,000 of previous financial year of the Company, bears interest rates ranging from 4.30% to 4.41% (2023: 3.21% to 4.31%) per annum and was fully repaid during the financial year.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

28. BORROWING (CONTINUED)

(c) Revolving credit (continued)

(i) Revolving credit denominated in Ringgit Malaysia (continued)

RM4,500,000 Revolving Credit

Revolving credit facilities of RM4,500,000 of previous financial year of Konsortium Jaringan Selangor Sdn. Bhd. which was guaranteed by the Company, bears interest rates ranging from 4.33% to 4.43% (2023: 3.30% to 4.35%) per annum and was fully repaid during the financial year.

RM300,000,000 Revolving Credit

Revolving credit facilities of RM300,000,000 of previous financial year of YTL Communications Sdn. Bhd., which was guaranteed by the Company, bears interest rates ranging from 4.40% to 4.50% (2023: 3.31% to 4.41%) per annum and was fully repaid during the financial year.

RM8,500,000 Revolving Credit

Revolving credit of RM8,500,000 of Ranhill Technologies Sdn. Bhd. is restricted for working capital expenditure and any other expenses related to non-water revenue, water management and services contracts or projects used, bears interest at COF+1.5% per annum. The facility is up to RM20 million under the Shariah principle of Tawarruq and repayable on demand.

RM30,000,000 Revolving Credit

Revolving credit of RM30,000,000 of Ranhill Capital Sdn. Bhd. is restricted for working capital requirement, capital expenditure and any other expenses related to investment holding activities, bears interest at COF+1.5% per annum. The facility is up to RM30 million under the Shariah principle of Tawarruq and repayable on demand.

(ii) Revolving credit denominated in Great British Pounds

GBP7,200,000 Revolving Credit

Revolving credit facilities of RM42,915,600 (GBP7,200,000) (2023: RM45,167,130 (GBP7,650,000)) is an unsecured loan of Wessex Water Limited. The borrowing bears interest rates ranging from 5.91% to 6.18% (2023: 1.84% to 5.35%) per annum and is repayable in full on 27 August 2024.

GBP20,300,000 Revolving Credit

Revolving credit facilities of RM120,998,150 (GBP20,300,000) (2023: RM128,121,140 (GBP21,700,000)) is an unsecured loan of Wessex Water Limited. The borrowing bears interest rates ranging from 6.00% to 6.27% (2023: 1.74% to 5.50%) per annum and is repayable in full on 28 February 2025.

28. BORROWINGS (CONTINUED)

(c) Revolving credit (continued)

(ii) Revolving credit denominated in Great British Pounds (continued)

GBP7,500,000 Revolving Credit

Revolving credit facilities of RM44,703,750 (GBP7,500,000) (2023: RM32,768,310 (GBP5,550,000)) is an unsecured loan of Wessex Water Limited. The borrowing bears interest rate ranging from 5.93% to 6.20% (2023: 4.55% to 5.50%) per annum and is repayable in full on 29 November 2024.

GBP60,000,000 Revolving Credit

Revolving credit facilities of RM357,630,000 (GBP60,000,000) (2023: RM307,018,400 (GBP52,000,000)) is a secured loan of YTL Utilities (UK) Limited. The revolving credit is secured by a fixed and floating charge over land at Filton, Bristol of RM357,630,000 (GBP60,000,000) (2023: RM307,018,400 (GBP52,000,000)). The borrowing bears interest rates ranging from 6.38% to 6.65% (2023: 2.76% to 6.00%) per annum and is repayable in full on 8 January 2025.

GBP150,000,000 Revolving Credit

Revolving credit facilities of RM894,075,000 (GBP150,000,000) was drawn down by Wessex Water Limited during the financial year and repayable in full on 31 July 2027. The borrowing is an unsecured loan and bears interest rates ranging from 3.91% to 5.90% per annum.

(iii) Revolving credit denominated in US Dollar

USD100,000,000 Revolving Credit

Revolving credit facilities of USD100,000,000 was obtained by the Company of which RM466,543,945 (USD98,854,528) (2023: RM461,150,917 (USD98,557,580)) remained outstanding as at 30 June 2024, net of amortised fees. The borrowing bears interest rates ranging from 6.64% to 6.93% (2023: 4.90% to 6.61%) per annum and is repayable in full on 19 October 2027.

(d) Term loans

(i) Term loans denominated in Great British Pounds

GBP50,000,000 Unsecured Term Loan

The term loans of RM298,025,000 (GBP50,000,000) (2023: RM1,180,840,000 (GBP200,000,000)) are unsecured loans of Wessex Water Services Limited and are guaranteed by Wessex Water Limited. The first loan of GBP50,000,000 was drawn down on 30 January 2015 and fully repaid on 30 January 2024. It bore an interest rate at 2.36% (2023: 2.36%) per annum. The second loan of GBP50,000,000 was drawn down on 9 March 2015 and fully repaid on 11 March 2024. It bore interest rates ranging from 6.00% to 6.18% (2023: 1.60% to 5.19%) per annum, the third loan of GBP50,000,000 was drawn down on 9 April 2015 and fully repaid on 9 April 2024. It bore an interest rate at 2.19% (2023: 2.19%) per annum. The fourth loan of GBP50,000,000 was drawn down on 25 May 2016 and bears interest rates ranging from 6.41% to 6.50% (2023: 2.19% to 5.69%) per annum. The fourth loan is repayable in full on 25 May 2025.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

28. BORROWINGS (CONTINUED)

(d) Term loans (continued)

(i) Term loans denominated in Great British Pounds (continued)

GBP144,000,000 Unsecured Term Loan

The term loans of RM858,312,000 (GBP144,000,000) (2023: RM1,180,840,000 (GBP200,000,000)) was drawn down by Wessex Water Services Limited of which RM852,215,976 (GBP142,977,263) (2023: RM939,984,597 (GBP159,206,090)) remained outstanding as at 30 June 2024, net of amortised fees. The loans bear interest rates ranging from 6.21% to 6.52% (2023: 2.20% to 5.16%) per annum and are repayable with a 60% bullet repayment on 31 January 2026 with the remaining 40% being repaid in equal semi-annual instalments commencing 31 January 2021.

GBP75,000,000 Unsecured Term Loan

The term loans of RM447,037,500 (GBP75,000,000) (2023: RM442,815,000 (GBP75,000,000)) is an unsecured loan which was drawn down by Wessex Water Services Limited on 21 July 2022 of which RM447,037,500 (GBP75,000,000) (2023: RM439,166,021 (GBP74,381,969)) remained outstanding as at 30 June 2024, net of amortised fees. The loans bear interest rates ranging from 5.94% to 6.42% (2023: 2.20% to 5.16%) per annum and are repayable with a 60% bullet repayment on 31 January 2029 with the remaining 40% being repaid in equal semi-annual instalments commencing 31 January 2026.

GBP150,000,000 Unsecured Term Loan

The term loan of RM894,075,000 (GBP150,000,000) (2023: RM885,630,000 (GBP150,000,000)) is unsecured loan which was drawn down by Wessex Water Services Limited on 14 October 2022 of which RM891,372,426 (GBP149,546,586) (2023: RM882,682,706 (GBP149,500,814)) remained outstanding as at 30 June 2024, net of amortised fees. The loan bears interest rates ranging from 6.14% to 6.44% (2023: 4.55% to 5.54%) per annum and is repayable in full on 30 November 2032.

GBP12,500,000 Unsecured Term Loan

The term loan of RM74,506,250 (GBP12,500,000) (2023: RM73,802,500 (GBP12,500,000)) is an unsecured loan of Wessex Water Limited. The loan bears interest rates ranging from 6.27% to 6.36% (2023: 4.90% to 6.03%) per annum and is repayable in full on 29 November 2024.

(ii) Term loans denominated in US Dollar

USD150,000,000 Unsecured Term Loan

The term loan of RM707,925,000 (USD150,000,000) (2023: RM935,800,000 (USD200,000,000)) was drawn down by YTL Utilities Finance 4 Limited on 25 November 2020 of which RM702,582,526 (USD148,868,000) (2023: RM934,639,608 (USD199,752,000)) remained outstanding as at 30 June 2024, net of amortised fees. The term loan is guaranteed by the Company. The borrowing bears interest rates ranging from 6.93% to 6.97% (2023: 3.02% to 6.97%) per annum and is repayable on 21 November 2026.

28. BORROWINGS (CONTINUED)

(d) Term loans (continued)

(iii) Term loans denominated in Singapore Dollar

SGD1,995,000,000 Secured Term Loan

The term loan of RM6,391,428,000 (SGD1,995,000,000) (2023: RM6,886,141,500 (SGD1,995,000,000)) was drawn down by YTL PowerSeraya Pte. Limited on 14 September 2017 of which RM2,156,144,299 (SGD620,580,330) (2023: RM4,234,414,406 (SGD1,266,762,003)) remained outstanding as at 30 June 2024, net of amortised fees. The borrowing was refinanced on 1 June 2022 and is repayable in full on 1 June 2027. The term loan is secured by charges over certain assets of RM2,886,183,166 (2023: RM2,292,847,407) and shares of YTL PowerSeraya Pte. Limited. The borrowing bears interest rates ranging from 5.11% to 5.48% (2023: 3.51% to 5.48%) per annum.

SGD230,000,000 Secured Term Loan

The term loan of RM799,112,000 (SGD230,000,000) (2023: RM793,891,000 (SGD230,000,000)) was drawn down by Taser Power Pte. Ltd. on 1 June 2022 of which RM260,816,548 (SGD75,068,083) (2023: RM512,213,092 (SGD148,394,441)) remained outstanding as at 30 June 2024, net of amortised fees. The term loan is secured by charges over certain assets of RM1,207,104,774 (2023: RM1,255,590,030) and shares of Taser Power Pte. Ltd.. The borrowing bears interest rates ranging from 5.11% to 5.48% (2023: 3.51% to 5.48%) per annum and is repayable on 1 June 2027.

(iv) Term loan denominated in Ringgit Malaysia

RM687,700,000 Secured Term Loan

The term loan of RM687,700,000 (2023: RM343,700,000) was drawn down by YTL DC South Sdn. Bhd. on 18 January 2023 of which RM672,177,345 (2023: RM325,473,800) remained outstanding as at 30 June 2024, net of amortised fees. The term loan is secured by charges over certain assets of RM910,865,867 (2023: RM434,353,734) of YTL DC South Sdn. Bhd.. The borrowing bears interest rates ranging from 5.40% to 5.55% (2023: 5.14% to 5.39%) per annum and is repayable with a 30% repayment on 18 July 2028, 30% on 18 October 2028 and remaining 40% on 18 January 2029.

(v) Term loan denominated in Thai Baht

RM4,031,275 Secured Term Loan

The term loan of RM4,031,275 (THB31,400,000) is secured by machinery owned by AnuRAK Water Treatment Facilities Co. Ltd., rights over the receivables from its customer, deposits at bank and a corporate guarantee by the related company, Ranhill Water Technologies Sdn. Bhd. ("RWT"). It is repayable in 42 instalments as from the first drawdown date of the loan facility to 2026. The borrowings bears interest at mortgage lending rate ("MLR") minus 1.0% per annum.

RM1,369,065 Secured Term Loan

The term loan of RM1,369,065 (THB10,663,784) is secured by machinery owned by AnuRAK Water Treatment Facilities Co. Ltd., right over the receivables from its customer, deposits at bank and a corporate guarantee by the related company, RWT. It is repayable in 48 instalments including grace period of 6 months as from the first drawdown date of the loan facility to 2026. The borrowings bear interest at MLR plus 1.0% per annum.

(e) Trade loans

RM12,203,352 Trade loans

Trade loans of RM12,203,352 (2023: RM308,700) was obtained by YTL Communications Sdn. Bhd., which is guaranteed by the Company. The borrowing bears interest rates ranging from 3.55% to 4.14% (2023: 3.04% to 4.22%) per annum. The borrowing repayment ranges from 9 July 2024 to 13 August 2024 (2023: 1 September 2023).

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

29. LEASE LIABILITIES

	Group		Company	
	2024 **RM'000**	**2023** **RM'000**	**2024** **RM'000**	**2023** **RM'000**
Current				
Lease liabilities	**669,368**	109,052	**767**	275
Non-current				
Lease liabilities	**395,206**	292,556	**1,077**	–
Total				
Lease liabilities	**1,064,574**	401,608	**1,844**	275

The Group leases telecommunication network sites, equipment, fiber core, retail outlets, plant and machinery, vehicles, land, office buildings and other equipment. While, the Company leases office space. Rental contracts duration is typically between 2 to 99 years (2023: 2 to 97 years) with extension options. Lease terms are negotiated on an individual basis and contain a wide range of different terms and conditions.

The Group's and the Company's maturity profile of lease liabilities is disclosed in Note 36(c) to the financial statements.

30. POST-EMPLOYMENT BENEFIT OBLIGATIONS/(ASSETS)

	Group		Company	
	2024 **RM'000**	**2023** **RM'000**	**2024** **RM'000**	**2023** **RM'000**
Defined contribution plan - Current				
Malaysia	**766**	707	**754**	695
Defined benefit plan - Current				
Malaysia	**13,881**	–	**-**	–
Defined benefit plan - Non-current				
Malaysia	**51,563**	–	**-**	–
Overseas				
- United Kingdom	**(31,124)**	(64,314)	**-**	–
- Indonesia	**15,285**	17,141	**-**	–
- Thailand	**1,867**	–	**-**	–
	37,591	(47,173)	**-**	–

(a) Defined contribution plan

Group companies incorporated in Malaysia contribute to the national defined contribution plan. Once the contributions have been paid, the Group and the Company have no further payment obligations.

30. POST-EMPLOYMENT BENEFIT OBLIGATIONS/(ASSETS) (CONTINUED)

(b) Defined benefit plan - Malaysia

A subsidiary of the Group, Ranhill SAJ Sdn. Bhd., operates a defined benefit retirement scheme for its eligible employees, which is unfunded. The estimated obligations under the retirement benefit scheme are based on actuarial valuation report prepared by a qualified independent actuary on 5 April 2023 covering the period from 31 December 2022 to 31 December 2025.

The retirement benefit obligations are made for the non-funded benefits plan. The liability is accrued at the present value of the defined benefit obligations using the projected unit method.

The movements during the financial period in the amounts recognised in the Statement of Financial Position are as follows:

	2024 RM'000
Acquisition of a subsidiary (Note 14(f)(ii))	65,307
Pension cost	371
Contributions and benefits paid	(234)
At 30 June	65,444

Obligations relating to post-employment benefits recognised in the Statement of Financial Position are as follows:

	2024 RM'000
Present value of obligations	65,444

Changes in present value of defined benefits obligations are as follows:

	2024 RM'000
Acquisition of a subsidiary (Note 14(f)(ii))	65,307
Interest cost	194
Current service cost	177
Net benefits paid	(234)
Present value of defined benefit obligations, at 30 June	65,444

The pension cost recognised can be analysed as follows:

	2024 RM'000
Interest cost	194
Current service cost	177
Total charge to Income Statement	371

30. POST-EMPLOYMENT BENEFIT OBLIGATIONS/(ASSETS) (CONTINUED)

(b) Defined benefit plan – Malaysia (continued)

The charge to Income Statement was included in the following line item:

	2024 RM'000
Administration expenses	**371**

The principal assumptions used in the actuarial calculations were as follows:

	2024 %
Discount rate	**5.00**
Rate of increase in salaries – long term	**6.00**
Mortality rate	**Malaysia Assured Life Table 2011-2015**
Withdrawal	**1.00**

Sensitivity analysis:

The sensitivity analysis below has been derived based on the changes to individual assumptions, with all other assumptions held constant:

Key assumptions

		Scheme liabilities		Scheme liabilities	
	Increase/ (Decrease) by RM'000	Increase from RM'000	Increase to RM'000	Decrease from RM'000	Decrease to RM'000
A reduction in the discount rate of 1.0% (from 5.0% to 4.0%)	**2,491**	**65,444**	**67,935**	**-**	**-**
A reduction in the salary increment rate of 1.0% (from 6.0% to 5.0%)	**(3,580)**	**-**	**-**	**65,444**	**61,864**
An increase in the discount rate of 1.0% (from 5.0% to 6.0%)	**(2,210)**	**-**	**-**	**65,444**	**63,234**
An increase in the salary increment rate of 1.0% (from 6.0% to 7.0%)	**3,907**	**65,444**	**69,351**	**-**	**-**

The sensitivity analysis presented above may not be representative of the actual change in defined benefit obligations as it is unlikely that the change in assumptions would occur in isolation to one another as some assumptions may be correlated.

30. POST-EMPLOYMENT BENEFIT OBLIGATIONS/(ASSETS) (CONTINUED)

(c) Defined benefit plan – United Kingdom

A subsidiary of the Group operates final salary defined benefit plans for its employees in the United Kingdom, the assets of which are held in separate trustee-administered funds. The latest actuarial valuation of the plan was undertaken by a qualified actuary as at 30 September 2022. This valuation has been adjusted to the reporting date as at 30 June 2024 taking account of experience over the period since 30 September 2022, changes in market conditions, and differences in the financial and demographic assumptions by the qualified actuary.

(i) Profile of the scheme

The defined benefit obligations include benefits for current employees, former employees and current pensioners. Broadly, about 24% of the liabilities are attributable to current employees, 14% to deferred pensioners and 62% to current pensioners.

The scheme duration is an indicator of the weighted-average time until benefit payments are made. For the scheme as a whole, the duration is approximately 13-14 years, reflecting the approximate split of the defined benefit obligation between current employees (duration of c18-19 years), deferred members (duration of c17-18 years) and current pensioners (duration of c10-11 years).

(ii) Funding requirements

UK legislation requires that pension schemes are funded prudently. The last funding valuation report, 30 September 2022 showed a deficit of GBP35.3 million (RM210.4 million).

The subsidiary paid GBP18.4 million (RM108.6 million) on 30 June 2023 which, along with investment returns from return-seeking assets, has made good the shortfall. The next funding valuation is due no later than 30 September 2025, at which progress towards full-funding will be reviewed.

The subsidiary also pays contributions of 15.5% of pensionable salaries in respect of current accrual and non-investment related expenses.

(iii) Risk associated with the scheme

Asset volatility - The liabilities are calculated using a discount rate set with reference to corporate bond yields; if assets underperform this yield, this will create a deficit. The scheme holds a significant proportion of growth assets (equities including a diversified growth fund and a global absolute return fund) which, though expected to outperform corporate bonds in the long-term, create volatility and risk in the short-term. The allocation to growth assets is monitored to ensure it remains appropriate given the scheme's long-term objectives.

Changes in bond yields - A decrease in corporate bond yields will increase the value placed on the scheme's liabilities for accounting purposes, although this will be partially offset by an increase in the value of the scheme's bond holdings.

Inflation risk - The majority of the scheme's benefit obligations are linked to inflation and higher inflation will lead to higher liabilities (although, in most cases, caps on the level of inflationary increases are in place to protect against extreme inflation). The majority of the assets are either unaffected by or only loosely correlated with inflation, meaning that an increase in inflation will also increase the deficit.

Life expectancy - The majority of the scheme's obligations are to provide benefits for the life of the member, so increases in life expectancy will result in an increase in the liabilities.

Risk management - The trustees insure certain benefits payables on death before retirement.

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2024

30. POST-EMPLOYMENT BENEFIT OBLIGATIONS/(ASSETS) (CONTINUED)

(c) Defined benefit plan - United Kingdom (continued)

The movements during the financial year in the amounts recognised in the Statement of Financial Position are as follows:

	2024 RM'000	2023 RM'000
At 1 July	**(64,314)**	(174,802)
Exchange differences	**(302)**	(7,724)
Pension cost	**30,539**	20,117
Contributions and benefits paid	**(34,842)**	(233,955)
Re-measurement loss	**37,795**	332,050
At 30 June	**(31,124)**	(64,314)

The amounts recognised in the Statement of Financial Position are analysed as follows:

	2024 RM'000	2023 RM'000
Present value of funded obligations	**3,393,993**	3,289,483
Fair value of plan assets	**(3,425,117)**	(3,353,797)
Asset in the Statement of Financial Position	**(31,124)**	(64,314)

Changes in present value of defined benefit obligations are as follows:

	2024 RM'000	2023 RM'000
At 1 July	**3,289,483**	3,207,024
Exchange differences	**32,042**	315,847
Interest cost	**167,126**	122,420
Current service cost	**28,767**	31,492
Past service credit	**(1,181)**	(6,500)
Net benefits paid	**(169,488)**	(151,670)
Re-measurement (gain)/loss:		
- Actuarial (gain)/loss arising from demographic assumptions	**(15,355)**	66,627
- Actuarial loss/(gain) arising from financial assumptions	**9,449**	(516,221)
- Actuarial loss arising from experience adjustments	**53,150**	220,464
Present value of defined benefit obligations, at 30 June	**3,393,993**	3,289,483

30. POST-EMPLOYMENT BENEFIT OBLIGATIONS/(ASSETS) (CONTINUED)

(c) Defined benefit plan - United Kingdom (continued)

Changes in fair value of plan assets are as follows:

	2024 RM'000	2023 RM'000
At 1 July	**3,353,797**	3,381,826
Exchange differences	**32,344**	323,571
Interest income	**171,260**	133,254
Contributions by employer	**34,842**	233,955
Net benefits paid	**(169,488)**	(151,670)
Administration expenses	**(7,087)**	(5,959)
Re-measurement gain/(loss):		
- Return on plan assets excluding interest income	**9,449**	(561,180)
Fair value of plan assets, at 30 June	**3,425,117**	3,353,797

The pension cost recognised is analysed as follows:

	2024 RM'000	2023 RM'000
Interest income	**(4,134)**	(10,834)
Current service cost	**28,767**	31,492
Past service credit	**(1,181)**	(6,500)
Administration expenses	**7,087**	5,959
Total charged to Income Statement	**30,539**	20,117

The charge to Income Statement was included in the following line items:

	2024 RM'000	2023 RM'000
Cost of sales	**27,586**	24,992
Administration expenses	**7,087**	5,959
Interest income	**(4,134)**	(10,834)
Total charged to Income Statement	**30,539**	20,117

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

30. POST-EMPLOYMENT BENEFIT OBLIGATIONS/(ASSETS) (CONTINUED)

(c) Defined benefit plan - United Kingdom (continued)

The principal assumptions used in the actuarial calculations were as follows:

	2024 %	2023 %
Discount rate	**5.10**	5.20
Rate of increase in pensions	**2.00-2.90**	2.10-3.00
Rate of increase in salaries – long term	**1.90**	1.90
Inflation - RPI	**3.10**	3.20
Inflation - CPI	**2.60**	2.70

Mortality assumptions:

The mortality assumptions are based upon the recent actual mortality experience of scheme members and allow for expected future improvements in mortality rates.

	2024 Male Years	2024 Female Years	2023 Male Years	2023 Female Years
Life expectancy - current age 60	**25.4**	**28.2**	25.6	28.3
Life expectancy - current age 40	**46.6**	**49.4**	46.8	49.4

The mortality table adopted is based upon 105% of standard tables S3P(M/F)A adjusted to allow for individual years of birth. Future improvements are assumed to be in line with the CMI 2022 core projection, with a long-term improvement rate of 1.0% p.a. for all members.

30. POST-EMPLOYMENT BENEFIT OBLIGATIONS/(ASSETS) (CONTINUED)

(c) Defined benefit plan - United Kingdom (continued)

Sensitivity analysis:

The key assumptions used for MFRS 119 "Employee Benefits" are: discount rate, inflation and mortality. If different assumptions are used, this could have a material effect on the results disclosed. The sensitivity of the results to these assumptions are set out below. For the purposes of these sensitivities, it has been assumed that the change in the discount rate and inflation has no impact on the value of scheme assets.

Key assumptions		Scheme liabilities		Scheme (surplus)/deficit	
	Increase by RM'000	Increase from RM'000	Increase to RM'000	Decrease from RM'000	Decrease to RM'000
A reduction in the discount rate of 0.1% (from 5.1% to 5.0%)	**43,512**	**3,393,993**	**3,437,505**	**(31,124)**	**12,388**
An increase in the inflation assumption of 0.1% (from 2.6% to 2.7% for CPI and 3.1% to 3.2% for RPI)	**41,127**	**3,393,993**	**3,435,120**	**(31,124)**	**10,003**
An increase in life expectancy of 1 year	**111,461**	**3,393,993**	**3,505,454**	**(31,124)**	**80,337**

The plan assets comprise the following:

	2024		2023	
	RM'000	%	RM'000	%
Equity instrument	**947,720**	**27.7**	934,044	27.9
Debt instrument	**2,231,611**	**65.2**	2,073,555	61.8
Property	**203,253**	**5.9**	195,429	5.8
Others	**42,533**	**1.2**	150,769	4.5
	3,425,117	**100.0**	3,353,797	100.0

	2024 RM'000	2023 RM'000
Actual return on plan assets	**180,709**	(427,926)

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

30. POST-EMPLOYMENT BENEFIT OBLIGATIONS/(ASSETS) (CONTINUED)

(d) Defined benefit plan - Indonesia

Summary of obligations relating to employee benefits due under prevailing law and regulations as well as under the Indonesia subsidiary's regulations are presented as below:

	2024 RM'000	2023 RM'000
Obligation relating to post-employment benefits	**12,987**	14,346
Obligation relating to other long-term employee benefits	**2,298**	2,795
	15,285	17,141

A subsidiary of the Group has a defined contribution pension plan covering its qualified permanent national employees in Indonesia. The subsidiary's contribution is 6% of employee basic salary, while the employees' contribution ranges from 3% to 14%.

The contributions made to the defined contribution plan are acceptable for funding the post-employment benefits under the labour regulations.

The obligation for post-employment and other long-term employee benefits were recognised with reference to actuarial report prepared by an independent actuary. The latest actuarial report was dated 30 June 2024.

(i) Post-employment benefit obligations

The movements during the financial year in the amounts recognised in the Statement of Financial Position are as follows:

	2024 RM'000	2023 RM'000
At 1 July	**14,346**	12,254
Exchange differences	**(1,055)**	699
Pension cost	**1,686**	1,690
Contributions and benefits paid	**(1,985)**	(1,306)
Re-measurement (gain)/loss	**(5)**	1,009
At 30 June	**12,987**	14,346

The obligations relating to post-employment benefits recognised in the Statement of Financial Position are as follows:

	2024 RM'000	2023 RM'000
Present value of obligations	**12,987**	14,346

30. POST-EMPLOYMENT BENEFIT OBLIGATIONS/(ASSETS) (CONTINUED)

(d) Defined benefit plan - Indonesia (continued)

(i) Post-employment benefit obligations (continued)

Changes in present value of defined benefit obligations are as follows:

	2024 RM'000	2023 RM'000
At 1 July	**14,346**	12,254
Exchange differences	**(1,055)**	699
Interest cost	**786**	858
Current service cost	**900**	832
Net benefits paid	**(1,985)**	(1,306)
Re-measurement (gain)/loss:		
- Actuarial (gain)/loss arising from financial assumptions	**(426)**	533
- Actuarial loss arising from experience adjustments	**421**	476
Present value of defined benefit obligations, at 30 June	**12,987**	14,346

The pension cost recognised can be analysed as follows:

	2024 RM'000	2023 RM'000
Interest cost	**786**	858
Current service cost	**900**	832
Total charge to Income Statement	**1,686**	1,690

(ii) Other long-term employee benefit obligations

The obligations relating to other long-term employee benefits (i.e. long leave service benefits) recognised in the Statement of Financial Position are as follows:

	2024 RM'000	2023 RM'000
Present value of obligations	**2,298**	2,795

The movements during the financial year in the amounts recognised in the Statement of Financial Position are as follows:

	2024 RM'000	2023 RM'000
At 1 July	**2,795**	2,861
Exchange differences	**(196)**	139
Pension cost	**191**	605
Contributions and benefits paid	**(492)**	(810)
At 30 June	**2,298**	2,795

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

30. POST-EMPLOYMENT BENEFIT OBLIGATIONS/(ASSETS) (CONTINUED)

(d) Defined benefit plan - Indonesia (continued)

(ii) Other long-term employee benefit obligations (continued)

Changes in present value of defined benefit obligations are as follows:

	2024 RM'000	2023 RM'000
At 1 July	**2,795**	2,861
Exchange differences	**(196)**	139
Current service cost	**191**	605
Net benefits paid	**(492)**	(810)
At 30 June	**2,298**	2,795

The amounts relating to other long-term employee benefit obligations recognised in the Income Statement are as follows:

	2024 RM'000	2023 RM'000
Current service cost	**191**	605

The charge above was included in the cost of sales.

The principal assumptions used in the actuarial calculations were as follows:

	2024 %	2023 %
Discount rate	**7.0**	6.0
Future salary increase rate	**8.5**	8.5

At 30 June 2024, the weighted-average duration of the defined benefit obligations was 4.98 years (2023: 5.52 years).

Sensitivity analysis:

Reasonably possible changes to the key assumptions, would have affected the defined benefit obligations at the reporting date by the following amounts:

	2024		2023	
	RM'000 Increase	RM'000 Decrease	RM'000 Increase	RM'000 Decrease
Discount rate (1% movement)	**(684)**	**750**	(819)	901
Future salary increase rate (1% movement)	**1,026**	**(955)**	1,260	(1,169)

This analysis depicts the approximate sensitivity of the benefits obligation to a reasonable possible change in assumptions, but does not take account of the variability in the timing of distribution of benefit payments expected under the plan.

31. GRANTS AND CONTRIBUTIONS

	Group	
	2024 RM'000	**2023 RM'000**
At 1 July	**699,024**	620,655
Exchange differences	**8,863**	65,269
Received during the financial year	**37,430**	31,051
Amortisation	**(23,443)**	(17,951)
At 30 June	**721,874**	699,024

Grants and contributions comprise grants mainly in respect of specific qualifying expenditure on infrastructure assets and a cogeneration plant.

32. PAYABLES (NON-CURRENT)

		Group	
	Note	**2024 RM'000**	**2023 RM'000**
Contract liabilities	4(b)	**47,304**	35,095
Deposits		**378,241**	61,634
Deferred income		**1,722,529**	1,561,960
Deferred liabilities		**69,638**	59,758
Payables to non-controlling interest		**118,372**	120,854
		2,336,084	1,839,301

The deferred income is in relation to assets transferred from customers and services of the water and sewerage segment which are yet to be provided and shareholder loan interest revenue. The fair value of payables approximates their carrying values.

33. PAYABLES AND ACCRUED EXPENSES (CURRENT)

		Group		Company	
	Note	**2024 RM'000**	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Trade payables		**1,995,495**	1,819,044	**-**	-
Duties and taxes payable		**33,773**	28,287	**-**	-
Accrued expenses*		**1,564,958**	1,315,465	**101,634**	74,398
Other payables		**734,230**	447,273	**677**	790
Deposits		**180,979**	188,650	**-**	-
Contract liabilities	4(b)	**591,115**	529,892	**-**	-
		5,100,550	4,328,611	**102,311**	75,188

* *Accrued expenses mainly comprise interest payables, regulatory costs and capital expenditure*

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

34. PROVISION FOR LIABILITIES AND CHARGES

	Group	
	2024 **RM'000**	2023 RM'000
At 1 July	**32,861**	40,602
Exchange differences	**99**	931
Acquisition of a subsidiary (Note 14(f)(ii))	**1,948**	-
Addition	**1,852**	-
Accretion of interests	**1,305**	854
Charge during the financial year	**2,116**	6,704
Payment	**(2,425)**	(16,230)
At 30 June	**37,756**	32,861
Current	**10,338**	10,378
Non-current	**27,418**	22,483
	37,756	32,861

The provision for liabilities and charges relate to environmental costs and asset retirement obligations.

35. AMOUNTS OWING BY/(TO) FELLOW SUBSIDIARIES

The amounts owing by/(to) fellow subsidiaries are unsecured, interest-free and repayable on demand. The amounts owing by/(to) fellow subsidiaries principally relate to operational expenses and expenses paid on behalf by/of the Group and the Company.

36. FINANCIAL RISK MANAGEMENT

The Group's and the Company's activities expose it to a variety of financial risks, including market risk (comprising of foreign currency exchange risk, interest rate risk and price risk), credit risk, liquidity risk and capital risk. The Group's and the Company's overall financial risk management objective is to ensure that adequate resources are available to create value for its shareholders. The Group and the Company focus on the unpredictability of financial markets and seeks to minimise potential adverse effects on the financial performance of the Group and the Company.

Financial risk management is carried out through regular risk review analysis, internal control systems and adherence to the Group and the Company financial risk management policies. The Board regularly reviews these risks and approves the appropriate control environment frameworks.

36. FINANCIAL RISK MANAGEMENT (CONTINUED)

(a) Market risk

(i) Foreign currency exchange risk

Foreign currency exchange risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in foreign exchange rates.

The Group and the Company are exposed to risks arising from various currency exposures primarily with respect to the United States Dollar ("USD"). Where necessary, the Group enters into forward foreign currency exchange contracts to limit its exposure on foreign currency receivables and payables and on cash flows generated from anticipated transactions denominated in foreign currencies.

The following table demonstrates the impact to the Group's and the Company's profit after tax and equity to strengthening/weakening of USD, with all other variables held constant.

	Group		Company	
	2024 Increase/ (Decrease) RM'000	**2023 Increase/ (Decrease) RM'000**	**2024 Increase/ (Decrease) RM'000**	**2023 Increase/ (Decrease) RM'000**
Currency exposure of net financial assets, net of those denominated in the respective entities' functional currencies	**2,663,421**	2,064,263	**2,550,249**	2,064,489
Effects on profit after tax/equity:				
USD/RM				
– strengthened by 1% (2023: 6%)	**23,054**	128,153	**22,074**	128,167
– weakened by 1% (2023: 6%)	**(23,054)**	(128,153)	**(22,074)**	(128,167)

(ii) Interest rate risk

Interest rate exposure arises from the Group's and the Company's borrowings, deposits, short-term investments and interest-bearing advances to subsidiaries of the Company. This exposure is managed through the use of fixed and floating rate debts, as well as through derivative financial instruments, where appropriate, to generate the desired interest rate profile.

Borrowings issued at variable rates expose the Group's and the Company's cash flows to interest rate risk. However, this is partially offset by the interest income accruing on fixed deposits and income funds.

36. FINANCIAL RISK MANAGEMENT (CONTINUED)

(a) Market risk (continued)

(ii) Interest rate risk (continued)

The interest rate profile of the Group's and the Company's significant interest-bearing financial instruments, based on carrying amounts as at the reporting date, were:

	Group		Company	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Fixed rate instruments				
Financial assets	**1,589,327**	68,576	**1,773,576**	1,758,357
Financial liabilities	**24,236,513**	20,524,252	**8,136,716**	6,235,667
Variable rate instruments				
Financial assets	**9,083,669**	8,011,900	**1,214,814**	1,491,593
Financial liabilities	**8,151,884**	10,960,049	**526,319**	1,275,488

At the reporting date, if annual interest rates had been 50 basis points higher/lower respectively, with all other variables in particular foreign exchange rates and tax rates being held constant, the Group's and the Company's profit after tax and equity will be lower/higher by RM40.8 million (2023: RM54.8 million) and RM2.6 million (2023: RM6.4 million), respectively as a result of increase/decrease in interest expense on these variable rate borrowings.

The Group and the Company manage their liquidity risks by placing excess funds of the Group and the Company in bank deposits and other highly liquid investments to match its cash flow needs. If interest deposit rates increased/decreased by 10 basis points, interest income for the Group and the Company for the financial year would increase/decrease by RM9.1 million (2023: RM8.0 million) and RM1.2 million (2023: RM1.5 million), respectively.

(iii) Price risk

Investments

The Group and the Company are exposed to equity securities and income funds price risk arising from investments held which are classified on the Statement of Financial Position either as financial assets at fair value through other comprehensive income ("FVTOCI") or financial assets at fair value through profit or loss ("FVTPL").

To manage its price risk arising from investments in equity securities, the Group and the Company diversify their portfolio. For income funds, the Group and the Company mainly invest in AAA rated bonds. This investment is meant to achieve better yield as compared to fixed deposits. At the reporting date, if the prices of the income funds at FVTPL increased/decreased by 1% (2023: 1%) with all other variables including tax rate being held constant, the Group's and the Company's profit after tax and equity will be higher/lower by RM9.6 million (2023: RM12.4 million) and RM0.9 million (2023: RM4.2 million), respectively.

36. FINANCIAL RISK MANAGEMENT (CONTINUED)

(a) Market risk (continued)

(iii) Price risk (continued)

Fuel commodity price risk

The Group hedges its fuel commodity price risk by the use of derivative instruments against fluctuations in fuel oil prices which affect the cost of fuel.

The Group has contracts for the sale of electricity to the Singapore electricity pool at prices that are fixed in advance every three months and to retail customers at prices that are either fixed in amount or in pricing formula for periods up to a number of years. The fixing of the prices under the contracts is based largely on the price of fuel oil required to generate the electricity. The Group enters into fuel swaps to hedge against adverse price movements of fuel oil prices. The Group typically enters into a swap to pay a fixed price and receive a variable price indexed to a benchmark fuel price index.

Exposure to price fluctuations arising from the purchase of fuel oil and natural gas are substantially managed via swaps where the price is indexed to a benchmark price index, for example 180 CST fuel oil and Dated Brent. The Group's exposure to the fluctuation of forward price curve is immaterial.

(b) Credit risk

Credit risk is the potential financial loss resulting from the failure of a counter party to settle their obligations to the Group and the Company.

The Group's exposures to credit risk arise primarily from trade receivables, unbilled receivables, contract assets and other receivables. For other financial assets (including short-term investment securities, fixed deposits and derivative financial instruments), the Group minimises credit risk by dealing with creditworthy counterparties.

The Company's exposures to credit risk arise primarily from other receivables and amounts owing by related companies. For other financial assets (including short-term investment securities and fixed deposits), the Company minimises credit risk by dealing with creditworthy counterparties.

Due to the nature of the Group's business, customers are mainly segregated according to business segments. In the Group's power generation business in Singapore, credit reviews are performed on all customers with established credit limits and supported by collateral in the form of guarantees for selected customers.

For the Group's water and sewerage business, the credit risk of receivables is mitigated through strict collection procedures. In the Group's telecommunications business, the credit risk is monitored on an ongoing basis through a credit policy. The Directors are of the view that credit risk arising from these businesses is limited due to the large customer base.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

36. FINANCIAL RISK MANAGEMENT (CONTINUED)

(b) Credit risk (continued)

Trade receivables, unbilled receivables, contract assets and amounts owing by related companies

The Group applies the MFRS 9 simplified approach to measuring ECL which uses a lifetime expected loss allowance for all trade receivables, unbilled receivables, contract assets and amounts owing by related companies which is trade in nature. To measure the ECL, trade receivables, unbilled receivables and contract assets have been grouped based on shared credit risk characteristics and the days past due.

The expected loss rates are determined based on between 1 to 10 (2023: 1 to 10) years of historical ageing profiles and the corresponding historical credit losses experienced within this period as applicable. The historical loss rates are adjusted to reflect forward-looking information on macroeconomic factors affecting the ability of customers to settle the receivables. Some of the factors which the Group has identified include unemployment rates, economic trends, and annual Gross Domestic Product ("GDP") growth. The Group has adjusted the historical loss rates based on expected changes in such factors. The Group's estimate of recoverability of the contract assets is based on forward-looking judgement on the future collection rate that are likely to be achieved.

On that basis, the loss allowance was determined for trade receivables, unbilled receivables, contract assets and amounts owing by related companies as follows:

Group 30 June 2024	Current RM'000	<---- Past due ----> 1-90 days RM'000	 91-120 days RM'000	 > 120 days RM'000	Total RM'000
Expected loss rate (%)(1)	**0 - 25.6**	**0.1 - 26.9**	**7.0 - 39.5**	**7.6 - 54.1**	
Gross carrying amount					
- Trade receivables	**1,076,221**	**170,646**	**31,022**	**749,308**	**2,027,197**
- Unbilled receivables	**1,659,290**	**-**	**-**	**-**	**1,659,290**
- Contract assets	**581,381**	**20**	**132**	**-**	**581,533**
- Related companies	**26,788**	**45**	**-**	**1,325**	**28,158**
	3,343,680	**170,711**	**31,154**	**750,633**	**4,296,178**
Allowance for impairment					
- Trade receivables	**(79,788)**	**(8,784)**	**(5,332)**	**(311,226)**	**(405,130)**
- Unbilled receivables	**(10,155)**	**-**	**-**	**-**	**(10,155)**
- Contract assets	**(8,194)**	**-**	**(1)**	**-**	**(8,195)**
- Related companies	**-**	**-**	**-**	**(741)**	**(741)**
	(98,137)	**(8,784)**	**(5,333)**	**(311,967)**	**(424,221)**
Net carrying amount	**3,245,543**	**161,927**	**25,821**	**438,666**	**3,871,957**

36. FINANCIAL RISK MANAGEMENT (CONTINUED)

(b) Credit risk (continued)

Trade receivables, unbilled receivables, contract assets and amounts owing by related companies (continued)

On that basis, the loss allowance was determined for trade receivables, unbilled receivables, contract assets and amounts owing by related companies as follows: (continued)

Group 30 June 2023	Current RM'000	<--- Past due ---> 1-90 days RM'000	91-120 days RM'000	> 120 days RM'000	Total RM'000
Expected loss rate (%)[1]	0 - 25.6	0.6 - 8.7	7.0 - 34.6	11.8 - 84.9	
Gross carrying amount					
- Trade receivables	793,248	121,850	22,161	572,057	1,509,316
- Unbilled receivables	1,961,246	-	-	-	1,961,246
- Contract assets	246,547	19	7	202	246,775
- Related companies	25,445	-	-	765	26,210
	3,026,486	121,869	22,168	573,024	3,743,547
Allowance for impairment					
- Trade receivables	(60,680)	(6,537)	(2,960)	(253,925)	(324,102)
- Unbilled receivables	(6,686)	-	-	-	(6,686)
- Contract assets	(2,911)	-	-	-	(2,911)
- Related companies	-	-	-	(381)	(381)
	(70,277)	(6,537)	(2,960)	(254,306)	(334,080)
Net carrying amount	2,956,209	115,332	19,208	318,718	3,409,467

Note:
[1] *The expected loss rate comprises of customers with different risk profiles.*

Cash and bank balances

The Group and the Company place its cash and bank balances with a number of creditworthy financial institutions. The Group's and the Company's policy limit the concentration of financial exposure to any single financial institution. While cash and bank balances are also subject to the impairment requirements of MFRS 9, the identified impairment loss was immaterial.

Derivative financial instruments

Transactions involving derivative financial instruments are allowed only with counterparties that are of high credit quality. As such, management does not expect any counterparties to fail to meet their obligations. The Group considers the risk of material loss in the event of non-performance by a financial counter party to be unlikely.

36. FINANCIAL RISK MANAGEMENT (CONTINUED)

(b) Credit risk (continued)

Other receivables and amounts owing by related companies

The Group and the Company use the 3-stages approach for ECL on other receivables and amounts owing by related companies. The 3-stages approach reflects their receivables' credit risk and how the loss allowance is determined for each of those categories.

A summary of the assumptions underpinning the Group's and the Company's ECL model is as follows:

Category	Group's and Company's definition of category	Basis for recognising ECL
Performing	Debtors have a low risk of default and a strong capacity to meet contractual cash flows	12 month ECL
Underperforming	Debtors for which there is a significant increase in credit risk or significant increase in credit risk is presumed if interest and/or principal repayments are 30 days past due	Lifetime ECL
Non-performing	Debtors and repayments are more than 80 to 365 days past due	Lifetime ECL
Write-off	There is evidence indicating that there is no reasonable expectation of recovery based on unavailability of debtor's sources of income or assets to generate sufficient future cash flows to repay the amount	Asset is written off

Based on the above, loss allowance is measured on either 12 month ECL or lifetime ECL using a PD x LGD x EAD methodology where:

- PD ('probability of default') - the likelihood that the debtor would not be able to repay during the contractual period;
- LGD ('loss given default') - the percentage of contractual cash flows that will not be collected if default happens; and
- EAD ('exposure at default') - the outstanding amount that is exposed to default risk.

In deriving the PD and LGD, the Group and the Company consider historical data by each debtor by category and adjusts for forward-looking macroeconomic data. The Group and the Company have identified the industry and geographical area which the debtor operates in to be the most relevant factors, and accordingly adjusts the historical loss rates based on expected changes in these factors. Loss allowance is measured at a probability-weighted amount that reflects the possibility that a credit loss occurs and the possibility that no credit loss occurs. No significant changes to estimation techniques or assumptions were made during the reporting period.

36. FINANCIAL RISK MANAGEMENT (CONTINUED)

(b) Credit risk (continued)

Other receivables and amounts owing by related companies (continued)

	Expected credit loss rate	Basis for recognition of expected credit loss provision	Estimated gross carrying amount at default RM'000	Loss allowance RM'000	Net carrying amount RM'000
Group					
30 June 2024					
Other receivables					
Performing	**1.0%**	**12 month ECL**	**3,758,763**	**(36,740)**	**3,722,023**
Underperforming	**100.0%**	**Lifetime ECL**	**1,323**	**(1,323)**	**-**
Company					
30 June 2024					
Other receivables					
Performing	**-**	**12 month ECL**	**71,272**	**-**	**71,272**
Related companies					
Performing	**0.1%**	**12 month ECL**	**3,868,427**	**(2,779)**	**3,865,648**
Underperforming	**100.0%**	**Lifetime ECL**	**205,962**	**(205,962)**	**-**
Group					
30 June 2023					
Other receivables					
Performing	2.1%	12 month ECL	3,355,629	(69,689)	3,285,940
Underperforming	100.0%	Lifetime ECL	779	(779)	-
Company					
30 June 2023					
Other receivables					
Performing	-	12 month ECL	1,720	-	1,720
Related companies					
Performing	0.1%	12 month ECL	3,535,903	(2,517)	3,533,386
Underperforming	100.0%	Lifetime ECL	210,574	(210,574)	-

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

36. FINANCIAL RISK MANAGEMENT (CONTINUED)

(b) Credit risk (continued)

Movement on the Group's loss allowances is as follows:

Group	Trade receivables RM'000	Unbilled receivables RM'000	Contract assets RM'000	Related companies RM'000	Other receivables RM'000	Total RM'000
2024						
At 1 July 2023	**324,102**	**6,686**	**2,911**	**381**	**70,468**	**404,548**
Exchange differences	**3,668**	**95**	**-**	**-**	**(1,095)**	**2,668**
Written off during the financial year as uncollectible	**(57,791)**	**-**	**-**	**-**	**-**	**(57,791)**
Allowance for/(Write back of) impairment of receivables (net of reversals)	**135,151**	**3,374**	**5,284**	**360**	**(31,310)**	**112,859**
At 30 June 2024	**405,130**	**10,155**	**8,195**	**741**	**38,063**	**462,284**
2023						
At 1 July 2022	281,234	7,997	289	5,288	27,861	322,669
Exchange differences	29,260	663	-	-	4,902	34,825
Written off during the financial year as uncollectible	(84,508)	-	-	(1,068)	-	(85,576)
Allowance for/(Write back of) impairment of receivables (net of reversals)	98,116	(1,974)	2,622	(3,839)	37,705	132,630
At 30 June 2023	324,102	6,686	2,911	381	70,468	404,548

36. FINANCIAL RISK MANAGEMENT (CONTINUED)

(b) Credit risk (continued)

Movement on the Company's loss allowances is as follows:

Company	Related companies RM'000
2024	
At 1 July 2023	**213,091**
Exchange differences	**21**
Write back of impairment of receivables	**240**
Written off during the financial year	**(4,611)**
At 30 June 2024	**208,741**
2023	
At 1 July 2022	235,603
Exchange differences	1,634
Allowance for impairment of receivables	(24,146)
At 30 June 2023	213,091

At the reporting date, the maximum exposure to credit risk of the financial assets of the Group and the Company are represented by the carrying amounts in the Statement of Financial Position, except for Group's trade receivables on electricity and steam sales where the Group will assess each customer individually and typically require collateral in the form of bankers' guarantees or deposits from selected customers.

(c) Liquidity risk

Liquidity risk management implies maintaining sufficient bank deposits and marketable securities, the availability of funding through an adequate amount of committed credit facilities and the ability to close out market positions. Due to the dynamic nature of the underlying businesses, the Group and the Company aim at maintaining flexibility by keeping committed credit lines available.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

36. FINANCIAL RISK MANAGEMENT (CONTINUED)

(c) Liquidity risk (continued)

The table below summarises the maturity profile of the Group's financial liabilities as at the reporting date based on undiscounted contractual payments:

Group	On demand/ Less than 1 year RM'000	Between 1 and 5 years RM'000	Over 5 years RM'000	Total RM'000
2024				
Non-derivative financial liabilities				
Bonds and borrowings	**3,378,699**	**15,996,199**	**29,795,309**	**49,170,207**
Lease liabilities	**745,313**	**231,603**	**97,506**	**1,074,422**
Trade and other payables	**4,180,931**	**242,670**	**332,790**	**4,756,391**
Service concession obligations	**414,794**	**575,916**	**-**	**990,710**
Financial guarantee contracts	**58,404**	**-**	**-**	**58,404**
Derivative financial liabilities				
Fuel swaps	**15,992**	**1,124**	**-**	**17,116**
Currency forwards	**4,024**	**74**	**-**	**4,098**
	8,798,157	**17,047,586**	**30,225,605**	**56,071,348**
2023				
Non-derivative financial liabilities				
Bonds and borrowings	5,217,534	15,811,920	27,807,384	48,836,838
Lease liabilities	126,260	235,866	110,271	472,397
Trade and other payables	3,531,512	205,959	62,648	3,800,119
Financial guarantee contracts	127,049	-	-	127,049
Derivative financial liabilities				
Fuel swaps	88,643	6,845	-	95,488
Currency forwards	22,185	2,809	-	24,994
	9,113,183	16,263,399	27,980,303	53,356,885

36. FINANCIAL RISK MANAGEMENT (CONTINUED)

(c) Liquidity risk (continued)

The table below summarises the maturity profile of the Company's financial liabilities as at the reporting date based on undiscounted contractual payments:

Company	On demand/ Less than 1 year RM'000	Between 1 and 5 years RM'000	Over 5 years RM'000	Total RM'000
2024				
Non-derivative financial liabilities				
Bonds and borrowings	**1,105,504**	**5,469,084**	**4,488,805**	**11,063,393**
Lease liabilities	**834**	**1,112**	**-**	**1,946**
Trade and other payables	**609,164**	**-**	**-**	**609,164**
Financial guarantee contracts	**873,743**	**-**	**-**	**873,743**
	2,589,245	**5,470,196**	**4,488,805**	**12,548,246**
2023				
Non-derivative financial liabilities				
Bonds and borrowings	1,586,737	5,227,601	2,186,319	9,000,657
Lease liabilities	275	-	-	275
Trade and other payables	1,310,105	-	-	1,310,105
Financial guarantee contracts	1,440,522	-	-	1,440,522
	4,337,639	5,227,601	2,186,319	11,751,559

As at 30 June 2024, the current liabilities of the Company include RM0.70 billion (2023: RM1.24 billion) of borrowings. The said borrowings will be refinanced or repaid from existing undrawn facilities and the Group's unencumbered cash.

(d) Capital risk

The objectives of the Group and the Company when managing capital are to safeguard the ability of the Group and the Company to continue as a going concern in order to provide returns to shareholders and benefits for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital.

There are external debt covenants, such as gearing and debt service coverage ratio applicable to the Group and gearing ratio to the Company, which are not onerous and these obligations can be fulfilled. As part of its capital management, the Group rigorously monitors compliance with these covenants. In addition, consistent with others in the industry, the Group and the Company monitor capital on the basis of the gearing ratio. This ratio is calculated as net debt divided by total capital. Net debt is calculated as total borrowings (including 'current and non-current borrowings' as shown in the Statement of Financial Position) less cash and bank balances. Total capital is calculated as 'equity' as shown in the Statement of Financial Position plus net debt.

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

36. FINANCIAL RISK MANAGEMENT (CONTINUED)

(d) Capital risk (continued)

	Group		Company	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Total bonds and borrowings (Note 28)	**32,388,397**	31,484,301	**8,603,260**	7,438,381
Less: Cash and bank balances	**(8,889,949)**	(8,999,425)	**(440,487)**	(448,498)
Net debt	**23,498,448**	22,484,876	**8,162,773**	6,989,883
Total equity	**19,913,229**	16,400,871	**16,266,336**	14,688,560
Total capital	**43,411,677**	38,885,747	**24,429,109**	21,678,443
Gearing ratio	**54%**	58%	**33%**	32%

To strengthen the capital structure of the Company, all borrowings of subsidiaries are undertaken on a non-recourse basis to the Company save and except for those borrowings guaranteed by the Company as set out in Note 28 to the financial statements.

(e) Fair value measurement

The Group and the Company measure fair value using the following fair value hierarchy that reflects the significance of the input used in making the measurements:

(a) Level 1 - quoted price (unadjusted) in active market for identical assets or liabilities;

(b) Level 2 - inputs other than quoted prices included within Level 1 that are observable for the assets or liabilities, either directly (that is, as prices) or indirectly (that is, derived from prices); and

(c) Level 3 - inputs for the assets or liabilities that are not based on observable market data (that is, unobservable inputs).

The Group and the Company used last transacted price in arriving at the fair value of the investment for the financial assets included in the Level 3 of the fair value hierarchy.

36. FINANCIAL RISK MANAGEMENT (CONTINUED)

(e) Fair value measurement (continued)

The following table presents the Group's assets and liabilities that are measured at fair value as at the reporting date:

Group	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
2024				
Assets				
Financial assets at fair value through profit or loss:				
- Income funds	**-**	**955,697**	**-**	**955,697**
- Equity investments	**311**	**72,937**	**-**	**73,248**
Financial assets at fair value through other comprehensive income	**55,195**	**8,340**	**169,175**	**232,710**
Derivatives used for hedging	**-**	**138,609**	**-**	**138,609**
Total assets	**55,506**	**1,175,583**	**169,175**	**1,400,264**
Liabilities				
Financial liabilities at fair value through profit or loss:				
- Currency forwards contracts	**-**	**2,513**	**-**	**2,513**
Derivatives used for hedging	**-**	**18,701**	**-**	**18,701**
Total liabilities	**-**	**21,214**	**-**	**21,214**
2023				
Assets				
Financial assets at fair value through profit or loss:				
- Income funds	-	1,236,200	-	1,236,200
- Equity investments	-	60,714	-	60,714
Financial assets at fair value through other comprehensive income	43,616	10,733	157,397	211,746
Derivatives used for hedging	-	21,703	-	21,703
Total assets	43,616	1,329,350	157,397	1,530,363
Liabilities				
Derivatives used for hedging	-	120,482	-	120,482
Total liabilities	-	120,482	-	120,482

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

36. FINANCIAL RISK MANAGEMENT (CONTINUED)

(e) Fair value measurement (continued)

The following table presents the Company's assets that are measured at fair value as at the reporting date:

Company	Level 1 RM'000	Level 2 RM'000	Level 3 RM'000	Total RM'000
2024				
Assets				
Financial assets at fair value through profit or loss:				
- Income funds	**-**	**88,131**	**-**	**88,131**
Financial assets at fair value through other comprehensive income	**55,172**	**-**	**169,175**	**224,347**
Total assets	**55,172**	**88,131**	**169,175**	**312,478**
2023				
Assets				
Financial assets at fair value through profit or loss:				
- Income funds	-	418,660	-	418,660
Financial assets at fair value through other comprehensive income	43,591	-	157,397	200,988
Total assets	43,591	418,660	157,397	619,648

37. FINANCIAL INSTRUMENTS BY CATEGORY

The table below provides an analysis of the Group's financial instruments category:

Group	At amortised cost RM'000	Assets at fair value through profit or loss RM'000	Derivatives used for hedging RM'000	Assets at FVOCI RM'000	Total RM'000
2024					
Assets as per Statement of Financial Position					
Assets at fair value through profit or loss	**-**	**1,028,945**	**-**	**-**	**1,028,945**
Assets at fair value through other comprehensive income	**-**	**-**	**-**	**232,710**	**232,710**
Derivative financial instruments	**-**	**-**	**138,609**	**-**	**138,609**
Trade and other receivables [1]	**7,020,642**	**-**	**-**	**-**	**7,020,642**
Operating financial assets	**639,214**	**-**	**-**	**-**	**639,214**
Cash and bank balances	**8,889,949**	**-**	**-**	**-**	**8,889,949**
	16,549,805	**1,028,945**	**138,609**	**232,710**	**17,950,069**

37. FINANCIAL INSTRUMENTS BY CATEGORY (CONTINUED)

The table below provides an analysis of the Group's financial instruments category: (continued)

Group	At amortised cost RM'000	Assets at fair value through profit or loss RM'000	Derivatives used for hedging RM'000	Assets at FVOCI RM'000	Total RM'000
2023					
Assets as per Statement of Financial Position					
Assets at fair value through profit or loss	–	1,296,914	–	–	1,296,914
Assets at fair value through other comprehensive income	–	–	–	211,746	211,746
Derivative financial instruments	–	–	21,703	–	21,703
Trade and other receivables [1]	6,451,543	–	–	–	6,451,543
Cash and bank balances	8,999,425	–	–	–	8,999,425
	15,450,968	1,296,914	21,703	211,746	16,981,331

Group	Liabilities at fair value through profit or loss RM'000	Derivatives used for hedging RM'000	Other financial liabilities at amortised cost RM'000	Total RM'000
2024				
Liabilities as per Statement of Financial Position				
Bonds and borrowings	**-**	**-**	**32,388,397**	**32,388,397**
Derivative financial instruments	**2,513**	**18,701**	**-**	**21,214**
Trade and other payables [2]	**-**	**-**	**5,163,971**	**5,163,971**
	2,513	**18,701**	**37,552,368**	**37,573,582**
2023				
Liabilities as per Statement of Financial Position				
Bonds and borrowings	–	–	31,484,301	31,484,301
Derivative financial instruments	–	120,482	–	120,482
Trade and other payables [2]	–	–	4,100,115	4,100,115
	–	120,482	35,584,416	35,704,898

NOTES TO THE FINANCIAL STATEMENTS
For the financial year ended 30 June 2024

37. FINANCIAL INSTRUMENTS BY CATEGORY (CONTINUED)

The table below provides an analysis of the Company's financial instruments category:

Company	At amortised cost RM'000	Assets at fair value through profit or loss RM'000	Assets at FVOCI RM'000	Total RM'000
2024				
Assets as per Statement of Financial Position				
Assets at fair value through profit or loss	**-**	**88,131**	**-**	**88,131**
Assets at fair value through other comprehensive income	**-**	**-**	**224,347**	**224,347**
Other receivables [1]	**3,936,920**	**-**	**-**	**3,936,920**
Cash and bank balances	**440,487**	**-**	**-**	**440,487**
	4,377,407	**88,131**	**224,347**	**4,689,885**
2023				
Assets as per Statement of Financial Position				
Assets at fair value through profit or loss	–	418,660	–	418,660
Assets at fair value through other comprehensive income	–	–	200,988	200,988
Other receivables [1]	3,535,106	–	–	3,535,106
Cash and bank balances	448,498	–	–	448,498
	3,983,604	418,660	200,988	4,603,252

Company	Other financial liabilities at amortised cost RM'000
2024	
Liabilities as per Statement of Financial Position	
Bonds and borrowings	**8,603,260**
Other payables [2]	**706,320**
	9,309,580

37. FINANCIAL INSTRUMENTS BY CATEGORY (CONTINUED)

The table below provides an analysis of the Company's financial instruments category: (continued)

Company	Other financial liabilities at amortised cost RM'000
2023	
Liabilities as per Statement of Financial Position	
Bonds and borrowings	7,438,381
Other payables [2]	1,382,767
	8,821,148

Note:

1 *Prepayments, contract cost assets, contract assets and tax recoverable are excluded from the trade and other receivables balance, as this analysis is required only for financial instruments.*

2 *Statutory liabilities, contract liabilities and deferred income are excluded from the trade and other payables balance, as this analysis is required only for financial instruments.*

38. COMMITMENTS

(a) Capital commitments

	Group	
	2024 RM'000	**2023 RM'000**
Approved and contracted for:		
- Property, plant and equipment	**5,748,842**	2,547,071

38. COMMITMENTS (CONTINUED)

(b) Operating lease arrangements

The Group as lessor

The Group leases out its PPE assets which comprise net book value of telecommunications equipment of RM79.3 million (2023: RM35.5 million), plant and machinery of RM13.4 million (2023: RM14.6 million) and land and buildings of RM9.2 million (2023: Nil). The Group classified these leases as operating leases, because they do not transfer substantially all of the risks and rewards incidental to the ownership of the assets. The following table sets out the maturity schedule of undiscounted lease payments to be received after the reporting date.

	Group	
	2024 RM'000	**2023 RM'000**
Within 1 year	**254,674**	142,435
In the 2nd year	**86,540**	69,756
In the 3rd year	**79,120**	68,685
In the 4th year	**77,590**	66,996
In the 5th year	**76,002**	65,477
Later than 5 years	**5,643**	6,932
Total undiscounted lease payments to be received	**579,569**	420,281

39. SEGMENTAL INFORMATION

The Group has four reportable segments as described below:

(i) Power generation*
(ii) Water and sewerage
(iii) Telecommunications#
(iv) Investment holding activities

* *This segment includes Multi utilities business (Merchant) which encompasses a large portion of the value chain involved in the generation of electricity and sale of electricity to both wholesale and retail markets, as well as oil trading and oil tank leasing.*

\# *This segment includes telecommunication services and infrastructure business which have same economic characteristic.*

39. SEGMENTAL INFORMATION (CONTINUED)

Management monitors the operating results of operating segments separately for the purpose of making decisions about resources to be allocated and of assessing performance.

	Power generation RM'000	Water and sewerage RM'000	Telecom-munications RM'000	Investment holding activities RM'000	Group RM'000
At 30 June 2024					
Revenue					
Total revenue	15,241,151	5,242,102	742,131	1,098,242	22,323,626
Inter-segment elimination	-	(28,452)	(843)	(9,987)	(39,282)
External revenue	15,241,151	5,213,650	741,288	1,088,255	22,284,344
Results					
Share of (losses)/profits of investments accounted for using the equity method	(3,506)	(200)	(59)	268,585	264,820
Interest income	8,045	30,337	922	2,320	41,624
Finance cost	180,956	1,099,825	37,438	467,058	1,785,277
Segment profit/(loss)	3,686,731	(100,975)	(325,654)	755,324	4,015,426
Other segment items					
Capital expenditures	88,328	2,533,159	47,264	773,354	3,442,105
Depreciation and amortisation	300,825	756,118	248,123	15,898	1,320,964
Impairment/(Write back)	2,618	162,380	6,180	(31,545)	139,633
Segment assets					
Investments accounted for using the equity method	-	246,953	-	2,223,300	2,470,253
Other segment assets	15,970,968	28,303,414	3,273,756	16,738,377	64,286,515
	15,970,968	28,550,367	3,273,756	18,961,677	66,756,768
Segment liabilities					
Borrowings	2,674,866	19,075,452	45,211	10,592,868	32,388,397
Other segment liabilities	3,889,915	7,704,552	873,826	1,986,849	14,455,142
	6,564,781	26,780,004	919,037	12,579,717	46,843,539

NOTES TO THE FINANCIAL STATEMENTS

For the financial year ended 30 June 2024

39. SEGMENTAL INFORMATION (CONTINUED)

	Power generation RM'000	Water and sewerage RM'000	Telecom-munications RM'000	Investment holding activities RM'000	Group RM'000
At 30 June 2023					
Revenue					
Total revenue	16,216,961	4,283,271	600,957	816,043	21,917,232
Inter-segment elimination	–	(17,503)	(357)	(8,913)	(26,773)
External revenue	16,216,961	4,265,768	600,600	807,130	21,890,459
Results					
Share of (losses)/profits of investments accounted for using the equity method	(1,105)	–	1,113	332,330	332,338
Interest income	6,643	18,260	736	1,407	27,046
Finance cost	287,275	779,943	38,151	474,726	1,580,095
Segment profit/(loss)	2,464,003	(94,795)	(268,607)	348,922	2,449,523
Other segment items					
Capital expenditures	192,584	1,579,997	45,346	527,392	2,345,319
Depreciation and amortisation	285,350	720,318	268,015	9,251	1,282,934
Impairment	1,220	118,453	9,609	5,126	134,408
Segment assets					
Investments accounted for using the equity method	12,621	1	20,531	1,923,078	1,956,231
Other segment assets	15,438,752	24,894,892	3,050,986	13,791,145	57,175,775
	15,451,373	24,894,893	3,071,517	15,714,223	59,132,006
Segment liabilities					
Borrowings	4,746,627	17,734,229	304,950	8,698,495	31,484,301
Other segment liabilities	3,278,893	5,781,095	775,941	1,410,905	11,246,834
	8,025,520	23,515,324	1,080,891	10,109,400	42,731,135

39. SEGMENTAL INFORMATION (CONTINUED)

Geographical information

Revenue and non-current assets information based on geographical location of customers and assets respectively are as follows:

	Revenue		Non-current assets	
	2024 RM'000	**2023 RM'000**	**2024 RM'000**	**2023 RM'000**
Malaysia	**942,160**	637,645	**6,010,554**	3,480,592
Singapore	**15,266,667**	16,278,983	**12,590,116**	12,071,888
United Kingdom	**5,187,665**	4,404,434	**25,049,954**	22,847,419
Other countries	**887,852**	569,397	**580,202**	567,858
	22,284,344	21,890,459	**44,230,826**	38,967,757

Non-current assets information presented above consist of the following items as presented in the Statement of Financial Position.

	Non-current assets	
	2024 RM'000	**2023 RM'000**
Property, plant and equipment	**31,408,807**	28,505,180
Right-of-use assets	**1,071,551**	445,676
Investment properties	**710,690**	579,786
Intangible assets	**10,079,513**	9,410,685
Service concession assets	**881,894**	-
Contract assets	**51,996**	8,263
Contract cost assets	**2,101**	943
Prepayments	**24,274**	17,224
	44,230,826	38,967,757

Major customers

The following is the major customer with revenue equal or more than 10 per cent of Group's revenue:

	Revenue		
	2024 RM'000	**2023 RM'000**	**Segment**
- Energy Market Company	**7,064,703**	9,242,263	Power generation

40. APPROVAL OF FINANCIAL STATEMENTS

The financial statements have been approved for issue in accordance with a resolution of the Board of Directors on 26 September 2024.

NOTICE OF ANNUAL GENERAL MEETING

NOTICE IS HEREBY GIVEN that the Twenty-Eighth Annual General Meeting of YTL Power International Berhad (the "**Company**") will be held on Thursday, the 5th day of December, 2024 at 10.00 a.m. or at any adjournment thereof and will be conducted as a **fully virtual** meeting through live streaming, online remote participation and voting via the online meeting platform hosted on the TIIH Online System (**"TIIH Online"**) at https://tiih.com.my (**"Meeting Platform"**) to transact the following business:-

AS ORDINARY BUSINESS

1. To lay before the meeting the Audited Financial Statements for the financial year ended 30 June 2024 together with the Reports of the Directors and Auditors thereon. ***Please refer Explanatory Note A***

2. To re-elect the following Directors who retire pursuant to Article 86 of the Company's Constitution:-
   (i) Tan Sri Ismail Bin Adam ***Resolution 1***
   (ii) Dato' Seri Yeoh Seok Hong ***Resolution 2***
   (iii) Dato' Yeoh Soo Min ***Resolution 3***
   (iv) Dato' Yeoh Soo Keng ***Resolution 4***

3. To re-elect Faizal Sham Bin Abu Mansor who retires pursuant to Article 85 of the Company's Constitution. ***Resolution 5***

4. To approve the payment of fees to Non-Executive Directors amounting to RM886,299 for the financial year ended 30 June 2024. ***Resolution 6***

5. To approve the payment of meeting attendance allowance of RM1,000 per meeting for each Non-Executive Director for the period from January 2025 to December 2025. ***Resolution 7***

6. To re-appoint PricewaterhouseCoopers PLT as Auditors of the Company and to authorise the Directors to fix their remuneration. ***Resolution 8***

AS SPECIAL BUSINESS

To consider and, if thought fit, pass the following resolutions:-

ORDINARY RESOLUTIONS:-

7. **PROPOSED AUTHORITY TO ALLOT SHARES PURSUANT TO SECTIONS 75 AND 76 OF THE COMPANIES ACT, 2016**

   "THAT pursuant to Sections 75 and 76 of the Companies Act, 2016, the Directors be and are hereby empowered to allot and issue shares in the Company at any time until the conclusion of the next Annual General Meeting and upon such terms and conditions and for such purposes as the Directors may, in their absolute discretion, deem fit provided that the aggregate number of shares to be issued does not exceed 10% of the total number of issued shares of the Company for the time being or such other percentage as prescribed by Bursa Malaysia Securities Berhad (**"Bursa Securities"**) and that the Directors be and are also empowered to obtain the approval for the listing of and quotation for the additional shares so issued on Bursa Securities." ***Resolution 9***

8. **PROPOSED RENEWAL OF SHARE BUY-BACK AUTHORITY**

"THAT subject to the Company's compliance with all applicable rules, regulations, orders and guidelines made pursuant to the Companies Act, 2016, the provisions of the Company's Constitution and Bursa Malaysia Securities Berhad (**"Bursa Securities"**) Main Market Listing Requirements (**"Listing Requirements"**) and the approvals of all relevant authorities, the Company be and is hereby authorised, to the fullest extent permitted by law, to buy back and/or hold from time to time and at any time such amount of ordinary shares in the Company as may be determined by the Directors of the Company from time to time through Bursa Securities upon such terms and conditions as the Directors may deem fit and expedient in the interests of the Company (**"the Proposed Share Buy-Back"**) provided that:-

(i) The maximum number of shares which may be purchased and/or held by the Company at any point of time pursuant to the Proposed Share Buy-Back shall not exceed 10% of the total number of issued shares of the Company for the time being quoted on Bursa Securities provided always that in the event that the Company ceases to hold all or any part of such shares as a result of, amongst others, cancellation of shares, sale of shares on the market of Bursa Securities or distribution of treasury shares to shareholders as dividend in respect of shares bought back under the previous shareholder mandate for share buy-back which was obtained at the Annual General Meeting held on 5 December 2023, the Company shall be entitled to further purchase and/or hold such additional number of shares as shall (in aggregate with the shares then still held by the Company) not exceed 10% of the total number of issued shares of the Company for the time being quoted on Bursa Securities;

(ii) The maximum amount of funds to be allocated by the Company pursuant to the Proposed Share Buy-Back shall not exceed the retained profits of the Company at the time of purchase by the Company of its own shares; and

(iii) The shares purchased by the Company pursuant to the Proposed Share Buy-Back may be dealt with by the Directors in all or any of the following manner:-

(a) the shares so purchased may be cancelled; and/or

(b) the shares so purchased may be retained in treasury for distribution as dividends to the shareholders and/or resold on the market of Bursa Securities and/or subsequently cancelled; and/or

(c) part of the shares so purchased may be retained as treasury shares with the remainder being cancelled; and/or

(d) transfer the shares, or any of the shares for the purposes of or under an employees' shares scheme; and/or

(e) transfer the shares, or any of the shares as purchase consideration; and/or

(f) deal with the shares in any other manner as may be permitted by the applicable laws and/or regulations in force from time to time;

NOTICE OF ANNUAL GENERAL MEETING

AND THAT such authority shall commence upon the passing of this resolution, until the conclusion of the next Annual General Meeting of the Company or the expiry of the period within which the next Annual General Meeting is required by law to be held unless revoked or varied by Ordinary Resolution of the shareholders of the Company in general meeting, whichever occurs first, but so as not to prejudice the completion of a purchase made before such expiry date;

AND THAT the Directors of the Company be and are hereby authorised to take all steps as are necessary or expedient to implement or to give effect to the Proposed Share Buy-Back with full powers to amend and/or assent to any conditions, modifications, variations or amendments (if any) as may be imposed by the relevant governmental/regulatory authorities from time to time and with full power to do all such acts and things thereafter in accordance with the Companies Act, 2016, the provisions of the Company's Constitution and the Listing Requirements and all other relevant governmental/regulatory authorities." ***Resolution 10***

9. **PROPOSED RENEWAL OF SHAREHOLDER MANDATE FOR EXISTING RECURRENT RELATED PARTY TRANSACTIONS OF A REVENUE OR TRADING NATURE ("RRPT") AND PROPOSED NEW SHAREHOLDER MANDATE FOR ADDITIONAL RRPT**

"THAT the Company and/or its subsidiaries be and is/are hereby authorised to enter into recurrent related party transactions from time to time with related parties as specified in section 2.3(a) and (b) of the Circular to Shareholders dated 30 October 2024 (**"Related Parties"**) subject to the following:-

(i) the transactions are of a revenue or trading in nature which are necessary for the day-to-day operations of the Company and/or its subsidiaries and are transacted on terms consistent or comparable with market or normal trade practices and/or based on normal commercial terms and on terms not more favourable to the Related Parties than those generally available to the public and are not to the detriment of the minority shareholders; and

(ii) disclosure is made in the annual report of the aggregate value of transactions conducted during the financial year pursuant to the shareholder mandate in accordance with the Bursa Malaysia Securities Berhad Main Market Listing Requirements;

THAT the mandate given by the shareholders of the Company shall continue to be in force until the conclusion of the next Annual General Meeting of the Company or the expiry of the period within which the next Annual General Meeting is required to be held pursuant to Section 340(2) of the Companies Act, 2016 (the **"Act"**) (but shall not extend to such extension as may be allowed pursuant to Section 340(4) of the Act); unless revoked or varied by Ordinary Resolution of the shareholders of the Company in general meeting, whichever is the earlier;

AND THAT the Directors of the Company be authorised to complete and do such acts and things as they may consider expedient or necessary to give full effect to the shareholder mandate." ***Resolution 11***

NOTICE OF ANNUAL GENERAL MEETING

10. **PROPOSED ISSUE OF OPTIONS TO FAIZAL SHAM BIN ABU MANSOR**

"THAT the Board and/or the options committee be and is hereby authorised at any time and from time to time throughout the duration of the Company's Employees Share Option Scheme ("**ESOS**") approved by the shareholders of the Company at the Extraordinary General Meeting held on 1 December 2020 to cause the offering and granting to Faizal Sham Bin Abu Mansor, options to subscribe for up to 10% of the new ordinary shares of the Company available under the ESOS, subject always to such terms and conditions and/or any adjustments which may be made in accordance with the by-laws governing and constituting the ESOS and the Bursa Malaysia Securities Berhad ("**Bursa Securities**") Main Market Listing Requirements or any prevailing guidelines issued by Bursa Securities or any other relevant authorities, as amended from time to time:-

PROVIDED ALWAYS THAT:

(i) the directors and senior management of the Company and/or its eligible subsidiaries do not participate in the deliberation or discussion of their own respective allocation and the allocation to any persons connected to them;

(ii) not more than 70% of the new ordinary shares available under the ESOS shall be allocated, in aggregate, to directors and senior management of the Company and/or its eligible subsidiaries; and

(iii) not more than 10% of the new ordinary shares available under the ESOS shall be allocated to any individual who, either singly or collectively through persons connected with such person, holds 20% or more in the issued share capital (excluding treasury shares, if any) of the Company;

AND THAT the Board be and is hereby authorised to allot and issue from time to time such number of new ordinary shares to the abovementioned person upon exercise of options under the ESOS." ***Resolution 12***

By Order of the Board,

HO SAY KENG
Company Secretary

KUALA LUMPUR
30 October 2024

NOTICE OF ANNUAL GENERAL MEETING

Notes:

REMOTE PARTICIPATION AND VOTING

1. *The Annual General Meeting ("AGM") will be conducted on a fully virtual basis **without a physical meeting venue** through live streaming, online remote participation and voting via the Remote Participation and Voting ("RPV") facilities provided by the appointed share registrar and poll administrator for the AGM, Tricor Investor & Issuing House Services Sdn Bhd ("Tricor") on its TIIH Online at https://tiih.com.my. Please follow the procedures set out in the Administrative Guide for the AGM which is available on the Company's website at https://www.ytlpowerinternational.com/meetings to register, participate, speak (in the form of real time submission of typed texts) and vote remotely via the RPV facilities.*

MEETING PLATFORM

2. *The Meeting Platform, which is the deemed main venue of the AGM is registered with MYNIC Berhad under Domain Registration Number: D1A282781. This fulfils Section 327(2) of the Companies Act, 2016 which requires the main venue of the meeting to be in Malaysia and the chairperson to be at that main venue as clarified in the FAQs on Virtual General Meetings issued by the Companies Commission of Malaysia dated 8 June 2021.*

PROXY

3. *A member (including an Authorised Nominee as defined under the Securities Industry (Central Depositories) Act, 1991 ("SICDA")) entitled to attend and vote at a general meeting of the Company may appoint not more than two (2) proxies to participate instead of the member at the AGM via the RPV facilities.*

4. *Where a member is an Exempt Authorised Nominee as defined under the SICDA, which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("Omnibus Account"), there is no limit to the number of proxies which the Exempt Authorised Nominee may appoint in respect of each Omnibus Account it holds.*

5. *A proxy may but need not be a member of the Company. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportion of his shareholdings to be represented by each proxy.*

6. *The instrument appointing a proxy shall be in writing under the hand of the appointor or his attorney duly authorised in writing or, if the appointor is a corporation, either under its seal or under the hand of an officer or attorney duly authorised in writing.*

7. *The appointment of proxy may be made in hardcopy form or by electronic means as specified below and must be received by Tricor not less than 48 hours before the time appointed for holding the AGM i.e. no later than **3 December 2024** at **10.00 a.m.**:*

   (i) *In hardcopy form*

   The original Form of Proxy and the power of attorney or other authority, if any, under which it is signed or a notarially certified or office copy of that power or authority shall be deposited at the office of Tricor at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia,

   or alternatively,

   at its Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia.

   (ii) *Electronically via TIIH Online*

   The Form of Proxy can be electronically lodged with Tricor via TIIH Online at https://tiih.com.my. Please follow the procedures set out in the Administrative Guide for the AGM.

8. *For the purpose of determining a member who shall be entitled to attend the AGM via the RPV facilities, the Company shall be requesting Bursa Malaysia Depository Sdn Bhd, in accordance with Article 59 of the Company's Constitution and Section 34(1) of the SICDA to issue a General Meeting Record of Depositors as at 28 November 2024. Only a depositor whose name appears on the General Meeting Record of Depositors as at 28 November 2024 shall be entitled to attend the said meeting or appoint proxy(ies) to attend and/or vote in his stead.*

APPOINTMENT OF REPRESENTATIVE BY CORPORATE MEMBERS

9. *For a corporate member who has appointed an authorised representative to participate and vote remotely via the RPV facilities, please deposit the original certificate of appointment of corporate representative with Tricor at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia,*

   or alternatively,

   at its Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia,

   before the time appointed for holding the AGM or adjourned meeting.

Explanatory Notes to Ordinary Business –

Note A

This Agenda item is meant for discussion only as under the provisions of Section 340(1)(a) of the Companies Act, 2016, the audited financial statements do not require formal approval of shareholders and hence, the matter will not be put forward for voting.

Payment of Directors' Benefits

In accordance with the requirements of Section 230(1) of the Companies Act, 2016, approval of the members is sought for the payment of meeting attendance allowance (a benefit) to the Non-Executive Directors of the Company. If Resolution 7 is passed, the meeting attendance allowance will be payable for such period at the quantum specified.

NOTICE OF ANNUAL GENERAL MEETING

Explanatory Notes to Special Business-

Resolution pursuant to Sections 75 and 76 of the Companies Act, 2016

Resolution 9 is a renewal of the general authority given to the Directors of the Company to allot and issue shares as approved by the shareholders at the Twenty-Seventh Annual General Meeting held on 5 December 2023 ("Previous Mandate").

As at the date of this Notice, the Company has not issued any new shares pursuant to the Previous Mandate which will lapse at the conclusion of this AGM.

Resolution 9, if passed, will enable the Directors to allot and issue ordinary shares at any time up to an amount not exceeding 10% of the total number of issued shares of the Company for the time being or such other percentage as prescribed by Bursa Malaysia Securities Berhad, without convening a general meeting which will be both time and cost consuming. The mandate will provide flexibility to the Company for any possible fund raising activities, including but not limited to placement of shares, for purpose of funding future investment project(s), working capital and/or acquisitions.

Resolution pertaining to the Renewal of Authority to Buy-Back Shares of the Company

For Resolution 10, further information on the Share Buy-Back is set out in Part A of the Statement to Shareholders dated 30 October 2024 which is available on the Company's website at https://www.ytlpowerinternational.com/meetings.

Resolution pertaining to the Recurrent Related Party Transactions

For Resolution 11, further information on the Recurrent Related Party Transactions is set out in Part B of the Circular to Shareholders dated 30 October 2024 which is available on the Company's website at https://www.ytlpowerinternational.com/meetings.

Resolution on the Proposed Issue of Options to Faizal Sham Bin Abu Mansor ("Proposed Issue of Options")

The ESOS which was approved by the shareholders at the Extraordinary General Meeting held on 1 December 2020, was implemented on 6 January 2021. Under the terms of the by-laws governing and constituting the ESOS, Faizal Sham Bin Abu Mansor, who was appointed as an independent non-executive director of the Company on 6 December 2023 is eligible to participate in the ESOS. As Faizal Sham Bin Abu Mansor is deemed interested in the Proposed Issue of Options, he has abstained and will continue to abstain from all deliberations and voting in respect of his entitlement under the ESOS at the relevant Board of Directors' meetings. He will also abstain from voting in respect of his direct and indirect shareholdings in the Company, if any, on Resolution 12 and has undertaken to ensure that persons connected with him will abstain from voting on Resolution 12.

STATEMENT ACCOMPANYING NOTICE OF ANNUAL GENERAL MEETING

(Pursuant to Paragraph 8.27(2) of Bursa Malaysia Securities Berhad Main Market Listing Requirements)

1. DETAILS OF INDIVIDUALS WHO ARE STANDING FOR ELECTION AS DIRECTORS (EXCLUDING DIRECTORS STANDING FOR RE-ELECTION)

No individual is seeking election as a Director at the Twenty-Eighth Annual General Meeting of the Company.

2. GENERAL MANDATE FOR ISSUE OF SECURITIES IN ACCORDANCE WITH PARAGRAPH 6.03(3) OF BURSA MALAYSIA SECURITIES BERHAD MAIN MARKET LISTING REQUIREMENTS

Details of the general mandate/authority for Directors to allot and issue shares in the Company pursuant to Sections 75 and 76 of the Companies Act, 2016 are set out in the Explanatory Notes to Special Business of the Notice of Twenty-Eighth Annual General Meeting.

FORM OF PROXY

YTL Power
YTL GROUP

[Company No. 199601034332 (406684-H)]
(Incorporated in Malaysia)

CDS Account No. *(only for nominee companies)*	
Number of shares held	

I/We *(full name in block letters)* ____

____ Tel. No. ______________

NRIC *(new & old)*/Passport/Company No. ____

of *(full address)* ____

____

being a member of **YTL Power International Berhad** hereby appoint

Full name of proxy in block letters	*NRIC (new & old)/Passport No. of proxy*	*Proportion of shareholdings to be represented*	
		No. of shares	*%*

* and/or *(delete as appropriate)*

Full name of proxy in block letters	*NRIC (new & old)/Passport No. of proxy*	*Proportion of shareholdings to be represented*	
		No. of shares	*%*

or failing him/her, the Chairman of the Meeting as my/our proxy(ies) to vote for me/us on my/our behalf at the Twenty-Eighth Annual General Meeting (**"AGM"**) of the Company which will be conducted as a **fully virtual** meeting through live streaming, online remote participation and voting via the online meeting platform hosted on the TIIH Online System (**"TIIH Online"**) at https://tiih.com.my (**"Meeting Platform"**) on **Thursday, 5 December 2024** at **10.00 a.m.** or at any adjournment thereof.

My/Our proxy is to vote as indicated below:

No.	Resolution	For	Against
1.	Re-election of Tan Sri Ismail Bin Adam		
2.	Re-election of Dato' Seri Yeoh Seok Hong		
3.	Re-election of Dato' Yeoh Soo Min		
4.	Re-election of Dato' Yeoh Soo Keng		
5.	Re-election of Faizal Sham Bin Abu Mansor		
6.	Approval of the payment of fees to the Non-Executive Directors		
7.	Approval of the payment of meeting attendance allowance to the Non-Executive Directors		
8.	Re-appointment of PricewaterhouseCoopers PLT as Auditors of the Company		
9.	Proposed authorisation for Directors to allot and issue shares		
10.	Proposed renewal of share buy-back authority		
11.	Proposed renewal of shareholder mandate for existing recurrent related party transactions of a revenue or trading nature ("RRPT") and proposed new shareholder mandate for additional RRPT		
12.	Proposed issue of options to Faizal Sham Bin Abu Mansor		

Please indicate with an "X" in the space provided whether you wish your votes to be cast "for" or "against" the resolution. In the absence of specific direction, your proxy will vote or abstain as he/she thinks fit.

Dated this __________ day of ____________________________ 2024

____
Signature(s)/Common Seal of Member

IMPORTANT NOTICE

The Meeting Platform, which is the deemed main venue of the AGM, is registered with MYNIC Berhad under Domain Registration Number: D1A282781. This fulfils Section 327(2) of the Companies Act, 2016 which requires the main venue of the meeting to be in Malaysia and the chairperson to be present at that main venue as clarified in the FAQs on Virtual General Meetings issued by the Companies Commission of Malaysia dated 8 June 2021. Members are to participate, speak (in the form of real time submission of typed texts) and vote remotely via the Remote Participation and Voting ("RPV") facilities provided by Tricor Investor & Issuing House Services Sdn Bhd ("Tricor") on its TIIH Online at the Meeting Platform.

Notes:

1. *A member (including an Authorised Nominee as defined under the Securities Industry (Central Depositories) Act, 1991 ("SICDA")) entitled to attend and vote at a general meeting of the Company may appoint not more than two (2) proxies to participate instead of the member at the AGM via the RPV facilities.*
2. *Where a member is an Exempt Authorised Nominee as defined under the SICDA, which holds ordinary shares in the Company for multiple beneficial owners in one securities account ("Omnibus Account"), there is no limit to the number of proxies which the Exempt Authorised Nominee may appoint in respect of each Omnibus Account it holds.*
3. *A proxy may but need not be a member of the Company. Where a member appoints more than one (1) proxy, the appointment shall be invalid unless he specifies the proportion of his shareholdings to be represented by each proxy.*
4. *The instrument appointing a proxy shall be in writing under the hand of the appointor or his attorney duly authorised in writing or, if the appointor is a corporation, either under its seal or under the hand of an officer or attorney duly authorised in writing.*
5. *The appointment of proxy may be made in hardcopy form or by electronic means as specified below and must be received by Tricor not less than 48 hours before the time appointed for holding the AGM i.e. no later than* ***3 December 2024*** *at* ***10.00 a.m****:*

   (i) *In hardcopy form*

   The original Form of Proxy and the power of attorney or other authority, if any, under which it is signed or a notarially certified or office copy of that power or authority shall be deposited at the office of Tricor at Unit 32-01, Level 32, Tower A, Vertical Business Suite, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia, or alternatively, at its Customer Service Centre at Unit G-3, Ground Floor, Vertical Podium, Avenue 3, Bangsar South, No. 8, Jalan Kerinchi, 59200 Kuala Lumpur, Malaysia.

   (ii) *Electronically via TIIH Online*

   The Form of Proxy can be electronically lodged with Tricor via TIIH Online at https://tiih.com.my. Please follow the procedures set out in the Administrative Guide for AGM.
6. *Only members whose names appear on the General Meeting Record of Depositors as at 28 November 2024 shall be entitled to attend the AGM via the RPV facilities or appoint proxy(ies) to attend and/or vote in his stead.*
7. *For a corporate member who has appointed an authorised representative to participate and vote remotely via the RPV facilities, please deposit the original certificate of appointment of corporate representative with Tricor at either of the addresses stated in Note 5(i) above, before the time appointed for holding the AGM or adjourned meeting.*

1st Fold Here

AFFIX
STAMP

Tricor Investor & Issuing House Services Sdn Bhd
Share Registrar for the 28th Annual General Meeting of
YTL Power International Berhad
Unit 32-01, Level 32, Tower A, Vertical Business Suite
Avenue 3, Bangsar South, No. 8, Jalan Kerinchi
59200 Kuala Lumpur

2nd Fold Here

Fold This Flap For Sealing